AGENDA FOR

CABINET

Contact: Philippa Braithwaite
Direct Line: 0161 253 5398
E-mail: p.braithwaite@bury.gov.uk
Web Site: www.bury.gov.uk

To: All Members of Cabinet

Councillors : E O'Brien (Leader and Cabinet Member, Strategic Growth) (Chair), S Thorpe (Deputy Leader, Finance and Transformation), L Smith (Deputy Leader and Cabinet Member, Children and Young People), T Tariq (Adult Care, Health and Public Service Reform), S Walmsley (Cabinet Member, Communities and Inclusion), A Quinn (Cabinet Member, Environment, Climate Change and Operations), C Cummins (Cabinet Member, Housing Services), R Gold (Customer Service, Communications and Corporate Affairs) and C Morris (Cabinet Member, Culture, Economy & Skills)

Dear Member/Colleague

Cabinet

You are invited to attend a meeting of the Cabinet which will be held as follows:-

Date:	Wednesday, 10 September 2025
Place:	Council Chamber - Town Hall
Time:	6.00 pm
Briefing Facilities:	If Opposition Members and Co-opted Members require briefing on any particular item on the Agenda, the appropriate Director/Senior Officer originating the related report should be contacted.
Notes:	

AGENDA

1 APOLOGIES FOR ABSENCE

2 DECLARATIONS OF INTEREST

Members of Cabinet are asked to consider whether they have an interest in any of the matters of the Agenda and, if so, to formally declare that interest.

3 PUBLIC QUESTION TIME

Questions are invited from members of the public about the work of the Cabinet.

Notice of any question must be given to Democratic Services by midday on Monday, 8 September 2025. Approximately 30 minutes will be set aside for Public Question Time, if required.

4 MEMBER QUESTION TIME

Questions are invited from Elected Members about items on the Cabinet agenda. 15 minutes will be set aside for Member Question Time, if required.

Notice of any Member question must be given to the Monitoring Officer by midday 5 September 2025.

5 MINUTES *(Pages 5 - 24)*

Minutes from the meeting held on 9 July 2025 are attached.

6 2025/26 CORPORATE PLAN - QUARTER ONE UPDATE *(Pages 25 - 58)*

Report of the Deputy Leader and Cabinet Member, Finance and Transformation is attached.

7 2025-26 Q1 FINANCE POSITION *(Pages 59 - 80)*

Report of the Deputy Leader and Cabinet Member, Finance and Transformation is attached.

8 2024/25 TREASURY OUTTURN REPORT *(Pages 81 - 98)*

Report of the Deputy Leader and Cabinet Member, Finance and Transformation is attached.

9 OFSTED STANDARD INSPECTION OF CHILDREN'S SERVICES IN BURY *(Pages 99 - 102)*

Report of the Deputy Leader and Cabinet Member for Children and Young People is attached.

10 ADULT SOCIAL CARE PERFORMANCE QUARTER ONE REPORT 2025/26 *(Pages 103 - 130)*

Report of the Cabinet Member for Adult Care, Health and Public Service Reform is attached.

11 RE-TENDER OF SUPPORTED LIVING CARE SERVICES FOR PEOPLE WITH LEARNING DISABILITIES AND/OR AUTISM *(Pages 131 - 156)*

Report of the Cabinet Member for Adult Care, Health and Public Service Reform is attached.

12 IMPLEMENTATION OF LIVE WELL IN BURY *(Pages 157 - 180)*

Report of the Cabinet Member for Adult Care, Health and Public Service Reform is attached.

13 GINNEL BETWEEN MALTON AVENUE/SAWLEY AVENUE, WHITEFIELD. PUBLIC SPACES PROTECTION ORDER (ALLEY-GATES) - PART A *(Pages 181 - 206)*

Report from the Cabinet Member for Communities and Inclusion is attached.

14 ANNUAL COMPLAINTS PERFORMANCE AND SERVICE IMPROVEMENT REPORT 2024/25 AND SELF ASSESSMENT *(Pages 207 - 248)*

Report of the Cabinet Member for Housing Services is attached.

15 HOUSING MAJOR WORKS PROGRAMME 2025/26 - PART A *(Pages 249 - 254)*

Report of the Cabinet Member for Housing Services is attached.

16 SIX TOWN HOUSING RECOMMENDATION - PART A *(Pages 255 - 270)*

Report of the Cabinet Member for Housing Services is attached.

17 SIMISTER ISLAND DEVELOPMENT CONSENT ORDER *(Pages 271 - 276)*

Report of the Leader and Cabinet Member for Strategic Growth is attached.

18 APPROVAL TO DIRECT AWARD CONTRACT FOR THE DELIVERY OF FISHPOOL PHASE 2 AND PIMHOLE BEE ACTIVE TRAVEL SCHEMES *(Pages 277 - 382)*

Report of the Cabinet Member for Environment, Climate Change and Operations is attached.

19 APPOINTMENTS UPDATE *(Pages 383 - 416)*

Report of the Cabinet Member, Customer Service, Communications and Corporate Affairs is attached.

20 MINUTES OF ASSOCIATION OF GREATER MANCHESTER AUTHORITIES / GREATER MANCHESTER COMBINED AUTHORITY

(Pages 417 - 448)

To consider the minutes of meetings of the AGMA Executive Board and Greater Manchester Combined Authority held on 27 June 2025.

21 URGENT BUSINESS

Any other business which by reason of special circumstances the Chair agrees may be considered as a matter of urgency.

22 EXCLUSION OF PRESS AND PUBLIC

To consider passing the appropriate resolution under Section 100 (A)(4), Schedule 12(A) of the Local Government Act 1972, that the press and public be excluded from the meeting for the reason that the following business involves the disclosure of exempt information as detailed against the item.

23 GINNEL BETWEEN MALTON AVENUE/SAWLEY AVENUE, WHITEFIELD. PUBLIC SPACES PROTECTION ORDER (ALLEY-GATES) - PART B
(Pages 449 - 486)

Report from the Cabinet Member for Communities and Inclusion is attached.

24 HOUSING MAJOR WORKS PROGRAMME 2025/26 - PART B *(Pages 487 - 492)*

Report of the Cabinet Member for Housing Services is attached.

25 SIX TOWN HOUSING RECOMMENDATION - PART B *(Pages 493 - 506)*

Report of the Cabinet Member for Housing Services is attached.

Agenda Item 5

Minutes of: **CABINET**

Date of Meeting: 9 July 2025

Present: Councillor E O'Brien (in the Chair)
Councillors S Thorpe, T Tariq, S Walmsley, A Quinn, R Gold and C Morris

Also in attendance: Councillors R Bernstein, M Smith, J Rydeheard and C Birchmore

Public Attendance: Eleven members of the public were present at the meeting.

Apologies for Absence: Councillor L Smith and Councillor C Cummins

---

CA.1 APOLOGIES FOR ABSENCE

Apologies were received from Councillor Lucy Smith, Deputy Leader and Cabinet Member for Children and Young People, and Councillor Clare Cummins, Cabinet Member for Housing Services, Lynne Ridsdale, Chief Executive, Jeanette Richards, Executive Director Children and Young People.

CA.2 DECLARATIONS OF INTEREST

There were no declarations of interest.

CA.3 PUBLIC QUESTION TIME

Eleven members of the public attended and asked questions of the Cabinet.

The following question was asked by a member of the public, Jess Wiseman:

Can the Council confirm that the £480,000 disposal price for the Pinfold Lane Library approved by the Cabinet in February 2025 was based on the joint NHS Council valuation completed in December 2024, as reference in the Cabinet minutes and Part A report?

Responding, Councillor O'Brien reported that he wasn't in the position to confirm a sale price, as this was confidential due to commercial confidentiality. The questioner was right to suggest there have been previous figures of the value for that site, which is the usual guiding price for any deal that we would make. Although not in a position to confirm anything tonight he was hopeful that in the near future we should be able to provide the details. Once the NHS have finalised the deal within their own structures that should then allow us to be clear about the price paid for the site and hoped that will clarify how it relates to previous assessments of the value of the site.

The following question was asked by a member of the public, John Jacobs:

Can the Council confirm the nature of the potential breach of section 123 of the Local Government Act 1972 that was identified in or around April 2025. I'm not asking for legal advice, just a summary of the issue that was raised.

Responding, Councillor O'Brien reported that the starting position is that the Council's legal advice does not state that there was a breach. This is helpful in clarifying any speculation around it – people may have opinions otherwise, but that is not what our external, independent legal opinion concluded. Ask our Director of Law and Governance to confirm how things are considered internally in the Council and how it informs our thinking.

Jacqui Dennis advised that in considering section 123, the Council may dispose of land held by ourselves in any manner we wish, however in doing so we should not dispose of land for a consideration less than that that can be reasonably obtained. So in terms of how the Council made its decision, it obtained a joint valuation with the NHS, that was considered. Cabinet received a report in February where members agreed to transact with the NHS to sell the land. In terms of the consideration, reliance was placed on an independent valuation, and it was on this basis the Council undertook to enter in to this sale.

The following question was asked by a member of the public, Ellie Partridge:

Since Cabinet gave consent to dispose of the site at £480,000, has the proposed sale price changed and, if so, on whose authority, and was that change reported back to the Cabinet or benchmarked against any other offers?

Responding, Councillor O'Brien reiterated that he was not in a position tonight to confirm any sale price. I am confident and hopeful we can in the near future. At that point I would hope to assume Members and members of the public that this deal has been negotiated and completed on a sound legal basis, with a sound independent valuation of the site.

The following question was asked by a member of the public, Rebecca Partridge:

Given that a formal public offer of £450,000 was made after Cabinet approval but before completion, and the early expressions of interest were on record, why was the offer not tested or retained as a fallback?

Responding, Councillor O'Brien reported that fundamentally after the Cabinet has made a decision we are still in the process of completing and seeing that decision through. We've effectively done what we need to as part of that deal, it's now sitting with the NHS and their decision making processes. These are different from ours and also take time. Ultimately once we've made that decision it's only right that we allow that process to be completed, and I have given assurances at the last Cabinet meeting that if that deal does not complete for any reason we would welcome and be open to exploring other offers. I think it's important to note that, as Roger Frith confirmed at the last meeting, prior to that Cabinet decision in February no other offers had come in and we were making a decision in February on the basis of that offer from the NHS as the sole offer.

The following question was asked by a member of the public:

Since legal completion of the Pinfold Lane library deal still hasn't taken place, is there a specific reason for the delay and has any part of the deal materially changed in the interim?

Responding, Councillor O'Brien reported that the deal has not changed, it is simply the pace of the bureaucracy within the NHS. Nothing more to it than the NHS's decision making process which is currently underway. The NHS is made up of smaller components within one organisation which has resulted in the extra time needed for the deal to be finalised. I am confident we will get to that point but equally confident that if we don't then we will come back to the table looking for offers and engage with those who are interested in the site.

The following question was asked by a member of the public:

If the terms of the Pinfold Lane deal have changed in price, timing or valuation basis, will the new deal be brought back to Cabinet for renewed consent as required under proper governance procedure?

Responding, Councillor O'Brien reported that yes, if there were substantive changes to it, we would have to bring it back for renewal of the decision. That's not the case at the moment, we're confident it won't change, but yes on principle if substantial changes are made to the deal we would bring that back.

The following question was asked by a member of the public, Daniel Jacobs:

In April 2023 I first expressed interest in the Pinfold Lane library site and followed up more than a dozen times. Every request was ignored and I received contradictory explanations from Mr Frith about the nature of the sale. Then in February this year Cabinet approved a disposal that internal emails now suggest did not comply with Section 123 of the Local Government Act. I requested a pause; that was denied externally, but from the outside it appears that the deal has been paused internally and possibly revalued. The original price agreed was around £480,000, factoring in £15,000 costs for demolition so effectively £465,000. Now we're seeing references in the press to a £500-600,000 valuation yet this revised deal has not been remarketed and not tested against other bidders and no legal advice or valuation has been published. My question is this: how can the Council claim it is meeting its legal duty to achieve best consideration when it appears to be preparing to push through a materially different deal, again, on a one to one basis, again, without competition, and again, behind closed doors?

Responding, Councillor O'Brien reported that we have always done this deal as transparently as possible: the information that we've shared has come through Cabinet reports, it's formed part of our thinking and vision around the Whitefield Town Plan. Clearly there are some bits of information at this stage that we're not able to share in the public domain. That does make this harder to give you confidence in our approach of transparency on this, but I hope in the near future to give you that reassurance. The deal, at the moment, has not been paused or revalued or materially changed. It is simply going through a slow bureaucratic process from the NHS. We have also been reassured that the legal basis for what we have done so far has been sound. There were differences of opinion, that is clear from the email correspondence, which I don't think is a bad thing as it shows people are taking things seriously and we don't just

follow the pack. The key consideration as a result of that difference of opinion was do we have an external independent view on the deal, and that is what we have got. That says we are not in breach of Section 123. Fundamentally we have made a decision that is legal, as transparent as we can be at this point, and crucially we are delivering on what we said we would to the residents of Whitefield; a new health centre, GP practices, away from a building that has for a long period of time been in poor condition and not serving residents as well as it could be. We have tried to do the best for the residents of Whitefield as a whole in keeping with the Whitefield Town Plan, and I'm confident we will get something of a high quality for those residents at the end of this. I appreciate there is other interest in the site, I appreciate you may be personally disappointed in the decision, but we have a duty to the wider set of residents. I remain confident that we have done the right thing in the right way.

In response to further discussion with the public, the Leader advised that we do not have a system that the highest bidder always wins. The size of the bid is only one factor that we have to consider. We are trying to get the best value and the best outcome for residents. We have to weigh up those considerations against things like the value, and what we've tried to do in this instance is ensure we have the right balance between value of the land, and benefit to the people of Whitefield. I am satisfied that we have got good value and a good outcome for residents.

Ultimately if you're asking for a legal view about what we're doing, all I can do is take the legal advice that we've been given, which is that what we have done is in accordance with the law. I am confident on that front that we have done what we need to do in keeping with the law. The secondary element of what you're saying is if there is a higher bid then we should take that bid. And what I'm saying is the size of the bid is one factor – a very important part, clearly, but it is only one factor in what we consider around these types of decisions. There are some decisions which have no strategic value to the Council where the size of the bid is probably a much bigger consideration, but this is a slightly different case. So I appreciate what you're saying, but the decision has been made. We're going to see that deal through with the NHS. Should that change, I repeat myself again, we will be happy to consider the bids – yours and any others – for the site, in the proper process.

CA.4 MEMBER QUESTION TIME

The following question was submitted in advance of the meeting by Councillor Birchmore:

In relation to the Northern Gateway Mayoral Development Corporation: Public Consultation Analysis Report it states that there were 85 respondents in total to the consultation. Does the Council think that was a sufficient number of responses to make a decision relating to such a significant plan and what explanation does the Council have as to why so few residents responded?

Responding, Councillor O'Brien reported that it was a low number but low in relation to the scale of the Northern Gateway but not what we were specifically consulting on – the governance and setting up of the Mayoral Development Corporation. Governance is important but probably not something people engage with the most.

We want to ensure there is engagement and interest in the site, but we are satisfied that the content and number of respondents does not undermine what we're trying to do, which is ensure we have the best possible delivery of the site in the interests of the local area using the tools and support and resources the Mayor and Combined Authority can offer.

A further supplementary question was submitted:

Looking at the actual responses –

Do you agree with the creation of the Mayoral Development it's 24% yes and 70% no.

To what extent do you agree 50% strongly disagreed

Also, regarding naming didn't seem popular – will this impact the decisions to be made?

Councillor O'Brien reported that it's always useful to get feedback, even if in low numbers. I appreciate some people will object to this purely because the disagree with the principle of how the land was released, and you have to take into account the underlying reasons for the feedback. The feedback I've read through and listened to, other than the in-principle objections, nothing is fundamental in how we proceed next. There will always be debates about specifics and they probably mirror internal debates we are having – the name, the scale, what to deliver when and how, etc. Ultimately why we need a structure where we can engage with those issues and have a democratic influence on it. We can't dictate what happens on the site but how we can influence not just work within the site but wider public issues – transport links, future skills need, environmental impacts, and the sustainability of the site moving forwards. This governance will allow us to instil a sense of public accountability and thinking in the decision making rather than being a private sector project.

Councillor Quinn advised that in light of progress being made elsewhere with industry development, we need to fill the site with skilled, high tech jobs with good career progression as quickly as possible. The Leader agreed, and stated that the Mayoral Development Corporation will help us achieve this.

CA.5 MINUTES

It was agreed:

That the minutes of the meeting held on 11th June 2025 be approved as a correct record.

CA.6 MILLWOOD PRIMARY SPECIAL SCHOOL - PART A

The Leader and Cabinet Member for Strategic Growth presented a report providing a full explanation of the latest position, details of the programme and seeking approval of a costed bid from the contractors for the construction of the new wing; roofing remedial and other outstanding defects scheme. The contractors have completed the Pre-Construction Services Agreement (PCSA) for the detailed design up to RIBA Stage 4 and Cabinet approval is needed to ensure a start on site can be made on 4 August 2025 to meet the tight project deadlines.

In response to Member questions, Rachael Stirk, Head of Service CYP, advised that completion date was anticipated for September 2026, subject to no delays to the programme. The Leader added that, in the meantime, the Council would support the school to manage the works.

Decision:

Cabinet:

1. Approved the costed bid from the contractor together with the costs of the professional & consultant fees/ additional surveys/client FFE costs for the construction of the new wing; roofing remedial works and other outstanding defects scheme. All costs are to be covered by Children's Services capital funding; and
2. Authorised the Director of Law and Democratic Services in consultation with the Cabinet Member for Children and Young People to finalise the terms of the Design and Build Contract to be entered into with the contractor.

Reasons for the decision:
Cabinet approval to appoint a contractor is needed at the July 2025 Cabinet meeting to ensure a timely start on site to achieve the tight deadlines for the 4th wing extension and completion of the roofing remedial/outstanding defects work.

Development of additional capacity at Millwood Primary Special School, as set out in the Project Safety Valve agreement between the Council and the Department for Education, is a key element of the specialist place sufficiency strategy. Taken together, the Agreement and strategy set out the business case for the development of new provision and expansion of existing specialist provision to meet increasing demand within Bury and reduce the reliance on placements in Independent Non-Maintained Special Schools (INMSS). The extension scheme at Millwood Primary Special School is a priority within this strategy.

Urgent completion of the roofing remedial works/other outstanding defects is required. This has already been delayed due to the previous contractors going into Administration.

Alternative options considered and rejected:
Do nothing. If we don't proceed with the extension this would mean pupils being sent to out of borough provisions which would be at a large cost to the council.

We must address the roofing remedial works/other defects as a priority as the original contractors only re-roofed approximately half of the school roofs. The roof is deteriorating and needs to be replaced as soon as practically possible.
Whilst it is possible to re-procure the scheme, this would result in significant delay to delivery of the project with no certainty that costs will be reduced. The option to re-procure will remain, to be pursued in the event that the costed bid is rejected. In that event all the work carried out to date will be utilised to form an integral part of the tender documents to be issued.

CA.7 REFRESHED RESIDENTIAL AND NURSING HOME CONTRACT AND CONTRACT MANAGEMENT PROCESS

Councillor Tamoor Tariq, Cabinet Member for Adult Care, Health and Public Service Reform, presented a report which sought approval to the contract arrangements for the provision of older adult residential and nursing care services in Bury. In borough, the annual value of services contracted through the current arrangements is £33,384,000, supporting over 700 people. The current residential and nursing care contract is over 10 years old, and the Council have issued numerous contract variations over this time. Legislation pertaining to the contract has changed over the years and now seemed an ideal opportunity to revisit the current contract, incorporate all the previous variations and bring the legislative elements up to date. The new contract will be a 10-year contract, consisting of seven years plus three years, and is designed to give the Council and Providers more certainty in planning going forward.

In response to Members' questions, it was noted that the 7+3 year timescale was in line with standard contract monitoring by the Council including regular check-ins, KPIs monitoring, and performance assessments as well as regular collaboration to understand and mitigate challenges. Councillor Tariq advised that it would be about supporting provider and working with providers to improve, should there be issues, before removing the contract. The break clause after 7 years was also standard, for either party to step away should they need to.

Decision:

Cabinet:

1. Approved the award of new contracts to the providers listed in Appendix 1 for the provision of residential and nursing care services. Such contracts to be for a maximum period of 10 years (7 plus 3 years) from 1st September 2025;
2. Acknowledged the implementation of the new Quality Assurance Framework and the Contract Management Framework;
3. Delegated to the Director of Adult Social care in consultation with Director of Legal and Democratic Services the finalisation and issue of the new contracts; and
4. Delegated authority to make residential placements in care homes until August 31st, 2035 (7 plus 3-year contract) to the Director of Adult Social Care.

Reasons for the decision:

Streamlining Process – the proposed recommendations will enable placements to be made at pace, avoiding unnecessary delays to resident's care whilst also minimising administration.

Making it easier to do business with the Council – the change would avoid unnecessary delays and enable payments for these services to be made more quickly. This is important when the current residential market demand exceeds supply in many areas.

Adhering to both statutory duties and contract rules – the proposed change allows the Council to deliver the duty to offer choice and control over where someone prefers to live.

A stronger contractual agreement between the Council and care homes. The change enables the Council to issue new contracts to all currently commissioned providers and make new individual placement arrangements

for new residents being admitted into a care home. The new terms and conditions will offer greater clarity as to the outcomes the Council expects from the providers.

Alternative options considered and rejected:
Option 1 - Do nothing and continue with existing arrangements.
Option 2 - Run a tender exercise for every care home placement.
Detailed reasons for rejection are set out on the report.

CA.8 BRADLEY FOLD TRADING ESTATE

The Leader and Cabinet Member for Strategic Growth presented a report setting out proposals for the redevelopment of Bradley Fold Trading Estate. Many parts of the estate are in a dilapidated condition and although this poses a risk to the Council, it also presents a regeneration opportunity. Investment in the estate will maximise the sites' potential as a modern industrial hub but needed the right design and project management support to achieve. This report set out proposed action to mitigate the current risks and identify the potential for the site.

In response to Members' questions, it was noted that legal consistency would be needed between Bradley Fold and Bury Market leases, but they were different sites and presented different challenges and opportunities so deals would not necessarily be the same. Conversations with all tenants would take place regarding future proposals and which parts of the site need intervention sooner to give tenants as much time as possible to move. With regards to insurance, it was noted that currently the Council was self-insuring, and this would be part of the conversations to be held imminently with tenants to work with them individually.

Decision:

Cabinet:

1. Approved the first stages of the Bradley Fold redevelopment as set out in the report;
2. Approved £1,417,000 being added to the capital programme, funded from prudential borrowing. A full breakdown is shown in part B.
    - includes approval for the expenditure in relation to compensation costs associated with the service of S.25 notices on all units that do not have insurance cover
    - includes approval for the expenditure of £400,000 associated with the upgrading and relocating the electricity substation and transformer.
3. Noted that where appropriate and subject to relevant risk mitigation, tenants may be placed onto short term contracted out leases to allow continuation of business and income generation whilst Phase 1 is completed;
4. Approved the tender of demolition contractor/s for demolition of units as they become vacant; and
5. Approved the tender of a design team and project manager to progress 'Phase 1' to RIBA Stage 3 and update master plan for the whole estate. Note that subsequent will brought to Cabinet at the appropriate time.

Reasons for the decision:

Redevelopment of the estate will maximise the sites' potential by providing high quality industrial units which will drive inward investment, employment opportunities and maximise revenue potential for the Council. Termination of existing agreements will reduce & mitigate risk of holding buildings that are in a poor state of repair and do not have 3rd party insurance cover. If tenants are granted short term leases at the discretion of the Head of Land and Property, they will be on the basis that the tenant accepts the building is not insured or may not be rebuilt / repaired if cost of works exceeds the value of the premises or repair work is not viable. Where units are self-contained, and tenants can obtain their own insurance, longer term 'Full Repairing and Insuring' leases can be granted on the basis that they undertake agreed improvement works.

Alternative options considered and rejected:
Do nothing and continue to lease units at nominal rents. Whilst this would maintain the existing income, due to the condition of the units and high cost of dealing with all compliance issues this is not economically or financially feasible in the long term. The site earmarked for Phase 1 has been cleared for over 10 years; by continuing to do nothing there is an opportunity lost to improve the estate and maximise income, jobs and business rates. If the Council do not replace and relocate the transformer it risks losing power to the estate.

CA.9 GREATER MANCHESTER JOINT MINERALS AND WASTE PLAN

Councillor Alan Quinn, Cabinet Member for Environment, Climate Change and Operations, presented a report on the statutory Greater Manchester Joint Minerals and Waste Plan (GMJMWP) and next steps in the decision-making process. In response to Members' questions, it was noted that this Plan would not make it more difficult to introduce a garden waste tax as that would still be for individual Councils to decide, but that Bury was not currently considering this option.

Decision:

Subject to Council approving, in principle, to the making of a joint development plan document with the other 9 Greater Manchester Councils (Bolton, Manchester, Oldham, Rochdale, Salford, Stockport, Tameside, Trafford and Wigan), to cover planning for minerals and waste across Greater Manchester, Cabinet:

1. Delegated to AGMA Executive Board the formulating and preparing of the joint development plan document to cover planning for minerals and waste across Greater Manchester insofar as such matters are executive functions.
2. Noted that the following are the sole responsibility of the Council:
    a. Responsibility for giving of instructions to the Executive to reconsider the draft plan submitted by the Executive for the authority's consideration.
    b. The amendment of the draft joint development plan document submitted by the Executive for the Council's consideration.
    c. The approval of the joint development plan document for the purposes of submission to the Secretary of State for independent examination.
    d. The adoption of the joint development plan document.

Reasons for the decision:
The existing Greater Manchester Minerals and Waste Plans require updating in full because they are out of date having been adopted over a decade ago. Planning for

both minerals and waste at the same time, and jointly across Greater Manchester, represents an efficient way to deliver updates to the planning policy framework. There are resource efficiencies (economy of scale) at each stage of plan preparation and will mean that up-to-date minerals and waste policies will be in place at the earliest possible time scale.

Alternative options considered and rejected:

- To produce two separate joint plans, one for waste and one for Minerals. This approach would require more resources than a single, joint plan due to duplication of work and could result in delay.
- To produce a joint Waste Plan and incorporate minerals policies into each authority's Local Plan. Some authorities are already advanced in preparing a Local Plan and therefore cannot incorporate minerals within their plan timetable. Therefore, some GM authorities would continue to have outdated minerals policies, contrary to national policy.
- Do not update the current plans – 'do nothing' scenario. This approach would be contrary to national policy and legislation and risks unplanned proposals coming forward.

CA.10 NEIGHBOURHOOD SUPPORT HOUSING SERVICES - YOUNG PEOPLE'S ACCOMMODATION & SUPPORT TENDER

Councillor Tamoor Tariq, Cabinet Member for Adult Care, Health and Public Service Reform presented a report regarding the commissioning Neighbourhood Support Housing Services to reduce and prevent homelessness and sustain future tenancies. Members voiced their support for the service, and noted financial details would be provided under Part B.

Decision:

Cabinet:

1. Agreed to the procurement of the following lots under Neighbourhood Support Housing Services:

Lot 1 – Young People's Accommodation and Support Service (including care leavers) for age 18 to 25; to include 40 units of accommodation comprising of self-contained units in a block(s) with shared communal space for social, educational and recreational opportunities based on the Foyer Model. (25 units immediately increasing to 40 by April 2026) with 6 to 9 months outreach support for those leaving the service and young people living independently in the community.

Lot 2 – Ofsted Registered Young Families Accommodation and Support Service (including care leavers) for age 16 to 25; to include 20 units of mixed accommodation, (12 units immediately increasing to 20 by April 2026) with 6 to 9 months specialist family outreach support for those leaving the service and young families living independently in the community.

Lot 3 – Ofsted Registered Accommodation and Support Service (including care leavers) for age 16 to 18; to include 9 units of mixed accommodation available from

commencement of contract. With 6 to 9 months outreach support for those leaving the service.

2. Agreed to a further 4-month extension for current contractual arrangements to 1st February 2026, to be funded from the adult social care budget. This is to allow sufficient time for procurement and mobilisation of service provision.

Reasons for the decision:
Joint funding arrangements are proposed to improve outcomes for young people, young parents and their children to enhance their quality of life, whilst also achieving value for money and potential cost savings to Children's Services by reducing the use of unregulated, out of borough placements, and spot purchase arrangements.

Alternative options considered and rejected:
The current contract for young people's accommodation and support services end on 30th September 2025. Procurement rules only allow for a further extension to contractual arrangements, if we can demonstrate a clear intention to procure. If new services are not commissioned, we will have unmet housing and support need, therefore, this provides an opportunity to review the current service provision, support modelling and funding arrangements.

CA.11 GREATER MANCHESTER LOCAL NATURE RECOVERY STRATEGY

Councillor Alan Quinn, Cabinet Member for Environment, Climate Change and Operations presented a report which explained the mandatory requirement to establish a Local Nature Recovery Strategy (LNRS); set out the findings from the public consultation on the draft version; and summarised the content of the final version.

In response to Members' questions, it was noted that the 2014 Anti-Social Behaviour Act allowed for fines to be placed on those knowingly allowing invasive species to spread, but that this was a complex problem which transcends borough borders. It was also noted that no sites had been removed but that the map was much larger than core areas highlighted, which showed the potential for the future.

Decision:

Cabinet agreed that they are content for the Local Nature Recovery Strategy to be published and authorise the Executive Director of Place to confirm the same in writing to the GMCA and the Mayor as the responsible authority for the GM Local Nature Recovery Strategy.

Reasons for the decision:
The Natural Environment and Rural Communities Act 2006, as amended by the Environment Act 2021, requires responsible authorities to develop Local Nature Recovery Strategies to identify opportunities and priorities for nature recovery, develop an action plan and map areas where funding and efforts to work together to help nature should be targeted. The GM Local Nature Recovery Strategy will fulfil this obligation. As a supporting authority, Bury Council is obliged to support the production of the LNRS.

Alternative options considered and rejected:

Not to agree with or raise an objection to the final GM Local Nature Recovery Strategy. This option has been rejected because, whilst Bury is not the 'responsible authority', legislation requires that responsible authorities involve all 'supporting authorities' (such as Bury Council) in the preparation process so that key users are able to shape content. Bury has been involved in the preparation of the strategy, the strategy is considered to be justified and there are no valid reasons to object. Additionally, Bury Council still has a key role to play in delivering the Local Nature Recovery Strategy and it will inform the roll out of Biodiversity Net Gain and provide important evidence to inform the emerging Local Plan.

CA.12 CORPORATE CORE SENIOR STRUCTURE

Councillor Richard Gold, Cabinet Member for Customer Service, Communications and Corporate Affairs, presented a report setting out the actions resulting from a series of staffing changes within the Corporate Core during 2024/25, and seeking approval for a Voluntary Exit application and the creation of two new Chief Officer Posts. In response to Members' questions, it was noted that Councillor Gold had received assurance from officers regarding the model and the job offer, and the posts would be filled with the best people we could find.

Decision:

Cabinet:

1. Agreed to the deletion of the post of Director of People & Inclusion following the post-holder's resignation;
2. Agreed to deletion of the post of Head of Human Resources;
3. Approved the Voluntary Early Retirement of the Head of HR, support payment of the Voluntary Early Retirement and capital costs associated and commend this proposal to Council for their agreement;
4. Thanked the Head of Human Resources for his contribution to the Council during his time with the authority;
5. Agreed to the creation of two new Chief Officer posts: Assistant Director People & Inclusion and Head of Communications; and
6. Delegated authority to the Executive Director (Strategy & Transformation) and Monitoring Officer to consider responses received from the consultation and produce a final version of the structure for implementation.

Reasons for the decision:
The proposals in this report make a budget saving with support the Council's financial position in 2025/26 and will create a permanent leadership structure within two important areas of the Corporate Core.

Alternative options considered and rejected:
None.

CA.13 EXTENSION OF COUNCIL CONTRACT FOR DELIVERY OF PARKING ENFORCEMENT

Councillor Alan Quinn, Cabinet Member for Environment, Climate Change and Operations, presented a report which sought approval to extend the existing Contracts for the delivery of Parking Enforcement and IT Back Office Services.

Decision:

Cabinet approved the extension of the existing Parking Enforcement and associated IT Contract for twelve months until 31st August 2026.

Reasons for the decision:
The extension is required to allow for a new Parking Enforcement and IT back office specification and Tender process to be arranged and completed.

Alternative options considered and rejected:
No other option is available in the light of the operational requirement.

CA.14 2024-2025 FINANCIAL OUTTURN REPORT

Councillor Sean Thorpe, Cabinet Member for Finance and Transformation, presented a report which provided an update on the council's final outturn position across the General Fund revenue and capital budgets, Housing Revenue Account (HRA) and DSG (Dedicated Schools Grant).

The 2024/25 General Fund outturn position is an overspend of £4.365m, representing 1.94% of the net revenue budget. This compares to the last report to Cabinet at Quarter 3 which forecast an overspend of £2.660m. The increase was largely due to an increase in Adult Social Care, including additional demand and complexity of cases, as well as issues arising from data quality, and had been funded from budget stabilisation reserves which were now no longer sufficient to support the forecast funding gap past 2026/27. Members also noted that 93.88% of the approved savings as set out in the 24/25 budget had been delivered, collection of Business Rates and Council Tax arrears had improved as had the collection rate for in year debt.

The outturn position on the capital programme was slippage of £19.360m against the £79.174m approved delivery programme, the HRA showed improvement with an underspend of £0.201m, and the DSG showed an overspend due to increased demand in the high needs block, a trend being seen nationally.

Councillor Thorpe provided further detail on the data quality issue which had been identified as part of the year-end reconciliation process and effectively led to expenditure being netted off and understated by c.£4m. Members noted this issue was not widespread across the Council, the error had since been rectified and further staff training was in place.

In response to Members' questions regarding whether the data quality issue has fully resolved, it was noted that the next update would be the Quarter1 report in September, but that the most significant date to know would be the refresh of the MTFS in November.

Decision:

Cabinet:

1. Noted the 2024/25 revenue outturn position of a £4.365m overspend (1.94%) against a net budget of £224.480m;

2. Noted the General Fund and Earmarked Reserves balance at 31 March 2025 of £63.684m;
3. Noted the overall 2024/25 capital programme outturn position of £59.814m, (76%) compared to the overall 2024/25 capital programme budget of £79.174m;
4. Approved the in-year capital slippage of £19.360m being initially transferred into 2025/26 to enable an in-year review of the deliverability of the capital programme to be undertaken and the programme re-profiled accordingly;
5. Noted the 2024/25 outturn position for the Housing Revenue Account (HRA); and
6. Noted the 2024/25 outturn position for the Dedicated Schools Grant (DSG).

Reasons for the decision:
To note the final financial outturn position for 2024/25 subject to external audit.

Alternative options considered and rejected:
None.

CA.15 CAR PARKING FEES

Councillor Alan Quinn, Cabinet Member for Environment, Climate Change and Operations, presented a report regarding proposed changes to the charges for Resident Parking Permits. He advised that the last increase in charges was approximately four years ago and these current changes reflected the growing pressures and costs on that service. In response to Members' questions, it was noted that residents' comments and suggestions were always considered wherever we could be better or fairer while in balance with the financial outlook and ensuring the service was covering its costs. With regards to specific family circumstances, Councillor Quinn gave assurances that discretion would always be used on a case by case basis for those in need.

Decision:

Cabinet considered the feedback from the consultation and approved the recommendation for the changes to resident parking permits.

Reasons for the decision:
The Council is under significant financial pressure and the changes proposed brings the organisation in line with other areas within Greater Manchester. Should this not be approved then the projected savings will have to be recovered from other areas.

Alternative options considered and rejected:
N/A.

CA.16 HOUSING MAJOR WORKS PROGRAMME 2025/26

The Leader and Cabinet Member for Strategic Growth presented a report seeking formal approval of a number of contract awards, contract extensions and a budget approval which form part of the Housing Major Works Programme. In response to Members' questions regarding an omission in the February 2025 HRA Capital Budget of £750,000.00 it was noted that this had arisen as a result of errors in collating stock

condition data which would be safeguarded against in the future through the stock condition survey carried out.

Decision:

Cabinet:

1. Approved contract award to Emmanuel Whittaker Ltd for renewal of kitchen & bathrooms to be carried out to Council properties on the Huntley/Massey Estates in Bury for 1 year for the value of £1,153,828.15;
2. Approved the expenditure of £750,000 for additional kitchens and bathrooms to various Council properties across the rest of the Borough;
3. Approved the following contracts for energy efficiency and/or renewable energy works to Council properties on three estates:
    - Chesham Estate (completes existing scheme) to A. Connolly. Value: £1,443,506.87
    - Freetown & Stanley Close to Eco Approach. Value: £1,980,743.50
    - Hollinhurst to Live Manage Facilitate. Value £1,646,189.85
4. Approved a contract extension to existing EPC Contract with GGI, to extend work across 3 estates in Prestwich, Tottington & Whitefield, value £1,000,000.00.

Reasons for the decision:

The procurement approach on the tenders and contract extensions included in this report has been developed in conjunction with Bury Council's Procurement Team. Overall, our tender evaluations for the Huntley Massey Kitchen and Bathroom programme and the Energy Efficiency Works Programme are scored on the basis of 60% Price, 30% Quality (site delivery, tenant engagement, health & safety etc.) and 10% Social Value.

Alternative options considered and rejected:

- Do nothing: Maintaining homes to at least the Decent Homes Standard is a regulatory requirement and the Council would quickly become non-compliant with the Home Standard part of the Regulatory Requirements if these works were not brought forward
- Deliver Inhouse: These are major contracts and we lack the capacity in the in house contractor there is also significant specialist energy works included in the contracts.
- Open Tender: This option was considered and is possible. However, this would involve a significantly extended procurement process in both time and cost. The use of the Procure Plus framework which specialises in social housing investment works adds benefits in ensuring all tenderers meet capability, expertise and compliance requirements and the mini competition allows the tender to be tailored to the Councils specific requirements. Using the framework offers clear benefits over the open tender route. Similarly exercising a 12 month contract extension on the same rates as the original contract allow us to bring forward investment quick without further drawn out tendering processes.

CA.17 MINUTES OF ASSOCIATION OF GREATER MANCHESTER AUTHORITIES / GREATER MANCHESTER COMBINED AUTHORITY

Councillor Quinn highlighted the Integrated Water Management item.

It was agreed:

That the minutes of the Greater Manchester Combined Authority meeting held on 30th May 2025 be noted.

CA.18 EXCLUSION OF PRESS AND PUBLIC

Decision:
That the press and public be excluded from the meeting under Section 100 (A)(4), Schedule 12(A) of the Local Government Act 1972, for the reason that the following business involves the disclosure of exempt information as detailed against the item.

CA.19 MILLWOOD PRIMARY SPECIAL SCHOOL-REQUEST FOR APPROVAL TO APPOINT CONTRACTOR - PART B

The Leader and Cabinet Member for Strategic Growth presented the Part B report which contained the full financial details.

Decision:

Cabinet:

1. Approved the costed bid from the contractor together with the costs of the professional & consultant fees/ additional surveys/client FFE costs for the construction of the new wing; roofing remedial works and other outstanding defects scheme. All costs are to be covered by Children's Services capital funding; and
2. Authorised the Director of Law and Democratic Services in consultation with the Cabinet Member for Children and Young People to finalise the terms of the Design and Build Contract to be entered into with the contractor.

Reasons for the decision:
As set out for the Part A report.

Alternative options considered and rejected:
As set out for the Part A report.

CA.20 BRADLEY FOLD TRADING ESTATE - PART B

The Leader and Cabinet Member for Strategic Growth presented the Part B report which contained full financial details.

Decision:

Cabinet:

1. Approved the first stages of the Bradley Fold redevelopment as set out in the report;
2. Approved £1,417,000 being added to the capital programme, funded from prudential borrowing. A full breakdown is shown in part B.

- includes approval for the expenditure in relation to compensation costs associated with the service of S.25 notices on all units that do not have insurance cover
- includes approval for the expenditure of £400,000 associated with the upgrading and relocating the electricity substation and transformer.

3. Noted that where appropriate and subject to relevant risk mitigation, tenants may be placed onto short term contracted out leases to allow continuation of business and income generation whilst Phase 1 is completed;
4. Approved the tender of demolition contractor/s for demolition of units as they become vacant; and
5. Approved the tender of a design team and project manager to progress 'Phase 1' to RIBA Stage 3 and update master plan for the whole estate. Note that subsequent will brought to Cabinet at the appropriate time.

Reasons for the decision:
As set out for the Part A report.

Alternative options considered and rejected:
As set out for the Part A report.

CA.21 HOUSING MAJOR WORKS PROGRAMME 2025/26 - PART B

The Leader and Cabinet Member for Strategic Growth presented the Part B report which contained the full financial details

Decision:

Cabinet:

1. Approved contract award to Emmanuel Whittaker Ltd for renewal of kitchen & bathrooms to be carried out to Council properties on the Huntley/Massey Estates in Bury for 1 year for the value of £1,153,828.15;
2. Approved the expenditure of £750,000 for additional kitchens and bathrooms to various Council properties across the rest of the Borough;
3. Approved the following contracts for energy efficiency and/or renewable energy works to Council properties on three estates:
   - Chesham Estate (completes existing scheme) to A. Connolly. Value: £1,443,506.87
   - Freetown & Stanley Close to Eco Approach. Value: £1,980,743.50
   - Hollinhurst to Live Manage Facilitate. Value £1,646,189.85
4. Approved a contract extension to existing EPC Contract with GGI, to extend work across 3 estates in Prestwich, Tottington & Whitefield, value £1,000,000.00.

Reasons for the decision:
As set out for the Part A report.

Alternative options considered and rejected:
As set out for the Part A report.

CA.22 NEIGHBOURHOOD SUPPORT HOUSING SERVICES - YOUNG PEOPLE'S ACCOMMODATION & SUPPORT TENDER - PART B

Councillor Tamoor Tariq, Cabinet Member for Adult Care, Health and Public Service Reform verbally presented the Part B report with full financial details.

Decision:

Cabinet:

1. Agreed to the procurement of the following lots under Neighbourhood Support Housing Services:

Lot 1 – Young People's Accommodation and Support Service (including care leavers) for age 18 to 25; to include 40 units of accommodation comprising of self-contained units in a block(s) with shared communal space for social, educational and recreational opportunities based on the Foyer Model. (25 units immediately increasing to 40 by April 2026) with 6 to 9 months outreach support for those leaving the service and young people living independently in the community.

Lot 2 – Ofsted Registered Young Families Accommodation and Support Service (including care leavers) for age 16 to 25; to include 20 units of mixed accommodation, (12 units immediately increasing to 20 by April 2026) with 6 to 9 months specialist family outreach support for those leaving the service and young families living independently in the community.

Lot 3 – Ofsted Registered Accommodation and Support Service (including care leavers) for age 16 to 18; to include 9 units of mixed accommodation available from commencement of contract. With 6 to 9 months outreach support for those leaving the service.

2. Agreed to a further 4-month extension for current contractual arrangements to 1st February 2026, to be funded from the adult social care budget. This is to allow sufficient time for procurement and mobilisation of service provision.

Reasons for the decision:
As set out for the Part A report.

Alternative options considered and rejected:
As set out for the Part A report.

CA.23 NORTHERN GATEWAY MDC

The Leader and Cabinet Member for Strategic Growth presented a report providing the governance details of the Atom Valley Northern Gateway Mayoral Development Corporation (MDC) which will provide a single, focussed body for engagement with Government and key stakeholders. This report set out how the MDC will work, the governance arrangements and operational details. The Leader noted that the current proposals were subject to change, however this was the first stage approach, setting out the principles behind the scheme, and h ensuring Bury has a voice in the process.

In response to Members' questions, it was noted that the make up of the board and voting rights were subject to change as legally it was for the MDC to decide, so it was up to Rochdale and Bury to lay down a marker to ensure adequate political

representation. With regards to the consultation, it was noted that this report sets out our response to the feedback and that we still think this is right way forward.

With regards to the Chair, the timescale depended on the availability and response from the people interested. The Leader advised a range of names were being considered and an appointment would be made as soon as reasonably possible. In the meantime, we have infrastructure of the Mayoral Development Zone in the background to move the project forwards.

With regards to checks and balances for use of powers, it was noted that the constitution set out every power available to the MDC but not necessarily powers that were planning to be used. Such powers over public rights of way have a higher threshold of checks and balances, and the constitution set out that any such power would be done with consent of the Secretary of State. The Leader undertook to provide an overview of safeguards outside the meeting.

Decision:

Cabinet:

1. Noted the outcome of the 'Atom Valley Northern Gateway MDC' consultation, as detailed within the Consultation Report (Appendix A);
2. Supported designation of the 'Atom Valley Northern Gateway' Mayoral development area by the Greater Manchester Mayor (the Mayor) and the Mayor notifying the Secretary of State (SoS) of that designation;
3. Approved the draft governance and operational arrangements, including objectives, as set out in the draft constitution (Appendix B);
4. Delegated Northern Gateway Strategic Board to finalise the draft governance and operational arrangements for the proposed MDC and note the approval of the constitution sits with the MDC;
5. Agreed Rochdale Council will be the MDC host Authority and Bury Council will be the partner Authority, subject to 2-year initial review then regularly on 5-year basis thereafter;
6. Noted that corresponding recommendations are to be presented to Rochdale Council, and that, if endorsed a further report will be presented to the Greater Manchester Combined Authority (GMCA) and GM Mayor to seek endorsement of these proposals. Accordingly, establishment of the Atom Valley Northern Gateway MDC is contingent on these respective decisions; and
7. Noted that following endorsement by GMCA, the Mayor and the SoS a further report will be presented to Cabinet seeking formal approval to implement, including financial appraisal to provide further details on costings.

