

Strategic Commissioning Board

Agenda

Date & Time:	1 March 2021, 16.30 -17.00
Venue:	Virtual Meeting via Microsoft Teams
Chair:	Cllr O'Brien

Key	A – Approval	R – Recommendation	C – Consideration	I – Information	
Item	Description	Report (Re) Verbal (V)	Action	Presenter	Time
1.	Welcome, Apologies & Quoracy	V	I	Chair	16.30
2.	Declaration of Interests	Re	A	Chair	16.30
3.	Minutes of the last Meeting and Action Log • 1 February 2021	Re	A	Chair	16.35
4.	Public Questions	V	C	Chair	16.35
5.	Persona Contract Extension	Re	A	Will Blandamer	16.40
6.	Finance update including pooled budget position for Quarter 3	Re	I	L Kitto/P Crawford/E O'Brien	16.50
Close					
7.	AOB and Closing Matters	V	I	Chair	16.55

Next Meetings in Public	Strategic Commissioning Board Meeting (formal): <ul style="list-style-type: none"> Monday, 12th April 2021, 4.30 p.m., Formal Public meeting via Microsoft Teams (Chair: Cllr E O'Brien / Dr J Schryer)
Enquiries	Emma Kennett, Head of Corporate Affairs and Governance, Email – emma.kennett@nhs.net

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Bury

Clinical Commissioning Group

Meeting: Strategic Commissioning Board (Public)

Meeting Date	01 March 2021	Action	Receive
Item No	2	Confidential / Freedom of Information Status	No
Title	Declarations of Interest Register		
Presented By	Cllr E O'Brien, Co-chair of the SCB and Bury Council Leader / Dr J Schryer, Co-Chair of the SCB and CCG Chair, NHS Bury CCG		
Author	Emma Kennett, Head of Corporate Affairs and Governance		
Clinical Lead	-		
Council Lead	-		

Executive Summary

Introduction and background

- The CCG and Local Authority both have statutory responsibilities in relation to declarations of interest as part of their respective governance arrangements.
- The CCG has a statutory requirement to keep, maintain and make publicly available a register of declarations of interest under Section 14O of the national Health Service Act 2006 (as inserted by section 25 of the Health and Social Care Act 2012).
- The Local Authority has statutory responsibilities detailed as part of Sections 29 to 31 of the Localism Act 2011 and the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012.

Recommendations

It is recommended that the Strategic Commissioning Board:

- Receives the latest Declarations of interest Register;
- Considers whether there are any interests that may impact on the business to be transacted at the meeting on the 1 March 2021; and
- Provides any further updates to existing Declarations of Interest includes within the Register.

Links to Strategic Objectives/Corporate Plan

Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:

N/A

Add details here.

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any legal implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do proposals align with Health & Wellbeing Strategy?	N/A					
How do proposals align with Locality Plan?	N/A					
How do proposals align with the Commissioning Strategy?	N/A					
Are there any Public, Patient and Service User Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do the proposals help to reduce health inequalities?	N/A					
Is there any scrutiny interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
What are the Information Governance/ Access to Information implications?	N/A					
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						

Implications						
Are there any associated risks including Conflicts of Interest?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are the risks on the CCG /Council/ Strategic Commissioning Board's Risk Register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Additional details	Conflicts of Interest not being declared in line with statutory obligations					

Governance and Reporting		
Meeting	Date	Outcome

Declarations of Interest

1. Register for the Strategic Commissioning Board

- 1.1 This report includes a copy of the latest Declarations of Interest Register for the Strategic Commissioning Board.
- 1.2 Strategic Commissioning Board members should ensure that they declare any relevant interests as part of the Declaration of Interest Standing item on meeting agendas or as soon as a potential conflict becomes apparent as part of meeting discussions.
- 1.3 There is a need for Strategic Commissioning Board Members to ensure that any changes to their existing conflicts of interest are notified to the Business Support Unit, via either the CCG Corporate Officer or Council Democratic Services team within 28 days of a change occurring to ensure that the Declarations of Interest register can be updated.
- 1.4 The specific management action required as a result of a conflict of interest being declared will be determined by the Chair of the Strategic Commissioning Board with an accurate record of the action being taken captured as part of the meeting minutes.

Emma Kennett
Head of Corporate Affairs and Governance
March 2021

Register of Interests for Strategic Commissioning Board

Members - Voting

Name	Current position (s) held i.e. Governing Body, Member Practice, Employee	Declared Interest- (Name of organisation and nature of business)	Type of Interest				Nature of Interest	Date of Interest		Action taken to mitigate Interest
			Financial Interests	Non-Financial Professional Interests	Non-Financial Personal Interests	Is the Interest direct or indirect?		From	To	
Clr Jane Black	Councillor Bury Council	Bury Council	X				Councillor	Sep-18		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Essity UK Ltd				Indirect	Spouse: Senior IT Business Analyst			
		Sedgley Park Community Primary School			X		Governor			
		Village Green Community Co-Operative Prestwich	X				Shareholder			
		Village Green Community Co-Operative Prestwich				Indirect	Spouse: Shareholder			
		Manchester Reform Synagogue		X			Member			
		Manchester Jewish Museum		X			Friend			
		Unison		X			Member			
		Labour Party		X			Member			
		Bury Metropolitan Arts Association (The Met)		X			Trustee			
Jewis Labour Movement		X			Vice Chair of NW Branch					
Will Blandamer	Executive Director of Strategic Commissioning	Ashton on Mersey Football Club (Trafford)			X		Director (Chairman)	2018		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Manchester Football Association (MFA)			X		Board Champion for Safeguarding	2018		
Fiona Boyd	Registered Nurse	NHS Heywood, Middleton & Rochdale CCG		X			Employed (substantive) as Quality & Safety Lead	Apr-13	22-Sep-20	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. To remain on register until 22 March 2021 General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. To remain on register until 22 March 2021 General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Tameside Hospital		X			Seconded to Head of Nursing - Urgent Care	Sep-19	22-Sep-20	
		DWF Law		X			Medical Assessor	03/08/2020		
		NHS England / NHS Improvement (Cheshire & Merseyside)			X		Senior Clinical Manager	23/09/2020		
Peter Bury	Lay Member Quality & Performance	Labour Party		X			Member	1979		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury College		X			Member - Board of Governors	2008		
		Unite the Union		X			Member	1974		
Dr Daniel Cooke	Clinical Director	Whittaker Lane Medical Centre	X				GP Partner	01/04/2019		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. Specific arrangements in respect of potential conflicts arising be given further consideration when situation arises. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		University of Manchester		X			Undergraduate Tutor	Aug-16		
		Bury GP Federation	X				Practice is a member	Aug-16		
		Prestwich Primary Care Network	X				Practice is a member	Apr-19		
Clr Clare Cummins	Councillor Bury Council	Mental Health	X				Deputy Manager			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		JCI			X	Indirect	Spouse / Civic Partner: Salesperson			
		Labour Party		X			Member			
Dr Cathy Fines	Clinical Director	Greenmount Medical Centre	X				GP (Member practice is part of Tower Family)	Apr-18		Needs to be excluded from any discussions and decisions that are related to possible primary care procurement in respect of Greenmount Medical Centre / Tower Family Specific arrangements in respect of potential conflicts arising from Bury GP Federation to be given further consideration when situation arises. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury GP Federation	X				Member	2013		
		Horizon Clinical Network	X				Practice is a member	2019		
		Central Manchester Foundation Trust				Indirect	Spouse works as a Consultant			
Howard Hughes	Clinical Director	Prestwich Pharmacy LTD	X			Indirect	Spouse is a Director	1996		Specific arrangements in respect of potential conflicts arising from Prestwich Pharmacy to be given further consideration when situation arises. Specific arrangements in respect of potential conflicts arising from Prestwich Pharmacy to be given further consideration when situation arises. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Greater Manchester Mental Health Foundation Trust		X		Indirect	Sister is Performance Manager	2014		
		Prestwich Pharmacy LTD	X				Director	1996		
		Hughes McCaul LTD (Dormant Company)	X			Indirect	Spouse is a Director	1995		
		Hughes McCaul LTD (Dormant Company)	X				Director	1995		