Reasons for the decision:

A Delivery Vehicle Options Appraisal (DVOA) was commissioned by Bury and Rochdale Councils and GMCA from Deloitte which concluded the delivery vehicle with the greatest ability to support the effective delivery of Northern Gateway is an MDC. This stems from the MDC's capacity to maintain local accountability and explore potential enhanced powers, alongside a series of additional benefits.

Alternative options considered and rejected:

That the 'Atom Valley Northern Gateway MDC' is not endorsed and would therefore not proceed to implementation. Alternative delivery mechanisms would need to be

revisited, however as outlined in the March cabinet report, the MDC was the option that presented the best balance of considerations of flexibility, governance, private sector engagement and risk share, with other options comparing unfavourably in terms of the criteria, fit for the needs of Northern Gateway, and, in the case of some options, reliance on pending legislation creating threats to delivery timelines based on an untested model with no best practice basis.

COUNCILLOR E O'BRIEN
Chair

(Note: The meeting started at 6.00 pm and ended at 8.00 pm)

Agenda Item 6

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	2025/26 Corporate Plan – Quarter One Update	
Report of	Deputy Leader and Cabinet Member, Finance and Transformation	

Summary

In June 2025, Cabinet approved the Council's Corporate Plan for 2025/26. The Plan sets out the Council's strategic priorities and delivery objectives for the financial year and our role in delivering the overarching vision of the borough's LET'S Do It! Strategy.

Despite the scale of ambition contained with the 2024/25 Corporate Plan, and alongside those other unforeseen activities that required additional capacity, the majority of the plan was delivered. However, there is still much work to do to deliver the Council's three priorities, all of which contain multi-year programmes of work, to align with the vision set out in LET'S. Focus will need to continue to be sustained to improve outcomes in these areas:

- **Sustainable Inclusive Growth**
- **Improving Children's Lives**
- **Tackling Inequalities**

Within these priorities, the Corporate Plan for 2025/26 includes clear and tangible deliverables, with principal regeneration sites underway and new services up and running. The outcomes of upcoming inspections with the CQC and Ofsted, and potentially Housing, will be known during the year and therefore provision has been made within the Plan for the actions which follow to continue to improve outcomes. With regards to Tackling Inequalities, the national and regional integrated health and care systems are subject to significant change as part of the NHS reform program. As such local plans will need to be monitored and reviewed in light of new models of care, mapped against our understanding of need at a neighbourhood level.

As reported in the Quarter One Financial Position Report, there continues to be a significant financial gap as described in the Council's MTFS, in part due to the increased pressure on the Council and its partners liked to the demand for services in terms of volume and complexity. These challenges continue to be worked on by Team Bury as part of the refreshed LET's Do It! strategy, with particular focus on tackling the root causes of deprivation and ensuring sustainable economic growth which ensuring all residents can share in the success of a developments across the borough.

To support monitoring of the Plan, alongside measuring delivery of the agreed milestones (Appendix One), an initial set of Key Performance Indicators (KPIs) was set out. The three priorities and an additional the enabling priority are repeated for the 2025/26 planning year. Key objectives have been described against each of these priorities, together with a clear set of quarterly delivery milestones.

This report describes the progress made in the first quarter of the financial year (April – June 2025) against the Corporate Plan priorities and objectives.

Recommendation(s)

Cabinet is asked to

1. Note the update on progress against the Corporate Plan 2025/26.

Reasons for recommendation(s)

To enable transparency and robust monitoring of performance and delivery of the Corporate Plan.

Alternative options considered and rejected.

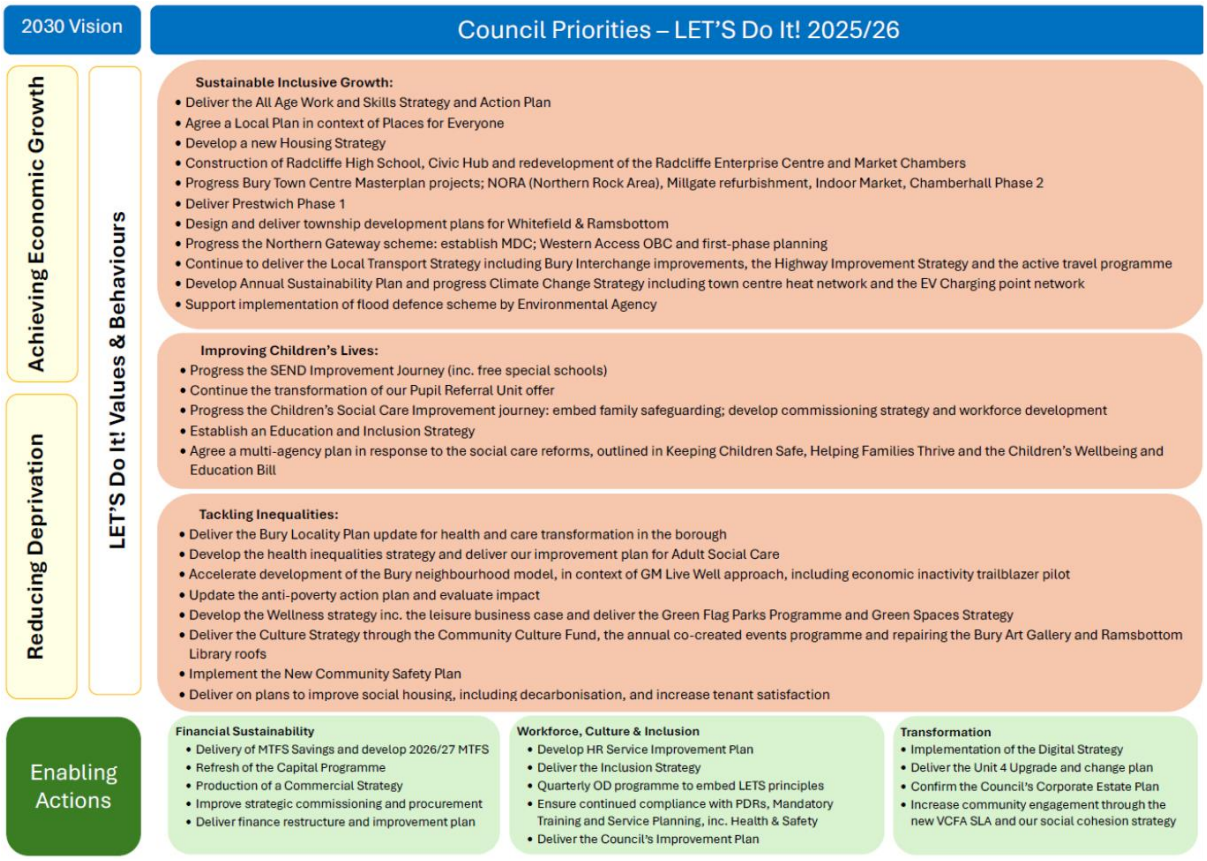
Not applicable.

Report Author and Contact Details:
Name: Helen Corbishley
Position: Head of Performance and Delivery
Department: Corporate Core
E-mail: h.corbishley@bury.gov.uk

---

1. Background

1.1 The 2025/26 Corporate Plan was agreed by Cabinet in June and sets out the Council's strategic priorities and delivery objectives for the year. The final version of the Plan is below:



2. Progress since the approval of the 2025/26 Corporate Plan

1.1 The table in Appendix One provides a snapshot overview of progress against the Quarter One milestones. This review of progress has been further supplemented by information gathered for the latest Leader's statement to Council.

1.2 Out of the objectives planned for Quarter One, seven are complete and highlighted blue, 17 are on are track and highlighted green and seven are not on track but the risks have been addressed.

1.3 Sustainable Inclusive Growth

Performance Context

- Business counts in the borough remains steady but there has been a slight decrease in the past year, which correlated with an increase in claimant count at the end 23/24.
- Claimant count has since reduced from this peak which has also aligned with a slight increase in job density which is an indicator of the number of jobs available per person within the borough.
- Progress is continuing on housing completions boroughwide, with 244 completed in 2023/24 compared to 210 in the year prior. 94% of housing completions are on brownfield sites.

- The proportion of homes able to access high speed internet connections has improved, reducing digital exclusion.
- The percentage of 16-17 years in Education, Employment or Training had remained above 95% for over six months, allowing a focus on support more vulnerable young people as referenced within the All Age Skills Strategy.

Key Achievements:

Work to deliver the Council's regeneration plans across the borough has continued at pace in the first quarter of 2025/26. There have been significant activities across all key sites including:

- The regeneration plans to enhance and futureproof our famous market in the Town centre, through £33 million of funding, continues to make headway, with the two new oversailing canopies that will protect the existing market stalls, now reaching full structural steel completion. In addition, the buildings that occupied the area that will hold the new Bury Flexi Hall have also now been cleared and the foundation formation works for the new building are now taking place.
- The Northern Gateway development continues with a preferred delivery vehicle, MDC, identified and following that a public consultation alongside governance and operational arrangements being put in place. The planning application has been submitted alongside with a transport assessment which is currently subject to review by key stakeholders.
- Major works are ongoing in Bury and Radcliffe and town plans in development for Prestwich and Whitefield to deliver on the regeneration ambitions for our towns which is key part of our Corporate Plan for 2025/26. In Prestwich the construction of the £14m travelhub is now well underway with ground clearing and piling works complete and first and second concrete pours now completed.
- Vegetation clearance at Pyramid Park has commenced in early July in readiness for the main remediation works starting later this month.
- Work has begun on a scheme to reinstate the Milltown Street Bridge in Radcliffe, which was destroyed in 2015 during the Boxing Day floods. This £3.2 million project will restore a long missing link in Radcliffe's local infrastructure and significantly improve walking and cycling access to and from Radcliffe town centre and neighbouring communities.
- The plans to redevelop Bury Interchange are developing with planning applications submitted for a new permanent southern access and a bridge, which will connect Union Square and Pyramid Park with an upgraded platform.

Achieving sustainable economic growth is linked to the Council's commitment to delivering high quality housing, including affordable homes in the right locations to allow residents to access good jobs and employment. Work in Quart One has included:

- The eight week period of public consultation for Bury's new Local Plan ended in May. Feedback from this will be considered and fed into the next version of the document which will be subject to further consultation before being submitted to Government for independent examination.
- Work has progress on the preparation of the masterplans for each of the strategic housing and employment sites identified in the Places for Everyone Plan.
- The William Kemp Heaton site has now been sold to Great Places Housing Group who have started on site and will deliver 43 new social rented homes including bungalows and supported accommodation for people with additional needs. This will greatly reduce out of borough housing costs and enable our vulnerable adults to reside in the borough, close to family and friends.

- A further 39 social rented homes for people over the age of 55 are being delivered at the Fletcher Fold site via Bolton at Home who have now started on site.
- A new pipeline of sites is in development including Humphrey House in Bury TC (c. 74 units), The Elms in Whitefield (c.24 units) and our exciting plans for the Former Fire Station site which I will update on next time.

As part of the Council's commitment to link jobs and growth with tackling inequalities, the All Age Work and Skills Strategy and Action Plan was presented and agreed at Cabinet in April. This is a wide range ranging strategy with specific deliverables included within an associated Action Plan. For example, within this strategy is a commitment to creating the right conditions for schools and colleges to contribute to raising aspirations and increasing the attainment of the borough young people. As a symbol of this, the permanent build for the new Radcliffe High School is progressing well with additional modulars in situ for the start of September 2025 intake.

Equally important within the Economic Development Strategy is a focus on sustainable growth which involves ensuring that the transport infrastructure for the borough embraces new technologies and improvements in cleaner and greener modes of travel. Within this objective, examples of work delivered in Quarter One include:

- The Town Centre Heat Network Final feasibility report has been completed on time and is currently being reviewed by publishers.
- There are some slight delays due to construction for delivery of the Local Transport Strategy in Fishpool and Pimhole but the risk has been addressed and mitigated.
- The programme of increasing EV charge points in the borough continues to be successful and on target.

1.4 Improving Children's Lives

Performance Context

- Our latest performance shows a continued reduction in frontline social workers who are agency staff from 49% to 36% across 2024/25.
- The rates of Children Looked After over the past 12 months has remained relatively stable however there has been a recent increase in Child Protection Plans issued over the past 12 months. This increase is also mirrored in the rate of Children in Need plans.
- Compliance with the timescales for issuing Education Health & Care Plans (EHCPs) has been more variable in Quarter One than in Quarters Two and Three of 2024/25 and has continued to be a focus within the SEND Improvement Programme.
- The number of EHCPs issued has continued to reduce month on month down to 351 in June 2025 compared to 427 in June 2024, however the overall number of children in Bury schools with an EHCP has continued to increase. This performance is tracked through the Project Safety Delivery Board and monitored against national and regional trends.

Key Achievements:

In June 2025, the Council received notification of the first full ILACS inspection since 2021. Within the final report, the Inspectors commended the progress made within the Children and Young People's department and acknowledged the ongoing commitment to protecting and supporting children and families, noting that most receive the right help at the right time. The conclusion was that far more children in Bury are now receiving services that are making a positive difference to their lives and helping to ensure they are safe and well cared.

The inspectors also praised the remarkable progress made by the leadership team. They noted that Bury's respected, highly visible and effective senior leadership team has made significant improvements, with a comprehensive plan to drive change, which in turn is supported by the whole council and partner agencies and backed by significant investment.

While some areas still require development, Ofsted recognised that leaders have clear strategies and a robust quality assurance framework to drive continual improvement, and ensure all children receive consistently high-quality support and improved outcomes. As part of this commitment, in Quarter One the Council signed a new promise to Care Experienced Young people which covers a wide range of topics and strengthens the progress made over the last four years whilst recognising the challenges faces by these young people and their need for targeted support from their Corporate Parent.

Work on the wider Social Care reforms has started with partnership discussions at Bury Safeguarding Children's Partnership in May with a further detailed discussion to take place in July before submission of partnership plan to the Department for Education. These discussions have been delayed slightly due to the Ofsted inspection that took place in June.

The Council has also received support from Sector Led Improvement Programme (SLIP) in terms of further embedding our Family Safeguarding model resulting in three teams returning to full fidelity in April and a further three in June.

Outside of social care, improvements have also been made across Early Years, Special Educational Needs and the border education system. Examples include:

- A draft of the Education and Inclusion Strategy was approved in June and will be finalised ready for Cabinet in Quarter Two.
- 89% of students progressing to Bury Secondary Schools this year achieved their first choice, whilst 94.7% of Primary School Children began their education at their top-choice school. This means that Bury is the highest performing local authority in Greater Manchester but that Bury surpasses the national averages.
- Our School Crossing Safety Campaign was launched this summer.
- There have been delays on the potential PRU build on the proposed Wellington Road site due to site issues, alternative sites are being looked at that will be able to deliver within timeframe.
- There are some further delays around the Chesham Family Hub site, however a contractor has now been appointed and due to start the building works in September.
- There a been a continued reduction in the number of new EHCP's issued in the past 12 months from 456 in 2023/24 to 351 in 2024/25. This is a reflection of the targeted work underway in the Project Safety Valve programme.
- A positive report was received for our SEND Stocktake with the Department of Education.

1.5 Tackling Inequalities

Performance Context

Children & Young People

- There has been an increase in performance of Health Visiting targets where children aged 2-2.5 years receive a review. The last two quarters of 2024/25 this was above 90%.

- The latest Good Level of Development score for Bury children who are ready for school has declined slightly in the past year from 65.7% in 2023/24 to 65% in 2024/25. Nationally, the Government has set new targets in this area for local authorities and will work with them through the Giving Every Child the Best Start in Life strategy. Bury has been set a target of at least 74% of children school ready by 2027/28.
- Auto enrolment for free school meals has seen an 18.1% uptake in the number of children, meaning another 232 children are receiving free school meals.
- Based on the latest available data, the percentage of physically active children and young people in Bry has increased slightly but remains below 50%.

Adults

- Confidence in the community safety partnership has remained fairly stable through to the end of Quarter Four 2024/25 at just over 60%.
- There has been a decline from 75% at the end of Quarter 4 2023/24 to 72% at Quarter 4 2024/25 in the percentage of residents who felt that their community was a place where people from multiple backgrounds could get along. This is the focus on the new Community Cohesion programme within the latest Community Safety Plan.
- Economic Inactivity remained higher towards the end of 2024/25 than in the previous two years.
- Waiting lists for Adult Social Assessments continue to decline overall over the past 12 months. In addition, there is an improvement in quality of services too, with Bury now being 10th in the whole country for percentage of beds in Good and Outstanding CQC rated Care Homes.
- The average waiting time on the housing register continues to increase, however the Council has active delivery pipeline of homes for 180 social rented properties planned.
- The number of statutory homeless cases per month continues to be reported as over 1000, as has been the case for the last six months. Increasing the supply of temporary accommodation is one of the key element of the new Housing Strategy for the borough to be developed later in 2025/26.
- Premature mortality from cardio vascular disease has increased year on year from 96.9 to 98.1 (directly standardised rate per 100,00 population).

Key Achievements:

Quarter One has seen a focus on Tackling Inequalities by improving wellbeing through improving quality of life and the accessibility of healthy food and activities. For example:

- The Right to Grow Scheme has been launched which will empower communities to grow fresh food in public places, which can result in reduced food inequalities, improved mental health, engaged citizens connecting to their greenspaces and improved access to fresh food.
- The Bury Fast Food Index has been launched which allows for the tracking of fast food outlets across the borough and enables teams to better evaluate where food inequalities are occurring.
- The final touches are being made to the new ‘pocket park’ at Stand Land, which has enhanced and improved the existing Riverside Gardens space adjacent to the River Irwell. Here, new accessible routes, low-maintenance planting, new benches and play equipment have been installed to make the area a more open and visible place to enjoy.
- A full culture events programme has now been agreed and approved with events to be delivered across partners.

- Delivery has commenced across the five priorities of the Community Safety Partnership as part of the new Community Safety Plan, including a Keeping Town Centres Safe Partnership plan and crime prevention events.
- The 2025/26 VCFA service level agreement is now in place. In addition, there has been promotion of key cultural inclusion events taking place across the quarter.

Working as a partnership across the Locality, an advance draft of Bury's local prevention framework has been developed alongside a business case for sustainable funding to implement the Greater Manchester Live Well proposals. Within this, phase 2 of the redesign of the Council's new Collection and Support service is complete with the new structure due to commence on 1 August. This repositions the Revenues and Benefits function into a welfare support team, offering localised support and early intervention as part of our Tackling Poverty Strategy.

Within Adult Social Care, the Council's improvement programme has continued at pace. By using a portion of Bury's Markets Sustainability Improvement Fund, the Council have worked alongside providers to develop a suite of innovate workforce solutions to support their workforce challenges which has resulted in a decrease in vacancy rate, decrease in staff leaver rate and an increase in number of staff working in Adult Social Care in Bury.

1.6 Enabling Actions

A large proportion of the Enabling Actions in this year's corporate plan, alongside demonstrating business as usual and organisational health activity is being driven by the Council's new Improvement Plan which has been developed in response to external auditors judgement earlier in the year.

- Delivery of the MTFS continues to be on track with budgets agreed with budget holders in quarter one in order to prepare for the zero based budget programme being implemented in the next quarter.
- There has been a slight delay in the implementation of the Finance Restructure however a recruitment partner has now been procured and due to start recruitment in July. As part of this a Procurement business case has been drafted and will be brought forward in Quarter Two.
- The delivery of the Unit 4 financial transformation programme is on track with the Finance Transformation Programme Board meeting monthly providing subsequent assurance reporting to the Transformation and Finance Boards.
- A draft Commercial Strategy has been produced as planned and schedule of work designed to bring to completion in Quarter Three.

In terms of the Council's workforce:

- 88.9% of annual staff PDR's have been completed in the past 12 months. This is likely to increase in the next quarter due to the completion of the Corporate Plan and Service planning processes.
- 84% of staff have completed GDPR training and 85.7% completed health and safety training. There is continued engagement with staff to maintain these high levels of compliance.
- The number of days lost to sickness absence continues on a downwards trajectory.
- Our Corporate Estate Plan continues to move in the right direction, with the whole assets register now being held alongside a new structure within the Land and Property Team and Facilities Management which will be implemented in Quarter Two.

- Approval was gained for a restructure within the Corporate Core to stabilise the leadership within HR and deliver savings through increased spans of management control and a reduction in tiers of leadership.

3. Conclusion

This is a positive first quarter of delivery for the 2025/26 Corporate Plan. Nearly all objectives are on track or complete and those amber objectives have the risks address and mitigations in place. yet to detail all mitigating actions. This positive picture shows an improving process in terms of setting robust activity milestones for delivering the priorities of the Corporate Plan whilst also be cognisant of applying mitigations well for unexpected demand and capacity requests.

Appendix Two: Corporate Plan Q1 2025-26 Delivery Summary

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
Sustainable Inclusive Growth	Delivery of the All Age Work and Skills Strategy and Action Plan	Presented and agreed at cabinet on Wednesday 16th April 2025. Published online and launched. Delivery plan to be finalised. Will be covered at a future Team Bury meeting	On track
Sustainable Inclusive Growth	Agree a Local Plan in context of Places for Everyone	8-week consultation on draft Local Plan ended on 12 May 2025 - analysis of consultation responses commenced.	On track
Sustainable Inclusive Growth	Delivery of a new Housing Strategy	Pipeline of sites positioned for funding with GMCA and Homes England. Work on new programme of sites commenced. Pathfinder project recommenced 1st April 2025. A proactive press release was made as a call to action to landlords. In Q1 multi-agency work was undertaken with GMFRS, GMP and Immigration (Op Avro), as well as a day of action at Baguley Crescent with GMFRS following a fatal fire. 32 proactive and reactive cases were investigated. Q1 has focussed on air bnb/booking.com accommodation and smaller HMO's and has identified major non-compliance with fire safety requirements, with enforcement action being taken where appropriate.	On track
Sustainable Inclusive Growth	Construction of Radcliffe High School, Civic Hub and redevelopment of Radcliffe Enterprise Centre and Market Chambers	Star Academy - Additional modulars in situ for next September intake. Permanent build progressing well	On track
Sustainable Inclusive Growth	Progress Bury Town Centre Masterplan projects; NORA (Northern Rock Area), Millgate refurbishment, Indoor Market, Chamberhall Phase 2	Canopy roof for Bury Market is ahead of schedule with canopy two to be completed in September and canopy one to be completed in December. Procurement of Ramsbottom Market is with the procurement team for expressions of interest.	On track

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
Sustainable Inclusive Growth	Deliver Prestwich Phase 1	Travel Hub commenced on site 10th March 2025 and by end June was in week 16 of its delivery programme - is on track to complete by July 26. Work in progress to agree funding strategy for Phase 1B/2 in line with GMCA's patient equity model timescales. Agreement will be achieved Q2.	On track
Sustainable Inclusive Growth	Develop & deliver township development plans for Whitefield & Ramsbottom	Project Plans completed. Engagement sessions with Business and community to take place early Q2.	On track
Sustainable Inclusive Growth	Progress the Northern Gateway scheme: establish MDC; Western Access OBC and first-phase planning	MDC Consultation taken place and report has gone back to Cabinet endorsing the MDC.	On track
Sustainable Inclusive Growth	Continue to deliver the Local Transport Strategy including Bury Interchange improvements, the Highway Improvement Strategy and the Active Travel Programme	Interchange Phase 1 Southern Access: RIBA stage 3 design (spatial coordination) - TfGM has received draft plans, which are under review. Completion is anticipated by end of August 25. ATF2 - Fishpool & Pimhole Active Neighbourhood - construction due to complete August 25. MCF Tranche 5 - Fishpool & MCF Tranche 6 Pimhole - construction delayed - due to commence October 25.	Not on track - risk addressed
Sustainable Inclusive Growth	Develop Annual Sustainability Plan and progress Climate Change Strategy including town centre heat network and the EV Charging point network	Town Centre Heat Network Final feasibility report reviewed and reviewed with publishers.	On track
Sustainable Inclusive Growth	Support implementation of flood defence scheme by Environmental Agency	The first phase of ENW works are on-going and it is hoped that phase 2 can follow on asap. Programmed works to the bridge are scheduled to commence once ENW works are complete. Due to the long lead in for manufacture of the	On track

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
		gates, the ENW works are not currently impacting the programme	
Improving Children's Lives	Progress the SEND Improvement Journey (inc. free special schools)	Stocktake scheduled for 1st July. Positive report received. Millwood - Tender bid submitted – awaiting external QS validation Report to Cabinet scheduled for 9 July Whittaker Street - Delivery of modulars has commenced with 18 of the 26 modulars now on site. The utility connections are being fast tracked where possible however UU have just requested additional sampling survey pre-connection for the water supply. The completion of the build is anticipated as mid-august; however, this may be slightly delayed due to a new fence installer being procured due to safety concerns of the previous company. Additional equipment required for modulars agreed. Contractors due to be awarded for Millwood.	On track
Improving Children's Lives	Continue the transformation of our Pupil Referral Unit offer	A risk assessment has been provided, and an additional request has been made for potential remediation costs and high-level consulting fees to understand the wider implications to proceed with the site. The work on Wellington Road is likely to be more costly to deliver due to the contamination and new regulations. Alternative sites are being looked for to achieve a new school building in a quicker and more cost-efficient time frame.	Not on track - risk addressed
			On track

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
Improving Children's Lives	Progress the Children's Social Care Improvement journey: embed family safeguarding; develop commissioning strategy and workforce development	Family Safeguarding support from SLIP has been helpful in embedding the model of practice within Bury. 3 teams returned to full fidelity in April and the remaining 3 teams in June. Workforce Strategy has been refreshed and signed off in May. ILACS in June 2025 noted positive progress (findings embargoed until publication on 29th July).	
Improving Children's Lives	Establish an Education and Inclusion Strategy	Strategy developed and taken to PAG in June 2025.	On track
Improving Children's Lives	Agree a multi-agency plan in response to the social care reforms, outlined in Keeping Children Safe, Helping Families Thrive and the Children's Wellbeing and Education Bill	A contractor for Chesham Fold has been appointed, and work is due to commence in September. A draft timetable has been developed and a consultation session with approximately 30 people has taken place. There is an agreed strategic view on where family hubs need to be established in Radcliffe East Bury and Whitefield. Re. Reforms, discussion took place at BSCP in May with DfE Partnership Team Lead in attendance, who is also Bury's Families First Coach and GM Link. Plan to be submitted to DfE which will require sign-off from Police, Health & Education. More detailed discussion with partnership agreed for July BSCP meeting - delayed due to ILACS inspection. In relation to one requirement of the reforms (family group decision making for families in PLO pre-proceedings) we are fully compliant.	Not on track - risk addressed
Tackling Inequalities		Advance draft of prevention framework has been developed; it is currently being shared with	On track

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
	Deliver the Bury Locality Plan update for health and care transformation in the Borough	partners before official sign off. A business case for sustainable funding for the Live Well service has been submitted to finance for decision. The quantitative aspects of substance misuse needs assessment have been completed, and the qualitative sections should be completed over the next 4 weeks - once finalised will be uploaded to the JSNA website.	
Tackling Inequalities	Develop health inequalities strategy and deliver Adult Social Care Plans	Signed off and submitted as part of CQC Information Return	On track
Tackling Inequalities	Accelerate development of the Bury neighbourhood model, in context of GM Live Well approach, including economic inactivity trailblazer pilot	Development of local Live Well proposal through series of workshops including Bury VCFA as co-leads for implementation. Neighbourhood proposal identified and location being scoped. Focus of Team Bury session on 19th June 2025. Exploring link with VALOUR concept in relation to support to Armed Veterans personnel and Veterans. Extending Neighbourhub in the Millgate, providing more space for partners to support individuals into employment plus wrap around support. Live well site subject to final approval in context of estate strategy. Design of Economic Inactivity Test and Learn underway and procurement will take place in the following quarter. Live Well Approach to Employment Support Handbook developed following workshops and shared across GM leads for employment support.	On track
Tackling Inequalities	Relaunch of the council's approach to Anti Poverty and development of a 4 year Let's	Paper being taken to PAG on 30th July seeking approval for new Anti Poverty proposal and 25/26 HSF plan.	On track

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
	Tackle Poverty strategy for April 2026	Resident Access Plan has now commenced with pilots launched in Prestwich and Bury providing face to face support and advice to residents across a range of key areas. Phase 2 of the redesign of collection and support (revenues and benefits) is now completed with the new structure due to come into force on 1st August 2025. Approval gained for managerial support and new Business Manager for tackling Poverty has been appointed with Business Partner due to be appointed to over coming weeks.	
Tackling Inequalities	Develop the Wellness strategy: leisure business case and deliver the Green Flag Parks Programme and Green Spaces Strategy	Ongoing discussions regarding the use of the increased PH allocation received from DHSC in April 2025 to partly support Wellness Service and Wellness Strategy Outcomes on a recurrent basis. In regard to the leisure feasibility work an interim paper is going to July PAG to outline the work being done with a final report to be presented in September.	On track
Tackling Inequalities	Delivering the Culture Strategy through the Community Culture Fund, the annual co-created events programme and repairing the Bury Art Gallery and Ramsbottom Library roofs	Full events programme now agreed and approved by the Cultural Organiser Group. 18 events planned to be delivered between June and March 26 through Multiple Partners. Ramsbottom Roof due for completion end of August on schedule. BAM roof progressing. Amends to Library Covenant near completion and progressing to procurement for main contractor. The BAM (MEND) Project is due for completion by 26.	On track
Tackling Inequalities	Implement the New Community Safety Plan	Delivery commenced across the five priorities of Community Safety Partnership (CSP). Awareness shared with Bury Safeguarding Partnership for mutual activity. Keeping Town Centres Safe	On track

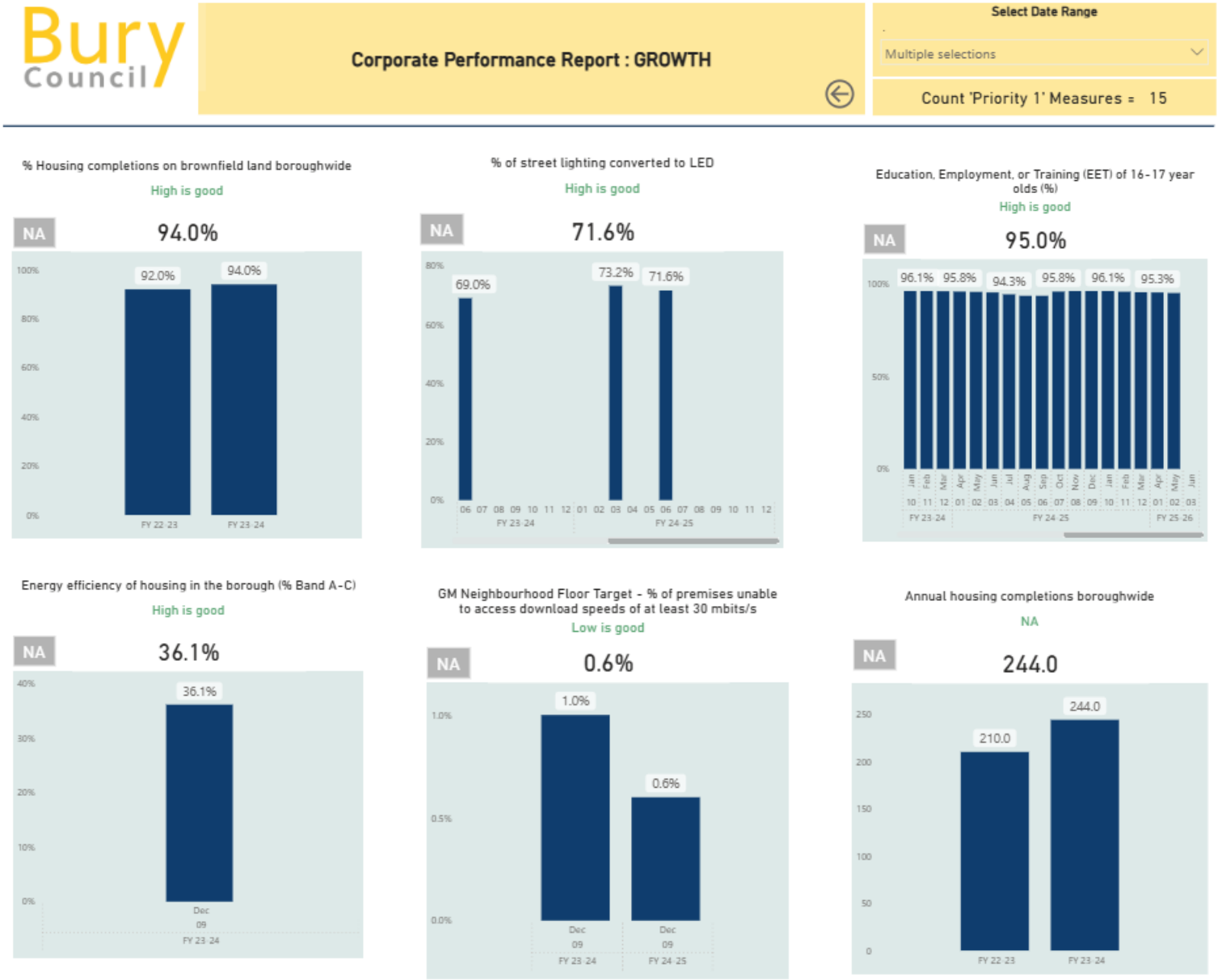
Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
		partnership plan developed, shared through Bury BID (Bury Improvement District) crime prevention event on 17th June and Deputy Mayor CSP event on 18th June.	
Tackling Inequalities	Deliver on plans to improve social housing, including decarbonisation and increase tenant satisfaction	QL amended to reflect process and current practice. Training booked for 18th July. With further session to be held in Aug and Sept.	Not on track - risk addressed
Enabling Actions - Financial Sustainability	Delivery of MTFS Savings and develop 2026/27 MTFS	Budget holder meetings with their finance contacts held in May and early June to discuss and agree the make-up of their budget with budget holder sign-off achieved methodology and timetable signed off at Finance Board in June. Savings delivery dashboard reviewed at Finance Board in June.	On track
Enabling Actions - Financial Sustainability	Refresh of the Capital Programme	Outturn report agreed at Cabinet which included the impact on the 2025/26 budget of the 2024/25 revenue budget overspend and capital programme slippage	On track
Enabling Actions - Financial Sustainability	Production of a Commercial Strategy	Draft skeleton commercial strategy discussed at Commercial Board and schedule of work identified to populate the full strategy for member approval in quarter 3	On track
Enabling Actions - Financial Sustainability	Improve strategic commissioning and procurement	Membership of Board identified, and monthly meetings diarised	On track
Enabling Actions -	Deliver finance restructure and improvement plan	Phase 1 consultation complete and final structure confirmed. Recruitment partner procured and recruitment to begin in July	Not on track - risk addressed

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
Financial Sustainability			
Enabling Actions - Workforce, Culture & Inclusion	Develop HR Service Improvement plan	Outline business case prepared	On track
Enabling Actions - Workforce, Culture & Inclusion	Deliver the Inclusion Strategy	Launch event for women and girl's forum held on 6th March 2025. Meetings will be quarterly with first meeting arranged for 3rd July. Disability network re-launched on 19th May and due to meet quarterly	On track
Enabling Actions - Workforce, Culture & Inclusion	Quarterly OD programme to embed LETS principles	Community clean up events have experienced a great success with a good number of staff volunteering their time and sharing positive feedback from the experience.	On track
Enabling Actions - Workforce, Culture & Inclusion	Ensure continued compliance with PDRs, Mandatory Training and Service Planning inc. Health & Safety	Health & Safety: Risk assessment compliance at 18 June 25 = 78.9% risk assessment needs checkers, 73.7% first aid requirements assessments and 690 risk assessments Achieved a high level of compliance with employee reviews and mandatory training.	Not on track - risk addressed
Enabling Actions - Transformation	Implementation of the Digital Strategy	Presented at PDT for comment on … Developing implementation plan within frame of resources available and finalisation to take place in Q3.	On track
Enabling Actions - Transformation	Delivery of the Unit 4 Upgrade and change plan	Finance Transformation Programme Board meets monthly with subsequent assurance reporting to the Transformation and Finance Boards. Transformation Board tracks delivery against the overall programme plan and critical path milestones which are currently on track.	On track

Council Priority	Objective	Quarter 1 Objective Update	Quarter 1 Objective RAG Rating
Enabling Actions - Transformation	Confirm the Council's Corporate Estate Plan	Team completed the single asset list April 25. New assets have also been created in Concerto, which now holds the asset register. All consolidation of FM has been completed through restructure. FM restructure approved May 2025 due to go live Sept/October Estates L&P and FM integrated and working from same office.	On track
Enabling Actions - Transformation	Increase community engagement and cohesion through the new VCFA SLA and our social cohesion strategy	25/26 SLA in place, updated to reflect LETS Refresh and emerging Memorandum of Understanding. Weekly meetings with VCFA leadership. Bury Fund soft launch through Council £100k investment and shaping Standing Together contribution for community safety funding. Cohesion roundtable event held at Mosses Centre with ADAB including promotion of key cultural inclusion dates in the Borough and increasing inclusivity of upcoming events including Pride spin-off event, Bury Mela, Glad2BeRad and community cricket competition. Microaggression and disinformation training undertaken. Promotion of volunteers week including showcase in Market gate; Mayoral Reception for Volunteer co-ordinators and shaping further LETS Value Volunteering activity to build on LETS Local Community Clear Ups.	On track

Appendix Three: Corporate Plan Performance Dashboards

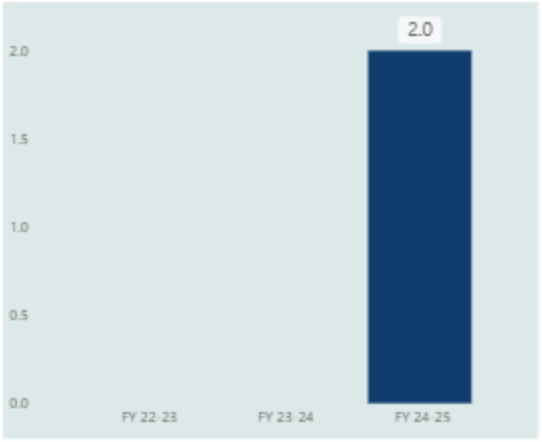
[Priority : Growth - Corporate Performance - Power BI]



Borough rank within GM for digital connectivity

Low is good

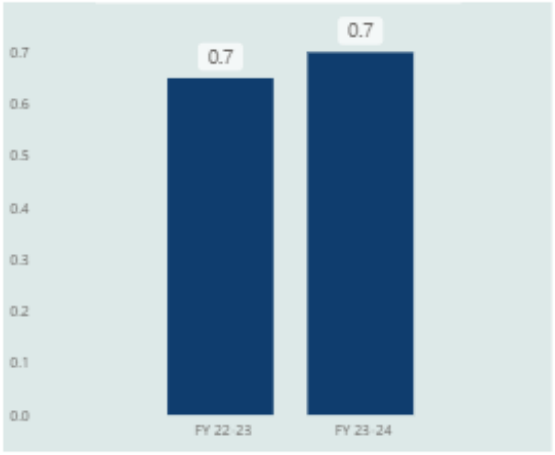
NA 2.0



Job Density

NA

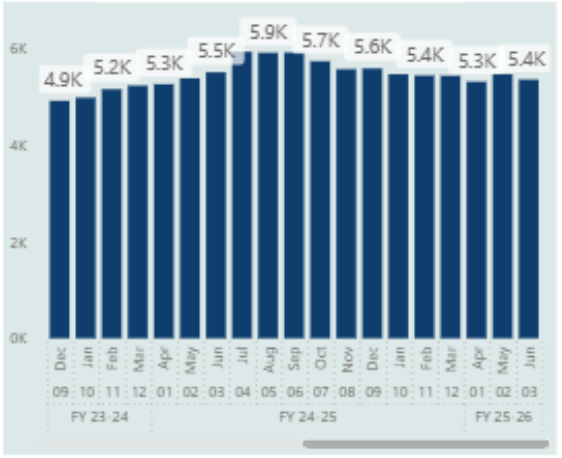
NA 0.7



NOMIS Claimant Count

Low is good

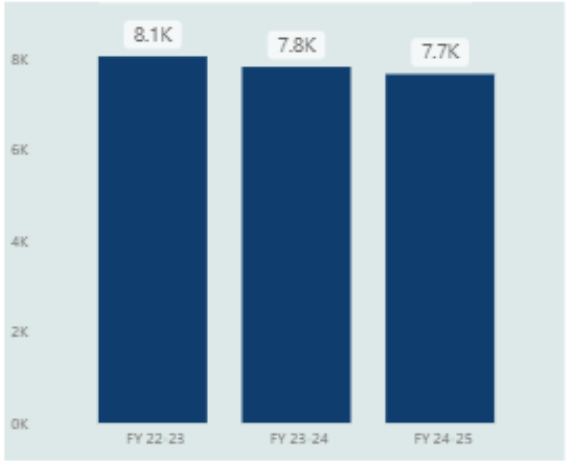
NA 5360.0



UK Business Count

High is good

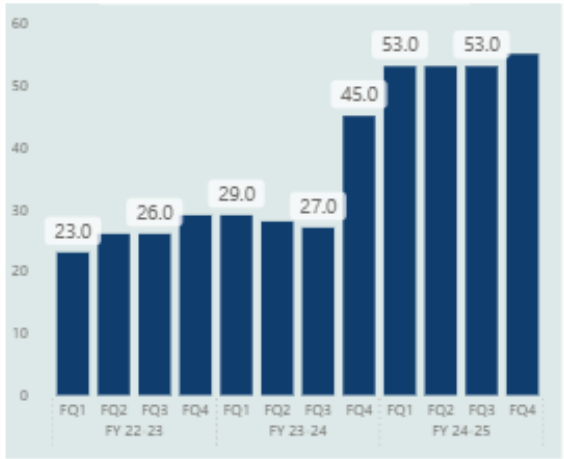
NA 7670.0



Number of EV Charge Points

High is good

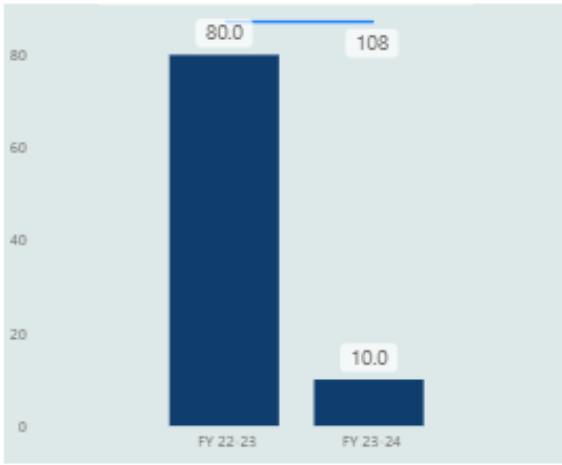
NA 55.0



Number of housing units completed in the borough which are affordable

High is good

G 10.0

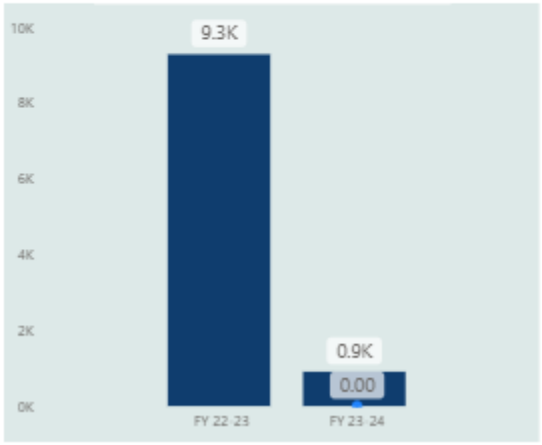


Total CO2 emissions produced within our borough

Low is good

NA

906.8

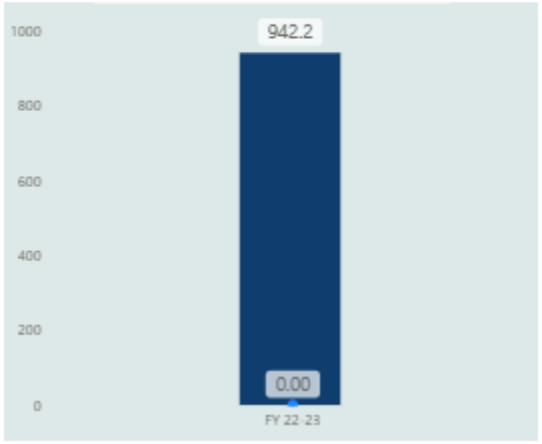


Total CO2 emissions produced within our borough

Low is good

R

942.2



[Priority : Improving Children's Lives - Corporate Performance - Power BI]