Members - Voting

Name	Current position (s) held i.e. Governing Body, Member Practice, Employee	Declared Interest- (Name of organisation and nature of business)	Type of Interest				Nature of Interest	Date of Interest		Action taken to mitigate Interest
			Financial Interests	Non-Financial Professional Interests	Non-Financial Personal Interests	Is the Interest direct or indirect?		From	To	
Cllr David Jones	Councillor Bury Council	Bury Council	X				Councillor	Jul-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Labour Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		National Association of Retired Police Officers		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Labour Party		X			Spouse Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Hollins Institute Educational Fund		X			Trustee			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Vision Multi-Academy Trust		X			Chair			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		United Reformed Church				X	Elder			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		International Police Association		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury South CLP		X					General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Geoff Little	Chief Executive, Bury Council, Accountable Officer Bury CCG	Ratio Research a Community Interest Company				Indirect	Close family member is a Director of Ratio Research	Apr-19		Specific arrangements in respect of potential conflicts arising to be given further consideration when situation arises.
David McCann	Lay Member - Patient & Public Involvement	PCL (CIP) GP LTD - Nature of Business Asset Management	X				Director	Jul-15		Confirmed that this company doesn't have a relationship or business within the health economy. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Praxis Capital LTD - Nature of Business Asset Management	X				Director & Majority Shareholder	Jul-14		Confirmed that this company doesn't have a relationship or business within the health economy. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Praxis Real Estate Management LTD, Manchester	X				Director, General / Legal Counsel & Chief of Staff	Nov-11		Confirmed that this company doesn't have a relationship or business within the health economy. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Praxis Law Ltd	X				Managing Director & 50% Shareholder	Feb-18		Confirmed that this company doesn't have a relationship or business within the health economy. General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Praxis Facilities Management Ltd	X				Director	Nov-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		The Airfields Commercial Management Company Limited	X				Director	Feb-20		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		The Airfields Residential Management Company Ltd	X				Director	Oct-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		The Aldermaston Estate Management Company Ltd	X				Director	Oct-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury Council				Indirect	Daughter - Employee	2012		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Cllr Eamonn O'Brien	Councillor	Bury Council	X				Councillor	Jul-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Young Christian Workers	X				Training & Development Team			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Labour Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Prestwich Arts College		X			Chair of Governors			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury Corporate Parenting Board		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		No Barriers Foundation		X			Trustee			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		CAFOD Salford		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Prestwich Methodist Youth Association		X			Trustee			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Unite the Union		X			Member		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Cllr Alan Quinn	Councillor	Bury Council	X				Councillor	Jul-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		BAE Systems - Military Aircraft	X				Skilled Aircraft Fitter			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Harrogate and District NHS Foundation Trust			X	Indirect	Son and Daughter in Law			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Citizens Advice Bureau					Spouse - Trainee Advisor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Greater Manchester Waste Disposal Authority		X			Member / Council Representative			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.

Members - Voting

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			Financial Interests	Non-Financial Professional Interests	Non-Financial Personal Interests	Is the Interest direct or indirect?		From	To		
Cllr Alan Quinn (cont)		Trees of Greater Manchester		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		University of Manchester		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Labour Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Co-Operative Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Unite the Union		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		North West Rivers Floods and Coastal Committee								General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		GM Green City Partnership (via the Waste Authority)								General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Downs Syndrome Association						Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Permanent UK Mission to UN in Geneva						Daughter works for UK Government in Switzerland			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Cllr Tahir Rafiq	Councillor Bury Council	Juris Solicitors Ltd	X							General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		KM Solicitors Ltd								General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Hollins Grundy Primary School		X			Governor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Bury South CLP		X			BAME Officer			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Hollins Institute Educational Fund		X			Trustee			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Labour Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Unite Trade Union		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Law Society (England & Wales)		X			SRA Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Law Society (Ireland)		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Punjab Bar Council Pakistan		X			Member / High Court Advocate			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.			
Dr Jeffrey Schryer	CCG Chair	Whittaker Lane Medical Centre	X			Indirect	Wife receives income from Practice	1990		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Whittaker Lane Medical Centre	X			Direct	Managing Partner	1990		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		NHS GP Trainer		X		Direct		1991		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		University of Manchester		X		Direct	Undergraduate Tutor	1991		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Prestwich Primary Care Network	X			Direct	Practice is a member	2019		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Bury GP Federation	X			Direct	Practice is a member	2018		Specific arrangements in respect of potential conflicts arising from Bury GP Federation to be given further consideration when situation arises.	
		Bury LCO	X			Direct	Bury Federation is a member	2018		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		RICOCHET project	X			Direct	Taking part in the project application	2021		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Cllr Andrea Simpson	Councillor	Bury Council	X				Councillor	Jul-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Silverdale Medical Practice	X				Practice Manager			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Community Union		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Community Union		X			Spouse / Civil Partner - Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Labour Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Jo Hague Photography				Indirect	Spouse / Civil Partner: Owner			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Parrenthorn High School		X			Governor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Ribble Drive Primary School		X			Governor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Salford LMC Subcommittee		X			Neighbourhood lead for Swinton			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Village Greens	X				Shareholder			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.			
Medical Defence Union		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.			

Members - Voting

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			Financial Interests	Non-Financial Professional Interests	Non-Financial Personal Interests	Is the Interest direct or indirect?		From	To	
Cllr Lucy Smith	Councillor Bury Council	The Christie NHS Foundation Trust			X	Indirect	Spouse / Civic Partner			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Labour Party		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Community the Union		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Socialist Health Association		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Catholics for Labour		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Mersey Drive Primary School		X			Governor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Whitefield Community Primary School		X			Governor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		GMB Trade Union		X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Cllr Tamoor Tariq	Councillor Bury Council	Bury Council - Councillor	X			Direct	Councillor	May-19	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Member of Oldham Health and Well Being Board	X			Direct	Children & Young People Access & Waiting Time	Aug-20	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Member of Greater Manchester Children's Board	X			Indirect	Member	May-19	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Member of Oldham Health and Well Being Board		X		Direct	Member	Oct-20	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Member of Bury Health and Well Being Board		X		Direct	Member	May-19	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Chair of Governors, St Lukes Primary School			X	Indirect	Chair	Sep-19	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		The Derby High School			X	Direct	Governor	Apr-18	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Unite the Union		X		Direct	Community Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Peter Thompson	Secondary Care Clinician	Medico-legal work carried out for both claimants and defendants in the field of obstetrics	X				Could involve cases in Bury	Jun-20	23/09/2020	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Shrewsbury and Telford Hospitals	X				Seconded for 2 days a week as a Consultant Obstetrician giving advice on their Maternity Services	Sep-20		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Chris Wild	Lay Member - Finance & Audit	Secure Generation Limited	X				Shareholder / Director	Nov-15		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Efficient Generation Limited	X				Shareholder / Director	Nov-15		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		McNally Wild Limited	X				Shareholder / Director	Jul-14		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Capitas Finance Limited	X				Shareholder / Director	May-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Lower 48 Energy Limited	X				Shareholder / Director	Jul-19		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Close Brothers PLC	X				Retained Advisor	Sep-14		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury College	X			Indirect	Wife employed by Bury College	Feb-20		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Dr Rakesh Thaker	CCG Clinical Director	Knowsley Medical Centre Practice – GP Partner	X					Aug-99	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury GP Federation – Practice is a Shareholder	X					Jun-12	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		BARDOC – Partner to Practice	X					Apr-19	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury Primary Care Network – Clinical Director	X					Jun-19	Nov-20	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Bury GP Federation – Director	X					Jul-19	Nov-20	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Engine 13 – Medical Director	X					Aug-18	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Thaker Medical Services Ltd - Director	X					Oct-19	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.

		Rochdale & Bury LMC – Committee member		X				Oct-99	Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Manchester District Family Court - Magistrate		X				Apr-19 10/02/2021	Present Present	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Pat Crawford	Interim Chief Finance Officer						None Declared			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.

In Attendance - Non-Voting

Name	Current position (s) held i.e. Governing Body, Member Practice, Employee	Declared Interest- (Name of organisation and nature of business)	Type of Interest				Nature of Interest	Date of Interest		Action taken to mitigate Interest	
			Financial Interests	Non-Financial Professional	Non-Financial Personal Interests	Is the Interest direct or indirect?		From	To		
Donna Ball	Bury Council Executive Director of Operations	Oldham Pathology (Pennine Acute)			X	Indirect	Husband works for Oldham Pathology	2010	2020	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Julie Gonda	Director of Community Commissioning Bury Council						Nothing to declare			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Catherine Jackson	Director of Nursing and Quality Improvement	Marple Cottage Surgery (Stockport CCG)		X			Role as Advanced Nurse Practitioner	Aug-05		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Lesley Jones	Director of Public Health, Bury Council						None Declared	Apr-18		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Cllr Nick Jones	Councillor	Arum Systems Ltd (Arum)	X				Account Director			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Elms Bank			X		Governor			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Conservative Friends of Israel			X		Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		PLC Flats Management Limited	X				Director			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		RNLI					Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Anglo-Swedish Association					Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Friends of the British Overseas Territories					Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Bury North & South Conservative Association			X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		The Conservative & Unionist Party			X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
		Conservative Councillors Association			X			Member			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.
Cllr Michael Powell	Councillor Bury Council	St Thomas Primary School	X				Teacher - Employed by Stockport Council	Nov-19	03/08/2020	General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Elms Bank School	X			Indirect	Spouse / civic partner: Teacher - employed by Oak Learning Partnersip	Sep-17		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		Liberal Democrats			X		Member	Jan-12		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
		National Educaton Union (NEU)			X		Member	Sep-17		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Lynne Ridsdale	Executive Director of Transformation & Strategy, Bury Council						None Declared	Feb-20		General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	
Nicky Parker	Programme Manager	Youth Focus North West (they have a contract to run the GMCA Youth Cabinet and funding for MH projects)		X		Direct	Director	Sep-10		General arrangements for declaring Conflicts of Interest to be followed.	
		Common Purpose GM Advisory Group		X			Member	Sep-18		General arrangements for declaring Conflicts of Interest to be followed.	
Marie Rosenthal	Strategic Advisor - Law & Governance, Bury Council						Nothing to declare			General guidance to be followed in respect of declaring conflicts of interest where identified. In advance and during the meeting.	