Bury Council

Corporate Performance Report : IMPROVING CHILDRENS LIVES

Select Date Range

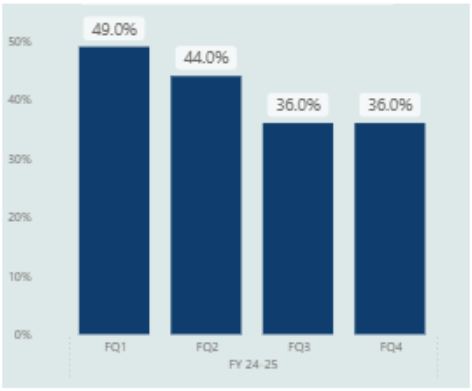
Multiple selections

Count 'Priority 1' Measures = 11

% current frontline social workers who are agency workers (Children's)

NA

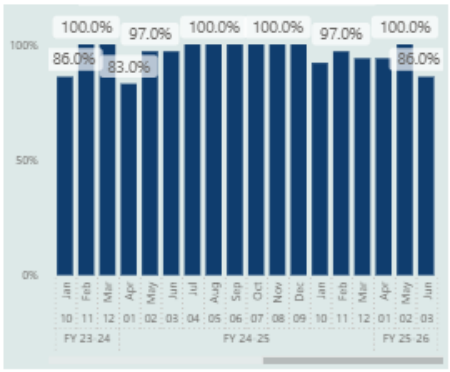
NA 36.0%



EHCP: Percent of Plans issued on time, compliance at 20 weeks

High is good

NA 86.0%



New EHCP's issued in the last 12 months

NA

NA 351.0

Number of Children in Bury Schools with an EHCP

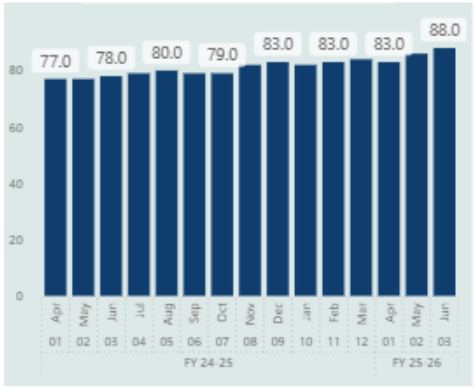
Low is good

NA 1958.0

Rate of CLA per 10,000 children (snapshot)

NA

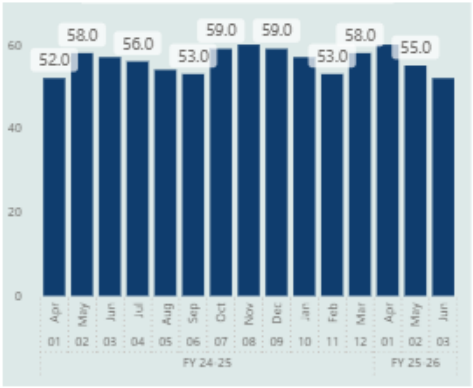
NA 88.0



Rate of CPP per 10,000 children aged 0-17 (latest)

NA

NA 52.0



Rate of open CIN per 10,000 children aged 0-17 (latest)

NA

NA

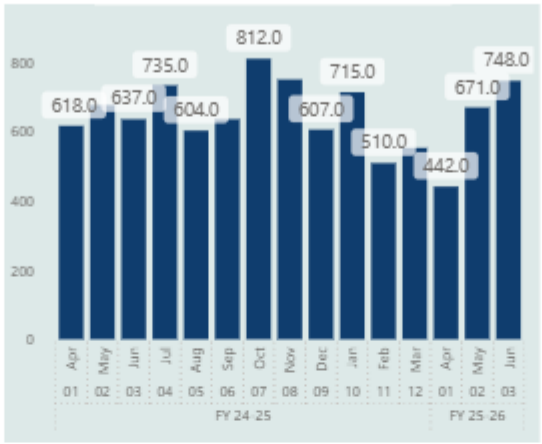
300.0

Rate of referrals per 10,000 children aged 0-17 over the last 6 months

NA

NA

748.0

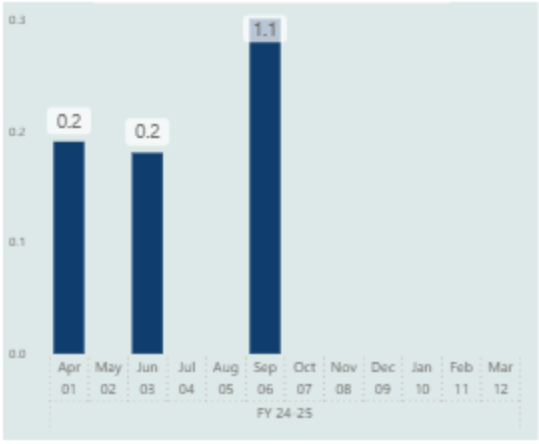


Rate of School Permanent Exclusions

Low is good

NA

1.1



Re-referrals: children with a previous referral within 12 months of their latest referral (last 6 months)

Low is good

NA

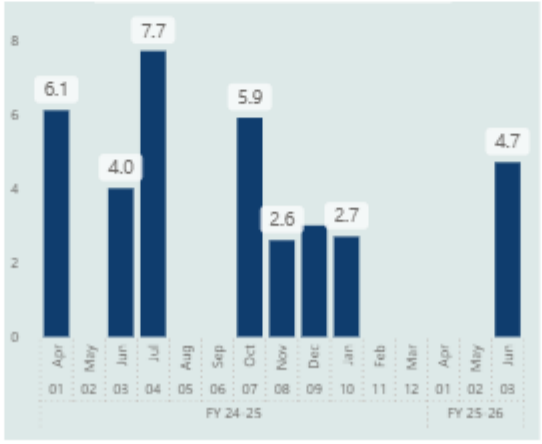
24.0

Refusal rate for new EHCP's

Low is good

NA

4.7



Priority : Tackling Inequalities - Corporate Performance - Power BI

Bury Council

Corporate Performance Report : TACKLING INEQUALITIES

Select Date Range

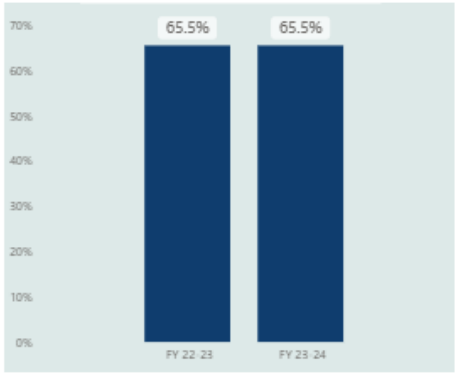
Multiple selections

Count 'Priority 1' Measures = 26

% of physically active adults

High is good

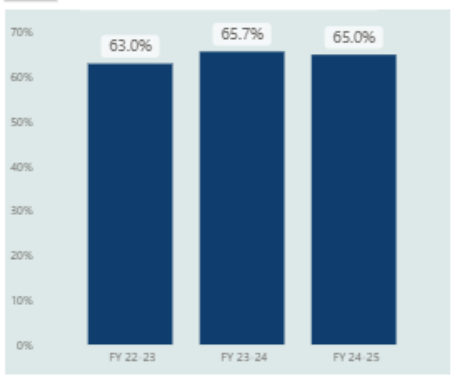
NA 65.5%



% of children defined as ready for school

High is good

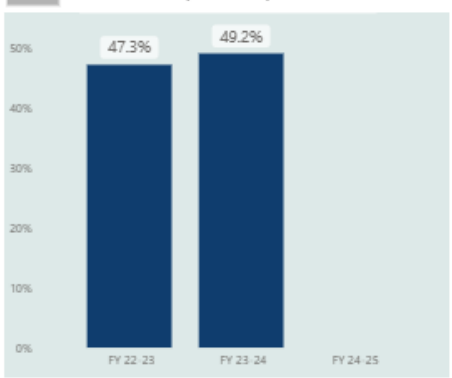
NA 65.0%



% of physically active children and young people

High is good

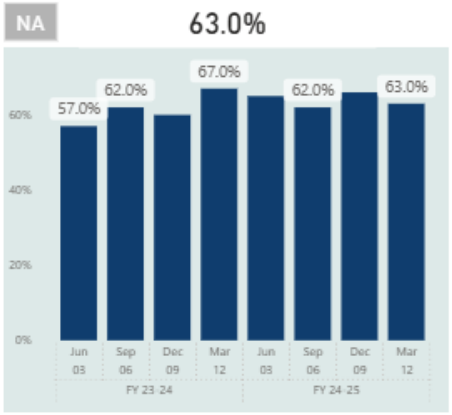
NA (Blank)



GM Crime Survey - % of residents who are confident that they could get help from GMP in an emergency

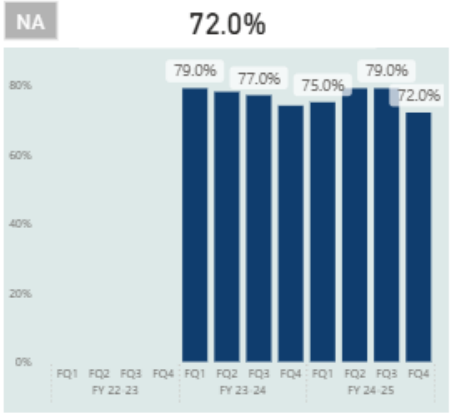
High is good

NA 63.0%



GM Crime Survey - % of residents who feel their community is a place where people from multiple backgrounds get along

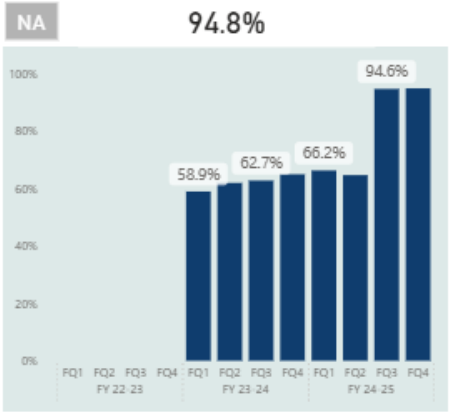
NA 72.0%



Health Visitor: percentage of children aged 2.5 years who received a 2 - 2.5 year review

High is good

NA 94.8%

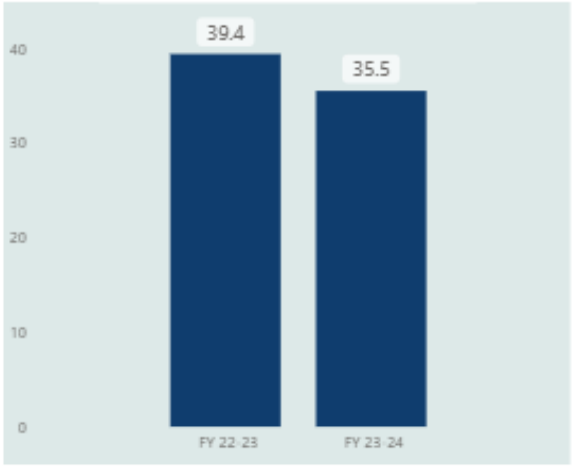


Year 6: Prevalence of overweight (including obesity)

Low is good

NA

35.5

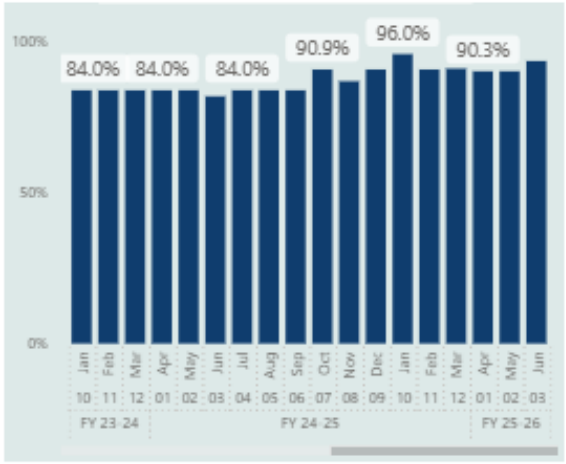


The percentage of adult social care providers rated good or outstanding by CQC

High is good

NA

93.7%



Average waiting time on housing register (all applications) (snapshot)

Low is good

NA

753.0

Cancer screening coverage: bowel cancer

High is good

NA

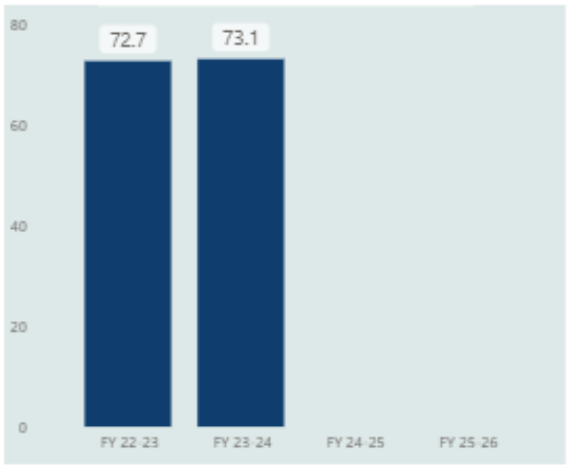
(Blank)

Cancer screening coverage: cervical cancer (aged 50-64)

High is good

NA

(Blank)

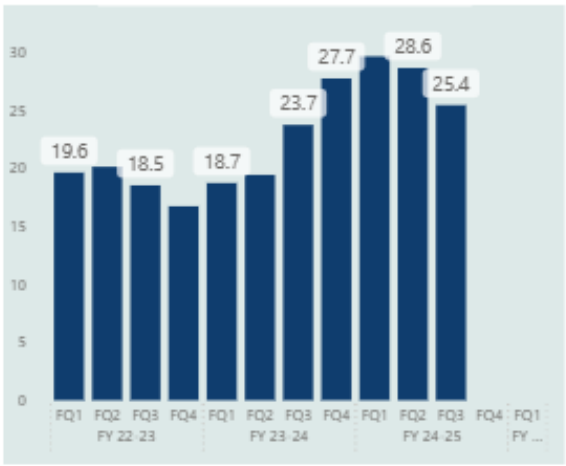


Economic Inactivity

Low is good

NA

(Blank)

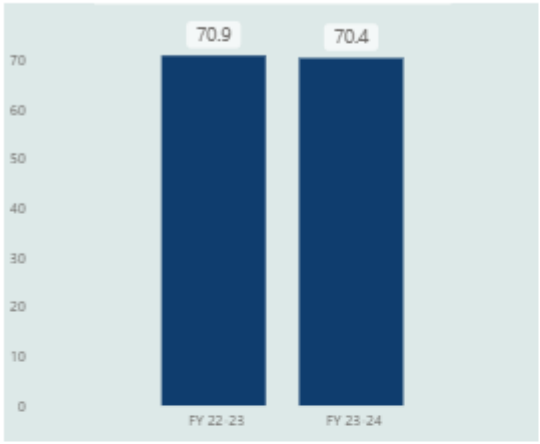


Cancer screening coverage: bowel cancer

High is good

NA

70.4

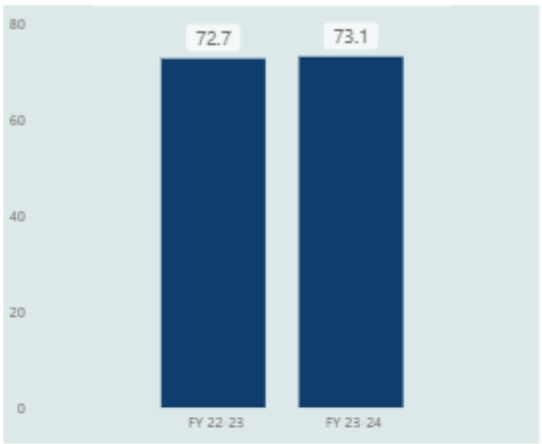


Cancer screening coverage: cervical cancer (aged 50-64)

High is good

NA

73.1



Economic Inactivity

Low is good

NA

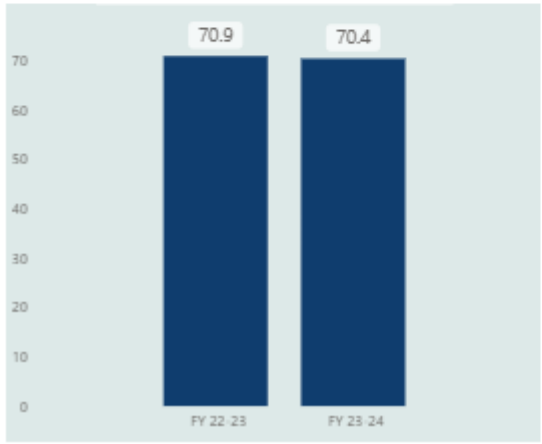
25.4

Cancer screening coverage: bowel cancer

High is good

NA

70.4

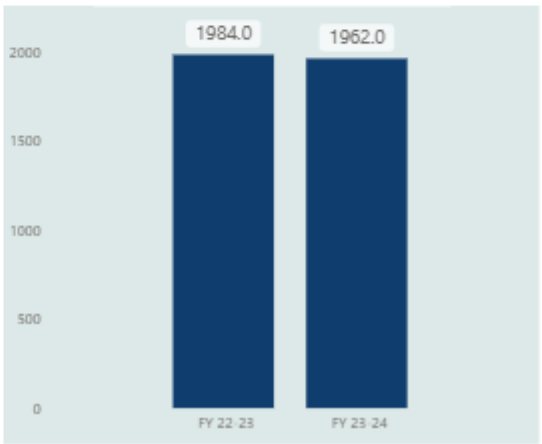


MMR for two doses (5 years old)

High is good

NA

1962.0

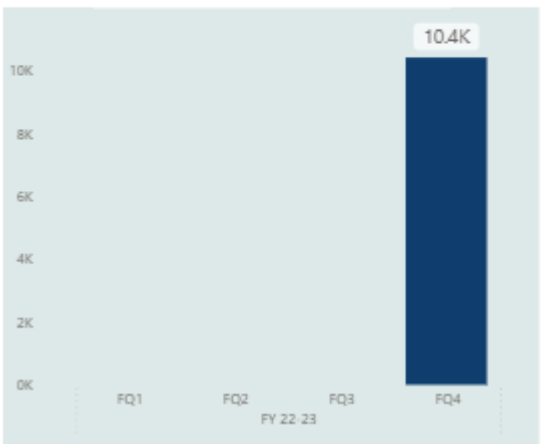


Number of children in relative low income families (under 16s)

Low is good

NA

10.4K



Number of households in temporary accommodation on last day of the month

Low is good

R

206.0

Number of people on waiting list for ASC needs assessment (snapshot last day of the month)

Low is good

NA

54.0

Number of rough sleepers currently being supported

High is good

NA

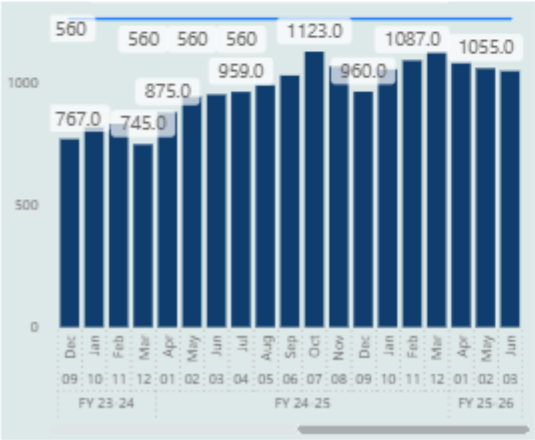
97.0

Number of statutory homeless cases open on the last day of the month

Low is good

R

1044.0

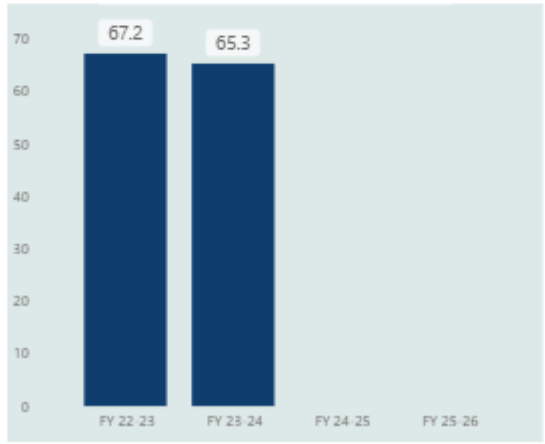


Overweight (including obesity) prevalence in adults (18+ yrs)

Low is good

NA

2154.0

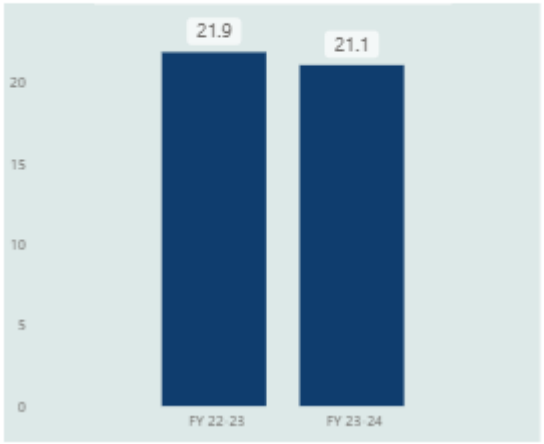


Reception: Prevalence of overweight (including obesity)

Low is good

NA

21.1

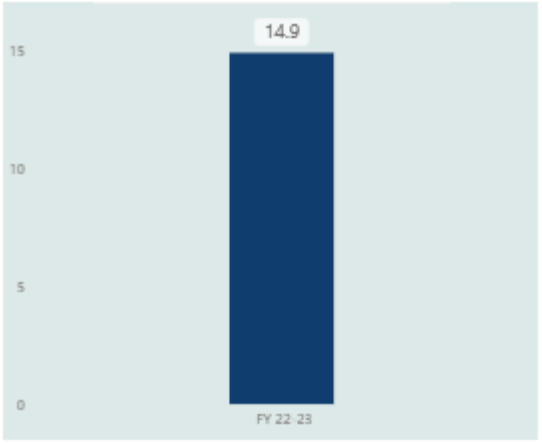


Smoking prevalence in adults (15+) - current smokers (QOF)

Low is good

NA

14.9

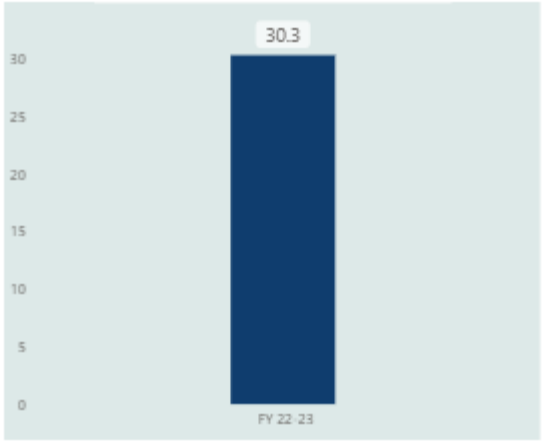


Under 75 mortality rate from liver disease

Low is good

NA

30.3

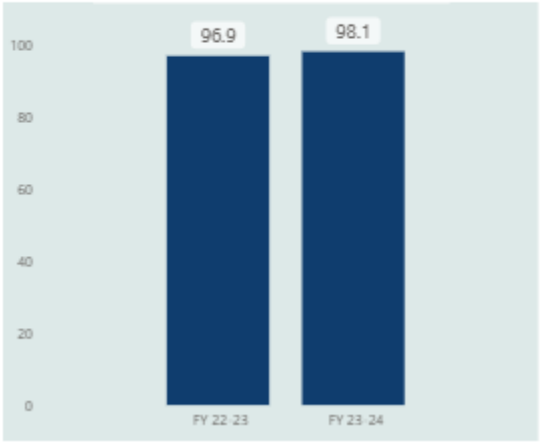


Directly standardised rate per 100,000

Under 75 mortality rate from all cardiovascular diseases (Persons, 1 year range) (Directly standardised rate per 100,000, includes heart disease and stroke)

NA

98.1



Bury Council

Corporate Performance Report : ENABLERS

Select Date Range

Multiple selections

Count 'Priority 1' Measures = 13

% annual PDRs completed in previous 12 months (Bury Council)

High is good

R 88.9%

% Business rates collected

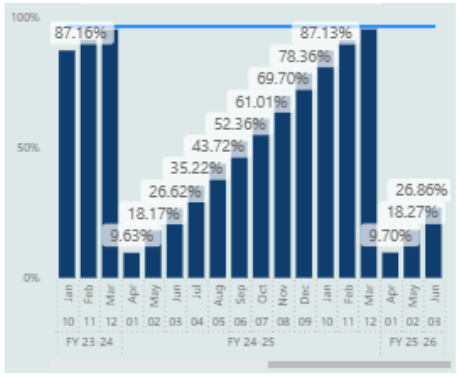
High is good

A 27.1%

% Council Tax collected

High is good

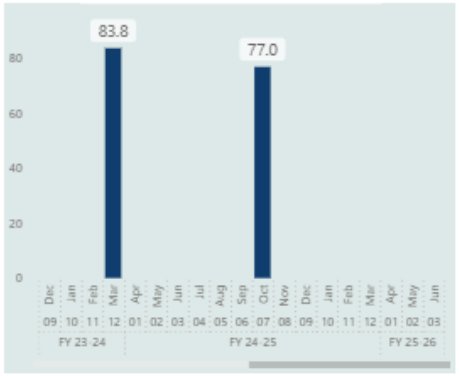
A 26.9%



Pulse Survey - Positivity of base questions – Q1 to Q5

High is good

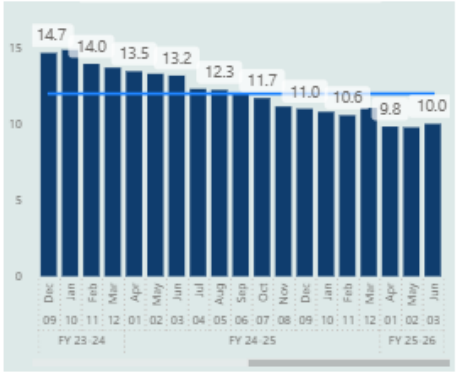
NA (Blank)



Sickness absence: average number of days lost per FTE per year (Bury Council)

Low is good

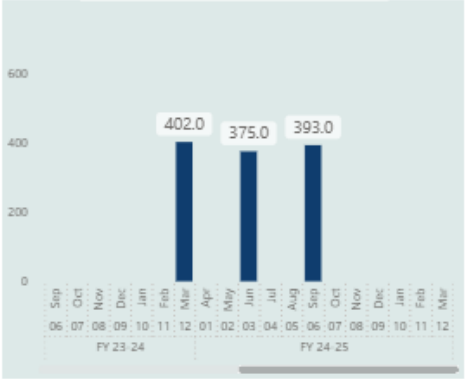
G 10.0



Total number of VCFA volunteers (cumulative)

High is good

NA 393.0

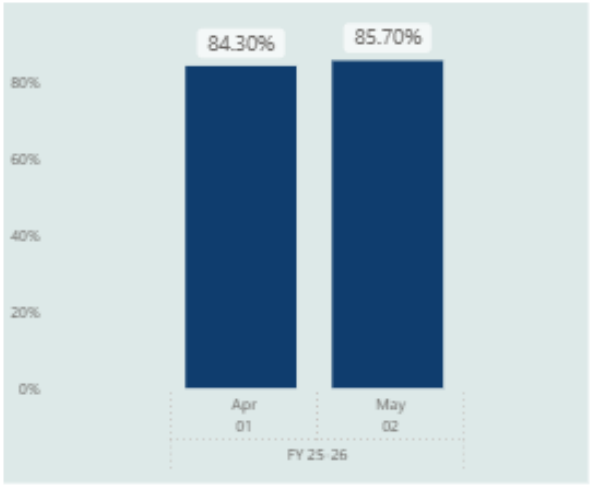


Health and Safety Assessment - % compliance with e-learning

High is good

NA

85.7%

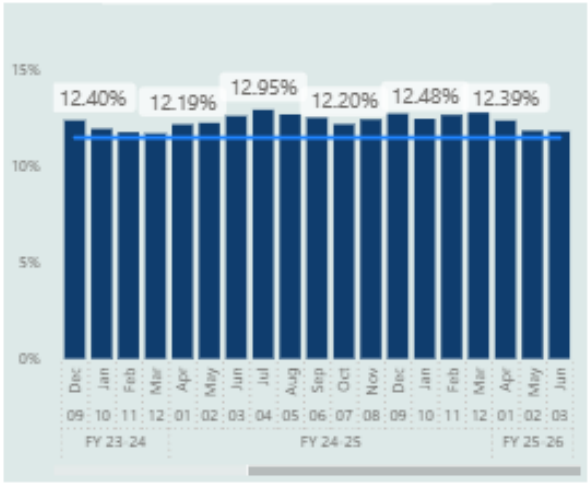


% Staff turnover (Bury Council)

Low is good

A

11.8%

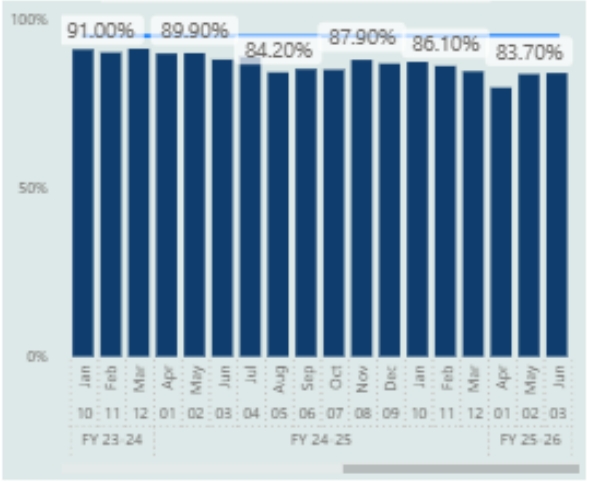


Percentage of staff in scope who've completed mandatory training module: GDPR (in past 12 months)

High is good

A

84.0%



Links with the Corporate Priorities:

This report supplements the LET's Do It! Outcomes Report in terms of providing further information on the contribution of the Council to the 2030 vision. The Corporate Plan priorities are linked to the seven objectives of the LET'S vision.

Equality Impact and Considerations:

An EIA was completed at the launch of the corporate plan for 2024/2025 ensuring inclusion was at the heart of our corporate plan. This report demonstrates the continuing commitment to inclusion in all that we do as a council.

Environmental Impact and Considerations:

There are no specific environmental considerations within this report however the data tracks progress towards the environmental commitments within the Council's Corporate Plan.

Assessment and Mitigation of Risk:

Risk / Opportunity	Mitigation
Lack of capacity to deliver against the Corporate Plan priorities which reduces our ability to achieve the LET'S Vision	Further attention will be given to the activities rated as Amber in order to ensure that resources are used to appropriately to support priorities however in some cases reprofiling may be required on a case by case basis.

Legal Implications:

There are no legal implications however the regular reporting of performance is part of the Council's approach to good governance.

Financial Implications:

This report is reporting on the delivery of performance against the Council priorities set out in the corporate plan. The Corporate Plan is reviewed and produced annually in line with the budget setting process and the budget is developed to deliver the Council's priorities. There are no direct financial implications of this report as the budget to deliver the priorities is approved through Full Council.

Background papers:

Report to Cabinet, June 2025: Corporate Plan 2025/26

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
CLA	Children Looked After
CPP	Child Protection Plan
CVD	Cardiovascular Disease
EET	Education, Employment, or Training

IMC	Intermediate Care
KPI	Key Performance Indicator
LGA	Local Government Association
MTFS	Medium Term Financial Strategy
SEND	Special Educational Needs and Disabilities

This page is intentionally left blank

Agenda Item 7

Classification:	Decision Type:
Open	Non-Key

Report to:	Cabinet	**Date:** 20 September 2025
Subject:	2025-26 Q1 Finance Position	
Report of	Cabinet Member for Finance and Transformation	

Summary

1. To present to members the 2025/26 forecast revenue outturn position as at 30 June 2025.

2. To present to members the 2025/26 forecast savings position as at 30 June 2025.

3. To present to members the 2025/26 forecast capital outturn position as at 30 June 2025.

4. To present to members the 2025/26 forecast Collection Fund position as at 30 June 2025.

5. To present to members the updated 2025/26 forecast for the Housing Revenue Account (HRA) position as at 30 June 2025

6. To report the Prudential Indicators as at quarter 1.

Recommendation(s)

7. Cabinet is asked to:

   1. Note the 2025/26 forecast revenue outturn position as at 30 June 25 of a £4.148m overspend (1.74%) against a net budget of £238.257m.

   2. Note the 2025/26 forecast savings position as at 30 June 2025 of a forecast underachievement of £0.441m (-3.9%) against an agreed target of £11.344m.

   3. Approve the in-year updates to the capital programme, revising the capital delivery programme for 2025/26 to £132.095m which will form the basis for future in-year monitoring and reporting of performance.

   4. Note the 2025/26 forecast Collection Fund Position as at 30 June 2025 of a surplus of £1.627m of which £1.563m relates to Bury's share.

   5. Note the Prudential Indicators as at quarter 1.

Reasons for recommendation(s)

8. To update members on the Council's budgetary position and actions taken or being taken to ensure budgetary targets are achieved.

9. This report is in accordance with the Council's financial procedure regulations.

Alternative options considered and rejected

10. N/A

Report Author and Contact Details:

Name: Neil Kissock
Position: Director of Finance
Department: Corporate Core
E-mail: n.kissock@bury.gov.uk

Background

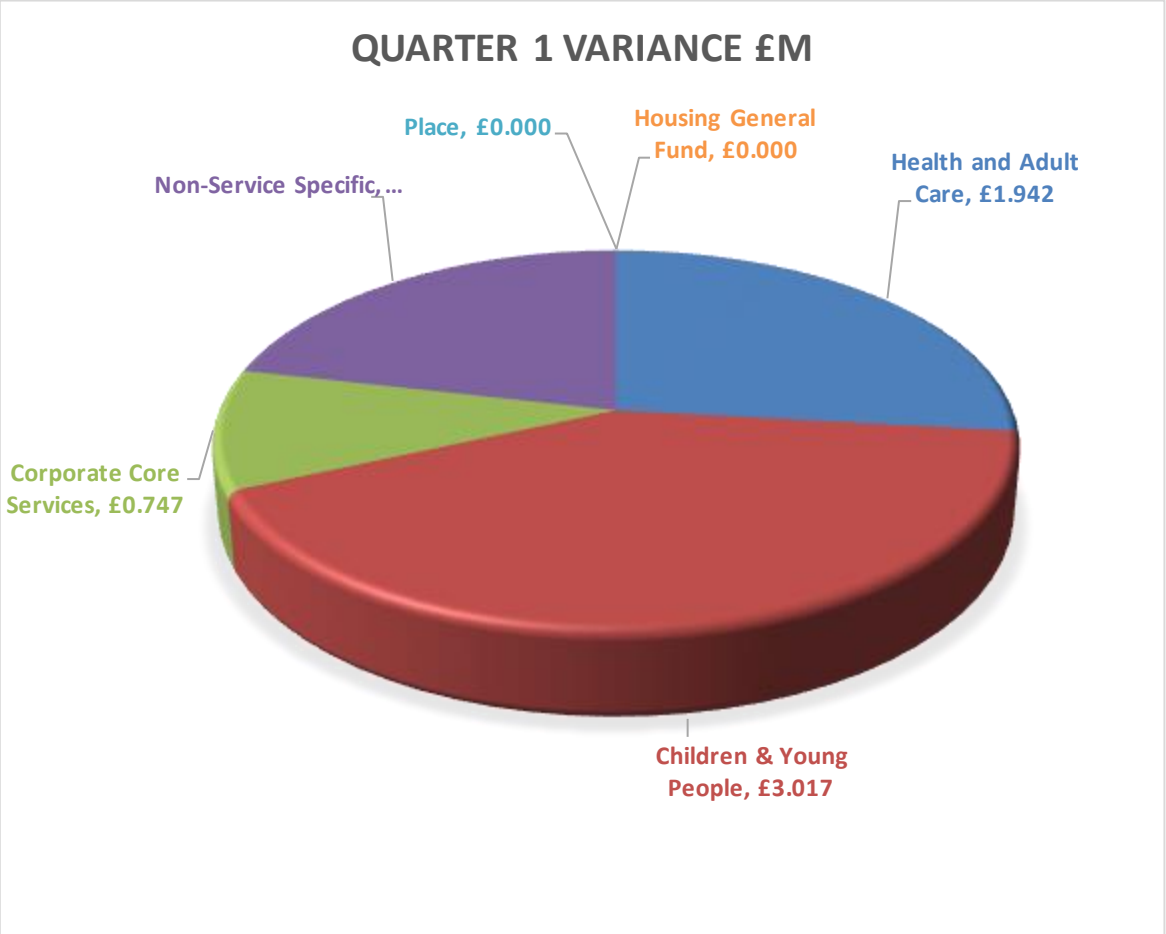
2025/26 Quarter 1 Forecast Outturn Position

11. The 2025/26 general fund revenue month 3 forecast outturn position shows an overspend of £4.148m which represents a variance of 1.74% compared to the overall net revenue budget of £238.257m. The forecast is based on expenditure and activity levels at Quarter 1, with assumptions made with regard to forecast changes over the rest of the year with the future demand and cost of adult and children's social care services being inherently difficult to predict.

12. The variance is in addition to an approved contribution from reserves of £5.858m to address the structural funding gap in the current year revenue budget set at February Council. Whilst the forecast variance remains a relatively small proportion of the budget, officers are continuing to work on cost reduction measures targeted at delivering as close to a balanced position as possible, as any overspend at year-end would necessarily become an additional call on reserves.

2025/26 Quarter 1 Forecast Outturn	Revised Budget £m	Q1 Forecast Outturn £m	Q1 Forecast Variance £m
Directorate:			
Health and Adult Care	£97.154	£99.096	£1.942
Children & Young People	£64.532	£67.549	£3.017
Corporate Core Services	£30.618	£31.365	£0.747
Non-Service Specific	£31.522	£29.965	-£1.557
Place	£14.509	£14.509	£0.000
Housing General Fund	(£0.079)	(£0.079)	£0.000

NET REVENUE BUDGET	**£238.257**	**£242.405**	**£4.148**
Funding:			
Council Tax	(£119.350)	(£110.198)	£0.000
Business Rates	(£73.546)	(£71.282)	£0.000
Government Funding Grants	(£39.503)	(£39.503)	£0.000
FUNDING	**(£232.398)**	**(£220.983)**	**£0.000**
Use of Reserves:			
Budget Stabilisation Reserve	(£5.858)	(£5.858)	£0.000
USE OF RESERVES	**(£05.858)**	**(£05.858)**	**£0.000**
BUDGET POSITION	**£0.000**	**£15.564**	**£4.148**



13. Details of the significant variances include:

Health and Adult Care:

The 2025/26 Health and Adult Care (HAC) Directorate budget is forecast to overspend by £1.942m at Month 3, this forecast assumes that £4.000m of care package savings will be achieved by the end of this financial year.

HAC Directorate Service Area	Budget	Forecast	Month 3 Variance
	£m	£m	£m
Adult Social Care Operations	£8.890	£8.354	-£0.537
Care in the Community	£62.098	£64.684	£2.586
Commissioning & Procurement	£10.006	£10.051	£0.045
Departmental Support Services	£2.194	£2.212	£0.018
Sub Total	**£83.188**	**£85.300**	**£2.112**
Public Health	£10.712	£10.757	£0.045
Sub Total	**£10.712**	**£10.757**	**£0.045**
Wellness	£2.669	£2.454	-£0.215
Arts & Museums	£0.585	£0.585	£0.000
Sub Total	**£3.254**	**£3.039**	**-£0.215**
Total	**£97.154**	**£99.096**	**£1.942**

- The Care in the Community budget is forecast to overspend by £2.586m (4.2%).

The service settings driving the overspend are Supported Living, Direct payments and Home Care. The forecast also assumes that £4.000m of previously agreed care package savings will be achieved by March 31, 2026.

A programme of work supported by an organisation (Impower) that specialises in transforming public services is underway to address the additional c£4m budget pressure that was noted at Cabinet in July as part of the 2024/25 outturn report. The overall objective of the transformational work is to:

- Co-produce multiple trajectories to explore potential cost avoidance and savings opportunities.
- Deliver an intervention to increase efficiency and capacity in Reablement, enabling increased use of Reablement for Hospital Discharge.
- Deliver an intervention to undertake targeted reviews in Mental Health, with wrap around support and impact tracking.
- Review work to date on embedding a strengths-based approach, deliver an intervention to trial next steps for embedding in one community team and develop a full roll out plan.

Based on the analysis and work undertaken to date the current forecast prudently assumes that this work will deliver c£2m of in-year savings with the full-year impact of those savings fully addressing the £4m additional budget pressure by 2026/27. This area will remain under detailed review and progress updates provided to future Cabinet meetings in the quarterly reports.

<u>System Data Quality</u>

A material data quality issue was identified on Controcc (integrated with LiquidLogic) regarding Joint Funded Care Packages as part of the 2024/25 year-end reconciliation

process and effectively led to expenditure being netted off and understated by c£4m.

Work is being undertaken to address the underlying issues with regard to the configuration of the systems and to ensure staff are re-trained with regard to the recording of information correctly into LiquidLogic and Controcc and to develop better reporting functionality and improvements to the budget monitoring process to ensure that any discrepancies or issues are identified and addressed at the earliest opportunity. This improvement work is being overseen by the Finance Board.

- The Adult Social Care Operations budget is forecast to underspend by £0.537m. (6%). The main drivers of the underspend are staffing vacancies within the following teams:
  - Assessment and Care Management Team
  - Integrated Neighbourhood Teams
  - Choices for Living Well
  - Community Mental Health Team
  - Older People Mental health team

The ASC workforce retention strategy continues to recruit Social Workers in Operational teams thereby strengthening focus on delivery of care package savings. However, recruiting to vacant posts remains a challenge and therefore affects the ability to deliver services to their full capacity.

- The Commissioning and Procurement budget is forecast to overspend by £0.045m (0.5%) and is largely driven by an additional contribution to the BISP Safeguarding Board.

- The Departmental Support Services budget is forecast to overspend by £0.018m (0.8%) and is largely driven by a pressure on the vacancy factor budget.

- The Public Health budget is forecast to overspend by £0.045m (0.4%) and is driven by a pressure on the vacancy factor budget.

- The Wellness budget is forecast to underspend by £0.215m (£8.1%). The underspend is the net impact of the closure of the Radcliffe Leisure centre and staffing vacancies across the Leisure budget portfolio partially offset by a vacancy budget pressure within the Wellness service.

- Arts and Museums are forecast to be broadly on budget.

Children and Young People:

The Children and Young People directorate is forecast to overspend by £3.017m (4.7%).

- The Safeguarding and Social Care service is forecast to overspend by £2.698m (5.5%) due to residential placement numbers and unit costs continuing to exceed the

budgeted amount despite demand growth being built into the 2025/26 budget as the savings approved in relation to the stepping down of 7 placements has not yet been achieved. The service are progressing work on a number of fronts targeting delivery of a net reduction in residential placements that would reduce the forecast overspend position and potentially deliver better outcomes at lower cost for a number of children. Given the inherent financial risks in this service area, which is a national issue affecting all local authorities with social care responsibilities, it will remain under detailed review overseen by the Finance Board and updates provided to Cabinet as part of the quarterly reporting cycle. The pressures are partially being offset by a reduction in the Children with Disabilities residential placements and vacancy savings.

- Within Education and Inclusion, Home to School Transport is forecast to overspend by £0.440m due to increased pupil numbers (£0.310m) and increased costs of the provision (£0.130m).

- Childrens commissioning service is forecast to overspend by £0.181m due to staffing variances following the expansion of the commissioning team which have not yet been fully offset by anticipated reductions in third party social care spend.

- There are offsetting underspends of around £0.200m on Childrens Services Management.

Corporate Core Services

The Corporate Core Services department is forecast to overspend by £0.747m (2.44%)

- People and Inclusion (HR) are forecasting an overspend of £0.238m (9.3%). This is primarily due to a historic shortfall in the 'education buy-back' budget totalling £0.285m (35.22%), which has widened as more maintained schools convert to academy status, reducing income and is partially offset by some small underspends.

- Finance is forecasting an overspend of £0.880m (7.7%) mainly due to the increased costs of insurance premiums. The procurement and resulting contract award wasn't finalised until after the 2025/26 budget was set and this will be reflected in the revised MTFS later this year.

- Legal & Democratic Services is forecast to underspend by £0.489m (8.5%) mainly driven by a fallow year in Municipal Elections (£0.358m) and small forecast underspends on staffing and member expenses.

Non-Service Specific

The Non-Service Specific Department is forecast to underspend by £1.557m (5%)

mainly in relation to higher than budgeted income from treasury investments alongside reduced borrowing costs reflecting the reprofiled capital programme.

Department of Place:

The Place department is forecast to be on budget overall with a number of offsetting individual variances below £0.100m.

Staffing costs

14. Included within the Departmental forecast positions are variances in relation to staffing and agency costs as seen in the table below. Within the net staffing / agency underspend is the achievement of the vacancy factor, 3 days unpaid leave and purchase of annual leave schemes totalling £3.521m.

2025/26 Quarter 1 Forecast	Staffing/Agency Budget £m	Staffing/Agency forecast	Staffing/ Agency Variance	Vacancy / leave savings target achieved £m
Directorate:				
Health and Adult Care	£29.033	£28.306	-£0.728	-£1.012
Children & Young People	£88.237	£87.428	-£0.808	-£0.514
Corporate Core Services	£27.607	£27.436	-£0.171	-£1.148
Non-Service Specific	£3.190	£3.190	£0.000	£0.000
Place	£22.459	£22.542	£0.084	-£0.848
Housing General Fund	£0.000	£0.000	£0.000	£0.000
NET REVENUE BUDGET	**£170.526**	**£168.903**	**-£1.623**	**-£3.521**

The net forecast underspend relating to staffing after agency costs and the achievement of the agreed savings in relation to the vacancy factor and additional leave schemes is £1.623m.

Savings position

15. The table below show the forecast position for the savings proposals which have been approved at February 2025 along with the pre-approved February 2023 savings which come into force during 2025/26. The forecast is an underachievement of £0.441m. The main reason for the underachievement is delayed implementation of restructures and other activities required to enable delivery of the agreed savings. Work is being undertaken, overseen by the Finance Board, to identify ways that the current estimated delays in savings delivery can

be reduced and in identify mitigations to reduce the in-year financial impact. With the exception of the Therapeutic Support team saving, services are mitigating the delay in savings delivery within their existing budgets and are not forecasting significant overspends in their areas. It is anticipated that delayed savings will be fully achieved in full by 2026/27.

2025/26 Budget Proposals	Directorate	Feb 2025 Target	Quarter 1 Forecast	Quarter 1 Forecast Variance (over)/ underachievement
		2025/26 £m	£m	£m
Draft Budget Proposals (Operational Decision):				
HAC Strategic Workforce Review	HAC	(£0.010)	(£0.010)	£0.000
CYP Strategic Workforce Review	CYP	£0.000	£0.000	£0.000
CCS Strategic Workforce Review	CCS	(£0.186)	(£0.186)	£0.000
BGI Strategic Workforce Review	BGI	(£0.062)	(£0.062)	£0.000
OPS Strategic Workforce Review	OPS	(£0.145)	(£0.145)	£0.000
Adults Commissioning Review	HAC	(£1.000)	(£1.000)	£0.000
Single Handed Care Trial	HAC	(£0.200)	(£0.200)	£0.000
Personal Budget Review	HAC	(£0.250)	(£0.250)	£0.000
Direct Payment Reassessment to Include Therapy	HAC	(£0.050)	(£0.050)	£0.000
Discharge to Assess Reviews by Therapy	HAC	(£0.050)	(£0.050)	£0.000
Neighbourhood Housing Support	HAC	(£0.050)	(£0.050)	£0.000
ASC Community Care budget realignment	HAC	(£1.680)	(£1.680)	£0.000
Dividend income from Persona - one-off in 25/26	HAC	(£0.350)	(£0.350)	£0.000
Persona - remodel of supported living hours	HAC	(£0.330)	(£0.330)	£0.000
Persona - employability	HAC	£0.000	£0.000	£0.000
Persona - Willow Street (6 flats for decant from dispersed accommodation)	HAC	£0.000	£0.000	£0.000
Maximising charges for Deferred Payments	HAC	(£0.005)	(£0.005)	£0.000
Foster Carers	CYP	(£0.250)	(£0.250)	£0.000
Family Safeguarding Model	CYP	(£0.100)	(£0.100)	£0.000
Edge of Care	CYP	(£0.494)	(£0.494)	£0.000
Creation of Council-Owned Residential Children's Homes	CYP	£0.000	£0.000	£0.000
Therapeutic support team for Children in Care	CYP	(£0.195)	(£0.095)	£0.100
Reconnect - step down from residential care	CYP	(£0.571)	(£0.571)	£0.000
IT Supplier Review [Digital]	CCS	(£0.065)	(£0.065)	£0.000
IT licence Review [Digital]	CCS	(£0.050)	(£0.050)	£0.000
Unit 4 Reimplementation & Transformation Review	CCS	(£0.100)	(£0.100)	£0.000
Revenues and Benefits Structure Review	CCS	(£0.317)	(£0.181)	£0.136
Contact Centre Review [Digital]	CCS	(£0.100)	£0.000	£0.100
Corporate Core Structures including homelessness and housing options review and integration of communities	CCS	(£0.328)	(£0.328)	£0.000
Fleet Function Review	OPS	(£0.070)	(£0.070)	£0.000
Car Park Tariff Review	OPS	(£0.074)	(£0.074)	£0.000
Stores Function Review	OPS	£0.000	£0.000	£0.000

Explore Advertising opportunities on highway network	OPS	(£0.050)	£0.000	£0.050
Private Sector Housing - Capitalise salaries	OPS	(£0.100)	(£0.100)	£0.000
Public Protection / Licensing Budget Realignment	OPS	(£0.016)	(£0.016)	£0.000
Private Sector Rented - Enforcement HMO Licensing	OPS	(£0.005)	(£0.005)	£0.000
Salary Sacrifice Review	NSS	(£0.050)	(£0.050)	£0.000
Organisation Delivery Model Review	NSS	(£0.257)	(£0.257)	£0.000
Contract Efficiencies	NSS	(£0.500)	(£0.500)	£0.000
Total Budget Proposals (Operational Decision)		**(£8.060)**	**(£7.674)**	**£0.386**
Budget Proposals (Policy Decision):				
Car Park Charges Review	OPS	(£0.055)	£0.000	£0.055
Light Reduction - Trim and Dim	OPS	£0.000		£0.000
Review Residents Permits pricing structure	OPS	(£0.145)	(£0.145)	£0.000
Total Budget Proposals (Policy Decision)		**(£0.200)**	**(£0.145)**	**£0.055**
TOTAL FEB 2025 APPROVED BUDGET PROPOSALS		**(£8.260)**	**(£7.819)**	**£0.441**
Saving Already Agreed - Development of Wider Learning Disabilities Strategy for Age 14-25 Cohort	01. HAC	(£0.180)	(£0.180)	£0.000
Progressing the Edge of Care Service Review	02. CYP	(£0.506)	(£0.506)	£0.000
Service Reviews within the Corporate Core	03. CCS	(£0.388)	(£0.388)	£0.000

TOTAL FEB 2023 APPROVED PROPOSALS		**(£1.074)**	**(£1.074)**	**£0.000**
Integration of Housing	04. NSS	(£2.000)	(£2.000)	£0.000
TOTAL FEB 2024 APPROVED PROPOSALS		**(£2.000)**	**(£2.000)**	**£0.000**
TOTAL APPROVED PROPOSALS		**(£11.334)**	**(£10.893)**	**£0.441**

2025/26 Forecast Capital Outturn

16. The Capital Programme is set on a three-year rolling basis and the programme for 2025/2026 to 2027/2028 was approved by Budget Council in February 2025, as follows:

2025/26	£133.255m
2026/27	£49.223m
2027/28	£25.538m

17. At the 9 July 2025 Cabinet meeting, a further £19.360m of slippage from 2024/25 was added to the 2025/26 programme, to increase the 2025/26 Capital Programme to £152.615m, with an overall borrowing requirement of £61.310m.

Capital Programme	2025/26		
	Approved Programme £m	Slippage from 2024/25 £m	Revised Programme £m
Capital Expenditure by Theme			
Regeneration and Economic Growth	£46.640	£9.724	**£56.364**
Highways	£28.395	£3.982	**£32.377**
Open Spaces / Sports and Leisure	£0.000	£0.000	**£0.000**
Children and Young People	£9.787	£4.067	**£13.854**
Property	£2.697	£0.070	**£2.767**
Housing General Fund	£3.652	£1.490	**£5.142**
Climate Change	£0.043	£0.019	**£0.062**
ICT	£0.000	£0.000	**£0.000**
Sub-total GF In-Progress	**£91.214**	**£19.352**	**£110.566**
Approved In-Principle	£12.149	£0.000	**£12.149**
New Capital Bids	£0.370	£0.000	**£0.370**
Sub-total GF Approved In-Principle	**£12.519**	**£0.000**	**£12.519**
TOTAL GF	**£103.733**	**£19.352**	**£123.085**
TOTAL HRA	**£29.522**	**£0.008**	**£29.530**
TOTAL COUNCIL EXPENDITURE	**£133.255**	**£19.360**	**£152.615**
Financing the Capital Programme			
Prudential Borrowing	£50.296	£11.014	**£61.310**
External Funding	£49.427	£8.307	**£57.734**
Capital Receipts	£3.971	£0.006	**£3.977**
General Fund RCCO	£0.039	£0.025	**£0.064**
TOTAL GF	**£103.733**	**£19.352**	**£123.085**
Prudential Borrowing	£11.252	£0.008	**£11.260**
External Funding	£3.092	£0.000	**£3.092**
Capital Receipts	£7.848	£0.000	**£7.848**
Housing Revenue Account DRF/MRR	£7.330	£0.000	**£7.330**
TOTAL HRA	**£29.522**	**£0.008**	**£29.530**
TOTAL COUNCIL FINANCING	**£133.255**	**£19.360**	**£152.615**

18. In the budget report there was a total of £12.519m of Approved in Principle schemes included within the Capital Programme. These are effectively 'pipeline' projects to be formally incorporated into the programme on receipt of detailed delivery plans and evaluation through the Council's agreed policies for incepting additional schemes into the capital programme which are overseen by the Finance Board. To date £2.129m have now been included within the Revised In-Progress Capital Programme. There remains £10.390m of Approved in Principle schemes not yet agreed to incorporate into the In-Progress Programme and progress on these through the financial year will be reported in future Cabinet updates.

19. As a result of in year reviews conducted during Quarter 1, it is proposed that the 2025/26 Capital Programme is revised down by £20.520m from £152.615m to £132.095m. This is higher than the value of the capital

programme delivered in previous years but reflects a significant volume of anticipated spend on the key regeneration schemes that are in progress this financial year.

20. The overall revised programme includes:
    - updates in line with Cabinet approved new schemes (£2.537m),
    - proposed in-year programme updates £7.035m to adjust for funding announcements which were received after the February 2025 Council budget meeting for which approval is sought,
    - proposed reprofiling of schemes from 2025/26 into 2026/27, (£30.092m) for which approval is sought.
    - Approved in Principle schemes now included in the capital programme (£2.129m) for which approval is sought.

21. The majority of the programme update relates to:
    - Children and Young People – an increase of £7.883m to reflect the government's (Department for Education) grant funded Basic and High Need Capital allocations and the School Condition allocation.

22. The proposed reprofiling of £30.092m is to take account of revised best forecasts of planned timeframes for expenditure to occur over the life of the approved Capital Programme.

23. The reduction of the proposed General Fund Capital Programme to £102.565m reduces the in-year borrowing requirement by £1.898m, from £61.310m to £59.412m.

24. These adjustments will be used to update the Council's Medium-Term Financial Strategy. The need to borrow less than originally forecast will have an impact on future budget planning.

25. The proposed changes can be seen on the table at Appendix A.

26. This revised capital programme will be used to monitor performance during 2025/26.

27. The table below shows expenditure of £16.523m (13%) of the revised programme of £132.095m has been expended at 30 June 2025. Although at Quarter 1 no year-end variances are anticipated by project managers for the in-progress schemes, some slippage at year end is a normal feature of the capital programme and a final figure will be established and reported to Cabinet at the Outturn stage of the financial year.

28. The figures set out in the table represent the project managers' current forecast of expenditure to be achieved by the end of the financial year.

Capital Programme at Q1	2025/26				
	Proposed Revised Programme £m	Actual Spend at Q01 £m	Actual Spend at Q01 %	Forecast Spend for Year at Q01 £m	(Under) / Over Spend at Q01 £m
Capital Expenditure by Theme					
Regeneration and Economic Growth	**£56.307**	£11.406	20.26%	**£56.307**	£0.000
Highways	**£19.002**	£1.480	7.79%	**£19.002**	£0.000
Open Spaces / Sports and Leisure	**£0.698**	£0.565	80.95%	**£0.698**	£0.000
Children and Young People	**£6.752**	£0.240	3.55%	**£6.752**	£0.000
Property	**£3.121**	£1.470	47.10%	**£3.121**	£0.000
Housing General Fund	**£2.851**	£0.178	6.24%	**£2.851**	£0.000
Climate Change	**£0.040**	£0.016	40.00%	**£0.040**	£0.000
ICT	**£3.404**	£0.290	8.52%	**£3.404**	£0.000
Sub-total GF In-Progress	**£92.175**	**£15.645**	**16.97%**	**£92.175**	**£0.000**
Approved In-Principle	**£10.020**	£0.000	0.00%	**£0.000**	(£10.020)
New Capital Bids	**£0.370**	£0.000	0.00%	**£0.000**	(£0.370)
Sub-total GF Approved In-Principle	**£10.390**	**£0.000**	**0.00%**	**£0.000**	**(£10.390)**
TOTAL GF	**£102.565**	**£15.645**	**15.25%**	**£92.175**	**(£10.390)**
TOTAL HRA	**£29.530**	**£0.878**	**3.00%**	**£29.530**	**£0.000**
TOTAL COUNCIL EXPENDITURE	**£132.095**	**£16.523**	**12.51%**	**£121.705**	**(£10.390)**
Financing the Capital Programme					
Prudential Borrowing	**£59.412**			**£50.471**	(£8.941)
External Funding	**£36.950**			**£35.842**	(£1.108)
Capital Receipts	**£6.114**			**£5.798**	(£0.316)
General Fund RCCO	**£0.089**			**£0.064**	(£0.025)
TOTAL GF	**£102.565**			**£92.175**	**(£10.390)**
Prudential Borrowing	**£11.260**			**£11.260**	£0.000
External Funding	**£3.092**			**£3.092**	£0.000
Capital Receipts	**£7.848**			**£7.848**	£0.000
Housing Revenue Account DRF/MRR	**£7.330**			**£7.330**	£0.000
TOTAL HRA	**£29.530**			**£29.530**	**£0.000**
TOTAL COUNCIL FINANCING	**£132.095**			**£121.705**	**(£10.390)**

29. A Zero-Based Budgeting exercise is taking place during Quarter 2 where a deep dive review of the capital schemes is being undertaken to align them to corporate priorities and capacity and where necessary, to rephase schemes into future years of the Capital Programme to match the anticipated timing of spend.

30. The nature of capital expenditure, dependent of many factors outside Council's control, cumulated with several large, complex schemes in the programme will necessitate further scrutiny on the level of spend that can be achieved during the current year, with further revisions expected by year-end.

31. The Council's Finance Team will continue to meet with project managers to establish expected spending for the remainder of the year.

32. Any additional amendments will be presented to Cabinet for approval in a future report and any impact of current year's achieved versus forecasted expenditure will be reflected in future years' programmes.

Prudential Indicators

33. The affordability, sustainability and prudence of the capital programme is measured through Council's Prudential Indicators (PI). The quarter one forecasts show that we remain without our prescribed limits.

34. The current forecasts for the Prudential Indicators, compared to those included in the February 2025 budget report are shown in Appendix B.

2025/26 Collection Fund Forecast

35. The increasing prominence of council tax and business rates funding council services means that the collection fund is closely monitored on an ongoing basis. The current forecast position on the collection fund is an in-year surplus of £0.943m, with a residual surplus brought forward from 2024/25 of £0.684m. (This is the difference between the statutory estimated deficit as at 15 January 2024 and the outturn position.) This brings the overall forecast to a surplus of £1.627m. The Council's share of the surplus is £1.563m and Greater Manchester Combined Authority's share is £0.064m (for police and fire and rescue services).

36. The proportionate shares for Business Rates and Council Tax mean that Greater Manchester Combined Authority have a 1% share of Business Rates and a 16% share of Council Tax, whereas the Council have a 99% share of the Business Rates and 84% share of Council Tax

37. The main movements during the year which are resulting in a forecast surplus position of £1.627m (Bury share £1.563m) are shown below.

2025/26 Surplus/(Deficit) on Collection Fund	**Council Tax £m**	**NNDR £m**	**TOTAL £m**
2024/25 Surplus/(Deficit) Balance b/f	**£0.918**	**(£0.233)**	**£0.684**
2025/26			
Income	£141.589	£52.539	**£194.129**
Contributions towards Previous Year's Deficit:			
Bury MBC	£0.000	£0.268	**£0.268**
Police and Crime Commissioner	£0.000		**£0.000**
General Mayoral - Fire and Rescue Service	£0.000	£0.003	**£0.003**
Total Income	**£141.589**	**£52.810**	**£194.400**

Precepts and Demands on Collection Fund:			
Bury MBC	(£118.296)	(£49.770)	**(£168.065)**
Police and Crime Commissioner	(£15.866)		**(£15.866)**
General Mayoral - Fire and Rescue Service	(£7.569)	(£0.503)	**(£8.072)**
Disregards: Renewable Energy		£0.000	**£0.000**
Cost of Collection		(£0.235)	**(£0.235)**
Transitional Protection Payments		£0.146	**£0.146**
Impairment of Debts/Appeals:			
Write-offs of Uncollectable Amounts	(£0.000)	£0.000	**(£0.000)**
Increase/(Decrease) in the Allowance for Impairment of Arrears	£0.793	£0.939	**£1.732**
Increase/(Decrease) in the Allowance for Impairment of Appeals		(£1.839)	**(£1.839)**
Contributions towards Previous Year's Surplus:			
Bury MBC	(£1.054)	£0.000	**(£1.054)**
Police and Crime Commissioner	(£0.141)		**(£0.141)**
General Mayoral - Fire and Rescue Service	(£0.062)	£0.000	**(£0.062)**
Total Expenditure	**(£142.195)**	**(£51.262)**	**(£193.457)**
2026-26 In-Year Surplus/(Deficit)	**(£0.606)**	**£1.548**	**£0.943**
Surplus/(Deficit) as at 30.06.2025	**£0.312**	**£1.315**	**£1.627**

Share of the 2025/26 Surplus/(Deficit)	**Council Tax £m**	**NNDR £m**	**TOTAL £m**
Bury MBC	£0.262	£1.302	**£1.563**
Police and Crime Commissioner	£0.035		**£0.035**
General Mayoral - Fire and Rescue Service	£0.015	£0.013	**£0.029**
Surplus/(Deficit) as at 31.03.2025	**£0.312**	**£1.315**	**£1.627**

38. The prior year outturn position was less than the forecast and as such this has had an impact on the in-year surplus figure, reducing it by £0.302m.

39. Work is ongoing to reduce arrears for both Council Tax and Business Rates which will result in reduced requirements for allowance for impairment of debt.

40. Alongside improving collection of arrears, the aim is to improve the collection rate for in year debt. The trend of collection rates over the past 8 years can be seen below. It is important to note that collection was impacted during and in the period after the COVID pandemic due to the prevailing economic conditions.

41. Work is ongoing to reduce arrears for both Council Tax and Business Rates which will result in reduced requirements for allowance for impairment of debt.

42. Alongside improving collection of arrears, the aim is to improve the collection rate for in year debt. The trend of collection rates over the past 8 years can be seen below. It is important to note that collection was impacted during and in the period after the COVID pandemic due to the prevailing economic conditions.

Collection Rates	**Council Tax %**	**NNDR %**
2025/26 Target collection rate	97.50	97.00
2024/25	95.59	96.55
2023/24	95.25	93.88

2022/23	94.99	92.73
2021/22	95.77	93.73
2020/21	96.01	87.63
2019/20	96.39	95.37
2018/19	96.49	96.23
2017/18	96.62	96.04

43. Both the reducing arrears and improved forecast collection in year have resulted in a reduction in the required contribution to the allowance for impairment.

44. Business Rates allowance for impairment for appeals is forecast to be reduced in year.

Housing Revenue Account Position

45. The HRA is forecasting to overspend by £0.839m as at Quarter 1. This variance to budget relates mainly to restructure and reduced service charge income issues within the service and will be subject to further review throughout the year. The table below demonstrates the variances.

HRA INCOME AND EXPENDITURE STATEMENT	2025/26 Original Budget	2025/26 Forecast Outturn	Variance
	£m	£m	£m
INCOME			
Dwelling Rents	(£36.731)	(£36.731)	£0.000
Non-dwelling Rents	(£0.209)	(£0.206)	£0.004
Other Charges for Services and Facilities	(£1.276)	(£1.100)	£0.176
Contributions Towards Expenditure	(£0.100)	(£0.100)	£0.000
Total Income	**(£38.316)**	**(£38.137)**	**£0.179**
EXPENDITURE			
Repairs and Maintenance	£8.648	£9.255	£0.607
Supervision and Management	£11.921	£11.889	(£0.032)
Special Services	£1.444	£1.429	(£0.015)
Rents, Rates, Taxes, and Other Charges	£0.200	£0.200	£0.000
Depreciation of Non-Current Assets	£7.330	£7.330	£0.000
Debt Management Expenses	£0.045	£0.045	£0.000
Movement in Provision for Bad Debts	£0.584	£0.584	£0.000
Total Expenditure	**£30.171**	**£30.731**	**£0.560**
HRA Services' Share of Corporate and Democratic Core	£0.400	£0.400	£0.000
Net Income or Expenditure of HRA Services	**(£7.745)**	**(£7.005)**	**£0.739**
Interest Payable and Similar Charges	£4.695	£4.695	£0.000
Interest and investment income	(£0.950)	(£0.850)	£0.100
(Surplus) or Deficit for the Year on HRA Services	**(£3.999)**	**(£3.160)**	**£0.840**

APPROPRIATIONS			
Reversal of Depreciation	(£7.330)	(£7.330)	£0.000
Transfer to the Major Repairs Reserve	£7.330	£7.330	£0.000
Repayment of Arranged Loans	£0.209	£0.209	£0.000
Capital Expenditure Funded by the HRA	£0.000	£0.000	£0.000
Total Appropriations	**£0.209**	**£0.209**	**£0.000**

46. The main variance relates to the Housing Property Services Restructure of which the part year impact in 25/26 is forecast to be £0.606m (7%) with full year future estimated impact of £0.979m and is anticipated to be implemented by October 2025. This will be factored into future years budgets from 2026/27 onwards as part of the overall 30-year HRA business plan.

47. Service charge income relating to Leaseholder Services is forecast to under-recover by £0.176m (13.8%). Further work is ongoing to determine the cause of the shortfall and any remedial actions necessary.

48. Interest and Investment Income is forecast to under achieve the income target by £0.100m (10.5%) and is likely due to both the budget being increased for 25/26 by £0.150m but also due to national and global economic factors. The situation will be monitored closely.

49. There are small offsetting variances in Supervision and Management and Special Services under £0.100m.

50. The HRA Capital Programme for 2025/26 is £29.530m as shown in the table below and is currently not reporting any variance.

51. Negotiations are underway with developers in relation to the HRA New Build project. It is planned to purchase 10 properties subject to build completion.

52. There is a risk that delivery of the project may slip into 2026/27, this will be closely monitored, and an update will be provided for the quarter 2 report. This project is funded from right to buy receipts and as such, any re-profiling will not impact on the need for borrowing during 2025/26.

CAPITAL PROGRAMME	2025/26 Original Budget £m	2025/26 Forecast Outturn £m	Variance £m
CAPITAL EXPENDITURE			
Major Works & Imps	£26.530	£26.530	£0.000
Other Capital Spend	£0.000	£0.000	£0.000
New Build Development Costs	£3.000	£3.000	£0.000
Demolition Costs	£0.000	£0.000	£0.000
Other Fixed Assets	£0.000	£0.000	£0.000
Total Capital Expenditure	**£29.530**	**£29.530**	**£0.000**

CAPITAL FINANCING			
Prudential Borrowing	(£11.260)	(£11.260)	£0.000
External Funding	(£3.092)	(£3.092)	£0.000
Capital Receipts	(£7.848)	(£7.848)	£0.000
HRA Direct Revenue Financing	£0.000	£0.000	£0.000
HRA Major Repairs Reserve	(£7.330)	(£7.330)	£0.000
Total Capital Financing	**(£29.530)**	**(£29.530)**	**£0.000**
Total Capital Programme	**£0.000**	**£0.000**	**£0.000**

53. The HRA Reserve movements are detailed in the table below.

MOVEMENT on the HRA RESERVE	2025/26 Original Budget	2025/26 Forecast Outturn	Variance
	£m	£m	£m
Balance on the HRA at the End of the Previous Reporting Period	**(£15.867)**	**(£15.867)**	**£0.000**
(Surplus) or Deficit for the Year on the HRA Income and Expenditure Statement	(£3.999)	(£3.160)	£0.840
Appropriations	£0.209	£0.209	£0.000
Net (Increase) or Decrease before Transfers to or from Reserves	**(£3.790)**	**(£2.951)**	**£0.840**
Transfers to/(from) Earmarked Reserves	£0.000	£0.000	£0.000
(Increase) or Decrease in Year on the HRA	**(£3.790)**	**(£2.951)**	**£0.840**
Balance on the HRA at the End of the Current Reporting Period	**(£19.657)**	**(£18.818)**	**£0.840**

Links with the Corporate Priorities:

1. Financial management is a key part of the council's overall governance and control arrangements and the close monitoring of agreed income and expenditure; revised forecasts of future budget pressures and opportunities; and regular reporting of these issues underpin the council's three clear corporate priorities as set out in the Let's Do It Strategy that will deliver financial sustainability for the Council.

Equality Impact and Considerations:

2. Under section 149 of the Equality Act 2010, the 'general duty' on public authorities is set out as follows:
   - A public authority must, in the exercise of its functions, have due regard to the need to:
     a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
     b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
     c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

3. The public sector equality duty (specific duty) requires us to consider how we can positively contribute to the advancement of equality and good relations and demonstrate that we are paying 'due regard' in our decision making in the design of

policies and in the delivery of services.

Environmental Impact and Considerations:

4. This is a finance update report as such there are no environmental impacts associated with this report.

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
The Council has insufficient funds to support its expenditure.	Regular reporting and tight budgetary control by budget holders support the Council in managing the overall financial risks and financial planning for the Council.

Legal Implications:

5. This report is an updating report to Cabinet on the financial position at the end of Quarter 1.

Financial Implications:

6. The financial implications are set out within the Report.

Appendices:

A. Capital Proposed Revised Programme table

B. Prudential Indicator quarter one update

Background papers:

The Council's Revenue Budget and Medium-Term Financial Plan 2025/26

Appendix 3 - 2025-26 to 2027-28 Capital Strategy

2024-25 Financial Outturn Report

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
HRA	Housing Revenue Account
NNDR	National Non-Domestic Rates

Appendix A – Capital proposed Revised Programme

Capital Programme at Q01	2025/26					2026/27				2027/28
	Revised Programme (Incl. Slippage) £m	2025/26 Cabinet Approved New Schemes £m	Proposed In-Year Programme Updates £m	Proposed Re-Phasing to 2026/27 £m	Proposed Revised Programme £m	Approved Programme £m	2025/26 Cabinet Approved New Schemes £m	Proposed Re-Phasing from 2025/26 £m	Proposed Revised Programme £m	Approved Programme £m
Capital Expenditure by Theme										
Regeneration and Economic Growth	£56.364	£0.000	£0.254	(£0.311)	**£56.307**	£3.400	£0.000	£0.311	**£3.711**	**£0.000**
Highways	£32.377	£0.000	(£1.771)	(£11.604)	**£19.002**	£12.450	£0.000	£11.604	**£24.054**	**£0.000**
Open Spaces / Sports and Leisure	£0.000	£0.000	£0.698	£0.000	**£0.698**	£0.360	£0.000	£0.000	**£0.360**	**£0.250**
Children and Young People	£13.854	£0.000	£7.884	(£14.986)	**£6.752**	£10.300	£0.000	£14.986	**£25.286**	**£0.000**
Property	£2.767	£0.655	£0.286	(£0.587)	**£3.121**	£0.000	£0.000	£0.587	**£0.587**	**£0.000**
Housing General Fund	£5.142	£0.000	£0.291	(£2.582)	**£2.851**	£2.800	£0.000	£2.582	**£5.382**	**£2.800**
Climate Change	£0.062	£0.000	£0.000	(£0.022)	**£0.040**	£0.000	£0.000	£0.022	**£0.022**	**£0.000**
ICT	£0.000	£1.882	£1.522	£0.000	**£3.404**	£1.500	£1.240	£0.000	**£2.740**	**£1.500**
Sub-total GF In-Progress	**£110.566**	**£2.537**	**£9.164**	**(£30.092)**	**£92.175**	**£30.810**	**£1.240**	**£30.092**	**£59.983**	**£4.550**
Approved In-Principle	£12.149	£0.000	(£2.129)	£0.000	**£10.020**	£2.770	£0.000	£0.000	**£2.770**	**£2.600**
New Capital Bids	£0.370	£0.000	£0.000	£0.000	**£0.370**	£0.445	£0.000	£0.000	**£0.445**	**£0.300**
Sub-total GF Approved In-Principle	**£12.519**	**£0.000**	**(£2.129)**	**£0.000**	**£10.390**	**£3.215**	**£0.000**	**£0.000**	**£3.215**	**£2.900**
TOTAL GF	**£123.085**	**£2.537**	**£7.035**	**(£30.092)**	**£102.565**	**£34.025**	**£1.240**	**£30.092**	**£65.357**	**£7.450**
TOTAL HRA	**£29.530**	**£0.000**	**£0.000**	**£0.000**	**£29.530**	**£15.858**	**£0.000**	**£0.000**	**£15.858**	**£18.638**
TOTAL COUNCIL EXPENDITURE	**£152.615**	**£2.537**	**£7.035**	**(£30.092)**	**£132.095**	**£49.883**	**£1.240**	**£30.092**	**£81.215**	**£26.088**
Financing the Capital Programme										
Prudential Borrowing	£61.310	£0.040	(£1.938)	£0.000	**£59.412**	£8.275	£0.000	£0.000	**£8.275**	**£3.450**
External Funding	£57.734	£0.590	£8.718	(£30.092)	**£36.950**	£24.250	£0.000	£30.092	**£54.342**	**£2.500**
Capital Receipts	£3.977	£1.882	£0.255	£0.000	**£6.114**	£1.500	£1.240	£0.000	**£2.740**	**£1.500**
General Fund RCCO	£0.064	£0.025	£0.000	£0.000	**£0.089**	£0.000	£0.000	£0.000	**£0.000**	**£0.000**
TOTAL GF	**£123.085**	**£2.537**	**£7.035**	**(£30.092)**	**£102.565**	**£34.025**	**£1.240**	**£30.092**	**£65.357**	**£7.450**
Prudential Borrowing	£11.260	£0.000	£0.000	£0.000	**£11.260**	£0.000	£0.000	£0.000	**£0.000**	**£0.000**
External Funding	£3.092	£0.000	£0.000	£0.000	**£3.092**	£0.000	£0.000	£0.000	**£0.000**	**£0.000**
Capital Receipts	£7.848	£0.000	£0.000	£0.000	**£7.848**	£2.032	£0.000	£0.000	**£2.032**	**£0.000**
Housing Revenue Account DRF/MRR	£7.330	£0.000	£0.000	£0.000	**£7.330**	£13.826	£0.000	£0.000	**£13.826**	**£18.638**
TOTAL HRA	**£29.530**	**£0.000**	**£0.000**	**£0.000**	**£29.530**	**£15.858**	**£0.000**	**£0.000**	**£15.858**	**£18.638**
TOTAL COUNCIL FINANCING	**£152.615**	**£2.537**	**£7.035**	**(£30.092)**	**£132.095**	**£49.883**	**£1.240**	**£30.092**	**£81.215**	**£26.088**

Appendix B - Prudential Indicator quarter one update.

Treasury Management Activities Compliance

The Chief Finance Officer reports that all treasury management activities undertaken during the first quarter of 2025/26 complied fully with the principles in the Treasury Management Code and the Council's approved Treasury Management Strategy at the February 2025 Council meeting. Compliance with specific investment limits is demonstrated in table 1 below.

Table 1: Investment Limits

	2025-26 Maximum	30.06.25 Actual	2025-26 Limit	Complied? Yes/No
UK Government	Unlimited	£0 million	Unlimited	Yes
UK Local Authorities & Other Government Entities – except Local Authorities subject to a Section 114 notice	£20 million	£5 million	£20 million	Yes
UK Banks (Unsecured)	£25 million	£15.09 million	£25 million	Yes
UK Building Societies (Unsecured)	£20 million	£0 million	£20 million	Yes
Registered Providers (Unsecured)	£20 million	£0 million	£20 million	Yes

Treasury Management Prudential Indicators

As required by the 2021 CIPFA Treasury Management Code, the Authority monitors and measures the following treasury management prudential indicators.

Compliance with the Authorised Limit and Operational Boundary for external debt is demonstrated in table 2 below.

Table 2: Debt and the Authorised Limit and Operational Boundary

	Debt at 30.06.25 £m	2025/26 Operational Boundary £m	2025-26 Authorised Limit £m	Complied? Yes/No
Borrowing	£293.978	£466.465	£476.465	YES
Other Long-term Liabilities	£0.000	£0.010	£0.010	YES
Total	**£293.978**	**£466.475**	**£476.475**	

Table 3: Actual financing costs as a proportion of net revenue stream

Financing costs as a proportion of net revenue stream	2025/26 £m
Non - HRA	3.58%
HRA	13.66%

This indicator identifies the trend in the cost of capital, (borrowing and other long term obligation costs net of investment income), against the net revenue stream.

Table 4: Liability Benchmark

This indicator compares the Authority's actual existing borrowing against a liability benchmark that has been calculated to show the lowest risk level of borrowing. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future and so shape its strategic focus and decision making. It represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level of £10m required to manage day-to-day cash flow.

	Actual	Forecasts	£m							
Position at 31 March	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Loans CFR	391.3	437.6	437.9	433.5	429.0	424.4	419.7	414.9	390.0	384.4
External borrowing	-295.3	-270.4	-240.0	-235.1	-220.2	-210.3	-195.4	-144.5	-139.6	-134.7
Internal (over) borrowing	96.1	167.2	197.9	198.4	208.8	214.1	224.3	270.4	250.4	249.7
Balance sheet resources	-113.6	-92.1	-71.2	-39.3	-39.3	-40.5	-41.7	-43.0	-44.3	-45.6
Investments (new borrowing)	17.5	-75.2	-126.8	-159.1	-169.5	-173.6	-182.5	-227.4	-206.1	-204.1
Treasury investments	17.5	10.0	10.0	10.0	10.0	10.3	10.5	10.8	11.0	11.3
New borrowing	0.0	85.2	136.8	169.1	179.5	183.8	193.1	238.2	217.1	215.4
Net loans requirement	277.8	345.6	366.8	394.2	389.7	383.9	378.0	371.9	345.7	338.8
Liquidity allowance	10.0	10.0	10.0	10.0	10.0	10.3	10.5	10.8	11.0	11.3
Liability benchmark	287.8	355.6	376.8	404.2	399.7	394.2	388.5	382.7	356.7	350.1

For the liability benchmarking, the Council is showing an under borrowed position relative to its CFR.

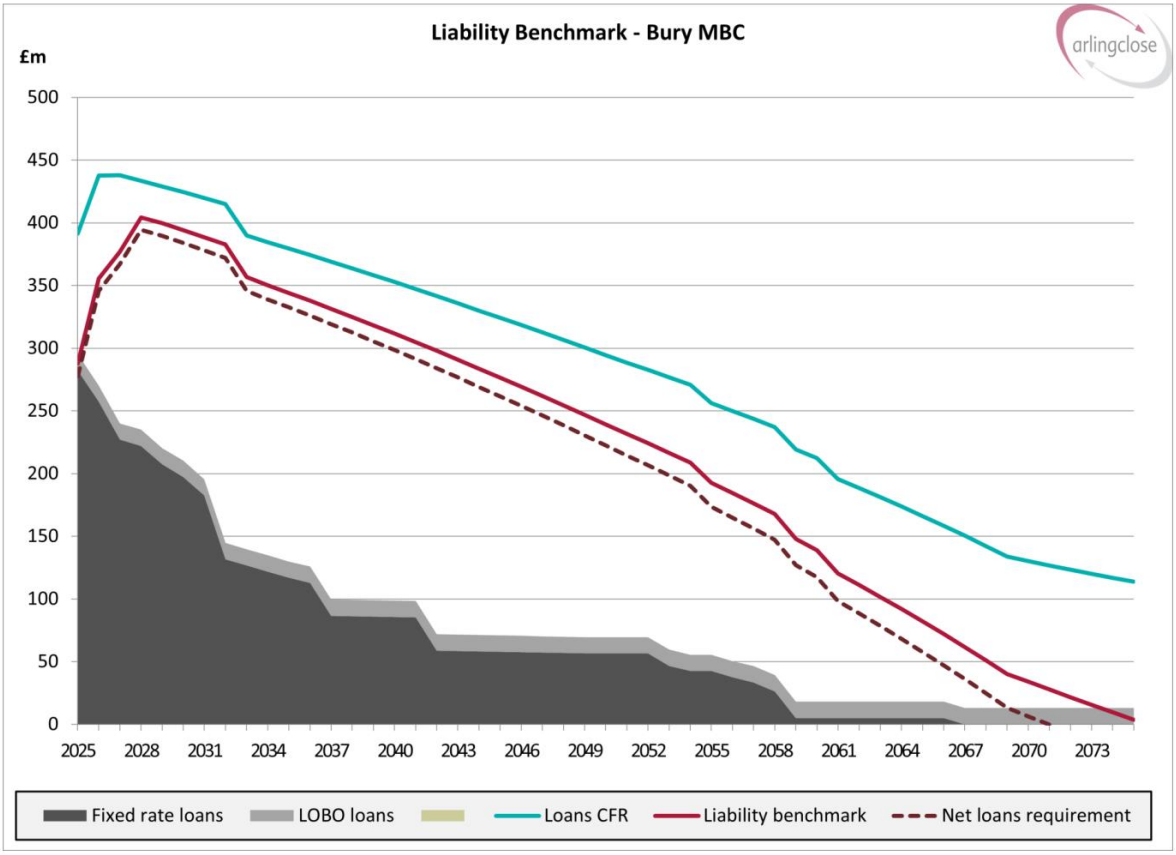


Table 5: Maturity Structure of Borrowing

This indicator is set to control the Authority's exposure to refinancing risk. The upper and lower limits on the maturity structure of all borrowing were:

	Upper Limit	Lower Limit	30.06.25 Actual £m	Complied?
Under 12 months	50%	0%	23.72	YES
12 months and within 24 months	50%	0%	20.55	YES
24 months and within 5 years	50%	0%	15.00	YES
5 years and within 10 years	60%	0%	65.09	YES
10 years and within 15 years	70%	0%	67.25	YES
15 years and over	80%	0%	102.38	YES

Agenda Item 8

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	2024-25 Treasury Management Outturn	
Report of	Cabinet Member for Finance and Transformation	

1 Summary

1.1 The report outlines the financial position and provides an update on the following aspects of the Treasury Management function throughout 2024/25.

The report covers:

- An economic update for 2024/25.
- An update of the Council's current treasury management position.
- Council Borrowing.
- Treasury Investment Activity.
- Non-Treasury Investments.
- Treasury Performance for 2024/25.
- Treasury Management Prudential Indicators.

1.2 The Council is required by legislation to produce an annual Treasury Management review of activities and the actual prudential and treasury indicators for the year. This report meets both the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code).

Recommendation(s)

1.3 Cabinet is recommended to:

- Note and approve for onward submission to Council on 17 September 2025, the:
  - Treasury Management 2024/25 Outturn Report.
  - 2024/25 Prudential and Treasury Indicators.

1.4 Council is asked to:

- Note the:
  - Treasury Management 2024/25 Outturn Report.
  - 2024/25 Prudential and Treasury Indicators.

Reasons for recommendation(s)

1.5 It is a requirement of the CIPFA Code that the Council receives an annual Treasury Management Outturn Report. It should be noted that the Council met all its Prudential Indicators relating to Treasury Management in financial year 2024/25.

Alternative options considered and rejected

1.6 Regular reporting to members on the Council's Treasury Management arrangements, controls and performance forms a key element of its overall governance and financial administration. Given this, no alternative options were considered when preparing this report.

2 Introduction

2.1 The Council has adopted the Chartered Institute of Public Finance and Accountancy's Treasury Management in the Public Services: Code of Practice (the CIPFA Code) which requires the Council to approve, as a minimum, treasury management semi-annual and annual outturn reports.

2.2 This report includes the requirement in the 2021 Code, mandatory from 1 April 2023, of reporting of the treasury management prudential indicators.

2.3 The Council's Treasury Management Strategy for 2024/25 was approved by Council at the Budget Council meeting on 21 February 2024, a further update to the Treasury Management Strategy was approved by Council on 19 February 2025.

2.4 The Council has borrowed and invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of risk remains central to the Council's treasury management strategy.

3 Economic update for 2024/25

3.1 UK inflation proved stubborn throughout 2024/25. Having started the fiscal year at 2.3% in April 2024 increasing to 2.6% by the end of March 2025 with an increase to 3.2% predicted for 2025. By the last quarter of the financial year headline consumer price inflation (CPI) had fallen to 2.8% in February but was still above the Bank of England's 2% target at the end of the period with a strong likelihood that this may increase to at least 3.5% by the Autumn of 2025.

3.2 The core measure of CPI, i.e. excluding food and energy, also remained elevated, falling slightly in February to 3.5% from 3.7% in January, just below expectations of 3.6% but higher than the last three months of the calendar year.

3.3 The UK economy remained subdued in quarter four showing a growth of 0.1% between October and December 2024, this was an improvement on Zero growth

in the previous quarter, down from the 0.4% growth between April and June 2024. The Growth was driven by a modest increase in private consumption and government spending but offset by a 0.6% decline in business investment and a worsening trade position.

3.4 During financial year 2024/25 employment and vacancies and unemployment rose marginally to 4.4% (3mth/year) to January 2025. The same month saw the highest annual growth rate of 5.8% for total pay (i.e. including bonuses) and 5.9% for regular pay growth (i.e. excluding bonuses). Employment continued to increase, and economic inactivity fell, pointing to improved labour supply. Nonetheless, regular pay remains elevated at 5.9% year-on-year, with private sector wage growth at 6.1%, a pace still inconsistent with the inflation target over the medium term. While recruitment appetite has moderated, vacancy levels remain relatively firm. In combination, these factors support the Bank's current pause.

3.5 Having begun the financial year at 5.25%, the Bank of England's Monetary Policy Committee (MPC) reduced the Bank Rate to 4.5% in February 2025 following earlier 0.25% cuts in November and August 2024. At the March MPC meeting, members voted 8-1 to maintain Bank Rate at 4.5%. The MPC's decision to hold the rates reflect the balance of risks facing the economy. While inflation remains above target, domestic prices and wage pressures have shown signs of easing. However, the uncertainty around global trade and the potential for more persistent inflationary pressures mean that a cautious approach is needed. The Committee stressed that the monetary policy would remain restrictive for a long as necessary to bring inflation back to the 2% target sustainability.

3.6 The February Monetary Policy Report (MPR) showed the BoE expected GDP growth in 2025 to be significantly weaker compared to the November MPR. GDP is forecast to rise by 0.1% in Q1 2025, less than the previous estimate of 0.4%. Four-quarter GDP growth is expected to pick up from the middle of 2025, to over 1.5% by the end of the forecast period. The outlook for CPI inflation showed it remaining above the MPC's 2% target throughout 2025. It is expected to hit around 3.5% by June before peaking at 3.7% in Q3 and then easing towards the end of the year but staying above the 2% target. The unemployment rate was expected to rise steadily to around 4.75% by the end of the forecast horizon, above the assumed medium-term equilibrium unemployment rate of 4.5%.

3.7 Following this MPC meeting, Arlingclose, the Council's treasury adviser, maintained its central view that Bank Rate would continue to fall throughout 2025. From the cuts in August and November 2024 and February 2025, which took Bank Rate to 4.50%, May was considered the likely month for the next reduction, with other cuts anticipated to follow in line with MPR months to take Bank Rate down to around 3.75% by the end of 2025.

3.8 The US Federal Reserve paused its cutting cycle in the first three months of 2025, having reduced the Fed Fund Rate by 0.25% to a range of 4.25%-4.5% in December, the third cut in succession. FED policymakers noted uncertainty around the economic outlook but were anticipating around 0.50% of further cuts

in the policy rate in 2025. Economic growth continued to rise at a reasonable pace, expanding at an annualised rate of 2.4% in Q4 2024 while inflation remained elevated over the period. However, growth is now expected to weaken by more than previously expected in 2025, to 1.7% from 2.1%. The uncertainty that President Trump has brought both before and since his inauguration in January is expected to continue.

3.9 Following a similarly downward trajectory, the European Central Bank (ECB) continued its rate cutting cycle over the period, reducing its three key policy rates by another 0.25% in March, acknowledging that monetary policy is becoming meaningfully less restrictive. Euro zone inflation has decreased steadily in 2025, falling to 2.2% in March, the lowest level since November 2024. Over the current calendar year, inflation is expected to average 2.3%. GDP growth stagnated in the last quarter of the 2024 calendar year, after expanding by 0.4% in the previous quarter. For 2025, economic growth forecasts were revised downwards to 0.9%.

Financial markets

3.10 Financial market sentiment was reasonably positive over most of the period, but economic, financial and geopolitical issues meant the trend of market volatility remained. In the latter part of the period, volatility increased, and bond yields started to fall following a January peak, as the economic uncertainty around likely US trade policy impacted financial markets. Yields in the UK and US started to diverge in the last month of the period, with the former rising around concerns over the fiscal implications on the UK government from weaker growth, business sentiment and higher rates, while the latter started falling on potential recession fears due to the unpredictable nature of policy announcements by the US President and their potential impact.