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Meeting: Strategic Commissioning Board (Public)

Meeting Date	01 March 2021	Action	Approve
Item No	3	Confidential / Freedom of Information Status	No
Title	Minutes of Last meeting and Action Log		
Presented By	Cllr E O'Brien, Co-chair of the SCB and Bury Council Leader / Dr J Schryer, Co-Chair of the SCB and CCG Chair, NHS Bury CCG		
Author	Emma Kennett, Head of Corporate Affairs and Governance		
Clinical Lead	-		
Council Lead	-		

Executive Summary
Introduction and background

The attached minutes reflect the discussion from the Strategic Commissioning Board held on 1 February 2021.

Recommendations

It is recommended that the Strategic Commissioning Board:

- Approve the Minutes of the Meeting held on 1 February 2021 as an accurate record; and
- Note progress in respect to agreed actions captured on the Action Log.

Links to Strategic Objectives/Corporate Plan

Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:

N/A

Add details here.

Implications

Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>

Implications						
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any legal implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do proposals align with Health & Wellbeing Strategy?	N/A					
How do proposals align with Locality Plan?	N/A					
How do proposals align with the Commissioning Strategy?	N/A					
Are there any Public, Patient and Service User Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do the proposals help to reduce health inequalities?	N/A					
Is there any scrutiny interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
What are the Information Governance/ Access to Information implications?	N/A					
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are the risks on the CCG /Council/ Strategic Commissioning Board's Risk Register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Additional details						

Governance and Reporting		
Meeting	Date	Outcome



Title	Minutes of the Strategic Commissioning Board Virtual Meeting on 1 February 2021		
Author	Philippa Braithwaite, Principal Democratic Services Officer, Bury Council		
Version	0.1		
Target Audience	Strategic Commissioning Board Members / Members of the Public		
Date Created	February 2021		
Date of Issue	February 2021		
To be Agreed	1 March 2021		
Document Status (Draft/Final)	Draft		
Description	Minutes of the Strategic Commissioning Board on 1 February 2021		
Document History:			
Date	Version	Author	Notes
	0.1	Philippa Braithwaite	Forwarded to Chair for review.
Approved:			
Signature:			
		 Dr J Schryer

Strategic Commissioning Board Virtual Meeting

MINUTES OF MEETING
Strategic Commissioning Board Virtual Meeting 1 February 2021 16.30 – 18.30 Chair –Dr J Schryer

Voting Members	
Dr Jeff Schryer	NHS Bury CCG Chair (Chair)
Cllr Eamonn O'Brien	Leader, Finance & Growth, Bury Council
Cllr Jane Black	Cabinet Member Cultural Economy, Bury Council
Mr Will Blandamer	Joint Executive Director of Strategic Commissioning, Bury Council & NHS Bury CCG
Mrs Fiona Boyd	Registered Lay Nurse of the Governing Body, NHS Bury CCG
Mr Peter Bury	Lay Member Quality & Performance, NHS Bury CCG
Dr Daniel Cooke	Clinical Director, NHS Bury CCG
Cllr Clare Cummins	Cabinet Member Housing Services, Bury Council
Dr Catherine Fines	Clinical Director, NHS Bury CCG
Mr Howard Hughes	Clinical Director, NHS Bury CCG
Cllr David Jones	Cabinet Member Communities & Emergency Planning, Bury Council
Mr Geoff Little	Chief Executive, Bury Council / Accountable Officer, NHS Bury CCG
Mr David McCann	Lay Member Patient & Public Involvement, NHS Bury CCG
Cllr Alan Quinn	Cabinet Member Environment & Climate Change, Bury Council
Cllr Andrea Simpson	First Deputy Leader, Health & Wellbeing, Bury Council
Cllr Lucy Smith	Cabinet Member Transport & Infrastructure, Bury Council
Cllr Tamoor Tariq	Deputy Leader, Children, Young People & Skills, Bury Council
Mr Rakesh Thaker	Clinical Director, NHS Bury CCG
Mr Chris Wild	Lay Member, NHS Bury CCG
Others in attendance	
Philippa Braithwaite	Democratic Services, Bury Council
Sheila Durr	Executive Director of Children and Young People, Bury Council
Simon O'Hare	Deputy Chief Finance Officer, NHS Bury CCG
Catherine Jackson	Director of Nursing and Quality Improvement, NHS Bury CCG
Lesley Jones	Director of Public Health, Bury Council
Cllr Nick Jones	Council Opposition Member, Bury Council
Emma Kennett	Head of Corporate Affairs and Governance, Bury CCG
Nicky Parker	Programme Manager, Urgent Care Review, Bury Council
Lynne Ridsdale	Deputy Chief Executive, Bury Council
Janet Witkowski	Head of Legal Services, Deputy Monitoring Officer and Data Protection Officer

Public Members	
Ruth Passman	Public Meeting
Chris Gee	Bury Times

MEETING NARRATIVE & OUTCOMES

1 Welcome, Apologies And Quoracy			
1.1	The Chair welcomed those present to the meeting and noted apologies of: <ul style="list-style-type: none"> • Cllr Tahir Rafiq, Cabinet Member Corporate Affairs & HR, Bury Council 		
1.2	The Chair advised that the quoracy had been satisfied.		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/01	Decision	Noted the information.	

2 Declarations Of Interest			
2.1	The Chair reported that the CCG and Council both have statutory responsibilities in relation to the declarations of interest as part of their respective governance arrangements.		
2.2	It was reported that the CCG had a statutory requirement to keep, maintain and make publicly available a register of declarations of interest under Section 14O of the National Health Service Act 2006 (as inserted by Section 25 of the Health and Social Care Act 2012). The Local Authority has statutory responsibilities detailed as part of Sections 29 to 31 of the Localism Act 2011 and the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012.		
2.3	The Chair reminded the CCG and Council members of their obligation to declare any interest they may have on any issues arising from agenda items which might conflict with the business of the Strategic Commissioning Board.		
2.4	Declarations made by members of the Strategic Commissioning Board are listed in the CCG’s Register of Interests which is presented under this agenda and is also available from the CCG’s Corporate Office or via the CCG website. <ul style="list-style-type: none"> • Declarations of interest from today’s meeting 		
2.5	The Cabinet Member Environment and Climate Change, Bury Council declared a personal interest as his son and daughter are both employed by the NHS and he is a member of the Down’s Syndrome Association. It was noted that both these interests were also included on the Declaration of Interest Register. <ul style="list-style-type: none"> • Declarations of Interest from the previous meeting 		
2.6	There were no declarations of interest from the previous meeting raised.		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/02	Decision	Noted the published register of interests.	

3 Minutes of the last Meetings and Action Log (including supplementary paper on Drug Related Deaths)			
	<ul style="list-style-type: none"> • Minutes 		
3.1	The minutes of the Strategic Commissioning Board meeting held on 4 January 2021 were agreed as an accurate record, subject to the amendment of “Autistic Spectrum Condition” to “Adult Social Care” at item 7.		

3.2	<ul style="list-style-type: none"> • Action Log <p>The following updates were provided in respect of the Action Log: -</p> <ul style="list-style-type: none"> • A/11/01 - The supplementary paper in relation to Drug Related Deaths appended to the minutes was noted. 		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/03	Decision	Approved the minutes of the meeting held on the 4 January 2021.	

4	Public Questions		
4.1	There were no public questions raised.		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/04	Decision	Noted the information.	