3.11 Over the financial year, the 10-year UK benchmark gilt yield started the period at 3.94% and ended at 4.69%, having reached a low of 3.76% in September and a high of 4.90% in January in between. While the 20-year gilt started at 4.40% and ended at 5.22%, hitting a low of 4.27% in September and a high of 5.40% in January. The Sterling Overnight Rate (SONIA) averaged 4.90% over the period.

Credit review

3.12 In response to an improving outlook for credit markets, in October 2024 Arlingclose revised its advised recommended maximum unsecured duration limit on most banks on its counterparty list to six months moved away from its previous temporary stance of a 35-day maximum duration and increased its advised recommended maximum unsecured duration limit on all banks on its counterparty list to 100 days.

3.13 Earlier in the period, S&P revised the UK sovereign outlook to stable and upgraded Barclays Bank to A+. Moody's also revised the UK outlook to stable, Handelsbanken's outlook to negative, downgraded five local authorities, and affirmed HSBC's outlook at stable while upgrading its Baseline Credit Assessment. Fitch revised UOB's and BMO's outlooks to stable.

3.14 In the final quarter of the financial year, Fitch revised the outlook on the UK sovereign rating to stable from negative based on their assessment that the risks to the UK's public finances had decreased since its previous review in October 2022, the time of the mini budget.

3.15 Fitch, meanwhile, revised the outlook on Commonwealth Bank of Australia (CBA) to positive from stable while affirming its long-term rating at AA-, citing its consistent strong earnings and profitability. Other than CBA, the last three months of the period were relatively quiet on the bank credit rating front, with a small number of updates issued for a number of lenders not on the Arlingclose recommended counterparty list.

3.16 Credit default swap prices generally trended lower over the period but did start to rise modestly in March, but not to any levels considered concerning. Once again, price volatility over the period remained generally more muted compared to previous periods.

3.17 Financial market volatility is expected to remain a feature, at least in the near term and, credit default swap levels will be monitored for signs of ongoing credit stress. As ever, the institutions and durations on the Authority's counterparty list recommended by Arlingclose remain under constant review.

4 Capital Expenditure and Financing

4.1 The Council undertakes capital expenditure on long-term assets. These activities may either be:

- Financed immediately through the application of capital or revenue resources (capital receipts, capital grants, revenue contributions etc.), which has no resultant impact on the Council's borrowing need; or
- If insufficient financing is available, or a decision is taken not to apply resources, the capital expenditure will give rise to a borrowing need.

4.2 The actual capital expenditure in each financial year forms one of the required prudential indicators. The table below shows the actual expenditure and how this was financed.

Capital Expenditure & Financing	2023/24 Actual £m	2024/25 Budget (Feb 24) £m	2024/25 Revised Budget (Feb 25) £m	2024/25 Actual £m
Capital Expenditure:				
Non-HRA	£35.928	£123.846	£61.517	£43.511
HRA	£16.572	£23.082	£17.657	£15.825
Non-Financial Investments	£0.628	£0.000	£0.000	£0.498
Total Capital Expenditure	**£53.128**	**£146.928**	**£79.174**	**£59.834**
Resourced by:				
Capital Receipts	£2.649	£4.973	£5.429	£7.740
Capital Grants	£22.479	£77.001	£37.197	£33.240
HRA (DRF/MRR)	£12.600	£19.961	£7.330	£7.401
GF (RCCO)	£0.488	£0.783	£0.558	£0.330
Total Resourced by:	**£38.216**	**£102.718**	**£50.514**	**£48.711**
Financing Requirement	**£14.912**	**£44.210**	**£28.660**	**£11.123**

4.3 The Council's underlying need to borrow to finance capital expenditure is termed the Capital Financing Requirement (CFR). This figure is a gauge of the Council's indebtedness. The CFR results from the capital activity of the Council and resources used to pay for the capital spend. It represents the 2024/25 unfinanced capital expenditure (see above table), and prior years' net or unfinanced capital expenditure which has not yet been paid for by revenue or other resources.

4.4 Part of the Council's treasury activities is to address the funding requirements for this borrowing need. Depending on the capital expenditure programme, the treasury service organises the Council's cash position to ensure that sufficient cash is available to meet the capital plans and cash flow requirements. This may be sourced through borrowing from external bodies, (such as the Government, through the Public Works Loan Board [PWLB], or the money markets), or utilising temporary cash resources within the Council.

4.5 The Council's (non HRA) underlying borrowing need (CFR) is not allowed to rise indefinitely. Statutory controls are in place to ensure that capital assets are broadly charged to revenue over the life of the asset. The Council is required to make an annual revenue charge, called the Minimum Revenue Provision – MRP, to reduce the CFR. This is effectively a repayment of the non-Housing Revenue Account (HRA) borrowing need, (there is no statutory requirement to reduce the HRA CFR). This differs from the treasury management arrangements which ensure that cash is available to meet capital commitments. External debt can also be borrowed or repaid at any time, but this does not change the CFR.

4.6 The total CFR can also be reduced by:

- The application of additional capital financing resources, (such as unapplied capital receipts); or
- Charging more than the statutory revenue charge (MRP) each year through a Voluntary Revenue Provision (VRP).

The Council's 2024/25 MRP Policy, (as required by MHCLG Guidance), was approved as part of the Treasury Management Strategy Report for 2024/25 on 21 February 2024.

The Council's CFR for financial year 2024/25 is shown below and represents a key prudential indicator. It includes PFI and leasing schemes on the balance sheet, which increase the Council's borrowing need. No borrowing is actually required against these schemes as a borrowing facility is included in the contract (if applicable).

4.7 Borrowing activity is constrained by prudential indicators for gross borrowing and the CFR, and by the authorised limit.

Capital Financing Requirement	**2023/24 Actual £m**	**2024/25 Budget (Feb 24) £m**	**2024/25 Revised Budget (Feb 25) £m**	**2024/25 Actual £m**
CFR – Non HRA	£198.502	£243.807	£220.459	£204.439
CFR – HRA	£119.216	£119.216	£122.931	£121.414
CFR – Non-Financial Investments	£65.793	£63.299	£63.932	£65.501
TOTAL CFR	**£383.511**	**£426.322**	**£407.322**	**£391.354**
Financing Requirement	£14.912	£44.210	£28.660	£11.123
MRP	(£2.531)	(£4.633)	(£4.850)	(£3.281)
Movement in CFR	**£12.381**	**£39.577**	**£23.810**	**£7.842**

4.8 Gross borrowing and the CFR - in order to ensure that borrowing levels are prudent over the medium term and only for a capital purpose, the Council should ensure that its gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement in the current financial year 2024/25 and next two financial years. This essentially means that the Council is not borrowing to support revenue expenditure.

4.9 This indicator allowed the Council some flexibility to borrow in advance of its immediate capital needs in 2024/25. The table below highlights the Council's gross borrowing position against the CFR. The Council has complied with this prudential indicator. The table below highlights the Council's gross borrowing position against the CFR. The Council has complied with this prudential indicator.

Actual Borrowing Compared to the CFR	2023/24 Actual £m	2024/25 Budget (Feb 24) £m	2024/25 Revised Budget (Feb 25) £m	2024/25 Actual £m
Gross Borrowing Position	£262.429	£327.064	£322.268	£295.266
CFR	£383.511	£426.322	£407.322	£391.354
(Under) / Over Funding of CFR	**(£121.082)**	**(£99.258)**	**(£85.054)**	**(£96.088)**

5 Treasury Position as at 31 March 2025

5.1 The treasury management position as at 31 March 2025 and the change during the year is shown in the table below:

	31-Mar-2024 Balance £m	Raised / Invested £m	Repaid / Realised £m	31-Mar-2025 Balance £m	Average Rate %
Borrowing					
PWLB	£227.129	£25.000	(£4.863)	£247.266	3.89%
LOBOs	£13.000	£0.000	£0.000	£13.000	4.18%
Banks-Fixed	£5.000	£0.000	£0.000	£5.000	3.30%
Local Authorities	£17.300	£17.300	(£4.600)	£30.000	4.61%
Total Borrowing	**£262.429**	**£42.300**	**(£9.463)**	**£295.266**	
Investments					
Short-term Investments	£8.000	£487.490	(£474.790)	£20.700	
Cash and Cash Equivalents	£0.000	£0.000	£0.000	£0.000	
Total Investments	**£8.000**	**£487.490**	**(£474.790)**	**£20.700**	
Net Borrowing	**£254.429**	**(£445.190)**	**£465.327**	**£274.566**	

5.2 The maturity structure of the debt portfolio was as follows:

Maturity structure of fixed rate borrowing	2023/24 Actual £m	2023/24 Actual %	2024/25 Actual £m	2024/25 Actual %
Under 12 months	£22.163	8.45%	£24.868	8.42%
12 months and within 24 months	£4.868	1.85%	£30.423	10.30%
24 months and within 5 years	£15.184	5.79%	£29.650	10.04%
5 years and within 10 years	£85.498	32.58%	£80.526	27.27%
10 years and within 15 years	£35.760	13.63%	£31.133	10.54%
15 years and over	£98.956	37.71%	£98.666	33.42%
Total Debt	**£262.429**	**100.00%**	**£295.266**	**100.00%**

5.3 The Council's investment portfolio was as shown below:

	31-Mar-2024 Investment Balance £m	Amount Invested In-year £m	Investments Realised In-year £m	31-Mar-2025 Investment Balance £m
Notice Accounts				
Barclays Bank - 32-day Notice account	£0.000	£0.000	£0.000	£0.000
Barclays Bank - 95-day Notice account	£0.000	£0.000	£0.000	£0.000
Total Notice Accounts	**£0.000**	**£0.000**	**£0.000**	**£0.000**
Call Accounts				
Barclays Bank - Flexible Interest-Bearing Current Account	£3.500	£254.140	(£257.310)	£0.330
Bank of Scotland - Call Account	£4.500	£198.350	(£192.480)	£10.370
Total Call Accounts	**£8.000**	**£452.490**	**(£449.790)**	**£10.700**
Short Term Investments				
Local Authorities	£0.000	£35.000	(£25.000)	£10.000
Total Short-Term Investments	**£0.000**	**£35.000**	**(£25.000)**	**£10.000**
Total Investments	**£8.000**	**£487.490**	**(£474.790)**	**£20.700**

5.4 All of the Council's investments are held for a period of up to 1 year.

6 Investment and Borrowing Strategy

6.1 CIPFA's 2021 Prudential Code is clear that local authorities must not borrow to invest primarily for financial return and that it is not prudent for local authorities to make any investment or spending decision that will increase the capital financing requirement and so may lead to new borrowing, unless directly and primarily related to the functions of the Council. PWLB loans are no longer available to local authorities planning to buy investment assets primarily for yield unless these loans are for refinancing purposes.

6.2 Bury MBC has not invested in assets primarily for financial return or that are not primarily related to the functions of the Council. It has no plans to do so in future.

6.3 The main objective when borrowing has been to strike an appropriately low risk balance between securing lower interest costs and achieving cost certainty over the period for which funds are required, with flexibility to renegotiate loans should the Council's long-term plans change being a secondary objective. The Council's borrowing strategy continues to address the key issue of affordability without compromising the longer-term stability of the debt portfolio.

6.4 Interest rates have seen substantial rises since 2021, many central banks have now begun to reduce their policy rates slowly. The Gilt yields fell in late 2023, starting the period at 3.94% and ending at 4.69%, reaching a low of 3.76% in September 2024 and a high of 4.9% in January 2025. Gilt yields have remained volatile due to the economic uncertainty around US trade police impacting the financial markets.

6.5 The PWLB certainty rates for maturity loans were:

Loan Term	31 March 2024	31 March 2025
10-Year Rate	4.98%	5.66%
20-Year Rate	5.39%	6.12%
50-Year Rate	5.21%	5.87%

6.6 The cost of short-term borrowing from other local authorities has generally decreased with Base Rate over the year. Interest rates peaked at around 6% in February and towards the end of March 2025, as many authorities required cash at the same time. These rates have fallen back to more normal market levels since April 2025.

6.7 A new PWLB HRA rate which is 0.4% below the certainty rate was made available from 15th June 2023. This rate will now be available to March 2026. The discounted rate is to support local authorities borrowing for the Housing Revenue Account and for refinancing existing HRA loans.

6.8 As of 31st March 2025, the Council held £295.266m of loans, an increase of £32.837m on the previous year as part of its strategy for funding previous and current years' capital programmes. Outstanding loans on 31 March are summarised in 5.1 and 5.2 above.

7 Borrowing and Investment Outturn

Borrowing movement in-year

7.1 On 1 April 2024 the Council held £13m of LOBO (Lender's Option Borrower's Option) loans where the lender has the option to propose an increase in the interest rate at set dates, following which the Council has the option to either accept the new rate and terms or to repay the loan at no additional cost.

7.2 As market interest rates rose, LOBOs call option on Council's loans were exercised during 2023/24 and the Council repaid two loans totalling £20m replaced by PWLB loan, no LOBOs loans were exercised in 2024/25.

Treasury Investment Activity

7.3 The CIPFA Treasury Management Code defines treasury management investments as those investments which arise from the Council's cash flows or treasury risk management activity that ultimately represents balances that need to be invested until the cash is required for use during business.

7.4 As of 31 March 2025, the council held £20.7m of invested funds, representing income received in advance of expenditure plus balances and reserves held.

7.5 Both the CIPFA Code and government guidance require the Council to invest its funds prudently, and to have regard to the security and liquidity of its treasury investments before seeking the optimum rate of return, or yield. The Council's objective when investing money is to strike an appropriate balance between risk and return, minimising the risk of incurring losses from defaults and the risk of receiving unsuitably low investment income.

7.6 As demonstrated by the liability benchmark in this report, the Council expects to be a long-term borrower and new treasury investments are therefore primarily made to manage day-to-day cash flows using short-term low risk instruments.

7.7 Bank Rate decreased by 0.75% over the period, from 5.25% at the beginning of April 2024 to 4.50% by the end March 2025.

7.8 Financial market sentiment was reasonably positive over most of the 2024/25, but economic, financial and geopolitical issues meant the trend of market volatility remained. In the latter part of the period, volatility increased, and bond yields started to fall following a January peak, as the economic uncertainty around likely US trade policy impacted financial markets. Yields in the UK and US started to diverge in the last month of the period, with the former rising around concerns over the fiscal implications on the UK government from weaker growth, business sentiment and higher rates, while the latter started falling on potential

recession fears due to the unpredictable nature of policy announcements by the US President and their potential impact.

7.9 The 10-year UK benchmark gilt yield started the period at 3.94% and ended at 4.69%, having reached a low of 3.76% in September and a high of 4.90% in January in between. While the 20-year gilt started at 4.40% and ended at 5.22%, hitting a low of 4.27% in September and a high of 5.40% in January. The Sterling Overnight Rate (SONIA) averaged 4.90% over the period.

7.10 In financial markets the 2024/25 year was characterised by overall positive equity market performance, market volatility, elevated global yields, central bank interest rate cuts and uncertainties surrounding the impact of UK and European fiscal policy and particularly US President Donald Trump's tariff plans. For UK and US government bonds, yields declined (and therefore prices rose) until September but then moved higher following the UK budget and strong US economic data. Government bond yields were then generally dragged upwards (prices down) globally by US market movements, given the uncertain trade policy outlook of Donald Trump's administration. Announcements of increased defence spending by governments in Europe and fiscal concerns in the UK saw yields spiking in January before easing somewhat, despite some divergence.

7.11 Having had a challenging time since 2022, UK commercial property generally experienced a recovery during the period, with improved investment activity, capital values stabilising or improving, particularly towards the end of the period, and income remaining relatively robust.

8 Non-Treasury Investments

8.1 The definition of investments in the Treasury Management Code covers all the financial assets of the Council as well as other non-financial assets which the Council holds primarily for financial return. Investments that do not meet the definition of treasury management investments (i.e. management of surplus cash) are categorised as either for service purposes (made explicitly to further service objectives) and or for commercial purposes (made primarily for financial return).

8.2 Investment Guidance issued by the Ministry of Housing, Communities & Local Government (MHCLG) also includes within the definition of investments all such assets held partially or wholly for financial return.)

8.3 The Council holds the following non-treasury investments as at the 31 March 2025:

Non-Financial Investments	2023/24 £m	2024/25 £m
Manchester Airport Equity	£5.610	£5.610
Manchester Airport Loan	£29.366	£29.366
Bury MBC Townside Fields Loan	£7.257	£7.257
Six Town Housing Loan	£2.822	£2.752
Bury Bruntwood (Millgate) LLP Loan	£20.099	£20.099
The Prestwich Regeneration (LLP) Loan	£0.628	£1.127
Debt Managed for Probation Services	£0.011	£0.011
Total	**£65.793**	**£66.222**

9 Treasury Performance for 2024/25

9.1 The Council measures the financial performance of its treasury management activities both in terms of its impact on the revenue budget and its relationship to benchmark interest rates.

MRP Regulations

9.2 On 10 April 2024 amended legislation and revised statutory guidance were published on Minimum Revenue Provision (MRP). The majority of the changes take effect from the 2025/26 financial year, although there is a requirement that for capital loans given on or after 7th May 2024 sufficient MRP must be charged so that the outstanding CFR in respect of the loan is no higher than the principal outstanding less the Expected Credit Loss (ECL) charge for that loan.

9.3 The regulations also require that local authorities cannot exclude any amount of their CFR from their MRP calculation unless by an exception set out in law. Capital receipts cannot be used to directly replace, in whole or part, the prudent charge to revenue for MRP (there are specific exceptions for capital loans and leased assets).

Compliance

9.4 All treasury management activities undertaken during the year complied fully with the principles in the Treasury Management Code and the Council's approved Treasury Management Strategy Compliance with specific investment limits is demonstrated in table 9A below.

Table 9A: Investment Limits

	2024/25 Max Per Institution £m	31-Mar-2025 Actual Balance £m	2024/25 Limit per Institution	Complied? Yes/No
UK Government	£0.000	£0.000	Unlimited	Yes
UK Local Authorities & Other Government Entities – except Local Authorities subject to a Section 114 notice	£5.000	£10,000	£20 million	Yes
UK Banks (Unsecured)	£22.000	£10.700	£25 million	Yes
UK Building Societies (Unsecured)	£0.000	£0.000	£20 million	Yes
Registered Providers (Unsecured)	£0.000	£0.000	£20 million	Yes

9.5 Compliance with the Authorised Limit and Operational Boundary for external debt is demonstrated in table 9B below.

Table 9B: Debt and the Authorised Limit and Operational Boundary

	2024/25 Maximum £m	31-Mar-2025 Actual £m	2024/25 Operational Boundary £m	2024/25 Authorised Limit £m	Complied? Yes/No
Borrowing	£295.266	£295.266	£426.322	£436.322	Yes

9.6 The operational boundary is the expected borrowing position of the Council during the year. Periods where the actual position is either below or over the boundary are acceptable subject to the authorised limit not being breached. Since the operational boundary is a management tool for in-year monitoring it is not significant if the operational boundary is breached on occasions due to variations in cash flow, and this is not counted as a compliance failure. The authorised limit is the "affordable borrowing limit" required by s3 of the Local Government Act 2003. Once this has been set, the Council does not have the power to borrow above this level. Table 9B above demonstrates that during 2024/25 the Council has maintained gross borrowing within its authorised limit.

Table 9C: Actual financing costs as a proportion of net revenue stream

Financing costs as a proportion of net revenue stream	2024/25 %
Non - HRA	1.69%
HRA	11.22%

9.7 This indicator identifies the trend in the cost of capital, (borrowing and other long term obligation costs net of investment income), against the net revenue stream.

10 Treasury Management Prudential Indicators

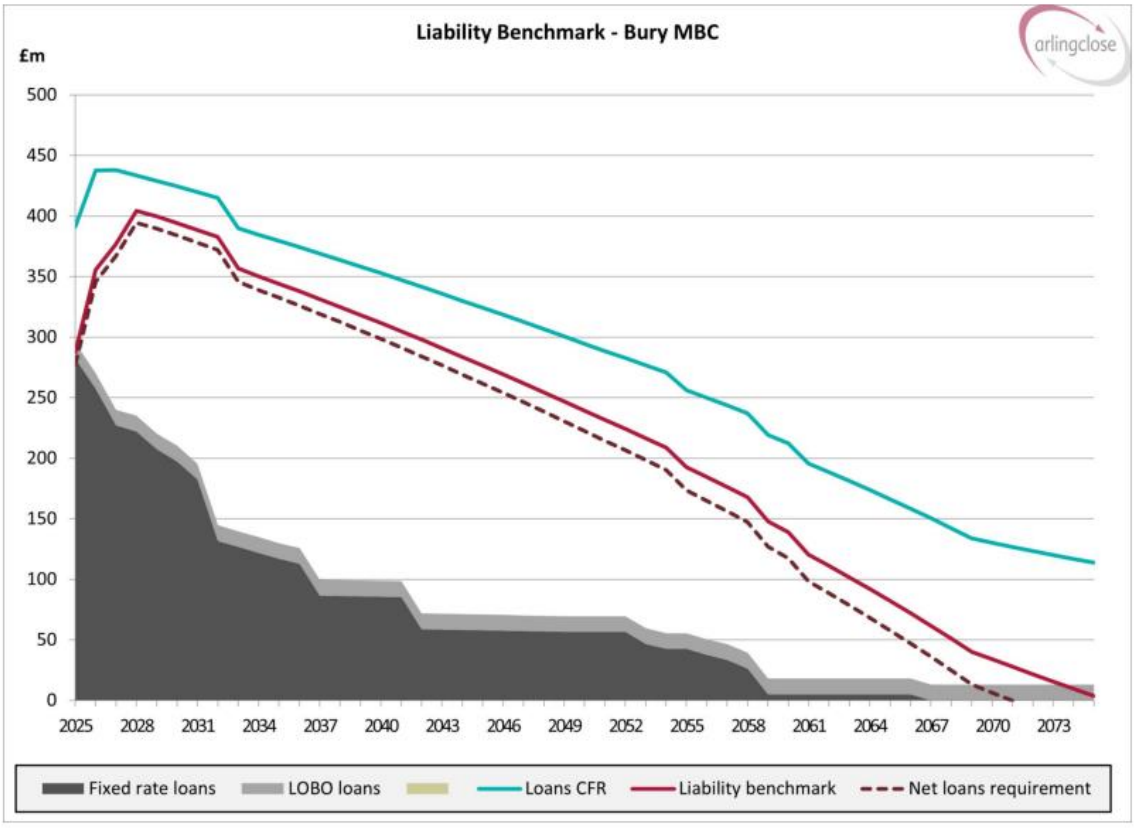
10.1 As required by the 2021 CIPFA Treasury Management Code, the Council monitors and measures the following treasury management prudential indicators.

Liability Benchmark

10.2 This new indicator compares the Council's actual existing borrowing against a liability benchmark that has been calculated to show the lowest risk level of borrowing. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future and so shape its strategic focus and decision making. It represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level required to manage day-to-day cash flow.

	31-Mar-2024 Actual £m	31-Mar-2025 Actual £m	31-Mar-2026 Forecast £m	31-Mar-2027 Forecast £m
Loans CFR	£383.511	£391.354	£437.600	£437.900
Less: Balance sheet resources	(£129.332)	(£113.600)	(£92.000)	(£71.100)
Net loans requirement	**£254.179**	**£277.754**	**£345.600**	**£366.800**
Plus: Liquidity allowance	£10.000	£10.000	£10.000	£10.000
Liability benchmark	**£264.179**	**£287.754**	**£355.600**	**£376.800**
Existing borrowing	**£262.429**	**£295.266**	**£355.600**	**£376.800**

10.3 The Liability benchmark as at 31 March 2025 is £21.7m lower than predicted in Treasury Strategy report in February 2025. This is due to lower capital financing requirement, reduced capital expenditure financing from Loans and higher reserves/working capital and expenditure rephasing.



10.4 Interest Rate Exposures: This indicator is set to control the Council's exposure to interest rate risk. Bank Rate decreased by 0.75% from 5.25% on 1 April 2024 to 4.50% by 31 March 2025.

Interest rate risk indicator	2024/25 Target £m	31-Mar-2025 Actual £m	Complied?
Upper limit on one-year revenue impact of a 1% rise in interest rates	£0.205	£0.205	Yes
Upper limit on one-year revenue impact of a 1% fall in interest rates	(£0.205)	(£0.205)	Yes

10.5 For context, the changes in interest rates during the year were:

	31-Mar-2024	31-Mar-25
Bank Rate	5.25%	4.50%
1-year PWLB certainty rate, maturity loans	5.36%	4.82%
5-year PWLB certainty rate, maturity loans	4.68%	4.97%
10-year PWLB certainty rate, maturity loans	4.74%	5.42%
20-year PWLB certainty rate, maturity loans	5.18%	5.91%
50-year PWLB certainty rate, maturity loans	5.01%	5.67%

10.6 The impact of a change in interest rates is calculated on the assumption that maturing loans and investment will be replaced at new market rates.

Report Author(s) and Contact Details:

Name: Neil Kissock
Position: Director of Finance
Department: Corporate Core Services
E-mail: N.Kissock@bury.gov.uk

Links with the Corporate Priorities:

Treasury Management forms a key part of the council's overall governance and financial administration and control framework, which underpin the council's three clear corporate priorities as set out in the Let's Do It Strategy that will deliver financial sustainability for the Council.

Equality Impact and Considerations:

n/a

Environmental Impact and Considerations:

n/a

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
There are considerable risks to the security of the Council's resources if appropriate treasury management strategies and policies are not adopted and followed.	Regular monitoring and reporting ensure that any changes in the financial position are quickly identified and action can be taken to manage the overall position.

Legal Implications:

Treasury management is a matter reserved for Council. This report updates Cabinet in line with the Council's financial regulations and constitution.

Financial Implications:

The financial implications are set out in the report and confirm the treasury management activities have been carried out in accordance with approved limits.

Appendices:

None

Background papers:

- Capital Strategy and Capital Programme 2024/25 – 2026/27
- Treasury Management Strategy and Prudential Indicators 2024/25
- Treasury Management Outturn Report 2023/24
- Treasury Management Strategy and Prudential Indicators 2025/26

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning

Agenda Item 9

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Ofsted Standard Inspection of Children's Services in Bury	
Report of	Deputy Leader and Cabinet Member for Children and Young People	

Summary

Bury's Children's Services was inspected in the 3 weeks at the start of June 2025. The final report was published on July 29th and the outcome was positive: a move from the previous overall judgement of inadequate in November 2021, to a new judgement that services require improvement to be good. The report praised the progress made and graded the leadership provided by the council and within Children's Services as 'good', while also highlighting areas for further improvement. Bury must submit an action plan to Ofsted to address those areas by November 5th.

Under the Ofsted Inspection of Local Authority Children's Services (ILACS) framework, the improvement in the overall grade changes the type and frequency of inspection and engagement with Ofsted – moving from monitoring inspections 2 or 3 times a year, as has been the case for the post 3 years, to up to 2 focused visits, or a focused visit and a Joint Targeted Area Inspection, in between standard inspections, with a standard inspection expected in 3 years' time. What this means in practice is that we have moved to an annual cycle of inspection and discussion/self-evaluation with Ofsted, leading up to a further 'big' inspection in the first half of 2028, with the next visit from the inspectorate likely to be in the first half of 2026.

Recommendation(s)

2.1 Cabinet should note the outcome of the recent Ofsted inspection of Children's Services and the time-horizon for future engagement.

Reasons for recommendation(s)

Inspection Bury's children's services took place in the 3 weeks from June 2nd to June 20th 2025. One week of information provision and analysis off-site by inspectors was followed by two weeks of on-site inspection.

Following moderation of the inspectors' findings and factual accuracy checks on the draft report, the final report was published on July 29th. The report assessed that Bury's children's services had improved substantially since the previous inspection and overall, they were now judged to 'require improvement to be good', with leadership being judged to be 'good'. In particular, the report noted that "far more children are receiving services that are making a positive difference to their lives and helping to ensure that they are safe and well cared for than was found at the time of the last inspection".

The report also points to key areas for continued improvement to ensure that Bury's children and families receive good services, particularly in the quality of core aspects of social work practice around planning and supervision and management oversight.

The inspection was the culmination of a three- and half-year improvement journey, with six monitoring visits undertaken by Ofsted during that period and five formal DfE reviews of progress, in addition to peer reviews completed by peer local authorities and a focused review by a national expert on support for care leavers (and a follow-up visit).

As part of the inspection a wide raft of documents were shared with inspectors (271 in the initial upload), and during work on site the 7 Ofsted inspectors spoke to over 100 professionals, 12 young people, leaders from 6 schools, 3 adopters and 3 foster carers. They also reviewed the case records for over 240 children (around 15% of all the children and young people currently open to the service.

Following publication of the report, Bury was congratulated on the positive outcome of the inspection by Ofsted's National Director for Regulation and Social Care, Yvette Stanley, our DfE Adviser (Caroline O'Neill) and by our long-term Improvement Board Chair, Linda Clegg.

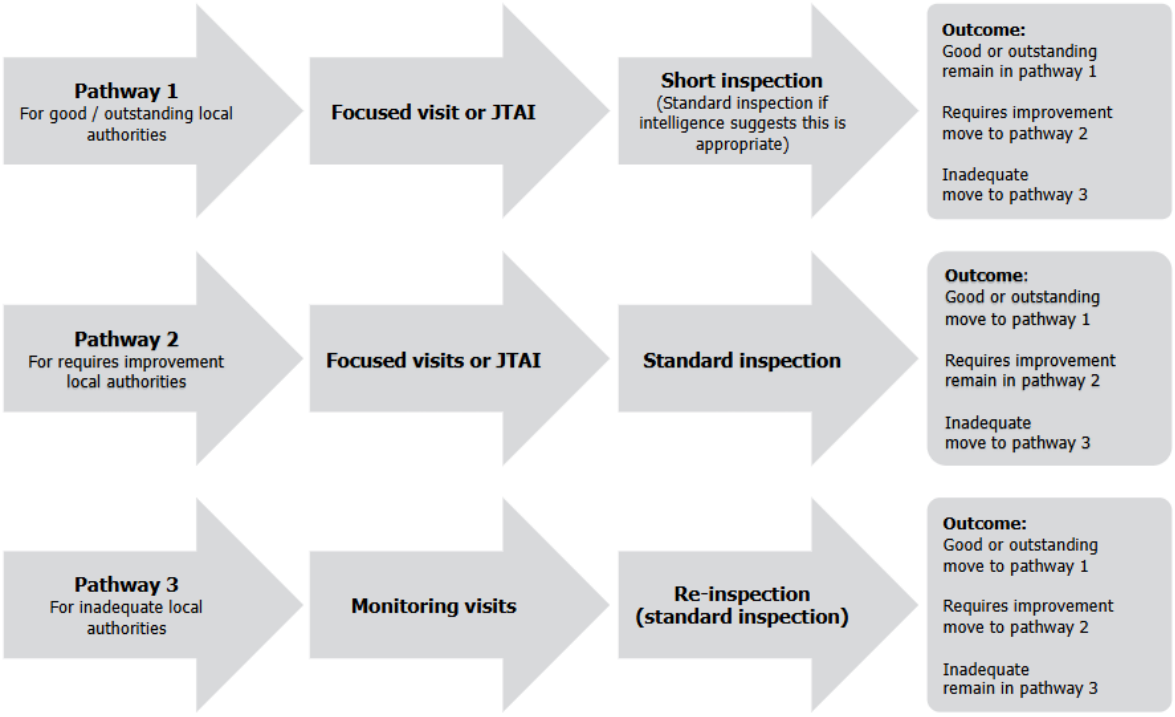
Next Steps

We need to submit a post-inspection action plan detailing next steps in addressing the areas that require improvement for Bury's services to be deemed good by Ofsted (listed in the inspection report attached as an appendix) . The plan needs to be submitted to Ofsted by November 5th 2025. This plan will inform next steps, but will also contribute to wider planning to strengthen services and outcomes for children and families, delivery of the national reforms for children's social care and budget savings.

Future engagement with Ofsted

Local authorities are inspected based on the intelligence Ofsted have about them and their most recent inspection judgement. – see graphic below:

Figure 2. The proportionate inspection pathways for ILACS



The standard or short inspections will usually happen once every 3 years, plus or minus 6 months – so the next inspection window for Bury will be between December 2027 and December 2028, most likely in the spring/early summer of 2028.

Bury has moved from Pathway 3 to Pathway 2 in the above graphic (local authorities judged requires improvement to be good at their most recent inspection). Under pathway 2, local authorities will also receive up to 2 focused visits, or a focused visit and a Joint Targeted Area Inspection, in between standard inspections.

In addition, annually, in common with all other local authorities, Bury will is expected to share an evaluation of the quality and impact of social work practice (normally in the winter each year) and have an annual engagement meeting with the Ofsted Regional Lead to discuss the self-evaluation and reflect more widely on what is happening in the local authority.

What this means in practice is that we have moved to an annual cycle of inspection and discussion/self-evaluation with Ofsted, leading up to a further 'big' inspection in the first half of 2028, with the next visit from the inspectorate likely to be in the first half of 2026.

Report Author and Contact Details:

Name: Jeanette Richards
Position: Executive Director of Children & Young People

Department: Children & Young People
E-mail: J.Richards@bury.gov.uk

Links with the Corporate Priorities: Improving the lives of children and families remains one of the council's key headline priorities

---

Equality Impact and Considerations: Good quality children's services are instrumental in improving the outcomes for children for all children, but particularly those who face greater challenges than their peers.

Environmental Impact and Considerations: N/A

Legal Implications:

This report outlines the conclusion of the June 2025 inspection from OFSTED. It records the next steps and the future inspection regime changes as a result of the inspection outcome. There are no additional legal implications.

Financial Implications:

There are no additional financial implications arising directly from this report.

Appendices: None

Background papers: Ofsted Bury Standard Inspection Report 2025: 50283347

Glossary

Term	Meaning
DfE	Department for Education
Ofsted	Office for Standards in Education

Agenda Item 10

Classification:	Decision Type:
Open	Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Adult Social Care Performance Quarter One Report 2025/26	
Report of	Cabinet Member for Adult Care, Health and Public Service Reform	

Summary

1. This is the Adult Social Care Department Quarter 1 Report for 2025-26. The report outlines delivery of the Adult Social Care Strategic Plan, preparation for the new CQC Assessment regime for local authorities and provides an illustration and report on the department's performance framework.

Recommendation(s)

2. To note the report.

Reasons for recommendation(s)

3. N/A.

Alternative options considered and rejected.

4. N/A.

Report Author and Contact Details:
Name: Adrian Crook
Position: Director of Adult Social Services and Community Commissioning
Department: Health and Adult Care
E-mail: a.crook@bury.gov.uk

Background

5. This is the Adult Social Care Department Performance Report covering Quarter 1 of 2025-26.

Links with the Corporate Priorities:

6. The Adult Social Care is Department is committed to delivering the Bury 'LETS' (Local, Enterprising, Together, Strengths) strategy for our citizens and our workforce.

   Our mission is to work in the heart of our communities providing high-quality, person-centred advice and information to prevent, reduce and delay the need for reliance on local council support by connecting people with universal services in their local communities.

   For those eligible to access social care services, we provide assessment and support planning and where required provide services close to home delivered by local care providers.

We aim to have effective and innovative services and are enterprising in the commissioning and delivery of care and support services.

We work together with our partners but most importantly together with our residents where our intervention emphasises building on individual's strengths and promoting independence.

We ensure that local people have choice and control over the care and support they receive, and that they are encouraged to consider creative and innovative ways to meet their needs. We also undertake our statutory duties to safeguard the most vulnerable members of our communities and minimise the risks of abuse and exploitation.

Equality Impact and Considerations:

7. In delivering their Care Act functions, local authorities should take action to achieve equity of experience and outcomes for all individuals, groups and communities in their areas; they are required to have regard to the Public Sector Equality Duty (Equalities Act 2010) in the way they do carry out their work. The Directorate intends to drive forward its approach to equality, diversity and inclusion, ensuring that equality monitoring information is routinely gathered, and consider how a realistic set of S/M/L-term objectives may help to focus effort and capacity.

Environmental Impact and Considerations:

8. N/A

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
N/A.	N/A.

Legal Implications:

9. This report demonstrates the Council's preparation for the new CQC inspection regime, its Care Act 2014 statutory duties and the strategic plan for Adult Social Care. This report demonstrates adherence to the law.

Financial Implications:

10. There are no financial implications arising directly from this report.

Appendices:

Data sources and what good looks like.

Bury MBC ASC Preparation for Assurance Peer Challenge Report

Background papers:

Adult Social Care Strategic Plan 2023-2026

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning	
CQC	Care Quality Commission	

Adult Social Care Performance Report for Quarter One, 2025/26

1.0 Executive Summary

Welcome to our first report of 2025/26. This year we know that we will have our inspection by the Care Quality Commission and have just learnt that this will be the week commencing 6th October.

In this quarter we have prepared our information return. Information covering 38 different aspects of the department, its performance, policies and partners are requested as part of this and upon notification we were given 3 weeks to collate and submit it. A total of 270 documents and datasets were submitted.

Despite continued preparation for impending inspection the department has made considerable progress in delivering its business plan with major milestones completed throughout all of its objectives. Some of the highlights of this quarter are that we have delivered an electronic care record in our intermediate care services and delivered a brand-new management structure for our social workers in our community mental health teams which will now be managed wholly by council managers and our head of service rather than managers in Pennine NHS.

In addition, the number of outstanding care providers in the borough has risen to 4 and we have our first Veteran friendly care home. We have also completed our digital switchover for our CareLink and assistive technology services meaning none of our users risk losing their service when the land lines are turned off. We are the first in Greater Manchester to complete this process.

In order to further improve our safeguarding processes, we now deliver safeguarding services for people known to our CMHT in our dedicated safeguarding team, rather than from within the CMHT. The same of our learning disability services will follow soon. This improvement is being made following our peer review where it was felt there might be too many routes into safeguarding.

This quarter also saw 5 of our apprentice social workers graduate, the highest number so far since we started this route into social work.

2.0 Delivery of the Adult Social Care Strategic Plan

2.1 Adult Social Care are committed to delivering the Bury 'LETS' (Local, Enterprising, Together, Strengths) strategy for our citizens and our workforce. Our mission is to work in the heart of our communities providing high-quality, person-centred advice and information to prevent, reduce and delay the need for reliance on local council support.

2.2 The Adult Social Care Strategic Plan 2023-26 sets out the Department's roles and responsibilities on behalf of Bury Council. It explains who we are, what we do, how we work as an equal partner in our integrated health and social care system and identifies our priorities for the next three years:

2.3 The 2023-26 Strategic Plan was refreshed in April 2025 supported by an updated annual improvement delivery plan which is monitored on a quarterly basis. Quarter 1 2025/26 delivery highlights include:

Priority 1 – Transforming Learning Disabilities

- Development of the learning and autism peer networks is ongoing (growing numbers and offering training).
- A neurodiverse staff network has been established.
- Autism training for Social Care Operations staff has commenced.

Priority 2 – Excellent Social Work

- Revised management arrangements in Community Mental Health implemented following staff consultation and engagement with people with lived experience.
- Ongoing delivery of the workforce plan including review of 'All Routes into Social Work' and ASYE (assessed and supported year in employment).
- Case file tracking plan and reporting is in place to meet CQC requirements.
- Revised arrangements for managing adult social care legal casework have been agreed, including establishment of a new legal gateway panel.

Priority 3 – Superb Intermediate Care

- Training and implementation of the electronic care record system in Falcon and Griffin has been completed with work underway for the wider Intermediate Tier.
- Commencement of Reablement and IMC@Home MDTs to improve the customer journey.
- Service planning, team engagement and dashboard preliminary work for the Disability Service to reduce occupational therapy waiting times is underway.
- The Intermediate Tier workforce strategy has been refreshed for 2025-27.

Priority 4– Making Safeguarding Everybody's Business

- Review of current internal safeguarding processes and engagement with teams that undertake safeguarding responsibilities has been completed.
- Work has commenced on implementation of a new learning review electronic system.
- Work is underway to develop standard practice and procedure for managing Court of Protection Deprivation of Liberty Safeguards (CoP DoLS).

Priority 5– A Local and Enterprising Care Market

- Quality Assurance process cycle 2 has started and surveys for customers, families and staff are embedded into process.
- The number of 'Outstanding' care providers in the borough has increased to 4.
- Prevention and Wellbeing, Extra Care, Dementia and Ageing Well strategies were approved and published.
- The Young People Supported Accommodation tender has been approved.

Priority 6 – Connect Unpaid Carers to Quality Support Services

- The new Carers service went live in June following tender assessment and approval.
- A Carers Co-production Network service specification and budget is in development.

3.0 Update on Care Quality Commission (CQC) Assessment of Local Authorities

3.1 Bury Council was notified on 12th May 2025 to submit its Information Return to the CQC by the 2nd of June. The deadline was met with a total of 270 documents and datasets across 38 categories submitted. Bury's adult social care self-assessment, which forms part of the Information Return, has been published on the Council's website here - Health and adult strategies and policy, Bury Council.

3.2 Following the Information Return submission, the next step will be notification of the site visit part of the assessment. The CQC have indicated that they will provide 6-8 weeks' advance notice of site assessment. It will involve interviews with staff, leaders and partners (as identified by the CQC) over no more than 3 days. In the meantime, the CQC will review the information return and interview local stakeholder organisations.

3.3 Local progress in terms of CQC Assessment readiness activity includes:

- Case tracking information preparation is ongoing.
- Preparing for the CQC leadership meeting and presentation.
- Staff and manager preparation with NW ADASS, which will be delivered in September.

- 'Getting the Call' plan for site visit planning is in place.

4.0 Highlight Report for Quarter 1, 2025/26

Adult Social Care - Quarterly Highlight Report - Quarter 1

Obsessions	Performance Measures	Frequency	Polarity	Sparkline	Lastest Data	Direction of Travel	Rank (higher is better) Peers (16) 24/25	NW (22) Q1 25/26	GM (10) M2 25/26
Reduce the number of people waiting for a social work needs assessment	Number of people on waiting list for ASC needs assessment	Q	L		53	✓	-	-	4
	Median number of days waiting for an ASC needs assessment	Q	L		29	✗	-	-	5
Increase the number of people who have their safeguarding outcomes partially or fully met	Proportion of people that were asked about their outcomes	Q	H		89%	✓	-	15	-
	Of those who expressed outcomes the proportion of people who have their safeguarding outcomes fully or partially met	Q	H		94%	✗	-	10	-
Increase the number of people leaving intermediate care services independently	The proportion of people who received short-term services during the year where no further request was made for ongoing support	Q	H		85%	!	3	6	-
	The proportion of older people (65+) who were still at home 91 days after discharge from hospital	A	H		92%	✓	7	-	-
Increase the number of people with a learning disability who are provided with the opportunity to live more independently	Number of people trained in the progression model	A	H		58		-	-	-
	Number of customers who have had an assessment or review using the progression model	A	H		275		-	-	-
Increase the number of people accessing care and support information and advice that promotes people's wellbeing and independence.	The proportion of people and carers who use services who have found it easy to find information about services and/or support	A	H		65%	✗	10	-	-
	The proportion of people who use services, who reported that they had as much social contact as they would like	A	H		47%	✓	-	-	-
Increase the number of people with lived experience who provide feedback	Number of feedback provided	Q	H		50	✗	-	-	-
Increase the number of unpaid carers identified	Total number of new carers registered with Bury Carers' Hub	Q	H		83	✓	-	-	-

Annual Measures: ASCOF 24/25
Quarterly Measures: updated Q1 25/26

The Department has adopted an outcome-based accountability framework to monitor performance and drive improvement. Several outcomes have been chosen that will change if the objectives of our strategic plan are met, we call these our obsessions. An obsession is a key part of an outcome-based accountability framework where focus on these areas have positive knock-on effects right across our areas of work

In Quarter 1 we saw a small increase in days waiting for assessment but a small drop in people waiting which now averages only 5 per team.

Safeguarding outcomes continue to be strong, and further detail is available later in this report on the quality assurance audits carried out in this service.

Quarter 1 showed no change in the numbers of people leaving our short-term services independent at 85% but this continues to be above the England average of 83%.

One of our priorities is transforming learning disability services by implementing a strengths-based progression model throughout our services that support people with learning disabilities. This focuses on maximizing independence for individuals with learning disabilities by providing tailored support to gradually develop life skills, allowing them to progress towards greater autonomy in their daily lives, often through small, achievable steps and personalised goals based on their

individual strengths and needs; it emphasizes a focus on increasing independence rather than relying on long-term care services.

So far, we have trained 58 social workers and care providers in this new model and 275 of our learning disability users have benefited from this new model of care and support planning.

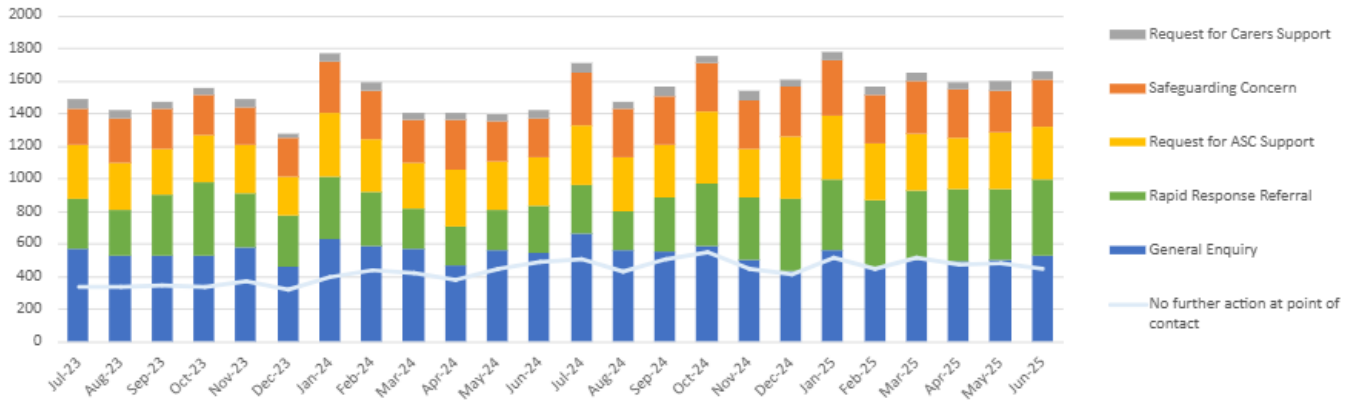
Improving the number of people accessing information is only collected annually as part of a national survey so this number will not change regularly. The most recent adult social care survey is contained later in this report

One of our newer priorities to identify new carers and connect them with support meant 83 new carers were identified in this quarter, a more detailed report from our carer support service is contained later in this report.

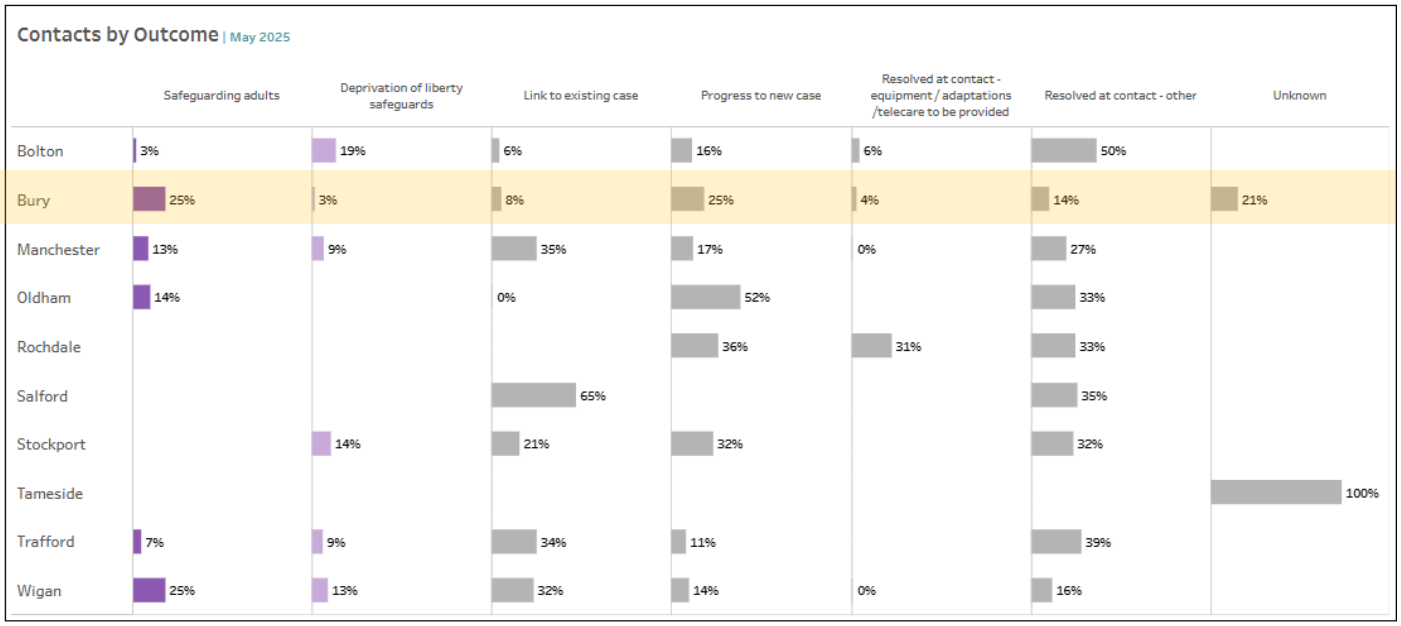
4.1 Contacts

The primary means of public contact to request support, information and advice is through our care, connect and direct office (CAD). A higher proportion of contacts resolved by CAD means that people's enquiries are being dealt with straightaway and not passed on to other teams.

Number of Adult Social Care (ASC) Contact Forms recorded each month.



Contacts by outcome - how does Bury Compare?



Contacts – Q1 commentary

This shows the number of contacts the department receive each month and what they were about. It also illustrates the number resolved by our contact centre.

Q1 shows volumes remaining at a busier level. The number of contacts worked on throughout May, June and July has remained constant. However, we can observe a significant increase of around 200, per month, from the same period the previous year. Q2 and Q3 will see the design

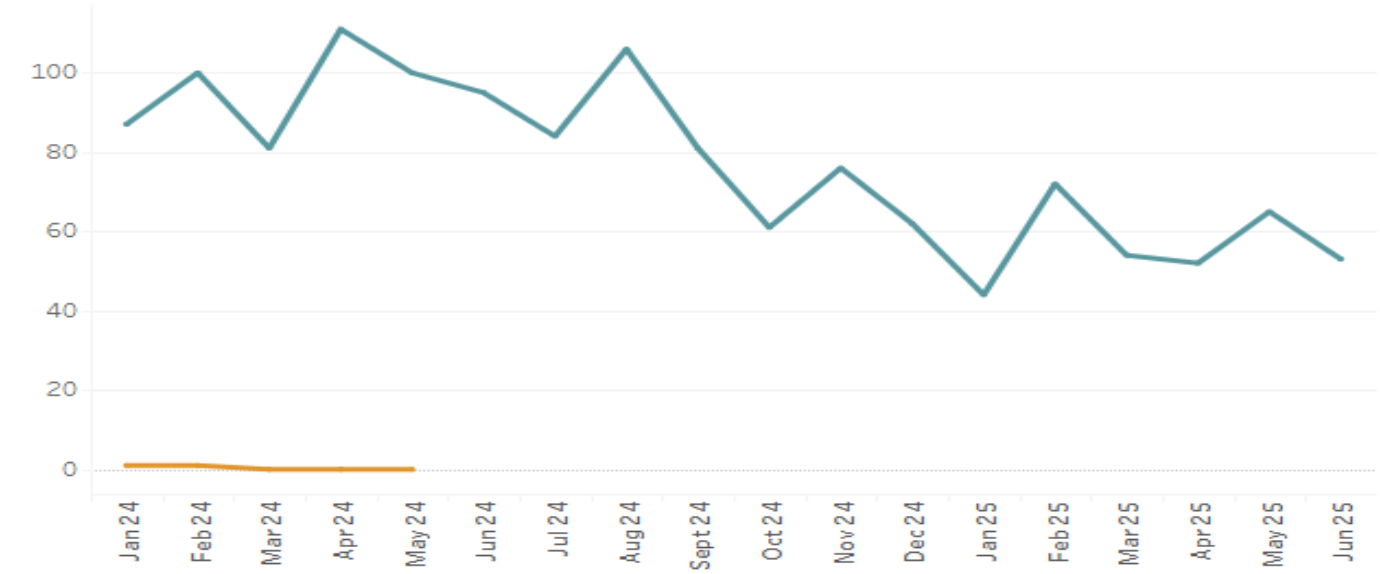
and delivery of an improvement program for our contact services to ensure we are giving an even better and more responsive service to our residents and this will follow with the development of digital routes now our new internet is launched and working well.

There was an issue with the data not being counted correctly resulting in a high number of unknown contact outcomes. This issue has now been resolved and will be reflected when the dashboards are refreshed in August showing accurate data dating back to April 2024.

4.2 Assessments - Waiting

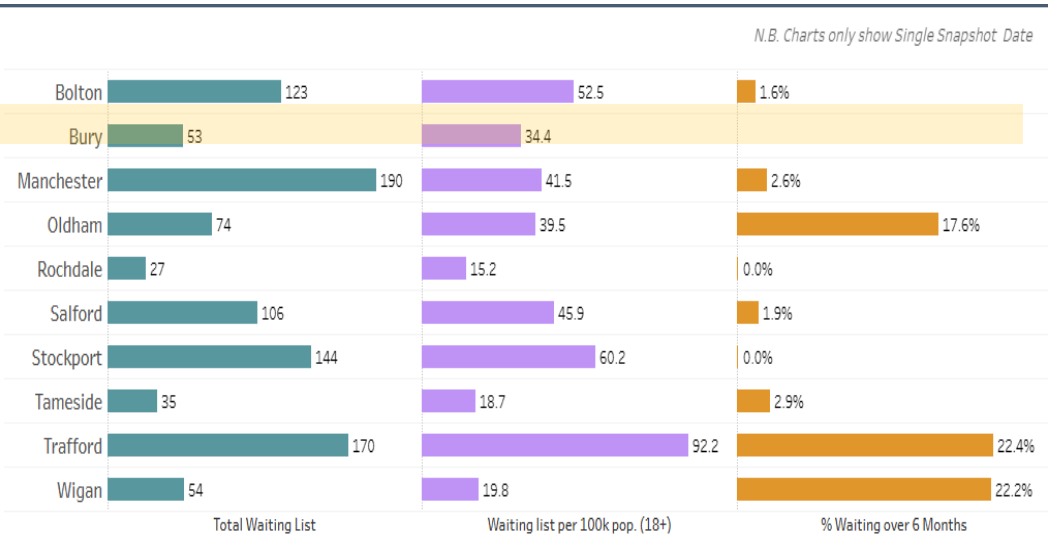
People awaiting an assessment (needs and carers assessments) by social workers, occupational therapists, or deprivation of liberty safeguards assessors. Reduced waiting times lead to improved outcomes for people because they are receiving a timelier intervention.

Number of people awaiting an Adult Social Care assessment each month.



How does Bury Compare – Needs Assessments?

June 2025	Days waiting Median	Maximum
Bolton	15	249
Bury	29	97
Manchester	7	447
Oldham	58	396
Rochdale	7	19
Salford	19	413
Stockport	26	117
Tameside	70	220
Trafford	85	495
Wigan	88	262
Greater Manchester	40	495



Assessments waiting – Q1 commentary

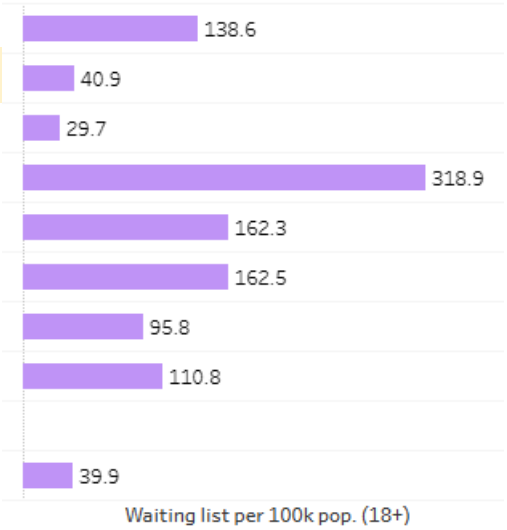
As a department we continue our key focus on reducing the numbers of people awaiting allocation for Care Act assessment through our targeted initiatives under the oversight of the Performance and Improvement Board. We continue to perform well against our targets with a slight increase in days waiting following periods of leave across the system up from 26 to 29, however the numbers waiting has dropped by 1 to 53 which represents an average of only 5 per team. We remain in a strong position on cases awaiting allocation with staff and managers focussed on supporting the reduced number of people awaiting allocation. We have now embedded our Waiting Well protocol with teams focussed on managing risk and with appropriate attention to prioritisation.

We continue to use data analysis to focus our performance strategies overseen by robust governance. Managers have been focussed on ensuring timely completion of reviews on allocated cases alongside ensuring cases are allocated promptly wherever possible. Our vacancy rates in social work remain low enabling throughput of case allocations however we have noted an upturn in cases which demonstrate a level of complexity and risk which require significant time from individual practitioners. We continue to monitor these cases and liaise with commissioning colleagues and partners to gain effective outcomes for these individuals. Through the Adult Social Care Performance and Improvement Board managers across the department continue to focus on monitoring trends and themes in demand with continued refresh of the data recording and dashboards to evidence work undertaken and support efficiency in service delivery.

Efforts continue to focus on reducing the number of people waiting for an Occupational Therapy assessment. As of the end of June 2025, the number of people waiting has decreased to 40 per 100,000 of population. This reflects continued progress and the effectiveness of our strategies. The OT team is actively working on improving their triage process, and we are also enhancing our performance dashboards and key performance indicators to support more targeted interventions and better outcomes.

OT assessment - how does Bury Compare?

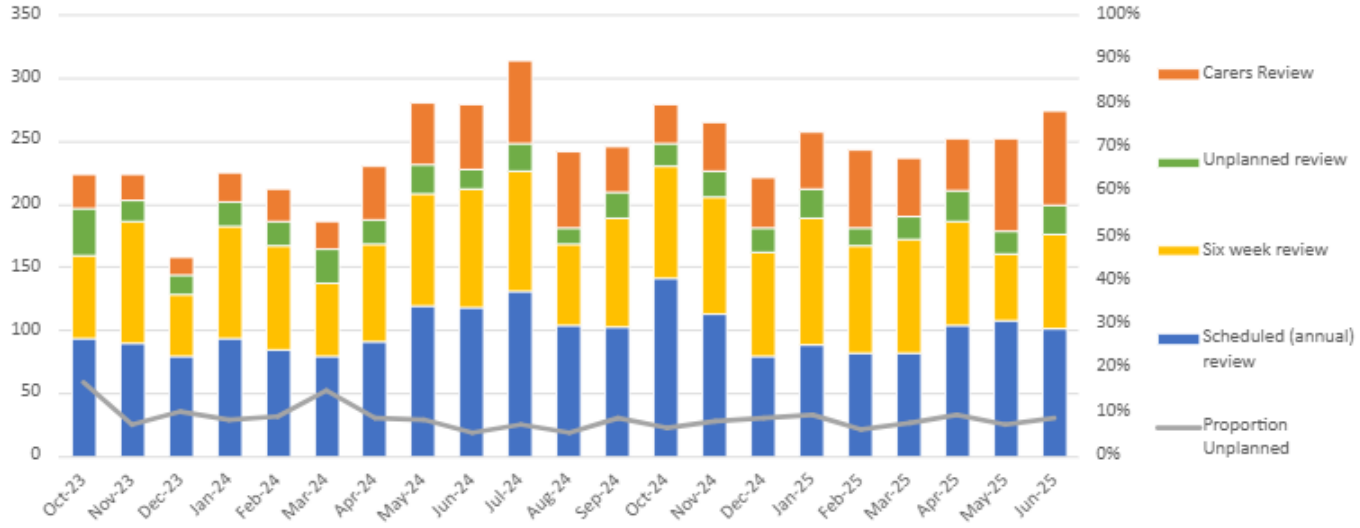
June 2025	Days waiting	
	Median	Maximum
Bolton	20	69
Bury	50	207
Manchester	126	316
Oldham	175	266
Rochdale	49	98
Salford	28	106
Stockport	46	144
Tameside	87	263
Trafford		
Wigan	67	179
Greater Manchester	72	316



4.3 Reviews

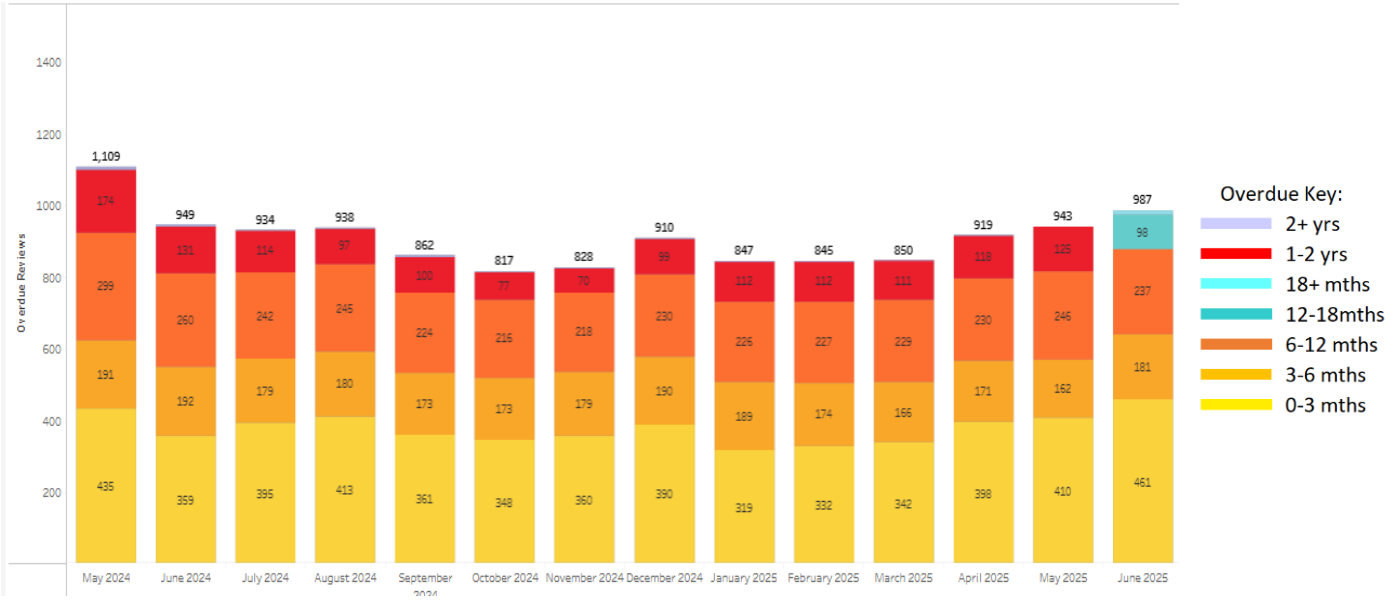
Adult Social Care reviews are a re-assessment of a person's support needs to make sure that they are getting the right support to meet their needs. Needs may change over time, and new services and technology may give someone more independence and improve their wellbeing. A lower proportion of unplanned reviews means that people are support through scheduled reviews of their support needs rather than when a significant event has occurred requiring a change in support. Support packages should be reviewed every 12 months. It is important to note that it not just the adult social care reviewing team who undertake reviews, however, most of the planned review activity is completed by this team.

Number of Adult Social Care Reviews Completed each month.



Note - the % axis references the grey line which is the proportion of unplanned reviews.

Number of Overdue Adult Social Care Reviews on the last day of each month



Reviews – Q1 commentary

This shows the number of people who have had a review of their care and support and those who are overdue an annual review. All the people receiving long term services should receive an annual review each year and those new or in short term services should receive an initial review in the first 6 to 8 weeks of services commencing.

A review is an opportunity to ensure someone's care and support is meeting their assessed needs and their support is personalised to them. It is also an opportunity to ensure care is not resulting in dependence and provides an opportunity to reduce care to increase a person's independence. This also releases care back into the market to be used by others.

At the end of June 2025, 987 people were overdue a review

Whilst number of overdue reviews has increased slightly across the department in recent months, so have the number of reviews completed, the graphs show that the average length of time a customer is overdue their review has decreased, and the majority of customers are waiting less time for their review to take place. A key reason for this increase is the number of individuals who have recently become overdue their review in the past 3 months, with this figure of 461 representing almost half of the 987 figure which makes up all of the overdue reviews in adult social care. Furthermore, the department are focussing on ensuring that there are no customers more than 2 years overdue their review and then working backwards to ensure that there are no customers more than 18 months overdue their review. To highlight this we have updated the colour coding of our charts. At time of writing, there are no reviews more than 2 years overdue and only 2 reviews which are 18+ months overdue, with these reviews in the process of being completed by the adult social care reviewing team.

Reviews across the department continue to be strengths based and outcome focussed which require an investment of additional time from practitioners, however, these reviews yield much better outcomes for the customer and the department.

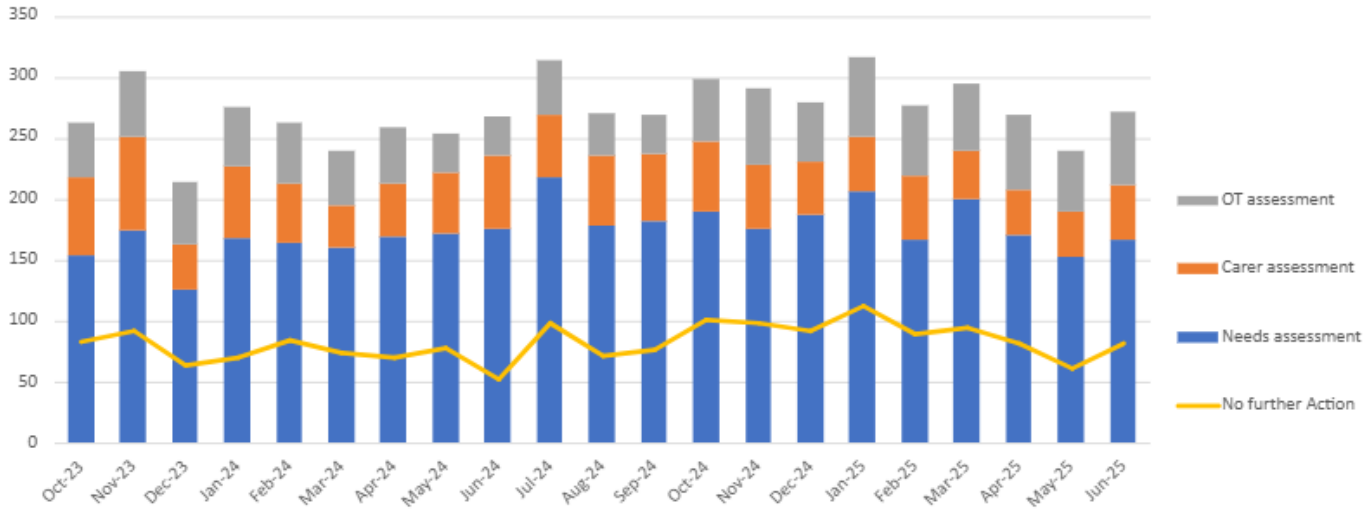
The graphs also reflect the extra efforts which have been taken to target carers reviews, with the adult social care reviewing team now being in a position where all carers reviews identified as due to become overdue in a particular month are allocated across the team at the beginning of the month with these reviews then completed during that calendar month, meaning that all unpaid carers are reviewed yearly.

Identifying and supporting unpaid carers is a departmental target and we have achieved our target set out last year of being in a position where unpaid carers are now no longer overdue their reviews. At present, the team are now maintaining this position and take great pride in doing so. This is a very positive achievement for the department and further demonstrates where adopting an obsession drives positive performance.

4.4 Assessments - Completion

Local Authorities have a duty to assess anyone who appears to have needs for care and support, regardless of whether those needs are likely to be eligible. The focus of the assessment is on the person's needs, how they impact on their wellbeing, and the outcomes they want to achieve. Assessments where there was no further action are where there were no eligible needs identified or a person with eligible needs declined services. A lower number means that operation teams can focus their time on those people with identified needs.

Number of Adult Social Care (ASC) Assessments Completed each month.



Assessments – Q4 commentary

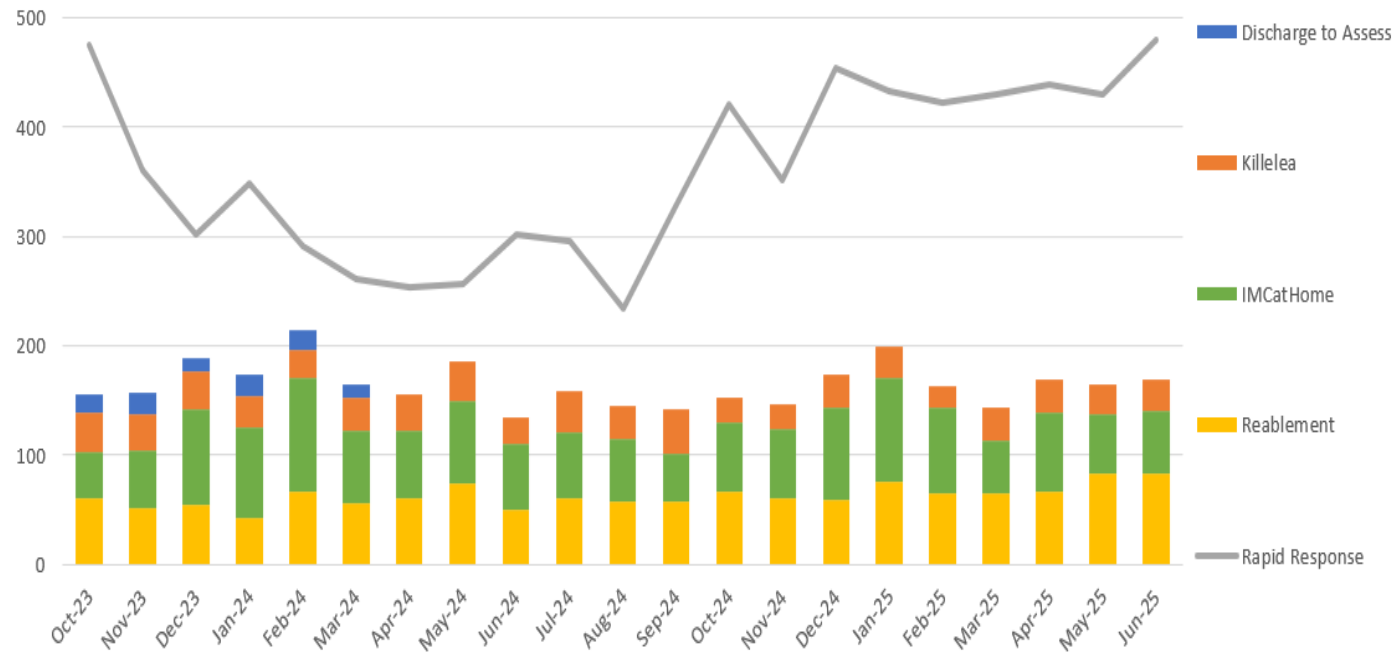
In Quarter 1, the demand for assessments dropped with May's numbers being the 3rd lowest in the last 2 years but does corelate with a small drop in contacts requesting support. This drop in demand was not seen in the same quarter last year. We will monitor this over the next quarter.

Occupational therapy assessments grew the most which reflects our endeavours to reduce waiting lists.

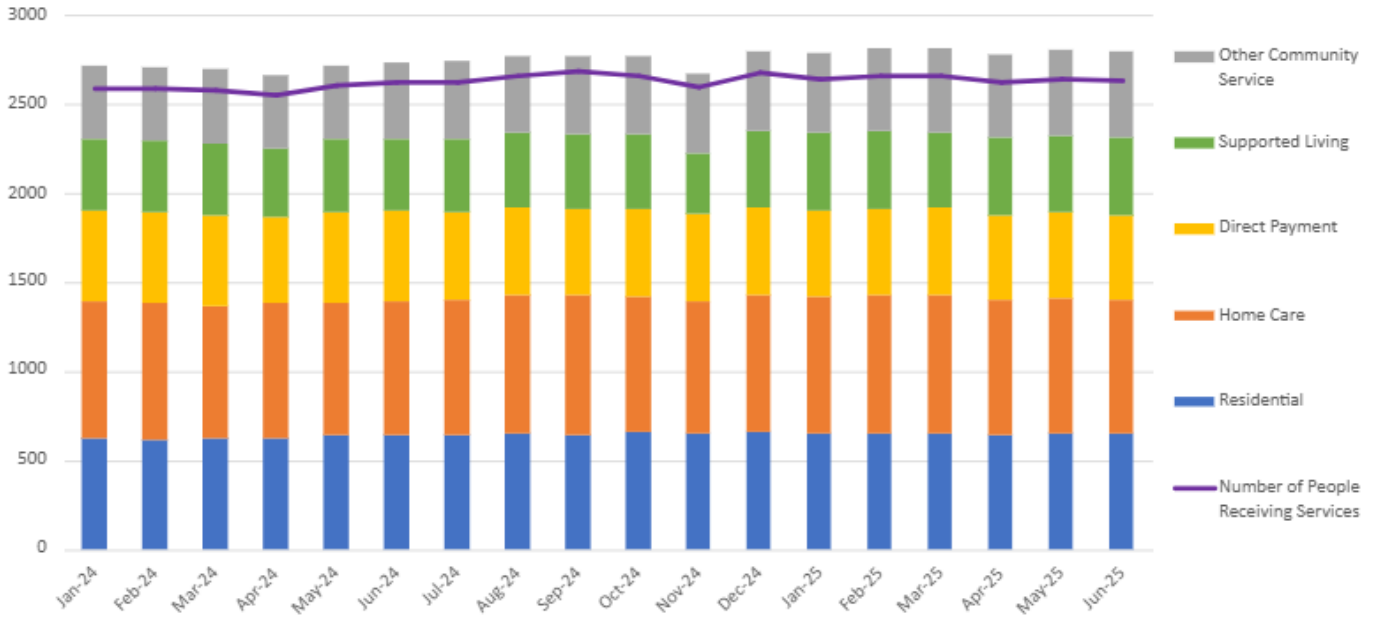
4.5 Services

Adult Social Care services may be short-term or long-term. Short-term care refers to support that is time-limited with the intention of regaining or maximising the independence of the individual so there is no need for ongoing support. Long-term care is provided for people with complex and ongoing needs either in the community or accommodation such as a nursing home. It is preferable to support people in their own homes for as long as it is safe to do so.

Number of Intermediate Care (short-term) services completed each month.

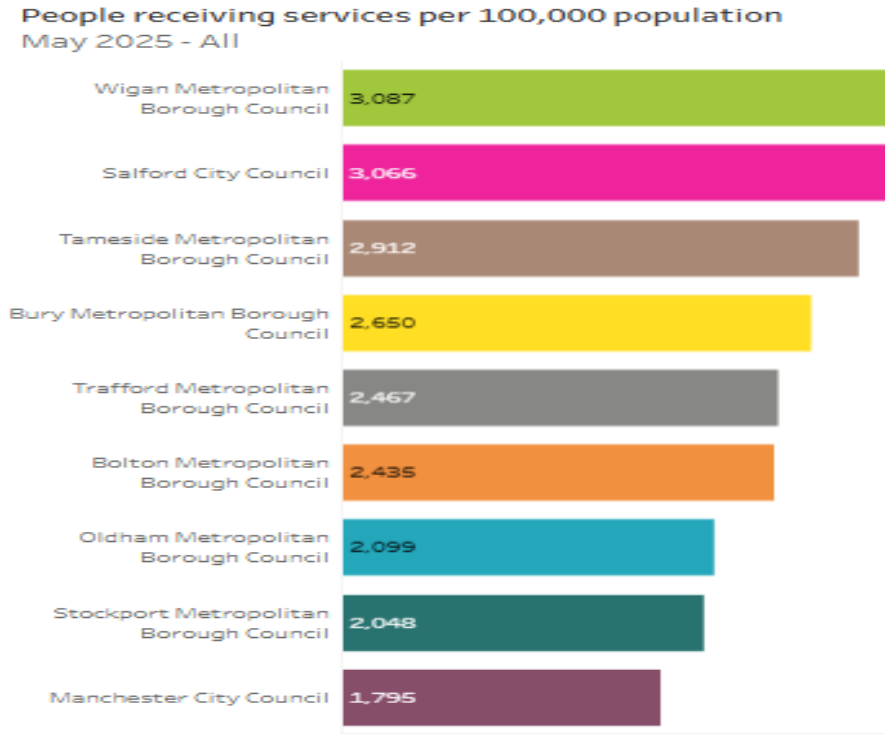


Number of Long-term Adult Social Care services open on the 1st of each month.



	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Residential	618	639	640	640	645	644	658	650	656	649	648	648	640	645	645
Home Care	764	746	748	757	782	779	760	737	769	766	776	775	762	761	753
Direct Payment	485	509	510	497	496	488	488	495	491	490	489	492	475	485	480
Supported Living	387	408	409	407	413	419	424	341	429	432	431	428	433	432	434
Other Community Service	408	417	424	440	434	438	440	444	451	453	468	471	470	485	485
Residential Placement	618	639	640	640	645	644	658	650	656	649	648	648	640	645	645
Supported at Home	1940	1965	1984	1988	2014	2041	2000	1945	2021	1996	2014	2013	1988	1999	1990
Number of People Receiving Services	2558	2604	2624	2628	2659	2685	2658	2595	2677	2645	2662	2661	2628	2644	2635

People receiving services - how does Bury Compare?



Services – Q1 commentary

This shows the number of people we support in our various service types.

The first chart shows the number of people supported in our intermediate care services. These services aim to prevent, reduce, and delay the need for long term care and support so the busier they are the better.

There continues to be a reduced number of people coming through the bed-based service and this continues to be a focus of our attention and work is underway to optimise length of stay. However the numbers benefiting from intermediate care at home and reablement have has a couple of their best months ever aided by our partnership with our local hospital trust in really embedding the home first approach. Exercise practitioners are now on the ward helping our older adults keep active whilst in hospital which is delivering less dependency when ready for discharge and improved outcomes for patients. Our Rapid Response and Hospital at Home service continues to perform beyond all our expectations.

Overall use of services continues to hold steady compared to last quarter goring by 11 from the same time last year.

4.6 Adult Safeguarding

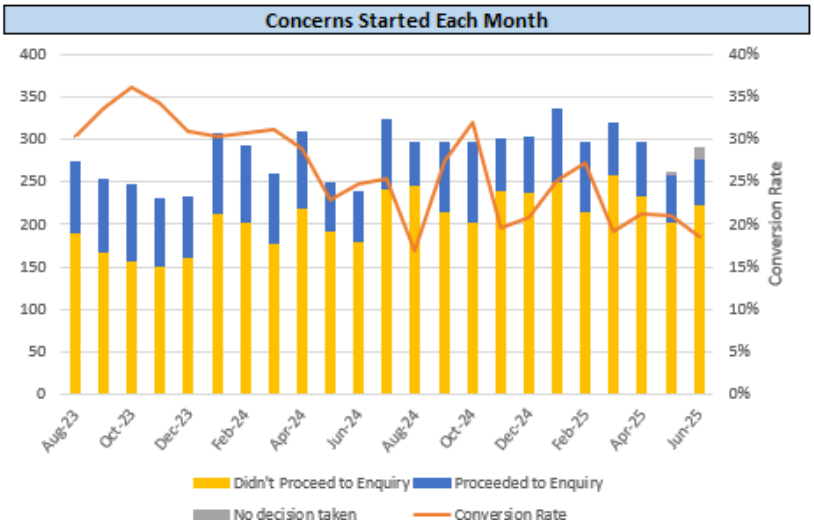
Safeguarding means protecting an adult's right to live in safety, free from abuse and neglect. It is about people and organisations working **together** to prevent and stop both the risks and experience of abuse or neglect, while at the same time making sure that the adult's wellbeing is promoted including, where appropriate, having regard to their views, wishes, feelings and beliefs in deciding on any action.

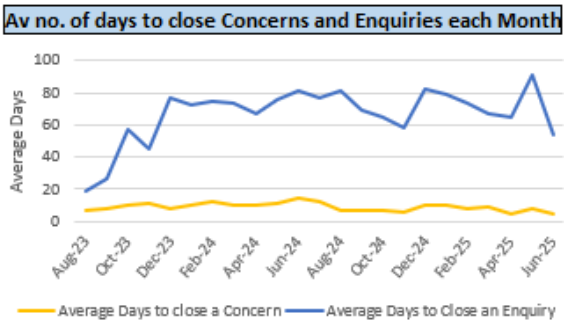
Safeguarding and DoLS Activity Summary

Obsession	ıcrease the number of people who have their safeguarding outcomes me		Jun-25
	Percentage of people who were asked what outcome they would like		89%
	Of the people that expressed outcomes, were the outcomes achieved?	Not Achieved	6%
		Partially Achieved	44%
		Fully Achieved	50%

Open Safeguarding Enquiries

	Number	Av. Days	Max Days
ACS Safeguarding Team	82	100	557
Hospital Social Work Team	1	71	71
Learning Disability Team	12	99	272
OPMHT	4	35	61
Community Mental Health Tea			
Strategic Adults Safeguarding T			
Total	**99**	**94**	**557**





Active DoLS Requests

	Urgent	Standard	Total
Assessment in progress	4	98	102
Processing	3	8	11
Total	**7**	**106**	**113**

Adult Safeguarding - how does Bury Compare?

Metric	Bury	Rank in Northwest (out of 22)
Conversion Rate	16%	5th
Making Safeguarding Personal – Asked	90%	6th
Making Safeguarding Personal - Outcomes	94%	10th

Last Updated: Q4 2024/25

Safeguarding – Q1 commentary

Regionally Bury are still performing strongly in asking people their outcomes and either partially or fully meeting those outcomes. The conversation rate dropping to 16% remains a concern and we are working with the teams to understand this and are closely monitor it. We are also going to be working with our commissioning colleagues to visit providers that have not raise safeguarding in the last 12 months to assure ourselves that safeguarding is being raised appropriately.

The Q1 audits were completed alongside the request to support the quality audits in the wider system. 12 audits were completed over the Q1 and as usual they were allocated at random via the business intelligence team.

In 42% (5) we contacted the individual at concern stage and in the other 58% (7) of audited concerns rationale was given why it was not appropriate to contact. From the 7 individuals not recorded in 5 cases we instead spoke to their representative or loved one, in 1 case we did not speak to the representative and rationale was given and in 1 case it was not recorded.

In all cases appropriate information was gathered from appropriate sources to inform the S41(1) criteria and risks were suitably assessed, recorded and a management plan was agreed.

Where there were care quality concerns (2) information was shared with the relevant organisations (police, commissioning, CQC)

In Q1 there were no cases that required a person in position of trust referral (PIPOT)

Regarding feedback we completed feedback in 50% (6) audits, it was not appropriate to feedback in 17% (2) cases, and we did not seek feedback in 33% (4) cases.

There was no variance in the decision made to proceed to S42(2) between the case record and the auditor and in each case the concern was closed within 10 working days.

During the S.42(2) enquiry in all cases the views and wishes, or those gathered by a suitable representative were gained. There was no duty to refer to S.68 advocacy in the cases audited during Q1.

Clearly documented actions taken and next steps were recorded throughout the enquiry in 83% (10) S.42(2) enquiries which means in 17% (2) cases this did not occur. This has been picked up in supervision with those practitioners.

There was evidence of good multiagency working in each of the s.42(2) enquiries and in 92% (11) audits the adult (or their representative was engaged and accepting of the protection plan). Feedback was given to referrers in 67% (8) cases, it was not given in 17% (2) cases, and it was inappropriate to give in 17% (2) cases.

The risk was removed in 33% (4) cases, reduced in 50% (6) cases and there was no risk regarding the safeguarding in 17% (2) cases. Outcome/decision to close the S.42 was given to 92% (11) individuals or their representatives and was not in 8% (1) case.

Outcomes were fully achieved in 42% (5), partially achieved in 42% (5), not asked in 8% (1) and asked but none expressed in 8% (1) case.

The S.42(2) enquiry was closed within 3 months in 75% of cases audited.
We continue to see good practice in most safeguarding concerns, enquiries within the safeguarding service and variation in practice across the rest of the adult care system. We continue to work with the frontline on the importance of education and giving referrers feedback when they raise

safeguarding and whilst this has been improved it continues to be picked up in supervision on an individual level. We will continue to monitor this in SOG to inform future practice.

Our top 3 areas of safeguarding in Q1 2025/26 are:

Financial Material
Neglect and Acts of Omission
Self-Neglect

This data has been fed into the SAB for review and action at the multi-agency level and self-neglect training has been and is being rolled out across the partnership and within ASC via the PSW training offer.

As is usual with in safeguarding the main areas of safeguarding concerns/enquiries are:

Own Home (including extra care)
Care Home

The data around outcomes/risk reduction and removal is aligned with the audit outcomes.

When reviewing if individuals feel safer of the 109 people asked in this quarter only 5 people felt that they did not feel much safer at this time. Which means that 95%+ people asked either felt 'a lot' or 'quite a bit' safer after the safeguarding process. Disappointingly 45 people were not asked, likely due to capacity but also due to variations in safeguarding practice which will be removed as we streamline the safeguarding process and pathway. This is being monitored via our Safeguarding Operations Group.

Deprivation of Liberty Safeguards (DoLS) continues to perform well with no concerns from a supervisory body perspective.

Key Achievements:

Through the safeguarding transformation programme secondary mental health safeguarding has now moved back from Pennine NHS Foundation Trust to Bury Council. This will allow better data collection and a more consistent safeguarding service for the residents of Bury. The safeguarding staff have adapted well to this change and have embraced the challenge.

We are continuing to develop and hold continuing professional development sessions and peer supervision sessions that are open to the whole adult care system. We are promoting these through our share point site.

As one of the outcomes from LGA peer challenge, the safeguarding/quality assurance/risk awareness sessions held between safeguarding and commissioning have seen good attendance and feedback. The last session is booked for the 18th July 2025 and will be recorded.

4.7 Complaints and Compliments

Complaints

Period 2025/26	Number of complaints received	Decision			20 working day timescale	
		Upheld	Partially Upheld	Not Upheld	Within	Outside
Q1	16	2	6	5	7	6

3 complaints ongoing

Compliments

Period 2024/25	Number of compliments received	Source		
		Person receiving or had received services	Relative of person receiving or had received services	Other (incl. various survey responses/thank you cards)
Q1	176	14	24	138

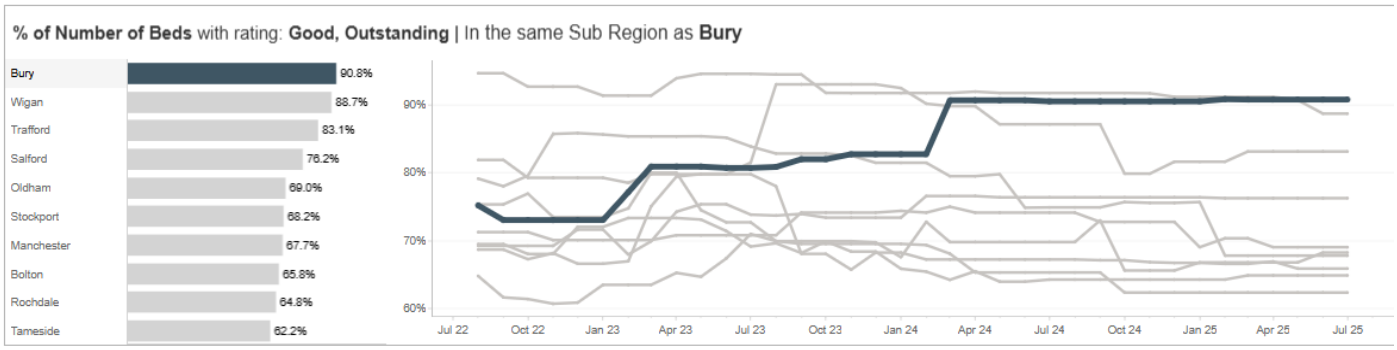
Complaints and Compliments – Q1 Commentary

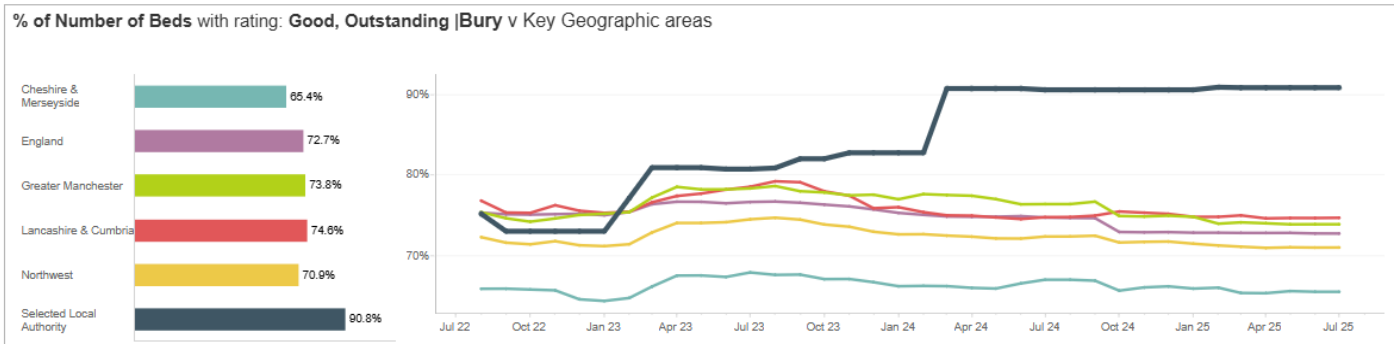
Complaints have shown a small decrease from this time last year, 18 in Q1 2024/2025. There are no highlighted areas of concern.