5	Strategic Commissioning Board Membership and Voting		
5.1	<p>The Chief Executive, Bury Council / Accountable Officer, NHS Bury CCG presented a paper which provided an update in respect to a minor change to the voting membership of the Strategic Commissioning Board following the appointment of a new Clinical director to the Governing Body of the Clinical Commissioning Group. It was reported that: -</p> <ul style="list-style-type: none"> • The Board was made up of nine voting members for the Council Cabinet and Governing Body respectively, in addition to the three joint Executive officer roles. • The Governing Body's allocation of votes in June 2020 excluded the long-standing vacant Clinical Director post, however as this had recently been appointed to, it was proposed that a vote be made available to this post holder and removed from the Governing Body Secondary Care Consultant member, therefore maintaining an equilibrium within the approved Terms of Reference. • With regards to the recruitment of the new Executive Director of Finance an offer had been made. It was noted that once they were in post, they would become a voting post holder. 		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/05	Decision	Supported the re-allocation of a vote to the new Clinical Director post from the Governing Body Secondary Care Consultant.	

6.	Chief Executive and Accountable Officer Update		
6.1	<p>The Chief Executive, Bury Council / Accountable Officer, NHS Bury CCG provided an update on the latest CCG and Council developments. It was reported that: -</p> <ul style="list-style-type: none"> • The consultation period for the 2030 plan, now called 'Let's Do It', had concluded and it would come to the Board meeting in March. It was noted that integration of health and care, particularly at community level, was a core part of this 10-year vision and action plan. • The Board's response to the NHSE guidance regarding the long-term future of integrated care had been submitted including caveats around the implementation 		

6.2	<p>of financial, governance and staffing arrangements, and work across the North West and at a national level continued. It was noted that a report would be brought to a future meeting of the Strategic Commissioning Board.</p> <ul style="list-style-type: none"> Proposals for the Council's Budget would be issued tomorrow evening for consideration by the Council's Overview and Scrutiny Committee, before going to Cabinet and then to full Council. It was noted the budget was a result of the joint work carried out by this Board and reflected the positive direction of travel as set out in the locality plan. <p>The following comments / observations were made by Strategic Commissioning Board members: -</p> <ul style="list-style-type: none"> With regards to the shadow board, it was agreed that until there was clarity around financial flows and governance it would be premature to move to shadow arrangements. It was noted that a revised timetable would be brought to a future meeting. The Local Care Organisation (LCO) had been working to join up service and support safe discharge of admissions, and their further development was a key part of ethos of the 2030 plan. Integration of health and social care would continue, and the scale of care management developed to GP level. It was noted that neighbourhood development was broader than health, with hubs providing coordination so separate strands of people needing additional support could come together in single neighbourhood model. Work was underway regarding what component parts would look like including planned engagements particularly with primary care networks, schools, all age, and neighbourhoods. The 'Let's Do It' model and draft strategy would be circulated after the meeting, and a deep dive into the roadmap/timetable would be scheduled for a future Board meeting.
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ID	Type	The Strategic Commissioning Board:	Owner
D/02/06	Decision	Noted the update.	
A/02/01	Action	The 'Let's Do It' model and draft strategy be circulated, and a report on 'Let's Do It' to be brought to a future meeting including the roadmap/timetable.	L Ridsdale
A/02/02	Action	A report on the work underway regarding the long-term future of integrated care be brought to a future meeting, including a revised timetable for shadow arrangements.	W Blandamer

7.	Recovery and Transformation
7.1	<p>The Chief Executive, Bury Council / Accountable Officer, NHS Bury CCG gave a presentation detailing the Covid-19 emergency response. He advised of the mortality and infection rates as well as the vaccination rollout, which had been going well with over 23,000 vaccinations delivered in centres and a united, fast and effective response through social care networks. Hospital pressures had increase since Christmas as well as work in the community (GPs, care homes, and families providing care). This pressure was likely to continue for several weeks.</p>
7.2	<p>With regards to containing transmission, engagement work was ongoing to ensure</p>

<p>7.3</p> <p>7.4</p> <p>7.5</p>	<p>everyone understood and followed restrictions, and it was noted that lateral flow testing was being rolled out in schools and workplaces etc. The Board was advised that support was being given to health and care services, including care homes and home care services, and Primary Care. It was noted that the wider of harms of Covid and lockdown restrictions also needed to be addressed, specifically the impact on mental health and lack of opportunities (particularly for young people). This had been compounded by existing inequalities, which would also affect the recovery of Bury's economy, and anti-poverty services were being developed.</p> <p>The Board was advised that organisations and community groups in Bury had pulled together well, with effective communication and engagement and organisations being more decisive and collaborative. Reflections were needed to determine how these effective ways of working could be embedded. For now, the focus was on continuing the rollout of vaccinations and reducing infections, after which the track and trace process would take effect. Bury had to be ready to manage the Government's lifting of restrictions, though it was noted that we would be living with aspects of Covid for some time yet.</p> <p>The following comments / observations were made by Strategic Commissioning Board members: -</p> <ul style="list-style-type: none"> • The borough was on track in terms of the rollout of vaccines for priority groups. It was noted that this did not include teachers, but Special Educational Needs (SEN) schools were being looked at. It was noted that 'long Covid' was being addressed through a separate piece of work. • It was agreed that issues were wider than clinical need, including isolation and loneliness. Work with Pennine Care NHS Foundation Trust and others was underway with regards to the mental health offer, and a specific work programme had been developed as demand was anticipated to increase. • The demand on community hubs had increased since autumn but was not as high as previous levels. It was noted that since last year support had been given to upwards of 3000 which had now reduced to 650 people receiving support. It was also noted that hubs were supporting more than the clinically vulnerable, with the effects of unemployment being observed. • The South Asian community was showing a reluctance to take up the vaccine, and there was a need to develop and sustain community relationships in order for community leaders to be seen actively participating and leading by example. Praise was given to the recent video on social media, and it was noted that issues regarding inclusivity were being addressed, with the video being translated and sections re-filmed. • Sustainability of the vaccination programme was discussed with particular regard to staffing pressures, and it was noted that the Covid Vaccine Assurance Group looking strategically at issues such as workforce and inequalities. <p>The Chair asked that thanks be recorded to all staff involved in the Covid response for their efforts and work in such a difficult time.</p>
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ID	Type	The Strategic Commissioning Board:	Owner
D/02/07	Decision	Noted the update.	

8.	Getting Help Evaluation
8.1	The Clinical Director, NHS Bury CCG presented the report which recommended that the

8.2	<p>Getting Help Line be commissioned for a further 12 months from 1st April 2021 to 31 March 2022 at the current capacity, costing £158,368. The service underpinned the wider mental health provision, supporting Bury residents with their emotional wellbeing through the provision of non-clinical interventions and helping them to navigate a complex mental health system. Funding to continue the extension of the service had been approved by Finance Leads as part of Bury’s commitment towards it’s 2021/22 Mental Health Minimum Investment Standards.</p> <p>National data indicates that demand for mental health services could increase by up to 40% due to the effects of the pandemic. It was unclear which services this would impact but remaining flexible and adapting the mental health approach accordingly would be crucial in addressing any surge. It was noted that the BME community had proved difficult to reach and it was agreed that that when contacts were being made for Covid vaccines the mental health offer should be built in at the same time.</p>		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/08	Decision	Approved the recommendation to commission the Getting Help Line for a further 12 months from 1st April 2021 to 31 March 2022 at the current capacity, costing £158,368.	

9.	Learning into action from LeDeR Reviews: Barriers & Opportunities
9.1	<p>The Director of Nursing and Quality Improvement, NHS Bury CCG presented the report which highlighted barriers limiting the CCG’s ability to act on the learning generated from local mortality reviews completed under the Learning Disability Mortality Review (LeDeR) programme and recommended changes that would improve the quality of health and care services for Bury residents with a learning disability.</p>
9.2	<p>There were a number of recommendations contained within the report which the SCB were asked to note and support progression through due process and relevant governance arrangements in order to achieve change and improve the quality of health and social care services for Bury residents with a learning disability. These recommendations included: -</p> <ul style="list-style-type: none"> • Recommendation one: Governance and oversight arrangements are put in place to enable learning from the LeDeR programme to be held jointly by the CCG and by the Local Authority, as One Commissioning Organisation • Recommendation two: Consideration of resource requirements to appoint a learning disability lead within the One Commissioning Organisation with responsibility to oversee the implementation of the learning from the LeDeR programme. • Recommendation three: A process is developed for local learning from each review to be shared with involved services, with mechanisms to confirm recommendations have been acted on. • Recommendation four: Governance arrangements include formal partnership working with wider partners, including PCFT, PAHT, social care providers and self-advocacy user groups are put in place.