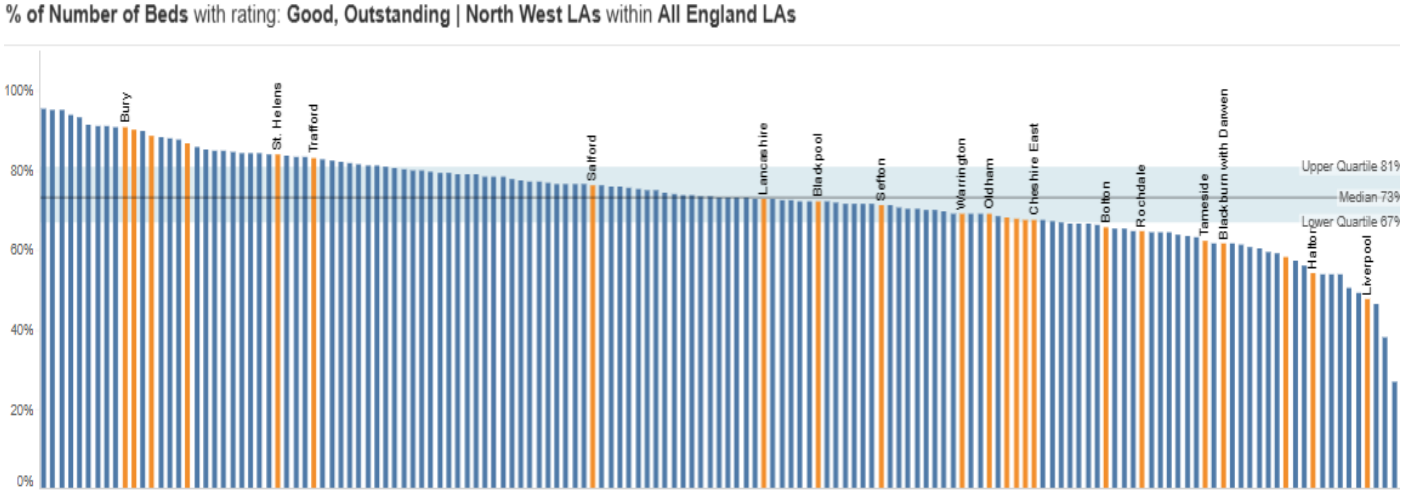
Compliments are showing a slight decrease from this time last year, 244 in Q1 2024/2025. Managers are reminded and encouraged to record and share all compliments received for their services.

4.8 State of the Care Market

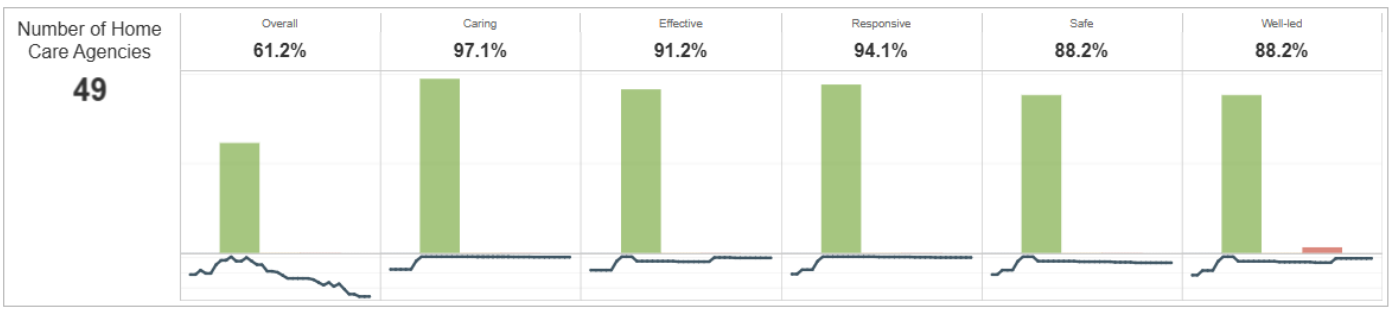
Number of care home beds rated good or outstanding.







Quality Ratings of Bury's Home Care Agencies



Last Updated: Q1 2025/26

State of the Care Market – Q1 commentary

The top charts show the quality ratings of care homes in Bury compared to the rest of Greater Manchester showing the % of beds rated good or outstanding. The second chart shows Bury, and in turn Great Manchester compared to the other regions in England and the Northwest. The third chart shows the % of care home beds rated Good or better across the whole of the country with Bury being at number 10.

The final chart shows the rating of home care agencies operating in Bury. For both charts the nearer to 100% the better.

The overall quality of our care homes has been maintained with Bury 1st amongst its GM Neighbours and performing well above the England average and the average of all Northwest regions. Bury is now ranked 10th in England for the quality of its care home beds.

Bury is ranked 1st in GM for supported living and 2nd in GM for care at home, however, it should be noted that this considers all providers active in our locality, and not just those that the Council commissions and we are seeing a growth in home care providers, many of whom have yet to be inspected.

Of those providers that the Council commission

- The upcoming care at home retender will result in only care at home providers rated Good or Outstanding being commissioned
- While one supported living provider is rated Requires Improvement, all others are rated Good or Outstanding.

4.9 Workforce Development Q1

Vacancies Tracker

Total Vacancies	Social Workers	SCO	Others	Vacancy Rate
19	10	4	5	5%

Staffing

Current Agency Staff	Current Students
5	4

Progression Tracker

Required Vacancies				
Apr-25	Apr-26	Jul-26	Sep-26	Apr-27
2	1	4	6	1

Other Routes	
Apprenticeship (PGDip)	Think Ahead
1	4

Apprenticeship Route Progression Q1 2025			
Aprentices on the Programme			
Year 1	Year 2	Year 3	Graduated
4	1	2	5

The chart above illustrates the favourable workforce position. Currently, we have a low level of vacancies within the operational department, which enhances team performance, practice consistency, and overall service stability.

The internal social work apprenticeship programme has been revised to improve the learning journey. Positively, five apprentices qualified in March and are now contributing to teams across the department. Our external social work programme has also been reviewed, with a postgraduate route approved, alongside the Mental Health social work fast-track route designed to support the community mental health transformation programme over the next year.

4.10 Tech and Digital Switchover

The UK's national telephone network is undergoing a major transformation, with the full switch from analogue to digital scheduled for completion by **January 2027**. This change means that all traditional landline services, which currently rely on the Public Switched Telephone Network (PSTN), will be replaced by digital services using internet-based technologies like Voice over IP (VoIP). For telecare services, including Carelink and other Sheltered Housing support systems, this has significant implications. Many existing telecare units are analogue and may not function reliably on digital lines without upgrades or replacements.

As a result of this major change, in May 2024 funding was approved for the replacement of 1700 analogue dispersed alarm units, with a new compatible digital version. Over the last 14 months the Carelink -Technology Enabled Care Team, have worked tirelessly to configure and install the units and have now completed the role out well ahead of schedule.

In partnership with Housing Services, the team also ensured that all Warden Call Systems within the Council's Sheltered Housing and Extra Care schemes have been upgraded for full digital compliance. The final step—installation of the broadband link to the Warden Call system—is now underway. Once completed, Bury Council will be digitally future-ready, standing out as one of only a handful of organisations nationwide to reach this milestone so swiftly.

4.11 Veteran Friendly Care Home

Gorsey Clough Nursing Home in Bury are now part of the National Venteran Friendly Framework, working to receiving full accreditation. Designed for use in care home settings for older people, the Veteran Friendly Framework helps care providers to offer appropriate support to those veterans requiring residential care in Bury. It supports providers identifying veterans and their partners in order to meet their needs as effectively as possible.

As part of their work, Gorsey Clough held a hugely successful VE day party in May and we will look forward to supporting them and others to further engage in the programme.

4.12 Bury Carer's Hub Quarterly Update

Following the launch of our new carers strategy and adoption of identifying unpaid carers and connecting them to support our most recent monitoring report from our carers' hub is included here.

4.13 Adult Social Care Survey: Summary of Responses

The results of the annual survey have recently been published and are shown here. 2002 surveys were sent out and 355 retuned which is a response rate of 17.7%

Provisional ASCOF Measures [higher is better]

ASCOF Measure	Bury		England Average
	24/25	23/24	23/24
1A - Social care-related quality of life	19.1	19.1	19.1
3A - The proportion of people who use services who have control over their daily life	77.3%	79.6%	77.6%
5A1- The proportion of people who use services who reported that they had as much social contact as they would like	46.9%	46.2%	45.6%
1B - Adjusted Social care-related quality of life – impact of Adult Social Care services	0.392	0.401	N/A
1D - Overall satisfaction of people who use service with their care and support	64.3%	63.8%	65.4%
3C1 - The proportion of people who use services who find it easy to find information about services	64.8%	65.8%	67.9%
4A - The proportion of people who use services who feel safe	70.7%	72.7%	71.1%

ASC Users Survey Response Highlights

Analysis of question responses from the ASC Users Survey, comparing data from the 24/25 ASC Users Survey for Bury with that from the 23/24 ASC Users Survey for Bury and against the England average for provisional 24/25 data submitted. Summary of questions where data has changed significantly since the last survey or varies greatly from the England average:

Responses regarding the quality of care accessed in the last 12 months:

1. **Control Over Daily Life:**
   - Respondents reporting, they have adequate **control over their life** has decreased slightly from 43.2% to 41.5%, which is 1.3% lower than the England average of 42.8%.

2. **Personal appearance:**
   - Respondents who feel clean able to present themselves in the way they would like, increased from 52.2% to 60.7% which is 4.7% higher than the England average.

3. **Feeling safe:**
    - Respondents reporting, **I feel as safe as I want**, decreased from 72.7% to 70.7%, however this is 0.3% higher than the England average of 70.4%. Respondents reporting that **care and support services helped them feel safe** increased from 87.2% to 90.7%.

4. **Contact with people:**
    - Even though the ASCOF measure shows an increase in people who reported that **they have as much social contact as they would like**, there are also two negative responses that have increased. **I have some social contact with people, but not enough,** which increased from 15.9% to 19.5%. **I have little social contact with people and feel socially isolated**, which increased from 4.9% to 7.2%.

Responses regarding a person's knowledge and information:

1. **Finding information and advice:**
    - There has been a shift from respondents reporting that information about services is **very difficult to find**, which decreased from 19.4% to 10.6% to **fairly difficult to find,** which increased from 14.8% to 24.6%.

Responses regarding a person's health:

2. **Pain or Discomfort:**
    - Respondents who reported having extreme pain or discomfort decreased from 12.9% to 9.0%, which is a 3.8% below the England average of 12.8%.

3. **Mental Health:**
    - Respondents who reported having been extremely anxious or depressed increased from 6.9% to 11.0% which is a 2.5% higher than the England average of 8.5%.

Appendix - Data sources and what good looks like

Section	Chart	Data Source	What does good look like?
Contacts	Number of Adult Social Care (ASC) Contact Forms recorded each month.	Contact Records in LiquidLogic: Contact Type Contact Outcome	Six Steps to Managing Demand in Adult Social Care: ≈ 25% of contacts go on to receive a full social care assessment.
	GM Comparison		
Waiting Lists	Waiting List Summary	Professional Involvement in LiquidLogic: Awaiting allocation work trays Brokerage Work trays Overdue Review Tasks DoLS data from the database.	Lower is better
	Needs and Carers Assessments: No of Cases Waiting for Allocation		
	GM Regional Comparison		
Assessments	Number of Adult Social Care (ASC) Assessments Completed each month	Assessment forms in LiquidLogic	
	GM Regional Comparison	Av. number of days from the contact start date to the assessment end date	Lower is better
Services	Number of Intermediate Care (short-term) services completed each month	All IMC Service data from four data sources	
	Number of Long-term Adult Social Care services open on the 1st of each month.	Service data from Controcc Grouped by Service Type Count of service types, not people	
	Proportion of Home Care vs Nursing and Residential Care Services compared against 2 years ago		Lower Residential & Nursing Care is better
	Northwest Regional Comparison		
Reviews	Number of Adult Social Care Reviews Completed each month	Review forms completed in LiquidLogic	Higher number of completed reviews. Lower proportion of Unplanned reviews.
	Number of Overdue Adult Social Care Reviews on the last day of each month	Review Tasks in LiquidLogic past the due date	Lower is better
	Regional Comparison	As above	
Safeguarding	Percentage of people who have their safeguarding outcomes met	Completed safeguarding enquiries: Making Safeguarding Personal questions	Higher is better
	Outcomes were achieved		
	Open Safeguarding Enquiries	Safeguarding enquiry forms on LiquidLogic and CMHT/EIT spreadsheets	Target: Enquiries closed in 56 days or less
	Concerns Started Each Month	Contact Forms on LiquidLogic: form type safeguarding concerns	
	Average number of days to close Concerns and Enquiries each month	As above	Targets: Concerns closed in 3 days or less. Enquiries closed in 56 days or less
	Regional Comparison	As above	Higher is better

This page is intentionally left blank

Agenda Item 11

Classification:	Decision Type:
Open	Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Re-tender of Supported Living care services for people with learning disabilities and/or autism	
Report of	Cabinet Member for Adult Care, Health and Public Service Reform	

Summary

"Transforming Learning Disability Services" is one of our Adult Social Care priorities 2023-2026: supporting people with learning disabilities to help them live as independently as possible, connected to their communities, and having fulfilled lives.

At the heart of this transformation is our "Together Towards Independence" programme. One element of this is where social workers supported people with complex needs to achieve their goals by using a strengths-based, progression approach.

The "progression approach" in the context of learning disabilities refers to a framework that promotes increasing independence and skill development for individuals with learning disabilities, often through small, incremental steps over time. This approach focuses on strengths-based support, aiming to help individuals achieve their full potential and become active members of their communities. It emphasizes person-centered planning, choice, and control over one's life[1][2]

We have had fabulous feedback from our care partners, people and their families about their care and support; and the difference it has made to peoples' lives. Progression, strengths-based training has therefore been given to over 50 social and health care professionals staff, and we are embedding practice amongst staff further as we continue on our journey.

Our aim:

- People will enjoy a higher quality of life
- The profile of support will change over time (less people have intensive support; more have low level support)
- Care partners will be able to support us in addressing the 23% increase in demand for LD services over the past 5 years.

[1] https://www.alderadvice.co.uk/images/user/160329%20Progression%20Thought%20Leadership.pdf

[2] https://www.local.gov.uk/our-support/partners-care-and-health/autistic-people-and-people-learning-disability/supporting

An essential part of our journey is working alongside our care partners to make sure that everyone is using a strengths-based progression approach. Whilst we have great care partners in Bury, we need to make sure that every single one is supporting our residents to live their best lives and achieve their goals. Not just to maintain a "status quo" meeting people's needs, but to support to develop skills and enable them to progress, where possible. We cannot achieve our goals unless we support our care partners to be the best that they can be.

Permission is sought to start the process which will ultimately result in the procurement of a new Supported Living contract in Bury, to replace the existing contracts. Following procurement rules and duties in s.5 of the Care Act 2014[3], we will work with existing and new care partners to work on the development of a new service specification, which will ensure that everyone is working in the progression and strengths-based way.

The Supported Living service supports Bury residents with learning disabilities with their assessed needs under the Care Act 2014.

The service currently supports 177 people with learning disabilities in a range of accommodation – e.g. people living by themselves; 2-3 people sharing a house, a block of flats etc. We aspire for everyone to have "their own front door" wherever possible.

The Council currently spends £13.7 million a year on Supported Living for people with learning disabilities, with homes within the Bury area. Current services are bought on a "spot" basis from 21 private Partners in Bury.

In addition, the Council's own Local Authority Trading Company (LATCO) is funded on a block contract arrangement; this is not included in this tender process, but their specification will be changed with mutual agreement (the block contract ends in 2031).

The Council also spend £2.7 million on support for people with learning disabilities outside Bury: these services are not included in the tender process because placements are specialist, where services may not exist in borough etc. Wherever possible, commissioners work with social workers to enable people back into borough – this support is carried out on a case-by-case basis.

This paper outlines the process that will be followed to re-tender the service; and provides assurance to Cabinet.

The Commissioning Team will follow a process of consultation, engagement, and co-production of a service specification and go to market to invite responses to the tender. Following the evaluation of tenders by the Commissioning Team, a paper will be presented to Cabinet asking for permission to award the contracts; and implement the new service.

[3] Care Act 2014

The following process and timeline will be followed:

DATE	ACTIONS
September 2025 to mid November 2025	Commissioners will: • Establish a project group. • Research best practice in other areas (locally and nationally). • Co-produce consultation documents. • Plan consultation workshops.
Mid November 2025 to mid February 2026	Period of public consultation: • A survey for all stakeholders (online and hard copies). • A number of workshops for stakeholders (face-to-face where possible). • Evaluation of consultation feedback
January – March 2026	Commissioners will co-produce a new service specification and model with key-stakeholders and users and test this with partners at a market testing event.
March 2026	Delivery of tender documents to the market
April- June 2026	Receipt and evaluation of expressions of interest, involving people with learning disability
July-Nov 2026	Recommendation to Cabinet to award tender

Recommendation

This report is now seeking approval for the following recommendations:

- The Commissioning Team will follow the timeline outlined and complete consultation, engagement, and co-production of a service specification.
- For the tender for Supported Living to be put to the market, as per procurement rules and support.
- For Cabinet to receive the results of the invitation to tender and award the contract between July-November 2026.

Reasons for recommendation(s)

The re-procurement and timeline will afford commissioners the opportunity to complete comprehensive engagement with key stakeholders on a new model for Supported Living. We will run workshops with partners and professionals to understand what works well currently and whether there are opportunities to do things differently, and we will engage with residents and families, not only people who use the service, but also the Bury People First (our co-production network). Commissioners will co-produce a new service specification and model with key stakeholders.

Alternative options considered and rejected

The option to “do nothing” and not follow the process and timeline will mean missed opportunities for the change, improvement, and innovation which supports the delivery of a new Supported Living model, which makes sure that people are given the best possible opportunity to progress and achieve independence.

Report Author and Contact Details:

Name: Claire Travis
Position: Commissioning Manager
Department: Health and Care
E-mail: c.travis@bury.gov.uk

Background

Transforming Learning Disability Services" is one of our 6 Adult Social Care priorities 2023-2026: supporting people with learning disabilities to help them live as independently as possible, connected to their communities, and having fulfilled lives.

At the heart of this transformation is our "Together Towards Independence" programme. One element of this is where social workers supported people with complex needs to achieve their goals by using a strengths-based, progression approach. Reviews of people with complex behaviour led to the following results from a sample of 37 people:

- 37 are experiencing improved wellbeing outcomes
- 28 (75%) are experiencing significantly less health or unregulated behaviour episodes
- 18 (50%) are judged to be more independent

We have had fabulous feedback from our care partners, people and their families about their care and support; and the difference it has made to peoples' lives. Progression and strengths-based training has therefore been given to over 55 staff from the Council and NHS, and we are embedding practice amongst staff further as we continue our journey. This procurement will see the progression model delivered across our care partners as well as our assessment and support staff.

Our aim:

- People will enjoy a higher quality of life
- The profile of support will change over time (less people have intensive support; more have low level support)
- Care partners will be able to support us in addressing the 23% increase in demand for LD services over the past 5 years.

An essential part of our journey is working alongside our care partners to make sure that everyone is using a strengths-based progression approach. Whilst we have great care partners in Bury, we need to make sure that every single one is supporting our residents to live their best lives and achieve their goals. Not just to maintain a "status quo" meeting people's needs, but to support to develop skills and enable them to progress, where possible. We cannot achieve our goals unless we support our care partners to be the best that they can be.

Permission is sought to start the process which will ultimately result in the procurement of a new Supported Living contract in Bury, to replace the existing contracts. Following procurement rules, we will work with existing and new care partners to work on the

development of a new service specification, which will ensure that everyone is working in the progression and strengths-based way.

The Supported Living service supports Bury residents with learning disabilities with their assessed needs under the Care Act 2014.

The service currently supports 177 people with learning disabilities in a range of accommodation – e.g. people living by themselves; 2-3 people sharing a house, a block of flats etc. We aspire for everyone to have "their own front door" wherever possible.

The Council currently spends £13.7 million a year on Supported Living for people with learning disabilities, with homes within the Bury area. Current services are bought on a "spot" basis from 21 private Partners in Bury.

In addition, the Council's own Local Authority Trading Company (LATCO) is funded on a block contract arrangement; but is not included in this tender process, but their specification will be changed with mutual agreement (the block contract ends in 2031).

The Council also spends £2.7 million on support for people with learning disabilities outside Bury: these services are not included in the tender process because placements are specialist, where services may not exist in borough etc. Wherever possible, commissioners work with social workers to enable people back into borough – this support is carried out on a case-by-case basis.

There are no additional increased financial implications as the service is already budgeted for in the Care in the Community budget.

Links with the Corporate Priorities:

Local: The service supports people to live independently in their homes and communities for as long as possible.

Enterprise: Encouraging partners to work in new and innovative ways, backed by contracts which support these, promoting the best quality services.

Together: We are involving local people with learning disabilities, their families and those who know them well in all steps of the project, to make sure we have the best model of support, to improve their health and wellbeing

Strengths: The promotion of personal resilience and capabilities, in our progression model of support and also the current and potential social and community networks, to make sure that people stay connected and independent.

Equality Impact and Considerations:

An EIA has been completed which has highlighted potential impacts across several characteristics. All impacts have been considered and mitigating actions will be put in place to remove these impacts. With mitigations there are no adverse equality impacts.

Please see appendix 1 for Equality Impact Analysis.

Environmental Impact and Considerations:

In line with the Council's target to be carbon neutral by 2038, a minimum of a 6-week consultation period with stakeholders will enable thorough engagement. Ensuring the new Supported Living model is developed in a way which has the least possible environmental impact.

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
The Council will not be compliant with Procurement rules and legislation.	Advice from legal services confirms that the Council is complying with Procurement rules and legislation.
The public consultation will not be legitimate and accessible.	The Council will follow the 'Gunning principles' and seek input and advice from the Comms Team as needed.

Legal Implications:

There are clear expectations to consult prior to implementing any transformation to services. Legal input and advice will be sought on the consultation responses and next steps.

Procurement colleagues will be involved in the full tender process, with legal advice and input in respect of the terms and conditions of the contract.

Financial Implications:

There are no additional financial implications arising directly from the report as the current services are already budgeted for in the Care in the Community budget and forecast changes in demand and cost factored into the medium term financial strategy.

Appendices:

Please see appendix 1 for Equality Analysis.

Background papers:

N/A

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
Bury People First	An organisation for Bury residents with learning disabilities to have their voices heard on things that matter to them.
Gunning Principles	Criteria for public consultation.

This page is intentionally left blank

Equality Impact Analysis

This equality impact analysis establishes the likely effects both positive and negative and potential unintended consequences that decisions, policies, projects and practices can have on people at risk of discrimination, harassment and victimisation. The analysis considers documentary evidence, data and information from stakeholder engagement/consultation to manage risk and to understand the actual or potential effect of activity, including both positive and adverse impacts, on those affected by the activity being considered.

To support completion of this analysis tool, please refer to the equality impact analysis guidance.

Section 1 – Analysis Details (Page 5 of the guidance document)

Name of Policy/Project/Decision	Supported Living Tender
Lead Officer (SRO or Assistant Director/Director)	Adrian Crook (Director of Adult Social Services and Community Commissioning)
Department/Team	Health and Care
Proposed Implementation Date	N/A
Author of the EqIA	Claire Travis (Commissioning Manager for Learning Disabilities & Autism
Date of the EqIA	20th August 2025

1.1 What is the main purpose of the proposed policy/project/decision and intended outcomes?

Summary

"Transforming Learning Disability Services" is one of our Adult Social Care priorities 2023-2026: supporting people with learning disabilities to help them live as independently as possible, connected to their communities, and having fulfilled lives.

At the heart of this transformation is our "Together Towards Independence" programme. One element of this is where social workers supported people with challenging behaviours to achieve their goals by using a strengths-based, progressive approach.

An essential part of our journey is also working alongside our care partners to make sure that everyone is using a strengths-based progressive approach. Whilst we have great care partners in Bury, we need to make sure that every single one is supporting our residents to live their best lives and achieve their goals. Not just to maintain a "status quo" meeting people's needs, but to support to develop skills and enable them to progress, where possible. We cannot achieve our goals unless we support our care partners to be the best that they can be.

Permission is sought to start the process which will ultimately result in the procurement of a new Supported Living contract in Bury, to replace the existing contracts. Following procurement rules, we will work with existing and new care partners to work on the development of a new service specification, which will ensure that everyone is working in the progressive and strengths-based way.

The Supported Living service supports the vulnerable people of Bury with their assessed needs under the Care Act 2014. This includes support with development of independent living skills. The definition of Supported Living for the purposes of this tender exercise is anyone who receives support from a CQC registered provider in their own home and/or the community which is not "traditional" care at home.

The service supports approximately 177 people and delivers care in 65 supported living locations each week (locations could be single occupancy dwellings or buildings where several people live).

The forecast for FY2025/26 is that the council will spend approximately £13.7m on Supported Living for people with learning disabilities whose support is commissioned from 21 private care partners in Bury.

Recommendation(s)

1. The Commissioning Team will follow the timeline outlined and complete consultation, engagement, and co-production of a service specification.
2. For the tender for Supported Living to be put to the market, as per procurement rules and support.
3. For Cabinet to receive the results of the invitation to tender and award the contract between July-November 2026.

Reasons for recommendation(s)

The re- procurement and timeline will afford Commissioners the opportunity to complete comprehensive engagement with key stakeholders on a new model for Supported Living. We will run workshops with partners and professionals to understand what works well currently and whether there are opportunities to do things differently, and we will engage with residents and families, not only people who use the service, but also the Bury People First (our co-production network). Commissioners will co-produce a new service specification and model with key stakeholders.

In line with its legal duties, the Council will follow Procurement Law and fair purchasing processes.

Section 2 – Impact Assessment (Pages 6 to 10 of the guidance document)

2.1 Who could the proposed policy/project/decision likely have an impact on?

Employees: No. The recommendations relate to potential changes for Supported Living providers and customers.
Community/Residents: Yes.
Third parties such as suppliers, providers, and voluntary organisations: Yes.

If the answer to all three questions is 'no' there is no need to continue with this analysis.

2.2 Evidence to support the analysis. Include documentary evidence, data and stakeholder information/consultation

Advice from Corporate Procurement and Legal colleagues is that the Council is complying with relevant rules and legislation.

Data from Equality Impact Assessment for Supported Living Service Review completed in July 2025:

Protected Characteristic	Bury Population Data (from the JSNA*)	Supported Living Customer Data –learning disabilities (from Liquid Logic)
Age	Bury has 114,526 (59.1%) working age adults (18-64 years). There are 35,447 (18.3%) older adults in Bury (65 years and over).	Age 18 to 64 – estimated to be 105 people Age 65 and over – estimated to be 13 people
Disability	19% of the population report having a disability.	Data unavailable. However, everybody receiving this service has Care Act eligible needs.
Gender Reassignment	The question on gender identity was new for Census 2021. It was a voluntary question only asked of those aged 16 years and over. The question asked, "Is the gender you identify with the same as your sex registered at birth?" with 3 answer options of Yes, No or to write in their gender identity. 94.4% of the population aged 16 years and over in Bury answered Yes.	Data unavailable.
Race	Asian, Asian British or Asian Welsh – 11.9% Black, Black British, Black Welsh, Caribbean or African – 1.9% Mixed or Multiple ethnic groups – 2.6%	Asian, Asian British or Asian Welsh – estimated to be 21 people Black, Black British, Black Welsh, Caribbean or African – estimated to be 3 people Mixed or Multiple ethnic groups – estimated to be 5 people

		Other ethnic group – 1.9% White: English, Welsh, Scottish, Northern Irish or British – 78.2% White: Other – 3.5%	Other ethnic group – estimated to be 3 people White: English, Welsh, Scottish, Northern Irish or British – estimated to be 138 people White: Other – estimated to be 6 people
	Religion and Belief	Buddhist - 0.3% Christian – 48.8% Hindu – 0.5% Jewish – 5.5% Muslim – 9.9% Sikh – 0.3% Other religion – 0.3% No religion – 29.4% Not answered – 4.9%	Buddhist – 1 person Christian – 86 people Hindu – 1 person Jewish – 10 people Muslim – 18 people Sikh – 1 person Other religion – 1 person No religion – 52 people Not answered – 8 people
	Sex	The population of Bury is 51% female and 49% male.	Data not available from systems, however assumption is that the ratio will follow the general population split.
	Sexual Orientation	The question on sexual orientation was new for Census 2021 and was voluntary only asked of those aged 16 years and over: Heterosexual/Straight – 90.6% Gay/Lesbian – 1.6% Bisexual – 1% All other sexual orientations – 0.3% Not answered – 6.5%	Not recorded on Protocol LAS.
	Carers	The percentage of people providing unpaid care in Bury is 9.2%.	Informal Carer (without an active carers support plan) – 331 (40.4%) Formal Carer (with an active carers support plan) – 119 (14.5%)

(*) Please note: the JSNA analyses characteristics of the population, as above, but does not break this down further for people with Learning Disabilities.
All key stakeholders, with the exception of providers due to market competition rules, will be invited to join a 'co-production working group' which will meet regularly throughout October 2025 to March 2026 to update and co-produce the relevant documentation. The Community Commissioning Team will lead this work with input from Brokerage colleagues, Healthwatch colleagues, and Bury People First (our Learning Disability co-production network).

2.3 Consider the following questions in terms of who the policy/project/decision could potentially have an impact on. Detail these in the impact assessment table (2.4) and the potential impact this could have.

- Could the proposal prevent the promotion of equality of opportunity or good relations between different equality groups?
- Could the proposal create barriers to accessing a service or obtaining employment because of a protected characteristic?
- Could the proposal affect the usage or experience of a service because of a protected characteristic?
- Could a protected characteristic be disproportionately advantaged or disadvantaged by the proposal?
- Could the proposal make it more or less likely that a protected characteristic will be at risk of harassment or victimisation?
- Could the proposal affect public attitudes towards a protected characteristic (e.g. by increasing or reducing their presence in the community)?
- Could the proposal prevent or limit a protected characteristic contributing to the democratic running of the council?

2.4 Characteristic	Potential Impacts	Evidence (from 2.2) to demonstrate this impact	Mitigations to reduce negative impact	Impact level with mitigations Positive, Neutral, Negative
Age	All customers will still receive the same level of support, but for	As described in the data section above, a disproportionate cohort of people with learning	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the	Neutral.

	some it may be delivered by a different provider which will involve a transition (all customers will have a choice). Impact with older customers that a change/transition in care team may cause anxiety, confusion, and uncertainty.	disabilities are more likely to use Supported Living services.	Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic. Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their provider.	
Disability	All customers will still receive the same level of support, but for some it may be delivered by a different provider which will involve a transition (all	Disproportionate cohort of people with disabilities are more likely to use Supported Living services.	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it.	Neutral.

	customers will have a choice). Potential impact in lost knowledge of the cared for person and reasonable adjustments in place during a transition to a new care team. Changes in care team may cause some disabled customers anxiety, confusion, and uncertainty.		Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic. Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their provider. Currently 25% of people with LD who have a package of care, have a personal budget direct payment which they use to purchase all or some of their support.	
Gender Reassignment	All customers will still receive the same level of support, but for some it may be delivered by a different provider which will involve a transition (all	Data unavailable.	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it.	Neutral.

	customers will have a choice). Transgender customers may have built up a relationship of trust with current care team. There may be some anxiety and uncertainty in protecting trans history and/or disclosing trans history to new care provider teams.		Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic. Commissioners will work with customers and take a customer led approach to those who have a trans history to manage any transition (this would include or exclude trans history information depending on the persons choice). Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, a transgender person may have built up a relationship of trust with their carers and may wish to keep their current provider.	
Marriage and Civil Partnership	No evidence to suggest impact.	N/A	N/A	Neutral.
Pregnancy and Maternity	No evidence to suggest impact.	N/A	N/A	Neutral.

Race	All customers will still receive the same level of support, but for some it may be delivered by a different provider which will involve a transition (all customers will have a choice). Potential Impact around language barriers during transition to new care team provider. Impact in maintaining any cultural arrangements that may be in place with current care team.	Whilst there are some variations between Bury population data and Supported Living Customer data there is nothing to suggest a significant disproportionate impact.	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, to support a protected characteristic (for example, female only carers for cultural reasons). Where required a translation service is accessible to both commissioners and customers to assist in the communication of any transition in care team. Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have the same language or	Neutral.

			cultural needs as their carers, they may wish to keep their current provider.	
Religion and Belief	All customers will still receive the same level of support, but for some it may be delivered by a different provider which will involve a transition (all customers will have a choice). Impact in maintaining any cultural and religious arrangements that may be in place with current care team.	Whilst there are some variations between Bury population data and Supported Living Customer data there is nothing to suggest a significant disproportionate impact.	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic (for example, female only carers for religious reasons or protected times of day/week for worship/praying). Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their provider.	Neutral.

Sex	All customers will still receive the same level of support, but for some it may be delivered by a different provider which will involve a transition (all customers will have a choice). Potential impact in maintaining gender appropriate care when changing care teams.	Whilst there is a variation between Bury population data and Supported Living Customer data there is nothing to suggest a significant disproportionate impact.	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic (for example gender appropriate carers where possible). Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their provider.	Neutral.
Sexual Orientation	All customers will still receive the same level of support, but for	Whilst there are some variations between Bury population data and Supported Living	Clear comms with all customers affected via a letter including e-mail address and phone number for any queries. This will be checked by the	Neutral.

	some it may be delivered by a different provider which will involve a transition (all customers will have a choice). Customers may have built a relationship of trust with their care team around sexual orientation. A change in care team may cause some anxiety or uncertainty around 'coming out' and building trust with a new team.	Customer data there is nothing to suggest a significant disproportionate impact.	Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic. Commissioners will work with customers and take a customer led approach to manage disclosure or non-disclosure of sexual orientation depending on the persons choice. Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their carers, particularly around sexual orientation, they may wish to keep their current provider.	
Carers	All customers will still receive	Disproportionate impact is expected due to the cohort	Clear comms with all customers/carers affected via a	Neutral.

	the same level of support, but for some it may be delivered by a different provider which will involve a transition (all customers will have a choice).	of people who use Supported Living services.	letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic. Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their provider.	
Looked After Children and Care Leavers	No evidence to suggest impact.	N/A	N/A	Neutral.
Socio-economically vulnerable	No evidence to suggest impact.	N/A	N/A	Neutral.
Veterans	No evidence to suggest impact.	N/A	N/A	Neutral.

Actions required to mitigate/reduce/eliminate negative impacts or to complete the analysis

2.5 Characteristics	Action	Action Owner	Completion Date
	No actions identified at this stage.		

Section 3 - Impact Risk

Establish the level of risk to people and organisations arising from identified impacts, with additional actions completed to mitigate/reduce/eliminate negative impacts.

3.1 Identifying risk level (Pages 10 - 12 of the guidance document)

Impact x Likelihood = Score			Likelihood			
			1	2	3	4
			Unlikely	Possible	Likely	Very likely
Impact	4	Very High	4	8	12	16
	3	High	3	6	9	12
	2	Medium	2	4	6	8
	1	Low	1	2	3	4
	0	Positive / No impact	0	0	0	0

Risk Level	No Risk = 0	Low Risk = 1 - 4	Medium Risk = 5 – 7	High Risk = 8 - 16

3.2 Level of risk identified	Low risk

3.3 Reasons for risk level calculation	A low risk level has been calculated for the following recommendations: 1. The Commissioning Team will follow the timeline outlined and complete consultation, engagement, and co-production of a service specification. 2. For the tender for Supported Living to be put to the market, as per procurement rules and support. 3. For Cabinet to receive the results of the invitation to tender and award the contract between July-November 2026. The reasons for the low risk level are: • Advice from legal services confirms that the Council is complying with Procurement rules and legislation. • All customers will still receive the same level of support, but for some it may be delivered by a different provider which will involve a transition (all customers will have a choice). • Clear comms with all customers/carers affected via a letter including e-mail address and phone number for any queries. This will be checked by the Council's Comms Team to ensure it is accessible. Providers will be asked to offer support to customers who need it. • Commissioners will support a smooth transfer by ensuring consent by the customer and all relevant paperwork in place for the new provider, particularly the support plan as this will include specific individual requirements, such as reasonable adjustments to support a protected characteristic. Customers will also have the option for a personal budget to choose their provider or a personal assistant of choice, for example, if they have built up a relationship of trust with their provider.

Section 4 - Analysis Decision (Page 11 of the guidance document)

4.1 Analysis Decision	X	Reasons for This Decision
There is no negative impact therefore the activity will proceed		
There are low impacts or risks identified which can be mitigated or managed to reduce the risks and activity will proceed	x	Bury Council must follow procurement rules and legislation. All customers will still receive the same level of support, but for some it may be delivered by a

		different provider. All customers will have a choice and reasonable adjustments will be made to support protected characteristics, managed in a sensitive manner.
There are medium to high risks identified which cannot be mitigated following careful and thorough consideration. The activity will proceed with caution and this risk recorded on the risk register, ensuring continual review		

Section 5 – Sign Off and Revisions (Page 11 of the guidance document)

5.1 Sign Off	Name	Date	Comments
Lead Officer/SRO/Project Manager			
Responsible Asst. Director/Director			
EDI	Lee Cawley	20/08/25	QA Complete. The analysis has identified several impacts across many characteristics which may occur as a result of this activity. All impacts which could be negative or present disadvantage have been mitigated to ensure these are minimised or eliminated.

EqIA Revision Log

5.2 Revision Date	Revision By	Revision Details
20 08 25	Claire Travis	Extra detail supplied, as per request from Lee Cawley

Agenda Item 12

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Implementation of Live Well in Bury	
Report of	Cabinet Member for Adult Care, Health and Public Service Reform	

Summary

1. This paper places the implementation of the GM Mayoral Live Well Programme in Bury in the context of previously agreed *LET'S Do It!* priorities for, and delivery of neighbourhood team working in the borough. While GM Live Well will frame the further development of the public service reform and transformation, the paper describes a unique opportunity to implement a Live Well Centre in Whitefield, operating as our exemplar centre in accordance with the requirements of the GM Live Well Funding received.

Recommendation(s)

2. The recommendations are
   a. To note the principles of the GM Live Well programme and recognise the solid foundation for it to land in Bury given the work on integrated team working in 5 neighbourhoods and in strengths-based working and community capacity recognition
   b. To support in principle the deployment of the Ark building in Whitefield as the Live Well 'flagship' live well centre in the borough by March 2026 as the first phase of delivering the GM live well commitment of a live well centre in every neighbourhood by 2030.
   c. To note that GM Live Well transition funding of £676k is to be split 50:50 with the VCSE and to approve the £338k transfer to Bury Voluntary and Community Faith Alliance (Bury VCFA) to convene the VCFSE component of the scheme including in the first instance increasing community capacity and resilience in order to for instance take on building operation?
   d. To agree a call on the council component of the funding will be backlog maintenance and initial refurbishment to bring the building back into use
   e. To note a potential requirement for the Council to underwrite building management function for up to 3 years, up to £100k per annum, until the community capacity is in a position to take on the operation of the building, based on evidence and assurance of financial viability.

Reasons for recommendation(s)

3. The recommendations would allow Bury to be fully compliant with the terms of the GMCA/NHS GM grant allocation to deliver an exemplar Live Well centre in

the borough, as a first phase of the Live Well commitment to have a Live Well centre in every neighbourhood and would be a major manifestation of *LET'S Do It!* principles in Whitefield.

Alternative options considered and rejected

4. The alternative option considered was to use the Live Well funding to provide a broad level of support in each of the 5 neighbourhoods. This is rejected because it will not deliver a substantial Live Well centre as required by the terms of the grant. It is also noted that there are live programmes in each of the 4 other neighbourhoods that have potential to deliver a Live Well centre – for example in the Radcliffe hub and in the Prestwich development. There is a unique opportunity in Whitefield to bring a currently disused council building back to life.

Report Author and Contact Details:

Name: *Will Blandamer*
Position: *Executive Director*
Department: *Health and Adult Care*
E-mail: *w.blandamer@bury.gov.uk*

Background

GM Live Well

5. GM Live Well is a high profile commitment from both the GM Mayor and NHS Greater Manchester to create conditions for everyone to access great everyday support in every neighbourhood.

6. To support the implementation of Live Well in each District in GM, joint funding from NHSGM and GMCA, in the form of a one-off grant from GMCA, is available from Bury, totally £676K. The terms of the grant state….

This initial Live Well Implementation Fund should be used to support the local roll-out of the Live Well programme, which includes

- *The establishment of Live Well centres, spaces and offers*
- *To establish at least one 'Live Well centre' to serve as the local flagship for developing and delivering Live Well support*
- *To enhance an existing local setting, or it may be used to accelerate the integration of a number of different points for joined up support*
- *To enable the co-location of staff to form cross-sector teams (i.e. all relevant public services and VCSFE sector)*

- *To support the integration of support through an optimum neighbourhood model by better aligning the neighbourhood model with the flagship Live Well centre*
- *To build on existing models and contribute to the development of Live Well workers or navigators operating from and between Live Well Centres and Live Well Spaces*
- *The development of a resilient VCFSE sector and an accelerated shift to a 'culture of prevention' across our system*

There is also an expectation that:

- *Your teams will work with communities on the design and development of Live Well Centres, spaces and offers with local people and based on the lived experience of those accessing support locally*
- *Each locality will nominate a specific Live Well support theme, that they would like to test out and then share the learning across the partnership.*
- *This would not be the exclusive function of the Live Well centre but would be an area of learning to support others (e.g. housing support, linking to primary care, wellbeing, support for those experiencing multiple disadvantage etc.)*
- *Each locality agrees to being part of a learning network and adopts a culture of sharing learning and innovation across the partnership*
- *Where appropriate or opportunities present, localities should connect the Live Well Implementation work to the 'Economic Inactivity' Trailblazer activity*

7. It will be noted that key outcomes from the funding are:

   a. *At least 50% of the funding must be directed to the local VCFSE sector, with evidence of joint working with the sector to agree the proportion of investment.*

   b. *To establish at least one 'Live Well centre' by 31st March 2026, to serve as the local flagship for developing and delivering Live Well support.*

8. Specifically, a Live Well centre is described as the following:

   Live Well Centres are welcoming, walk-in spaces where people can get everyday support without stigma, judgement or long waits. Whether it's help with housing, health, mental health and wellbeing, debt, employment, food, or simply feeling connected, Live Well Centres are there for the things that matter most. They are the front door for prevention and early support — places where people can speak to someone who listens, understands and

helps. Centres bring together VCSFE-led and public sector support under one roof, with trusted people on hand to walk alongside residents and connect them to what they need. Each centre is rooted in its local community and connected to a wider network of Live Well spaces and offers.

- **Delivered from recognised locations** that are easy to get to and well known by local people, building on existing venues like Family, Work and Skills, and Health and Care Hubs.
- **Intergenerational and universal** — inclusive of all ages and backgrounds, providing a full range of support, from crisis to everyday advice and connection.
- **Easy to access** — people can drop in, call, or reach out by email, without appointments or thresholds, with reliable and consistent opening times.
- **Welcoming, safe and inclusive space** — think kettles, sofas, calm décor and a friendly, human atmosphere — with environment, communications and services designed to be accessible and responsive to the needs of disabled people.
- **Joined-up** statutory and VCFSE support, with a core, consistent and trusted staff team — including Live Well workers, connectors, peer supporters, social prescribers, community organisations and public sector staff.
- **Seamless connection to wider Live Well offers** and wraparound support for housing, health and wellbeing, debt, welfare, food, employment, training, social connection and safety.
- **Clear and immediate crisis support**, longer-term help for those facing multiple challenges, and safety and protection when needed.
- **A diverse team that reflects the community** — a recruitment strategy that focuses on equity diversity and lived experience representation.
- **Anti-racist and culturally responsive practice** – all staff are supported with training and reflection to understand how racism shapes mental health, access to care and trust in services.
- **Staff trained in Live Well values and practice** — using person-centred, strength-based, trauma-informed approaches that foster prevention, equity, and work in partnership with people. Training is shared and delivered between Live Well Centres and Spaces.
- **Community engagement**, where Live Well Centres convene and support Live Well Spaces and Offers to come together, share learning, build strong relationships and foster collaborative working.
- **Providing proactive outreach** from local venues and Live Well Spaces.
- **Digitally enabled and community-connected** — offering free WiFi, devices and support to access online resources and services.
- **Live Well Centres actively shape support** through participation in the wider Live Well network, alliances and place based partnerships, ensuring decisions reflect diverse voices and lived experience.

Public Service Reform in Bury

9. In Bury the Public Service Reform Board (part of 'Team Bury') have been working for some time on a model of public service reform with two key pillars;

   a. the establishment of neighbourhood team working in each of 5 places in the borough - Prestwich, Whitefield, Bury (East), West, and North,
   b. a focus on the strengths and assets of individual communities and supporting community and voluntary capacity building.

10. This work and considerable progress is reflected in the slide below.

L

Integrated Neighbourhood Working in Bury

Joined up services across 5 identified neighbourhoods; working with communities to relentlessly focus on prevention and earlier early intervention; maximising local assets and spaces in each neighbourhood to enable people to thrive.