9.3	<ul style="list-style-type: none"> • Recommendation five: Learning from the LeDeR programme is held by all relevant workstreams in the CCG, including Primary Care, Urgent Care and Integrated Care Workstreams. • Recommendation six: Local LeDeR contract quality requirements are developed for primary care services. • Recommendation seven: Local LeDeR contract quality requirements are developed for social care providers <p>It was noted that providers were engaged within this area but that a coordinated approach was needed. It was recommended this be facilitated through a Learning Disability Lead as outlined in the above recommendations; funding of such a post was discussed and would be looked at further outside of the meeting as this did not fall within the jurisdiction of the SCB.</p>		
ID	Type	The Strategic Commissioning Board:	Owner
D/02/09	Decision	Received this paper and noted the recommendations and supported progression through due process and relevant governance arrangements in order to achieve change and improve the quality of health and social care services for Bury residents with a learning disability	
A/02/03	Action	The affordability of a Learning Disability Lead be investigated in line with organisational governance arrangements.	G Little/W Blandamer

10.	Overview of Pooled Budget
10.1	The Deputy Chief Finance Officer, NHS Bury CCG presented the report on the financial outlook with regards to the NHS regime and OCO savings. It was noted that the finance regime for 2021/22 and beyond was still uncertain. Planning, financial and operational guidance originally expected at the end of January was likely to be delayed and the evolution of the Greater Manchester Integrated Care System (ICS) and what that means for financial management at a locality level was still at design stage.
10.2	In the meantime, the OCO and LCO have continued to concentrate on things they have direct financial control over, i.e. the savings and transformation programmes, although progress has been affected by the emergency pandemic response and the national introduction of the temporary financial regime.
10.3	Progress continued regarding OCO savings and transformation plans, although they were short of the underlying deficit and it was unclear how deliverable they are in terms of real cash benefits to the OCO. However, as we move into an ICS, it is important to drive forward system transformation and savings plans regardless organisational boundaries.
10.4	The Board discussed the paper and agreed that the result of transformation work needed to be seen in budgets throughout the year. Assurance was given that transformation plans were on track, but conversion of those schemes into savings was challenging given the lack of clarity of funding/budget moving forwards.

ID	Type	The Strategic Commissioning Board:	Owner
D/02/10	Decision	Noted the key emerging issues in terms of the future financial regime and the OCO savings plans and supporting detail for 2021/22.	
A/02/04	Action	A report on the financial trajectory and outcomes and how we measure ourselves against what we set out be brought to a future meeting.	S O'Hare

11. Strategic Commissioning Board Risk Report

11.1	The Deputy Chief Executive, Bury Council presented the report which provided an update in respect of the five strategic risks captured on the CCG's Governing Body Assurance Framework (GBAF) which have been assigned to the Strategic Commissioning Board for oversight.
11.1	It was noted that three risks had remained the same, one had reduced, one had reached the target level, and one new risk had been added regarding the Integrated Care System for which mitigating actions had been identified.

ID	Type	The Strategic Commissioning Board:	Owner
D/02/11	Decision	Received and noted the Strategic Commissioning Board Risk Registers.	

12. Performance Update

12.1	The Executive Director of Strategic Commissioning, NHS Bury CCG presented the report which was a summary of the information presented to the CCG's Quality and Performance Committee in January 2021. It was noted that as we are emerging from urgent care challenges of covid, strategic consideration was being made for planned care, in particular the hundreds of Bury patients waiting in excess of 52 weeks to commence treatment.
12.2	Collaborative work was underway between the Northern Care Alliance (NCA) and North East Sector (NES) CCGs to clinically review, validate, and secure capacity, as well as progress changes within planned care designed to aid improvement. It was noted this would be long term work and a further report would be presented to the CCG's Quality and Performance Committee in February.
12.3	<p>The following comments / observations were made by Strategic Commissioning Board members: -</p> <ul style="list-style-type: none"> Owing to the mental and physical strain of coping with Covid, it was noted it would take a long time for services to return to normal. The trauma and exhaustion faced by frontline staff across practices, community services, social care etc. would need to be addressed with compassion, kindness, and time to recuperate. Waiting list inequality was discussed and it was noted that the NCA was looking at ways of addressing this through alternative management, possibly looking at time on the list balanced against clinical need.

ID	Type	The Strategic Commissioning Board:	Owner
D/02/12	Decision	Noted the update.	






13	Any Other Business and Closing Matters		
13.1	The Chair summarised the main discussion points from today's meeting and thanked members for their contributions.		
13.2	The Chair asked that thanks be recorded to the outgoing Joint Chief Finance Officer, for all his work assisting the Board in terms of finance and governance.		

ID	Type	The Strategic Commissioning Board:	Owner
D/02/13	Decision	Noted the information.	

Next Meetings in Public	Strategic Commissioning Board Meetings: <ul style="list-style-type: none"> Monday, 12 April 2021, 4.30 p.m., Formal Public meeting via Microsoft Teams (Chair: Cllr E O'Brien / Dr J Schryer)
Enquiries	Emma Kennett, Head of Corporate Affairs and Governance emma.kennett@nhs.net

Strategic Commissioning Board Action Log – February 2021

Status Rating  - In Progress  - Completed  - Not Yet Due  - Overdue

A/11/02	Agreed that further work in relation to the processes associated with the mental health model for Urgent and Emergency Care by appointment model at Fairfield General Hospital were required which would need to be worked up in conjunction with the CCG Chair, Dr Cooke and the Joint Chief Finance Officer.	Dr Schryer, Dr Cooke and Mr Woodhead		January 2021	
A/02/01	The 'Let's Do It' model and draft strategy be circulated, and a report on 'Let's Do It' to be brought to a future meeting including the roadmap/timetable.	L Ridsdale		March 2021	A further discussion is scheduled to take place at the SCB Development Session on the 1 st March 2021.
A/02/02	A report on the work underway regarding the long-term future of integrated care be brought to a future meeting, including a revised timetable for shadow arrangements.	W Blandamer		March 2021	A further discussion is scheduled to take place at the SCB Development Session on the 1 st March 2021.
A/02/03	The affordability of a Learning Disability Lead be investigated in line with organisational governance arrangements .	G Little and W Blandamer		March 2021	
A/02/04	A report on the financial trajectory and outcomes and how we measure ourselves against what we set out be brought to a future meeting.	S O'Hare		TBC	

Meeting: Strategic Commissioning Board			
Meeting Date	01 March 2021	Action	Receive
Item No		Confidential / Freedom of Information Status	No
Title	Persona Care and Support Limited - Contract Renewal 1 st April 2021 - 31 st March 2031		
Presented By	Will Blandamer, Executive Director of Strategic Commissioning		
Author	Julie Gonda, Director of Community Commissioning (DASS)		
Clinical Lead	-		
Council Lead	Cllr Simpson, Communities and Wellbeing		

Executive Summary
<p>The purpose of this report is to outline the proposal to renew the contract between Bury Council and Persona Care and Support Limited from 1st April 2021 for a 10-year tenure until 31st March 2031.</p>
Recommendations
<p>It is recommended that the Strategic Commissioning Board:</p> <ul style="list-style-type: none"> • Receive (information), the report presented to the Executive Board on 15th February 2021 proposing the renewal of the contract between Bury Council and Persona Care and Support Limited for a period of 10 years commencing on 1st April 2021. • Note the Executive Board approved the proposal on 15th February 2021. • Note the report will be presented to Health Scrutiny on 2nd March 2021. • Note the report will be presented at Cabinet on 24th March 2021

Links to Strategic Objectives/Corporate Plan	Choose an item.
Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:	Yes
<i>Add details here.</i>	

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>

Implications						
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any financial implications?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any legal implications?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
How do proposals align with Health & Wellbeing Strategy?	The proposals to renew a contract with our Local Authority Trading Company focused on providing high quality care aligns to the Health and Wellbeing strategy.					
How do proposals align with Locality Plan?	The proposals to renew a contract with our Local Authority Trading Company focused on providing high quality care aligns to the Locality Plan.					
How do proposals align with the Commissioning Strategy?	The proposals align to the commissioning strategy well as the main objective is to deliver an 'outcomes' focused contract. Supporting the future ambition to innovate service delivery and meet the changing needs of partners and customers. The benefit of this approach will give the Council, Persona and our wider partners a more sustainable commissioning platform on which to develop new and innovative services, sustain a quality and committed workforce and allow opportunities for external funding, broader business development and build on community assets, realising social value, which in turn will benefit the customers and the people of Bury whilst delivering value for money.					
Are there any Public, Patient and Service User Implications?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
How do the proposals help to reduce health inequalities?	Persona like any care provider in Bury are focused on delivering the best quality care and support to those who need it. This is based on a person's needs and aspirations, putting the person at the heart of delivery is important to Persona. Also working across the neighbourhood footprint and where possible linking in to community groups to help support and develop communities in order to reduce health inequalities is important to Persona.					
Is there any scrutiny interest?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
What are the Information Governance/	Persona have appropriate information governance					

Implications						
Access to Information implications?	standards in place and this is detailed in the contract requirements.					
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Are the risks on the CCG /Council/ Strategic Commissioning Board's Risk Register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Additional details						

Governance and Reporting		
Meeting	Date	Outcome
Executive Board	15/02/2021	Approved
Community Commissioning Management Team (CCMT)	02/02/2021	Recommended

Persona Care and Support Limited - Contract Renewal April 2021-March 2031

1. Introduction

1.1 The purpose of this report is to outline the proposal to renew the contract between Bury Council and Persona Care and Support Limited. The main objective is to deliver an outcome based 10 year contract from 1st April 2021. This will set out the status of existing services provided by Persona and alongside our Innovation and Savings programme for 2021-2023 (set out in a separate paper) will capture our future ambition to innovate service delivery, ensure value for money and meet the changing needs of the partners and customers.

2. Background

2.1 Persona Care and Support Limited (Persona) was incorporated as a private limited

company on 10th August 2015 and officially 'stepped out' of the Local Authority on 1st October 2015 as Bury Council's arms-length trading company or Local Authority Trading Company (LATCo). Persona provides a range of adult social care services, some of which were previously in-house services of the Council, to people who are vulnerable due to age or disability. These include; Day services, Short Stay Services; Supported Living Services; Extra Care and Shared Lives.

- 2.2 Work has been ongoing between Persona and the Council and with the onset of Covid-19, the partners have come together in more innovative ways to manage the pandemic and meet the challenges faced. This has meant working in different ways and the positive outcome of this has realised a shared approach to change, develop and innovate services. What has emerged is a changing relationship and opportunities which we want to build upon for the future.

3. Interim Partnership Agreement

- 3.1 In July 2020 we set out this new approach in an Interim Partnership Agreement which described the nature of the relationship between Persona and the Council. It provided a framework within which both parties could address strategic issues of mutual interest and set out our shared ambition, agreed concept of engagement and key objectives, describing both partner's shared values and strategic principles for effective joint working.
- 3.2 The agreement reflected a strong commitment by partners to shared values and common purpose. It outlined the joint approach of how we would work together to promote effective partnership working on the review and refresh of an outcomes based sustainable contract with a 10-year ambition and with sufficient flexibility to be both strategic and tactical, developing and responding to local needs and changes in our economy.

4. Future Vision

- 4.1. The main objective is to deliver an outcome based 10-year contract commencing on April 1st 2021. This will set out the status of existing services provided by Persona and alongside our Innovation and Savings programme for 2021-2023 will capture our future ambition to innovate service delivery and meet the changing needs of the partners and customers.
- 4.2. The benefit of this approach will give the Council, Persona and our wider partners a more sustainable commissioning platform on which to develop new and innovative services, sustain a quality and committed workforce and allow opportunities for external funding, broader business development and build on community assets, realising social value, which in turn will benefit the customers and the people of Bury.
- 4.3. The Contract will be flexible enough to allow for national policy change which may result in local changes in direction and/or financial restrictions that may be required in

response to any such change. Together we need to be able to demonstrate value for money, quality of provision and continuous development and innovation. The overarching principles in the agreement between partners will minimise any emerging risks and provide reassurance to all parties.

- 4.4. This work aligns to the strategic ten-point recovery plan especially the health and care recovery and transformation elements, focussed on the immediate priorities for the next 12 months beyond March 2021. Persona are leading on the Learning Disabilities supporting programme under the community-based health and care pillar of this work. As the name suggests this programme of work is not just centred on recovery post Covid-19, but building back better and the partnership focus between Persona and the Council will enable us collaboratively to 'build back better'.
- 4.5. The Bury 2030 strategy and vision, clearly sets out the need to work across a neighbourhood footprint, generating thriving places and creative ideas, putting our communities, people and customers at the heart of what we do. Recognising people as experts in their own lives and conditions, seeing people as assets and enabling them to reach their own potential, focussing on 'what matters to you' and helping connect people into their community (formal and non-formal services).
- 4.6. The role of Persona as a strategic partner in the market, co-designing, exemplifying and driving the type of reforms described, such as asset-based commissioning, deployment of new technology, all age perspective and neighbourhood focused is a significant benefit to the Council and wider system partners. Having Persona as a strategic partner is in part an ability to test, demonstrate and embed reformed practice that can positively influence the rest of the provider market in Bury. The 10-year approach allows us to build upon the strategic partnership with confidence.
- 4.7. Persona is well placed with a physical footprint in four of the five Bury neighbourhoods. With established and developing links with other local services in each of those areas, this will foster a different approach to the way we work: developing 'step up' 'step down' services, looking at how alternative community support services can complement the Persona delivery offer and working collaboratively to deliver differently. In addition, Persona are working with the Council to consider the current gaps in service provision, in particular supporting more complex individuals who otherwise would go out of our borough to be supported.
- 4.8. A piece of work to review the skills required at Persona Board in light of the future direction of travel is currently underway. This will provide the opportunity to ensure that future Persona Board members are selected based on their experience and skill set to support the next phase of the journey. Key skills around health and social care integration, partnership development and neighbourhood working will be of increased importance.

5. 10 Year Contract

- 5.1. A 10-year block contract will bring about an opportunistic change in the way we work together, moving away from being service specific and counting activity and instead moving towards developing an outcome based, flexible collaboration which is person centred and innovative in its approach, fostering continuous development and learning.
- 5.2. The contract will set out clear outputs, measures and accountability and provide stability to Persona, enabling them to explore other business opportunities, which over time will reduce the reliance on Council funding. We will together agree enough flexibility in the contract to respond to the changing landscape and build an environment for Persona to mobilise resources as they see fit to manage demand and move funds/assets around within the block contract to deliver the right care and support, at the right time and in the right place.
- 5.3. In addition, it is also envisaged that Persona will retain the status of provider of 'first choice and last resort', which in cases of emergency or market failure will allow the Council to fulfil its statutory duty of care.
- 5.4. The contract value will be reviewed and set annually taking into account outcomes, performance, demand management and any further savings pressures on the Council. The contract value will be reduced by £1million for the financial year 2021/22 and a further £1.5million for the financial year 2022/23.
- 5.5. Reducing the contract value will be enabled by transforming services and developing new ways of working to realise efficiencies, and in some cases it will mean the potential reduction or closure of services. This will impact on staffing levels however every possible action will be taken to minimise this impact and due process will be followed ensuring staff are appropriately engaged and consulted with. The ten year contract will help Persona develop new business opportunities which could help to reduce any staff impacts.

6. Innovation and Savings

- 6.1. The partners acknowledge that as with all commissioned services we will need to ensure value for money and demonstrate innovation and efficiencies through smarter ways of working and service delivery, in line with the Council's overall savings programme. Persona, in partnership with the Council, have already identified key areas for savings for 2021-2023 and we are confident through our collaboration that savings will be realised and will be enabled through new and smarter ways of working. The new relationship has strengthened the savings conversation and on an annual basis, specific innovation and savings will continue to be identified in line with the Council savings requirement.

- 6.2. Innovation and savings will continue to be delivered in a number of ways, such as cost avoidance as we develop new ways of working. An example of this would be avoiding individuals transitioning from Children's to Adult services and being placed out of borough due to a lack of appropriate local provision. We could avoid this together by looking flexibly at the needs of the customer and the gap in current local provision i.e. too complex/challenging behaviours and determine ways in which we can bridge this gap enabling more customers to be supported locally by Persona.
- 6.3. There may also be cost efficiencies delivered in other services rather than directly in Persona's baseline, however still as a by-product of the repurposed Persona work. For instance, innovating prevention and early intervention into the model, developing Dementia and LD hubs, linking in with the wider community offer, which may reduce the need for the more specialist and costly frontline services in health and social care.
- 6.4. In other areas Shared Lives schemes have been proven to be more effective as an alternative to other more costly accommodation-based provision or Supported Living services, minimising voids in accommodation may produce savings in other areas of the Council.

7. Financial implications

- 7.1 The current Persona contract is in place until March 2021, with a contract value for 2019/2020 of £12,393,408. The 10-year contract would commence on 1st April 2021 to 31st March 2031. The contract value will be reviewed and set annually taking into account outcomes, performance, demand management and any further savings pressures on the Council.
- 7.2 Innovations and savings between Persona and the Council have already been set for the first two years of the new contract. Year one, 2021/22 will see a reduction in the baseline contract value of £1million and a further £1.5million in year two, 2022/2023. Subsequent years would be subject to an annual review and an agreed efficiency target by the partners.

8. Legal implications

- 8.1 The benefits to a 10-year contract between the Council and Persona (LATCO) will give the partnership stability and longevity and will be important to deliver the transformation and innovation of provision and enable the efficiencies and savings outlined.
- 8.2 The contract will have sufficient flexibility to be both strategic and tactical, developing and responding to local needs and changes in national or local policy. It will allow for any changes in our local economy, taking account of financial stability and reform.
- 8.3 The current contract between the Council and Persona permits either partner to terminate on 12 months' notice without cause. The existing clauses will be retained in

the new 10-year contract, this is a positive provision for both parties as opposed to other more rigid terms such as a 6 year, plus 2 year, plus 2 year contract which provides a long initial period that does not allow for annual changes or early termination.

- 8.4 The contract value over the 10-year period would be over £100million subject to agreeing a year on year baseline. Under the LATCO/*Teckal* exemption the Council can go directly to Persona to provide services. Persona is a company wholly owned by the Council over which the Council has retained extensive management controls as sole shareholder under its Articles of Association.
- 8.5 The 10-year contract would be subject to an annual review to determine the value of the contract each year. Any material changes to the specification of services or intention to decommission a specific service would be subject to agreement by both parties and varied under an existing clause (53).

9 Actions Required

9.1 The Strategic Commissioning Board (SCB) is required to:

- Receive the proposal to renew the contract between Bury Council and Persona Care and Support Limited commencing on 1st April 2021 for a period of 10 years until 31st March 2031.
- Note the approval of the proposal by the Executive Board on 15th February 2021.
- Note the report will be presented to Health Scrutiny on 2nd March 2021.
- Note the report will be presented to Cabinet on 24th March 2021.

Deborah Yates

Provider Relationship Manager

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February 2021

Meeting: Strategic Commissioning Board			
Meeting Date	01 March 2021	Action	Receive
Item No	6	Confidential / Freedom of Information Status	No
Title	Integrated Commissioning Fund Quarter 3		
Presented By	P Crawford, Interim CFO NHS Bury CCG		
Author	C Shannon-Jarvis, Associate CFO		
Clinical Lead	n/a		
Council Lead	n/a		

Executive Summary

This report provides an update on the ICF budget for 2020/21 and forecast outturn for 20/21 at quarter 3.

The command and control regime implemented in the NHS means the CCG only received formal notification of allocation of budget for the year in November. The second half of 2020/21 sees an end to the financial regime whereby the CCG received retrospective allocations for all over/underspends to ensure achievement of a breakeven position. For the second half of the year the CCG is only receiving additional allocations for spend deemed "out of envelope". The main component of this is the Hospital Discharge Programme (HDP). For the remaining spend the CCG must, as in previous years, manage within a notified allocation. The CCG has been notified of a total allocation of £352.6m to date with a further £2.3m forecast in allocations to be received before the end of the financial year.

This revised CCG allocation results in a total ICF budget of £507m split between the 3 elements of the fund as follows:

- pooled budget £329m
- aligned budget £139m
- In-view budget £40m

The CCG allocation includes receipt of £8.2m historic surplus which has enabled the CCG to make the additional £10.5m allocation to the pooled budget committed to last year. In turn, the Council contribution to the pooled budget has been reduced by £10.5m in 2020/21.

At month 9, the ICF is forecasting an overspend of £2.3m which reduces to a small underspend of £0.1m following receipt of anticipated CCG allocations. There is a £4.3m overspend on services held within the section 75 pooled budget, £1.9m underspend on aligned services and breakeven position on in-view services. The key overspends are driven by COVID related expenditure, loss of income across Council services and delays in the achievement of savings.

Recommendations
<p>It is recommended that the SCB:</p> <ul style="list-style-type: none"> • Note the increase to the ICF budget as a result of CCG budget allocations received since the last report to Strategic Commissioning Board for 20/21 and accept their allocation to the ICF. • Note the ICF forecast financial position at month 9 of breakeven and the assumptions on which it is based. • Approve the use of underspends in the aligned fund to address overspends in the pooled fund. • Note the financial risks to Bury. • Approve the findings of the annual review not to make any changes to the ICF objectives, responsibilities, risk share and structure for 21/22 • Note the planned work on the ICF for 21/22 and report to be produced on the delivery against objectives in 20/21.

Links to Strategic Objectives/Corporate Plan	Yes
Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:	Yes
Achievement of in-year financial balance and financial sustainability over medium term.	

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial implications?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any legal implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do proposals align with Health &						

Implications						
Wellbeing Strategy?						
How do proposals align with Locality Plan?						
How do proposals align with the Commissioning Strategy?						
Are there any Public, Patient and Service User Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do the proposals help to reduce health inequalities?						
Is there any scrutiny interest?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
What are the Information Governance/ Access to Information implications?						
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are the risks on the CCG /Council/ Strategic Commissioning Board's Risk Register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Additional details	<i>NB - Please use this space to provide any further information in relation to any of the above implications.</i>					

Governance and Reporting		
Meeting	Date	Outcome
<i>Add details of previous meetings/Committees this report has been discussed.</i>		

Integrated Commissioning Fund View Quarter 3

1. Introduction

- 1.1. This report provides a summary view of the financial position of the Bury Integrated Commissioning Fund (ICF) for quarter 3. More detailed organisational reports with full departmental variance analysis have been presented to the appropriate Council and CCG committees and are attached as appendices to this report.
- 1.2. The ICF brings together the financial resources of the CCG and Council into a single fund enabling the Strategic Commissioning Board (SCB) to make decisions and recommendations (subject to reserved matters) based on the full picture of CCG and Council finances. The ICF is comprised of 3 budgets: a section 75 pooled budget for which the SCB has delegated decision making powers, an aligned budget for which the SCB can make recommendations but decision making powers remain with the originating statutory body and an in-view budget which impact the CCG and Council but decisions are made by bodies other than the partners.

2. ICF Budget

- 2.1. Since the opening budget, the command and control regime implemented in the NHS means the CCG only received formal notification of allocation of budget for the year in November. The second half of 2020/21 sees an end to the financial regime whereby the CCG received retrospective allocations for all over/underspends to ensure achievement of a breakeven position. For the second half of the year the CCG is only receiving additional allocations for spend deemed “out of envelope”. The main component of that is the Hospital Discharge Programme (HDP). For the remaining spend the CCG must, as in previous years, manage within a notified allocation. The CCG has been notified of a total allocation of £352.6m to date with a further £2.4m forecast in allocations to be received before the end of the financial year.
- 2.2. The CCG notified allocation includes £8.2m draw down of historic surplus which has allowed the CCG to fulfil the £10.5m additional allocation commitment to the pooled budget in 20/21 made last year. In turn, the Council has been able to reduce its contribution to the pooled budget by £10.5m. The CCG allocation also includes £7.1m of retrospective allocation to compensate for the impact of COVID and variances in business as usual spend for the first 6 months of the year.
- 2.3. Further allocations are expected over the remaining months to cover costs not currently included within the baseline envelope for the second half of the year, including the Hospital Discharge Scheme for which estimated costs and funding are £3m. As these allocations are received, they will be brought into the ICF pooled, aligned and in-view budgets to match the relevant expenditure.
- 2.4. The CCG plan reflects the ambition to achieve community, primary care and mental health investment standards in 2020/21. Specifically, investments have been agreed with Pennine Care NHSFT and our voluntary sector providers to ensure the CCG achieves the Mental Health Investment Scheme (MHIS) annual target of £34.1m. Also within the plans are QIPP schemes totalling £0.9m (0.5% of allocation) which are already implemented and on track for full delivery.

- 2.5. For Council led services, the total net ICF budget remains at £164.8m with grants received in year offset by matching expenditure.

3. ICF Financial Performance

- 3.1 At month 9, the ICF is forecasting an overspend of £2.3m reducing to a small underspend of £0.1m following receipt of anticipated CCG allocations. Based on current mapping of budgets and income, there is a £4.3m overspend on services held within the section 75 pooled budget, £1.9m underspend on aligned services and breakeven position on in-view services. This forecast position reflects the allocations received to date by the CCG.
- 3.2 On the basis the CCG continues to receive retrospective allocations for the Hospital Discharge Programme adjusted for independent sector activity and contribution to the Greater Manchester control total the ICF overspend will be mitigated and achieve a breakeven position. The pooled budget overspend reducing to £1.9m.
- 3.3 On the proviso that the ICF achieves a breakeven over all, it is recommended that the forecast underspends in the aligned budget be used to offset the overspends in the pooled fund. This will allow all three elements of the ICF to achieve a breakeven position.

Service area	20/21 Budget £'000	20/21 Forecast Outturn £'000	20/21 Variance £'000
CCG Pool Contribution	(226,435)	(226,435)	0
LA Pool Contribution	(103,047)	(103,047)	0
CCG Pool Additional Contribution	(10,500)	(10,500)	0
LA Pool Additional Contribution	10,500	10,500	0
Total Pool Contribution	(329,483)	(329,483)	0
Acute Health Services	83,568	83,605	37
Community Services	34,904	34,824	(80)
Mental Health Services	35,959	35,777	(181)
Primary Care Services	42,734	42,662	(73)
Adult Social Care Operations	7,616	7,426	(190)
Care in the Community	39,640	39,703	62
Public Health	10,435	10,433	(2)
Other OCO Services	21,807	21,824	17
Childrens Social Care	6,515	7,251	736
Other Childrens Services	6,034	5,880	(154)
Other CCG Services	29,271	32,137	2,867
Other Council Services	11,000	12,216	1,215
Total Pool Expenditure	329,483	333,736	4,253
Section 75 Pooled Fund	0	4,253	4,253
CCG Aligned Contribution	(77,123)	(77,123)	0
LA Aligned Contribution	(61,800)	(61,800)	0
Total Aligned Contribution	(138,923)	(138,923)	0
Acute Health Services	76,603	76,384	(220)
Childrens & Young Peoples Operations	29,230	30,123	894
Other CCG Services	15,136	21,368	6,232
Other Council Services	520	531	11
Other Council Services	17,434	8,572	(8,862)
Total Aligned Expenditure	138,923	136,977	(1,945)
Aligned Fund	0	(1,945)	(1,945)
CCG In View Contribution	(38,570)	(38,570)	0
LA In View Contribution	0	0	0
Total In View Contribution	(38,570)	(38,570)	0
Delegated Co-Commissioning Budgets	28,875	28,823	(52)
Other CCG Services	9,696	9,715	20
Other Council Services	0	0	0
Total In View Expenditure	38,570	38,538	(32)
In-View Budget	0	(32)	(32)
CCG Total Contribution	(352,629)	(352,629)	0
LA Total Contribution	(164,847)	(164,847)	0
Total Contribution	(517,476)	(517,476)	0
CCG Expenditure	342,129	344,457	2,328
LA Expenditure	164,847	164,794	(53)
Total Expenditure	506,976	509,251	2,275
Bury Integrated Commissioning Fund Total	0	2,275	2,275
CCG Anticipated Allocations		(2,328)	(2,328)
Bury Integrated Commissioning Fund Total	0	(53)	(53)

- 3.4 The key overspends in the ICF are driven by COVID related expenditure, loss of income across council services and delays in the achievement of savings. In the pooled budget £1.8m of the forecast overspend is due to loss of income from wellness leisure facilities in the Council and £3.1m is due to the Hospital Discharge Programme in the CCG. In the aligned budget £1.7m of the forecast underspend is as a result of unallocated grants received in year and £0.2m is due to a fall in non-contracted acute activity in the CCG.
- 3.5 COVID-19 CCG related costs to month 9 are:

CCG COVID Expenditure Analysis to month 9	Expenditure £'000
Hospital Discharge Programme	5,243
Support for stay at home models	1,568
Remote management of patients	1,048
Backfill for higher sickness absence	293
PPE - locally procured	179
Remote working for non-patient activities	170
Other Covid-19	578
Total CCG Net Expenditure	9,079

- 3.6 The Council and CCG have worked together closely to optimise NHS funding for the locality, including Council access to more than £3.7m of NHS funding streams for the first 3 quarters of the year related to the Hospital Discharge Programme. All CCG COVID funding received to date is included within the pooled element of the ICF.
- 3.7 In response to the COVID-19 crisis £102.6m of grants have been made available to Bury Council a full analysis of which can be found within the Council quarter 3 financial report attached.

4 Financial Risk

- 4.1 In the current uncertain environment of COVID there are a number of financial risks SCB should be aware of.
- 4.2 Firstly, the CCG has only received formal confirmation of allocations relating to baseline spend for the period October to March. There is a risk that the CCG will not receive the funding it needs to cover the continuation of COVID related schemes, wave 2 costs and any additional demands placed on the CCG and Council for the remainder of the year. However, in month 10 the CCG was reimbursed for all out of envelope expenditure to month 8 indicating reasonable costs in line with guidance will be reimbursed so the immediate risk is limited.
- 4.3 As part of the NHS financial reset all funding allocations have been reviewed and transformation funding has ceased. There is a risk that, due to delays in the achievement of deflection savings, there are services needing to be recurrently funded without realizable savings to cover the costs. LCO colleagues are working on revised programme phasing. Strong evaluation processes will be essential in

determining if/how to continue transformation programmes.

- 4.4 In the command and control response to COVID, the decision on the introduction of a number of services which benefit the Bury population have been taken at a Greater Manchester, regional or national system level. These costs have been reimbursed to providers or leading organisations under the current regime and there is a risk that Bury will be required to pick up any on-going costs without receiving additional funding. The risk in the longer term will require the input of commissioners and finance colleagues to ensure only those services of benefit and value for money continue and any costs are mitigated by reductions elsewhere in service spend. Work is being done by the Financial Advisory Committee of GMHSCP to understand the system-wide run-rates and investment commitments, alongside predicted funding levels.
- 4.5 Under the terms agreed for the ICF, financial risk will be managed in the following ways:
- 1) Where underspends occur, to ensure overall financial balance underspends from one fund can be used to offset financial risk in another.
 - 2) The section 75 pooled budget agreement allows additional contributions to the pool to be made by a party, matched by equivalent additional contributions by the other party in a subsequent year.
 - 3) A 50:50 risk share agreement between the partners each contributing 50% of a budget overspend.

5 Budget Changes

- 5.1 The Quarter 2 ICF finance report stated that the CCG would receive a baseline allocation of £335.7m for 20/21. In addition, the CCG has received allocations of £8.2m draw down of historic surplus and expected a total of £7.1m in COVID and business as usual support for months 1 to 6 bringing the total CCG allocation for 20/21 to £351m. All of which was subsequently confirmed by NHSEI.
- 5.2 During Quarter 3 additional allocations of £1.7m have been received by the CCG. Of these allocations £1m has been added to the pooled fund; £0.6m for NHS 111 services, £0.1m for GP IT, £0.1m for mental health winter pressure and the remainder for a number of smaller schemes. £0.7m has been added to the in-view fund for GP services support.
- 5.3 For Council led services, the net budget remains unchanged with additional grants received in year matched by forecast expenditure.

6 Annual Review of ICF

- 6.1 Following its first year of operation the financial framework and section 75 agreement require that an annual review takes place. Due to the COVID pandemic and related reprioritisation of work a light touch review has been completed by the strategic finance group. The review considered: the objectives within the financial framework, the responsibilities described within the financial framework, the scope of services and budget held within the ICF and their allocation and the risk sharing arrangement.

- 6.2 The objectives of the ICF are to deliver Integrated Commissioning that will focus on developing joined up, population based, public health, and preventative and early intervention strategies and adopt an asset based approach to providing a single system of health and wellbeing, focusing on increasing the capacity and assets of people and place. The ICF should enable the improvement of the quality and efficiency of the services within the arrangement, improve the outcomes for users of the services that will fall within the scope of the partnership agreement, ensure relevant national conditions and local objectives are met and make more effective use of resources through the establishment and utilisation of the pooled fund. The strategic financial group concluded that these objectives remain relevant and that a report on the delivery against these objectives for 20/21 should be produced.
- 6.3 On the responsibilities described within the financial framework the review concluded that the responsibilities continue to reflect the governance and structures of the CCG, Council and One Commissioning Organisation and therefore should remain as stated.
- 6.4 On risk sharing, the agreement within the financial framework is that each organisation will share financial risk on a 50:50 basis and that the variance to the total net budget allocation at the end of each financial year will be financed on a 50:50 basis. The group agreed that the risk share arrangement will remain in force for the current year and that a more focused review should take place for 21/22 to confirm the arrangements for that year.
- 6.5 When the ICF was established a full review of CCG and Council budgets was carried out. It was agreed that the ICF comprised of the total CCG budget and the total Council budget excluding the Housing Revenue Account (HRA), Dedicated Schools Grant (DSG) and capital budgets. Services and their associated budgets were allocated to either the pooled, aligned or in-view fund based with the intention to maximise the resource and scale of commissioning to be included in the ICF. The group agreed that further work was required to ensure that the allocation of all services to the aligned, pooled and in-view funds reflects the operational working of the ICF. It was agreed at this stage in the year the structure of the fund should remain in place. The position for next year will form part of the focussed review for 21/22.

7 Actions Required

- 7.1 The SCB is asked to:
- Note the increase to the ICF budget as a result of CCG budget allocations received since the last report to Strategic Commissioning Board for 20/21 and accept their allocation to the ICF.
 - Note the ICF forecast financial position at month 9 of breakeven and the assumptions on which it is based.
 - Approve the use of underspends in the aligned fund to address overspends in the pooled fund.
 - Note the financial risks to Bury.
 - Approve the findings of the annual review not to make any changes to the ICF objectives responsibilities, risk share and structure for 20/21
 - Note the planned work on the ICF for 21/22 and that a report is to be produced on the delivery against objectives in 20/21.

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Appendices: Organisation Month 9 reports



AI 6 Finance Report
Month 9.pdf



The Councils
Financial Position as at