Bury's model of 'integrated support' with a neighbourhood focus by default:

North	East	West	Whitefield	Prestwich
Each neighbourhood has a Neighbourhood profile and analysis of need, identification of cohorts of risk to tailor and target integrated person-centred activity				
Co-located multidisciplinary teams in each neighbourhood, led by a Public Service Leadership Team, integrating 'integrated support' through a 'Team Around' approach. Includes housing engagement; health and care integrated leads; social prescribers; employment support; Live and Stay Well; police and fire neighbourhood leads; Family Help leads; public health; voluntary sector infrastructure representatives				
Joint delivery of strengthened Integrated Neighbourhood Team (INTs) (Adult Care and Health) model including social prescribing and increasing alignment of mental health early intervention and prevention.				
Rapidly developing model of family hubs described by neighbourhood and delivering the prevention and early intervention strategy for children and increasingly connected to schools				
Finalising the Live Well model and specifically within this the neighbourhood-based employment support model.				
Strengths based approach built on LETS Behaviours to further engagement, participation and reduce inequalities, eg co-designing interventions with lived experience groups.				
Collective insight of community assets and networks, with which to work with communities and connect people at place as examples of Live Well spaces, coordinated by Bury Voluntary, Community and Faith Alliance				

11. The work of integrated neighbourhood teams in health and adult care was recognised by the LGA peer review into adult services recently as "exemplary and enviable". We also have public service leaderships teams in each of the 5 places, creating relationships between public services and voluntary and community capacity in the place and working to address particular cohorts of risk and harm. We also have the model of family hubs in development, predicated on the 5-neighbourhood footprint but in practice delivered at a much more local community level (for example Chesham).

12. This work – to join up public services, to create opportunities for public services to know each other and work more effectively together, and for public services to have a shared knowledge of the assets and voluntary and community capacity in the place is one of the key pillars of public service reform in Bury.

13. But this isn't just about joining public services together, it's about challenging the nature of the relationship between public services and communities – it is about shifting power and resources closer to communities, moving towards a shared social model of neighbourhood working, and building a wider movement for change. The *LET'S Do It!* strategy in Bury signals this intent. A core component of this work is the leadership provided by the Bury Voluntary Community and Faith Alliance (Bury VCFA) -creating the conditions for a movement, administering investment capacity, and challenging public services in the way they work. But it is also about the incredible array of community and voluntary groups in the borough, some large some small, and the contribution they make to people's lives.

14. For the reasons above Bury is in strong place to respond to the opportunity of the Live Well fund – strategically coherent with *LET'S Do It!* and the Locality Plan for health and care, reflective of years of development work building both integrated neighbourhood team working and recognising and strengthening voluntary and community capacity.

15. However, there is a very particularly requirement of the Live Well fund – to develop one flagship 'Live Well' centre by March 2026 and to have a Live Well centre in each neighbourhood by 2030.

16. Bury does not have a history of developing 'neighbourhood hubs' (for example like the Broughton hub in Salford), where public services and community services work together in a building recognisable to the local population as accessible and inviting, and a base for community activity. While we do have some newer elements of this in place – e.g the neighbouhub in Millgate focusing on employment support, and the family hubs in Redvales and Chesham – they are not fully integrated hubs as envisaged in Live Well.

17. Work is now being undertaken to develop a neighbourhood estates strategy, to frame the response to the *LET'S Do It!* priorities and bring coherence to the alignment of Live Well, integrated neighbourhood team working, family hubs implementation, alongside the councils' estates rationalisation programme. In the meantime, a unique opportunity to develop a flagship Live Well centre has presented itself in Whitefield

Potential Flagship Live Well Centre – Whitefield.

18. The Ark is a former Pupil Referral Unit located on Albert Drive in Whitefield. It is currently disused. It has many advantages as a potential Live Well centre:
    a. Its proximity to an area of social economic disadvantage
    b. Its proximity to the children's centre at Ribble Drive Primary School
    c. The scope of the accommodation, including reception area, classroom sized rooms, kitchen, sports hall, green space and parking.

19. The Bury Public Service Reform Group considered the potential location for the exemplar Live Well implementation. Whitefield was chosen for the following reasons.

- Whitefield relatively under resourced in terms of VCFSE capacity – Bury VCFA have focused for 18 months or so in this space and there is movement and a comprehensive understanding of capacity.
- Parts of Whitefield (Besses) has limited public service presence
- Evidence of challenges in relation to pockets of neglect

- Community Safety challenges – see this link for evidence of partnership already in action Whitefield: Police crackdown following 'number of violent incidents' | Bury Times including partnership working as part of Operation VARDAR.
- Public Service leadership working increasingly well and maturely – see attached overview of the work.
- Coterminous Primary Care Network
- Support from Bury Housing colleagues that Whitefield is a priority area.
- In its social economic make up – areas of poverty close to areas of affluence – it is a microcosm of the borough as a whole.
- Noting the opportunity to connect reform to economic ambition through the Whitefield masterplan.

20. The Ark is currently vacant. It has been held initially as an interim solution if required in the event of a delayed implementation of the PRU elsewhere in the borough, but this is no longer required.

21. It should be noted that the GM commitment is to have a Live Well centre in each neighbourhood across GM, including the 5 in the borough of Bury, by 2030. The Ark is just a potential first phase - work must continue to develop a live well centre in each of the other 4 neighbourhoods in Bury

Vision

22. There is an opportunity to deliver a flagship Live Well Centre in the borough, in Whitefield. In the context of the characteristics of a Live Well centre described above, the Ark has the potential to be:

    a. A focal point for the local community, in the future owned and led by the local community, space for community groups and forums, and working as part of the existing and strengthening voluntary and community capacity in Whitefield

    b. A focal point for a range of public services and voluntary services coming together to work specifically on the consequences of poverty in the area, for example.

        i. A spoke of the neighbouhub in the Millgate Centre
        ii. A drop in provision for income maximisations as part of the reformed council welfare support offer
        iii. Drop-in activity through Citizens Advice
        iv. Housing Support and Advice

c. A focal point for the family hub implementation in Whitefield – potentially operating as a two-site solution with the existing children's centre on Ribble Drive

d. A base for the integrated neighbourhood team in health and adult care with potential clinical space to expand a range of services available.

e. Utilisation of the sports hall by local community groups/sports clubs

23. In 5 years', time it is envisaged the Ark is

- at the heart of the community – vibrant, with a thriving programme of activities and services (both public and voluntary sector).
- Community-owned and led – via a successful asset transfer and its own staff (TUPE) / volunteer workforce.
- A mixture of paid and voluntary workforce creating a warm, welcoming space for the community to mix and mingle, as well as to access support.
- Active signposting and support from a network of other organisations and services, all accessible within the neighbourhood.
- Financially sustainable and not dependent on council financial support

24. In planning and developing the proposal we need to be true to the principles of *LET'S Do It!* and Live Well and work with the local community to understand their requirements, hopes, expectations. This is essential – to operate as a Live Well centre it needs to be 'owned' by the community and not imposed on them. This may require progress to be necessarily slower, but it will result in a more sustainable and vibrant provision than otherwise.

25. There has already been some engagement with residents on what Live Well could mean in Whitefield via insight work obtained by VCFA.

Key Issues

26. This is an exciting opportunity and the GM team administering the grant have indicated strong support for the proposition on the basis of strategic coherence, vision, track record of public service reform delivery, and the opportunity in Whitefield. The GM team acknowledge however that this is not just 'rebadging' existing provision, it is totally new initiative, and recognise timelines might be elongated compared to some other districts.

27. In order to make progress the following issues needs to be addressed:

a. Project management capacity to deliver the hub is required and in the spirit of Live Well this is best led by the VCFA working with the local community. This paper proposes the 50% allocation of the total grant is provided directly to VCFA to administer and the first call against the grant is a project manager to be embedded in the community.

b. Estate – in the context of the work of the Strategic Estates Group, and the emergent neighbourhood estate framework, backlog maintenance costs and recurrent building management costs need to be assessed and delivered. Refurbishment will be determined by building function but will need to include as a minimum
    i. Welcoming reception area
    ii. Conversion of some classroom space to community rooms, and staff bases
    iii. Digital connectivity
c. Community insight – VCFA will continue insight and engagement work and look to establish a shadow 'management committee'.
d. Financial Sustainability – work is required to understand recurrent running costs of the building – energy, opening and closing etc, and the sources of income available. Work is required to to establish contributions from supporting partners which will aid in phasing out the Council support to the building management costs and increase the stability of the financial solution for the scheme.

28. Initial programme arrangements are to be finalised including a programme group reporting to the Public Service Reform Board, joint SROs (Will Blandamer and Helen Tomlinson from VCFA), project manager employed by VCFA. Subject to approval we would wish to establish a shadow 'management committee' for the building led by the community. We believe, in the spirit of Live Well', that this project needs to be substantially led by the community, not done to them.

Transition

29. The work to deliver a live well centre in each of 5 places in the borough, starting with the Ark must not be seen as an additional project. It needs to be seen as an inherent part of transformed service delivery in the borough envisaged by *LET'S Do It!* – prioritising prevention and early intervention and supporting residents to be in control of the circumstances of their lives. The programme needs core funding to affect the transition envisaged and, in the end, the financial benefit intended. This has implications for, for example the corporate landlord function. It is also likely to require transition funding – for example in the Ark's case to employ building management capacity to operate the building – opening, closing, lease management etc.

30. It is considered that this is transitional in the sense that in time the building needs to be owned, run, and made financially sustainable, by the local community. Transitional funding is available from:

    a. The Live Well grant held by the council, although the scale will depend on the backlog maintenance requirement to bring the building back into ownership

b. Any funding associated with the implementation of the family hub
c. The ability to reorientate public service spend from elsewhere in support of 'anchor tenants' in the Ark (for example the public service leadership team).

31. However, this paper recommends inclusion in the MTFS for a further £100k p.a. to underwrite as required the project and building management capacity in the transition phase.

Links with the Corporate Priorities:

32. This proposal responds directly to the commitment to deliver integrated team working in 5 places in the borough, and in the tone of implementation fully respond to priorities relating to Local, Strengths and Together.

Equality Impact and Considerations:

33. A full EIA has been completed. This activity is currently a concept which is envisaged to provide increased localised support and services for residents. There are no anticipated negative impacts at this stage with only neutral and positive impacts identified. The activity will be continually reviewed with the EIA updated as the activity progresses

---

Environmental Impact and Considerations:

34. The proposed use of the Ark in Besses o' the' Barn offers environmental opportunities and challenges. Positively, it could reduce car travel by centralising services, encourage walking and cycling, and integrate green infrastructure aligned with Bury Council's goal to be carbon neutral by 2038. However, the refurbishment of the building may temporarily disrupt local ecosystems and increase emissions. Sustainable design, use of recycled materials, and community-led stewardship will be key to minimising impact, and community use and engagement is a cornerstone of the live well proposition. There is scope for the utilisation of the green spaces for children's support and local community food growth. The centre can enhance biodiversity and promote low-carbon living if carefully planned and delivered in line with the Whitefield Town Centre Plan

---

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
This is a relatively straightforward scheme in term of refurbishment but is complex in terms	1) GM live well team recognise this as a brilliant but ambitious scheme,

of the multiplicity of aligned services – statutory and voluntary, coming together. And in the spirit of the live well strategy this is importantly feels to be owned and led by the community. There is a risk the building will not be operational in accordance with the GM requirement of March 2025	effectively bringing an entirely new live well community base into being and have indicated full support even in event of relatively slow progress due to the necessity to consult and engage and in the event of delays to individual aspects of delivery 2) The additional funding to support 'operations' in this building and in time others provide confidence that the management capacity from the council, working particularly with Bury VCFA who have also been funded, will be sufficient to deliver the scheme.

Legal Implications:

35. Grant Funding for this scheme is subject to the GM Live Well Principles.

36. The nature of the proposals include partnerships between the Council and aligned statutory and voluntary organisations, which may need to be governed through either contractual arrangements or under Memoranda of Understanding, either of which may require support from Legal Services.

Financial Implications:

37. The paper outlines the requirement for additional annual building management costs estimated at a maximum of £100k to be included within the revenue budget for 2026/27 and the medium term financial strategy for the next 3 financial years. As the estimated costs cannot be contained within existing budget provision, approval of the report will increase the Council's forecast funding gap in future years with the updated medium term financial strategy scheduled to be reported to Cabinet in November or December depending on the timing of the provisional local government finance settlement, with current indications are that it is being targeted for November this year.

Appendices:

Appendix 1 - EIA

Background papers:

None.

Equality Impact Analysis

This equality impact analysis establishes the likely effects both positive and negative and potential unintended consequences that decisions, policies, projects and practices can have on people at risk of discrimination, harassment and victimisation. The analysis considers documentary evidence, data and information from stakeholder engagement/consultation to manage risk and to understand the actual or potential effect of activity, including both positive and adverse impacts, on those affected by the activity being considered.

To support completion of this analysis tool, please refer to the equality impact analysis guidance.

Section 1 – Analysis Details (Page 5 of the guidance document)

Name of Policy/Project/Decision	Live Well - Whitefield
Lead Officer (SRO or Assistant Director/Director)	Will Blandamer
Department/Team	Health and Adult Care
Proposed Implementation Date	January 2026
Author of the EqIA	Will Blandamer
Date of the EqIA	22/8/25

1.1 What is the main purpose of the proposed policy/project/decision and intended outcomes?
The proposal is to implement a live well exemplar hub in Whitefield as part of the first phase of the GM live well programme implementation in Bury. The live well hub is intended to be a focal point for community support and engagement as well as a place for delivery of range of public and voluntary services that support the local community in Whitefield. The proposed delivery site is in Besses in Whitefield, an area of challenging social and economic circumstances for residents and with a limited range public services available locally. It is proposed to utilise a currently unused premises and become a vibrant hub for all of the community. . It is a site precisely chosen for its proximity to an area of socio-economic deprivation and a relative paucity of public service delivery in the place,It is proposed to utilise a currently unused premises and become a vibrant hub for all of the community. While we are clear on the broad shape of the opportunity of the Ark, and while we have some pre-consltation engagement work with the local community on the services they want to see – the spirit of the development of the proposal is to be community led. We will develop and refine the offer over time and revisit this EIA during the development of the programme

Whitefield, and particularly Besses, has been chosen as a first phase implementation of the Bury live well programme because of a range of indicators associated with inequality.

- - Whitefield is relatively under resourced in terms of VCFSE capacity – Bury VCFA have focused for 18 months or so in this space and there is movement and a comprehensive understanding of capacity.
- Parts of Whitefield (Besses) have limited public service presence
- Evidence of challenges in relation to pockets of neglect
- Community Safety challenges – see this link for evidence of partnership already in action Whitefield: Police crackdown following 'number of violent incidents' | Bury Times including partnership working as part of Operation VARDAR.
- In its social economic make up – areas of poverty close to areas of affluence – it is a microcosm of the borough as a whole.

Work is being undertaken to assess accessibility of the Ark for local residents but feedback from families attending the nearby childrens development centre is that the service is accessible and close to the client cohorts it seeks to serve. As we finaise the offer from the Ark we will undertake further assessment on access/travel in relation to the characteristics of clients served.

Following engagement with the local community we will particularly focus on adults and families affected by poverty, and also the circumstances of children and young people in the vicinity.

For the element of work related to addressing poverty we would look to bring a range of drop in service provision to the vicinity, including employment support, income maximisation, Citizens Advise, housing support. This will include a focus on those with disability. On the later point we will seek to provide more locally available joined up and integrated services for childrens, young people and families. For the purposes of EIA it should be recognised that the Ark is specifically selected for its proximity to an area of sniicant socio-economic deprivation

As we develop the work we will update and refine the EIA particularly in relation to the groups we connect and those focused on addressing inequality and inequity. We also note that the whole GM live well programme is developing an EIA and we will reflect on the outcomes of that work in our local implementation

By its definition we seek to address and reduce inequality experienced by some residents in Whitefield – supporting and building community and voluntary capacity, connected VCSE capacity in the place, recognises the strengths of very local groups supporting characteristics of inequality, and bringing public services more locally and more accessible to local residents

Section 2 – Impact Assessment (Pages 6 to 10 of the guidance document)

2.1 Who could the proposed policy/project/decision likely have an impact on?
Employees: **Yes** Community/Residents: **Yes** Third parties such as suppliers, providers and voluntary organisations: **Yes** If the answer to all three questions is 'no' there is no need to continue with this analysis.

2.2 Evidence to support the analysis. Include documentary evidence, data and stakeholder information/consultation
Documentary Evidence: **The GM live well scheme ambition and programme is available here.** **- https://www.greatermanchester-ca.gov.uk/news/greater-manchester-driving-change-through-the-power-of-community/**
Data: The Bury Local Dirctory has a profile of Whitefield from which the demographic characteristics of the neighbourhood can be confirmed. https://www.theburydirectory.co.uk/jsna/neighbourhood-profiles. Note that Besses has a population of over 11000 and the proportion of residents who are between 35 and 39 is the highest percentage of the population In terms of inequality ad health inequality Besses has the highest proportion of adults with limiting illness or disability of the Besses, PilkingtonPark and Unsworth areas as a proportion of the 5000 Whitefield residents in that cohort Of the three areas above Besses has: The highest number of alcohol attributed hospital admissions The highest proportion of smoking prevalence The highest rate of physical inactivity The highest rate of crime The highest percentage of children in need by ward. The highest rate of emergency hospital admissions.

Stakeholder information/consultation:
Significant engagement with the community and the local voluntary sector has been undertaken in Whitefield led primarily by the VCFA and by local political leadership. This is referenced in the paper. This work will continue following approval is provided to confirm the Ark as the live well centre in Whitefield. We intend to develop the programme with full engatement and direct involvement of the local community.

2.3 Consider the following questions in terms of who the policy/project/decision could potentially have an impact on. Detail these in the impact assessment table (2.4) and the potential impact this could have.

- Could the proposal prevent the promotion of equality of opportunity or good relations between different equality groups?
- Could the proposal create barriers to accessing a service or obtaining employment because of a protected characteristic?
- Could the proposal affect the usage or experience of a service because of a protected characteristic?
- Could a protected characteristic be disproportionately advantaged or disadvantaged by the proposal?
- Could the proposal make it more or less likely that a protected characteristic will be at risk of harassment or victimisation?
- Could the proposal affect public attitudes towards a protected characteristic (e.g. by increasing or reducing their presence in the community)?
- Could the proposal prevent or limit a protected characteristic contributing to the democratic running of the council?

2.4 Characteristic	Potential Impacts	Evidence (from 2.2) to demonstrate this impact	Mitigations to reduce negative impact	Impact level with mitigations Positive, Neutral, Negative
Age	Increased access to physical and in person localised VCFSE and/or public services and support	The centre will house a range of localised 'drop in' services.	Consultation and analysis will take place in future with the local community to identify which services and support are most relevant to the residents of Whitefield	Positive
Age	ARK centre may not be accessible to older residents who experience limited mobility or means of attending the centre	Pilkington Park and Unsworth have an older population than Besses ward	Besses is the most populous ward of the three Whitefield wards The ARK centre is serviced by bus routes 95 and 97	Neutral

			https://tfgm.com/travel-updates/live-departures/bus/1800NC06251 Residents have access to TfGM Ring and Ride door to door service The ARK centre is approximately 0.8 miles from Whitefield Metrolink Station, a 15-20 minute walk Further analysis and review of accessibility will be undertaken as the activity progresses	
Disability	Increased access to physical and in person localised VCFSE and/or public services and support	The centre will house a range of localised 'drop in' services.	As above. Note also the Ark is ground level provision with sloped access to front door. Consultation and analysis will take place in future with the local community to identify which services and support are most relevant to the residents of Whitefield	Positive
Disability	ARK centre may not be accessible to some disabled residents who experience limited mobility or means of attending the centre	Besses has a higher population of residents who have are disabled than Pilkington Park or Unsworth	Besses is the most populous ward of the three Whitefield wards and has the highest proportion of disabled residents The ARK centre is serviced by bus routes 95 and 97 https://tfgm.com/travel-updates/live-departures/bus/1800NC06251	

			Residents have access to TfGM Ring and Ride door to door service Further analysis and review of accessibility will be undertaken as the activity progresses	
Gender Reassignment	No Impact			Neutral
Marriage and Civil Partnership	No Impact			Neutral
Pregnancy and Maternity	The ARK centre is expected to be closely linked to the existing children's development centre on Ribble Drive to become a family hub		Initial feedback from the operation of the Ribble Drive children's development centre which is in close proximity to the Ark indicates no challenges in accessing the service by families services	Positive
Race	Potential increased access to physical and in person localised VCFSE and/or public services and support relating to heritage and cultural needs	15% of residents in Whitefield are from an ethnic minority	Consultation and analysis will take place in future with the local community to identify which services and support are most relevant to the residents of Whitefield	Positive
Religion and Belief	No Impact			
Sex	Increased access to physical and in person localised	Women are more likely to head single parent families	Consultation and analysis will take place in future with the local community to identify which services	Positive

	VCFSE and/or public services and support for women and children	13.5% of families in Whitefield are lone parent families	and support are most relevant to the residents of Whitefield	
Sexual Orientation	No Impact			
Carers	Increased access to physical and in person localised VCFSE and/or public services and support	Potential for the centre to house 'drop in' support and services for unpaid carers	Consultation and analysis will take place in future with the local community to identify which services and support are most relevant to the residents of Whitefield	Positive
Carers	ARK centre may not be accessible to carers or their cared for people with limited means and time to attend the centre	Residents with caring duties are evenly split across the three wards in Whitefield	Besses is the most populous ward of the three Whitefield wards and has the highest proportion of disabled residents The ARK centre is serviced by bus routes 95 and 97 https://tfgm.com/travel-updates/live-departures/bus/1800NC06251 Residents have access to TfGM Ring and Ride door to door service Further analysis and review of accessibility will be undertaken as the activity progresses	Neutral
Care experienced Children and Care Leavers	Proposed family hub to provide localised support and services for families and carers	12% of the boroughs care experienced children and 12% of children classed as children in need are resident in Whitefield,	The scope for support to care experienced children is not currently defined but will be reviewed as the family hub is developed	Positive

	of care experienced children	13.4% of early help interventions are with families resident in Whitefield Further analysis shows that approximately 66% of these children are resident in Besses		
Socio-economically vulnerable	Increased access to physical and in person localised VCFSE and/or public services and support for socio-economically vulnerable	Unsworth ward includes areas within the top 10% deprived LSOAs relating to unemployment, low incomes and poor health Besses ward average household income is less than the Bury and Whitefield average 11% of Households in Whitefield experience fuel poverty	Potential for support services for adults of working age in poverty, including income maximisation, housing, employment support. Possibility to house services to support survivors of domestic abuse Consultation and analysis will take place in future with the local community to identify which services and support are most relevant to the residents of Whitefield	Positive
Socio-economically vulnerable	ARK centre may not be accessible to residents who are socio-economically vulnerable with limited means of attending the centre	Unsworth ward includes areas within the top 10% deprived LSOAs relating to unemployment, low incomes and poor health Besses ward average household income is less	Besses is the most populous ward of the three Whitefield wards The ARK centre is serviced by bus routes 95 and 97 https://tfgm.com/travel-updates/live-departures/bus/1800NC06251	Neutral

		than the Bury and Whitefield average 11% of Households in Whitefield experience fuel poverty	Residents have access to TfGM Ring and Ride door to door service The ARK centre is approximately 0.8 miles from Whitefield Metrolink Station, a 15-20 minute walk Further analysis and review of accessibility will be undertaken as the activity progresses	
Veterans	Increased access to physical and in person localised VCFSE and/or public services and support		Possibility to house localised VALOUR service for veterans and reservists	Positive

Actions required to mitigate/reduce/eliminate negative impacts or to complete the analysis

2.5 Characteristics	Action	Action Owner	Completion Date
Veterans	Review potential unclusion of valour centre	W Blandamer	Jan 2026
Care experienced Children	Review inclusion as part of family hub provision	R Arrowsmith	Jan 2026
Carers	Review with the community and other key stakeholders e.g Bury Carers forum the support available to carers	H Tomlinson	Jan 2026
Race	To test the portfolio of services as they develop to ensure a positive contribution to race diversity	W Blandamer	March 2026
All	Continue consultation with local residents to understand the needs and wants of the local community	H Tomlinson	Jan 2026

Section 3 - Impact Risk

Establish the level of risk to people and organisations arising from identified impacts, with additional actions completed to mitigate/reduce/eliminate negative impacts.

3.1 Identifying risk level (Pages 10 - 12 of the guidance document)

Impact x Likelihood = Score			Likelihood			
			1	2	3	4
			Unlikely	Possible	Likely	Very likely
Impact	4	Very High	4	8	12	16
	3	High	3	6	9	12
	2	Medium	2	4	6	8
	1	Low	1	2	3	4
	0	Positive / No impact	0	0	0	0

Risk Level	No Risk = 0	Low Risk = 1 - 4	Medium Risk = 5 – 7	High Risk = 8 - 16

3.2 Level of risk identified	1
3.3 Reasons for risk level calculation	We believe that as the purpose of the initiative is to bring all members of the community together and support those community groups working with residents with the prescribed characteristics, there is very little risk. However, we need to be vigilant in ensuring that all members of the community benefit from the provision as it develops.

Section 4 - Analysis Decision (Page 11 of the guidance document)

4.1 Analysis Decision	X	Reasons for This Decision
There is no negative impact therefore the activity will proceed	x	There is no estimated negative impact from this activity
There are low impacts or risks identified which can be mitigated or managed to reduce the risks and activity will proceed		
There are medium to high risks identified which cannot be mitigated following careful and thorough consideration. The activity will proceed with caution and this risk recorded on the risk register, ensuring continual review		

Section 5 – Sign Off and Revisions (Page 11 of the guidance document)

5.1 Sign Off	Name	Date	Comments
Lead Officer/SRO/Project Manager			
Responsible Asst. Director/Director			
EDI	Lee Cawley	01/09/25	QA Complete: This activity is currently a concept which is envisaged to provide increased localised support and services for residents. There are no anticipated negative impacts at this stage with only neutral and positive impacts identified. The activity will be continually reviewed with this EqIA updated as the activity progresses

EqIA Revision Log

5.2 Revision Date	Revision By	Revision Details

Agenda Item 13

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Ginnel between Malton Avenue/Sawley Avenue, Whitefield. Public Spaces Protection Order (Alley-gates)	
Report of	Cabinet Member for Communities and Inclusion	

Summary

This report outlines the application for a Public Spaces Protection Order (Alley-gates), (which will be referred to as a PSPO throughout this report). The PSPO, if authorised, will be a new application and will apply to the ginnel in question only.

Bury Council and Greater Manchester Police have received complaints from members of the public with regards to disturbances from people congregating in this Ginnel. These complaints have been in relation to Anti-Social Behaviour, excessive noise, litter, drug use, intimidation, and more seriously, knife crime.

Due to these complaints, investigations have been carried out and work with partners has been done, to come to the best resolution to enable members of the public to enjoy the area in which they reside, without any fear.

This report has been produced in consultation with Greater Manchester Police, Housing Services and residents, who all endorse the recommendations.

Note, there is a separate part B with supporting evidence appendices which is not available for public viewing due to GDPR.

Recommendation(s)

- To approve the Alley Gating Public Spaces Protection Order annexed to this report.

Reasons for recommendation(s)

I. The reason for the recommendation regarding the closure of this ginnel is due to several incidents of serious violent crime that have occurred in the ginnel. The most serious incident being the loss of a life due to an individual being stabbed with a knife. There are multiple reports of Anti-Social behaviour, drug use, and a general fear of using the area from the local residents.

II. The detrimental activities that have led to the application for a PSPO are:
   a. Drugs dealing in the ginnel
   b. Drugs being taken by individuals
   c. Rowdy and inconsiderate behaviour
   d. Intimidation and violence towards the public
   e. Criminal damage and arson
   f. Serious violence, leading to homicide

III. Greater Manchester Police have provided an extensive report. This information relates to the costings occurred and outlines the data and intelligence. In addition to this, Fiona Clarke, Crime Prevention Officer, GMP has conducted a site vulnerability survey. Please see.

- **Appendix (1 – 1.4)**
- **Appendix (2 – 2.2)**

Alternative options considered and rejected.

When dealing with any anti-social behaviour it is important to consider all the tools and powers that are available to the Council to ensure appropriate action is taken. The alternative options that were considered but rejected were:

Civil Injunction

A Civil Injunction is an order that could be considered to deal with a certain individual that is causing harassment, alarm, or distress. This is a highly effective tool in most instances and if applied to this situation it could be useful to remove a prolific offender. However, this would only apply to the individual in question, meaning that other people causing the issues raised within this report would be able to continue and the same work would have to be repeated for each individual.

Community Protection Notice (CPN)

A Community Protection Notice was designed and implemented in 2014 to help assist with such issues that cause harassment, alarm, and distress within the community. This option was a viable option at the beginning of this, however, as with the Civil Injunction this is an action that can only be used towards an individual and not to tackle a collective problem.

Acceptable Behaviour Contract (ABC)

An ABC is a low-level intervention that will still be used alongside the PSPO if these recommendations are approved. This is a non-enforceable contract between Bury Council and an individual which is voluntarily agreed. It is a way of an individual working with the Council to avoid any further actions being taken. Due to the nature of the issues, it was felt that this tool was low level, and they are needed more serious intervention re. a PSPO.

BACKGROUND

Under the Anti-Social Behaviour Act 2014 Bury Council are seeking to apply for a Public Spaces Protection Order (PSPO).

From December 2024 GMP and Bury Council have been working together to establish the severity of the crime and ASB in the area in question and have tried to gather evidence from previous reports dating over the last 12months. Evidence was received from various members of the public outlining the issues that they have experienced regarding the effect the ginnel has had on the quality of their life. This information was analysed by the ASB Team to determine the most appropriate course of action.

In response to the evidence received it was agreed that an application be made for a PSPO to install alley gates on either side of the ginnel. After consulting with partners on this matter, a set of questions were drafted that would make up the contents of a public consultation, these are included in ***Appendix 3 – 3.13***.

Public consultation commenced on the 5th March and lasted for 8 weeks. The Public Consultation covered all the residents of Sawley Avenue and Malton Avenue, with surrounding streets also asked to engage in the survey. In addition to this a link to the consultation was advertised on Bury Council's social media pages.

Once completed the results of the consultation were published and were analysed by the Anti-Social Behaviour Team. A summary of the responses is included in ***Appendix 3 – 3.13.***

There were 50 visitors to the online questionnaire, all completing the form.

Signage of the proposed PSPO has now been created and is ready for use should the recommendations for the order be approved. For reference it is included at ***Appendix 18***.

Links with the Corporate Priorities:

This report primarily supports the LET'S principle of Locality and pursues the outcome for improved quality of life. Closing this ginnel will address issues of anti-social behaviour, harassment, and intimidation, and allow residents to use their local public spaces freely without fear.

EQUALITY ANALYSIS

A full Equality Analysis was carried out and the full report is available. This is covered in the Equality Impact Assessment

Environmental Impact and Considerations:

There would be no carbon impact as a result of this decision.

Assessment and Mitigation of Risk:

This is covered in the Equality Impact Assessment.

Risk / opportunity	Mitigation
The purpose of the ginnel is difficult to assess as this was implemented when the houses were built. The age varies between 1936-1979. No data is available on regular use with mitigation as outlined with alternative routes in place.	From our own analysis of the area the only benefit of this ginnel is a small shortcut from Sawley Avenue to Malton Avenue. The time saved by using this ginnel is insignificant, saving no more than 3-5minutes walking.

Legal Implications: To be completed by the Monitoring Officer

Section 59 of The Anti-social Behaviour, Crime and Policing Act 2014 (the Act) empowers the Council to make a PSPO, provided that certain criteria are met.

A PSPO can be made by the Council if they are satisfied on reasonable grounds that the activity or behaviour concerned, carried out, or likely to be carried out, in a public space:

- has had, or is likely to have, a detrimental effect on the quality of life of those in the locality.
- is, or is likely to be, persistent or continuing in nature.
- is, or is likely to be, unreasonable; and
- justifies the restrictions imposed.

The proposed restriction should be proportionate to the detrimental effect that the behaviour is causing or can cause, and are necessary to prevent it from continuing, occurring or recuring.

Before introducing, extending, varying or discharging a PSPO, there are requirements under the Act regarding consultation, publicity and notification. The publicity and notification aspects of this PSPO are included in this report, together with the outcome of the consultation process which has been undertaken.

Section 64 of the Act permits the restriction of certain rights of way as a part of a PSPO.

Before a Local authority decides to make a PSPO it must have particular regard to the rights of freedom of expression and freedom of assembly set out in articles 10 and 11 of the Convention.

A PSPO can be made for a maximum duration of up to three years, after which it may be extended if certain criteria under section 60 of the Act are met. Extensions can be repeated, with each lasting for a maximum of three years.

Under section 67 of the Act it is an offence to breach a PSPO without a reasonable excuse.

If the order is to be made it must be published on the Council's website and erected on or adjacent to the place the Order relates to, and is sufficient to draw attention, setting out the effect of the Order and whether it has been made, varies or extended.

Financial Implications: tcer

The financial impact this issue has had on local authorities and partners is outlined in this report, ***Appendix 1- 1.4***.

The implication of a successful application regarding this order will mean that funding will need to be sourced to pay for an external company to supply and fit the gates either side of the ginnel. Quotes have been retrieved in relation to this, and the cheapest quote is outlined in ***Appendix 17-17.1.*** The costs will be met from existing budget provision.

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
PSPO	Public Spaces Protection Order
ASB	Anti-Social Behaviour
CPN	Community Protection Notice
GMP	Greater Manchester Police
ABC	Acceptable Behaviour Contract

Appendices List

Appendix 1 - 1.4
Costings of investigation, produced by Fiona Clarke, Crime Prevention Officer, GMP
Appendix 2 - 2.2
Site Vulnerability Survey, produced by Fiona Clarke, Crime Prevention Officer, GMP
Appendix 4 - 4.4
Statement from PC Kieron Stodart
Appendix 5 - 5.2
Map and Photographs of the Ginnel connection Sawley Avenue and Malton Avenue
Appendix 6 - 6.3
Article from Bury Times showing vandalism to Council CCTV
Appendix 7
Statement from PC Damieon Hartley-Pickles
Appendix 8
Statement from CM Person 1
Appendix 9
Statement from EA Person 2
Appendix 10 – 10.1
Statement from JG Person 3
Appendix 11 – 11.1
Statement from SI Person 4
Appendix 12
Statement from PW Person 5
Appendix 13
Statement from GD Person 6
Appendix 14
Statement from JH Person 7
Appendix 15
Statement from AH Person 8
Appendix 16 – 16.1
Statement from DB Person 9
Appendix 17 – 17.1
Quotation from Georgian Gates for the installation of the gates
Appendix 20
Email to Manchester Ramblers Association

PART A Appendices
Appendix 18
PSPO Signage

Appendix 19
Draft PSPO
Appendix 3 - 3.12
Public Consultation Questions and summary. List of full answers and letter sent to residents.

Report Author and Contact Details:

Name: Dean Walker
Position: Operations Safety & Resilience Manager
Department: Corporate Core
E-mail: d.walker@bury.gov.uk

Name: Damian Miller
Position: Anti-Social Behaviour Officer
Department: Corporate Core
E-mail: d.r.miller@bury.gov.uk

Appendices List

PART A Appendices for public view

Appendix 18
PSPO Signage

Appendix 19
Draft PSPO Order

Appendix 3 - 3.12
Public Consultation Questions and summary. List of full answers and letter sent to residents.

Report Author and Contact Details:
Name: Dean Walker
Position: Operations Safety & Resilience Manager
Department: Corporate Core
E-mail: d.walker@bury.gov.uk

Name: Damian Miller
Position: Anti-Social Behaviour Officer
Department: Corporate Core
E-mail: d.r.miller@bury.gov.uk

Appendix 18

Bury Council

PUBLIC ALLEYGATING
PUBLIC SPACES PROTECTION ORDER
THIS AREA IS A RESTRICTED AREA

Section 59. Anti-Social Behaviour, Crime and Policing Act 2014

This alleyway is for the use of Bury Council ONLY

NO UNAUTHORISED ENTRY

Failure to comply with this order could lead to a £100 fixed penalty notice or prosecution and a fine of up to £1000 on conviction.

MAXIMUM FINE £1000

Please close the gate behind you

Thank you

Bury Council

For further information please visit our website www.bury.gov.uk

PUBLIC SPACES PROTECTION ORDER (PSPO)

Anti-social Behaviour, Crime and Policing Act 2014

Section 59

Council of the Metropolitan Borough of Bury ("the Council") in exercise of its powers under sections 59 of the Anti-social Behaviour, Crime and Policing Act 2014 ("the Act"), being satisfied that the conditions set out in section 59 of the Act are met, hereby makes the following Public Spaces Protection Order:

1. CITATION

1.1 This Order shall be cited as the Bury Council (Gating of Ginnel between Malton Avenue and Sawley Avenue, Whitefield) Public Spaces Protection Order 2025.

2. DURATION

2.1 This Order shall come into force on [insert start date] and shall have effect for a period of three (3) years unless extended by further Order under the Council's statutory powers.

3. LAND TO WHICH THIS ORDER APPLIES

3.1 This Order applies to the public footpath/ginnel running between Malton Avenue, Whitefield and Sawley Avenue, Whitefield, as shown edged yellow on the plan annexed to this Order ("the Restricted Area").

4. STATATORY CONDITIONS

4.1 The Council is satisfied that on reasonable grounds that the activity(s) outlined below when carried out in a public place;

- 4.1.1 Have had a detrimental effect on the quality of life of those living in the locality; and
- 4.1.2 The effect, or likely effect of the activity;
  - 4.1.2.1 Are, or are likely to be, persistent or continuing in nature
  - 4.1.2.2 Are, or are likely to be, unreasonable; and
  - 4.1.2.3 Justify the restrictions imposed.

4.2 The Council is satisfied that it is reasonable to impose the restriction outlined below to reduce the detrimental effect and to reduce the risk of its continuance, occurrence or reoccurrence.

5. ACTIVITY

5.1 Anti-Social Behaviour and Crime associated with;

- 5.1.1 Misue of drugs, including dealing
- 5.1.2 Assault, leading to homicide
- 5.1.3 Harassment, and intimidation
- 5.1.4 Possession of lethal weapons.

6. EFFECT OF THE ORDER

6.1 Except as stated under point 7. of this Order, all persons are prohibited from using the Restricted Area at all times. A gate or barrier shall be installed at each end of the Restricted Area to enforce the restriction.

7. EXEPTIONS

7.1 The restriction in point 6. shall not apply to:

- 7.1.1 Emergency services personnel acting in the execution of their duties.

7.1.2 Council officers and contractors carrying out statutory functions or maintenance.
7.1.3 The person in question has a reasonable excuse to do so.

8. PENALTY

8.1 Any person who, without reasonable excuse, fails to comply with this order shall be liable on summary conviction to a fine not exceeding level 3 on the standard scale (currently £1000)

8.2 The Council may serve that person a notice offering him the opportunity of discharging any liability to conviction for an offence under point 7.1.3 of this order by payment of a fixed penalty notice in the amount of £100.

8.3 A Police Officer or other authorised person may issue a fixed penalty notice to anyone he or she believes has committed an offence. A person committing an offence will have 28 days to pay the fixed penalty notice of £100, failing to do so could mean that they are prosecuted.

9. APPEALS

9.1 Any challenge to this order must be made at the High Court by an interested person within 6 weeks of it being made. An interested person is someone who lives I, regularly works in or visits the restricted area. This means that only those who are directly affected by the restrictions have the right to challenge. The right to challenge also exists where an order is varied by the council.

Interested persons can challenge the validity of the order on two grounds; that the Council did not have the power to make the Order or to include particular prohibitions or requirements; or that one of the requirements of the legislation, for instance consultation, has not been complied with.

When an application is made, the High Court can decide to suspend the operation of the order pending the Courts decision, in part or in whole. The High Court can uphold, quash or vary the order.

This ORDER is herein made by Bury Council

THE COMMON SEAL of the COUNCIL OF THE METROPOLITAN BOROUGH OF BURY was hereunto affixed in the presence of:

_____
Authorised Signatory

_____
Name of Signatory

Date ……

The Restricted Area

Map Illustration:

= GINNEL TO BE GATED OFF

Appendix 3

PSPO Public Consultation

Below are the questions that were put to the public in order to establish whether the implementation of the PSPO was supported by local residents. Attached to each question is a summary of the results. ***Appendix 3.1-3.4***. There is an overwhelming majority of support in favour of the implementation of a PSPO (alley gate) on this ginnel, which is no surprise given the evidence and statements from the public.

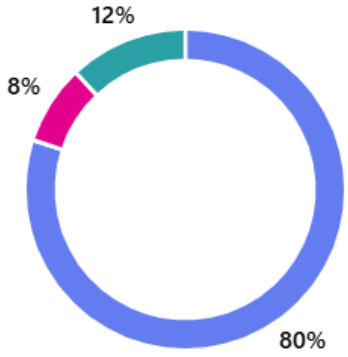
In addition to the questions, follows a more comprehensive detailed account of all the answers provided on the questionnaire. Full comments from all completed surveys. ***Appendix 3.5 – 3.11***

And finally, ***Appendix 3.12-3.13***, you will find a copy of the letter that was sent to all residents in the surrounding area, which prompted the public consultation.

Appendix 3.1

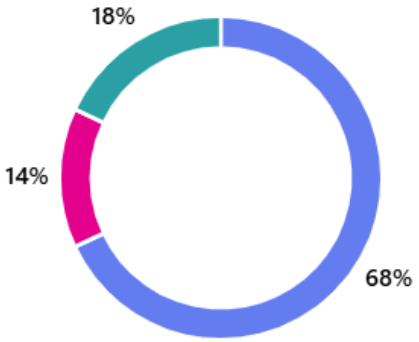
1. Do you consider consuming alcohol, and the misuse of drugs, to be a problem in the ginnel, shown on the PSPO restri cted area map?

Yes	40
No	4
Don't know	6



2. Has consuming alcohol, and the misuse of drugs in the ginnel, had a negative impact on you enjoying this public area shown on the PSPO restricted area map?

Yes	34
No	7
Don't know	9



3. If you answered 'Yes' to question 2 please give details of how this has affected you

More details

30
Responses

Latest Responses
"Don't use the ginnel anymore to scared to. Don't just get of the ginnel, get r... "
...

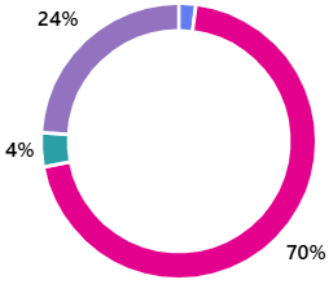
8 respondents (27%) answered Ginnel for this question.

Appendix 3.2

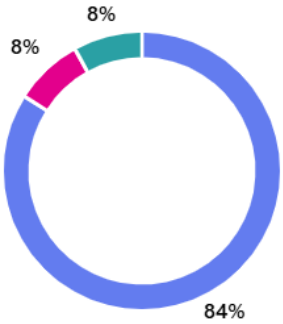
4. Has consuming alcohol, and the misuse of drugs in the ginnel improved or worsened over the past 3 years

More details

Improved	1
Worsened	35
Stayed the same	2
Don't know	12



Yes	42
No	4
Don't know	4



6. If you have any additional comments about this subject, please let us know

More details

20
Responses

Latest Responses

"This is a ginnel we use very regularly to get through to my partner's parents,... "

"Best thing you could ever do protect the community nice people live here."

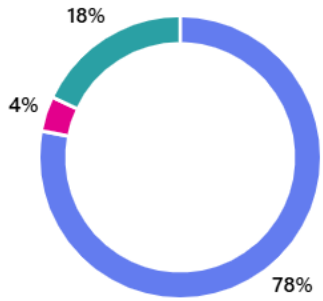
...

6 respondents (30%) answered drug for this question.

Appendix 3.3

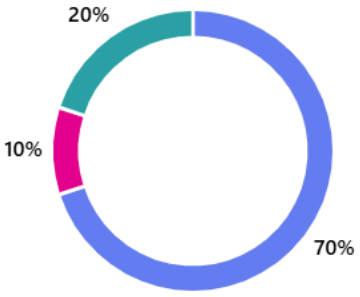
7. Do you consider ASB/Crime to be a problem in the ginnel shown on the PSPO restricted area map? More details

Yes	39
No	2
Don't know	9



8. Has this type of behaviour (ASB/Crime) had a negative impact on you enjoying the ginnel shown on the PSPO restricte d area map? More details

Yes	35
No	5
Don't know	10



9. If you answered yes to the previous question please give us details about how this affected you More details

27
Responses

Latest Responses
"I used walk my dog through it don't feel safe anymore."
• • •

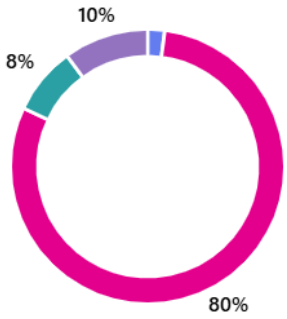
10 respondents (37%) answered ginnel for this question.

Appendix 3.4

10. Do you think that ASB/Crime over the past 3 years has

More details

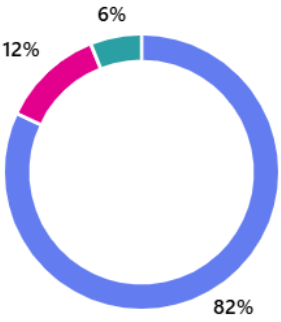
Improved	1
Worsened	40
Stayed the same	4
Don't know	5



11. Do you think it is necessary to stop ASB/Crime in the ginnel, by way of installing alley gates, as shown on the PSPO restricted area map?

More details

Yes	41
No	6
Don't know	3



12. If you have any additional comments about this subject, please let us know

More details

16
Responses

Latest Responses

"The people who are doing this are giving area a bad name it's not fair on us ..."

...

6 respondents (38%) answered ginnel for this question.

Appendix 3.5 (Full details of public consultation answers)

ID	Do you consider consuming alcohol, and the misuse of drugs, to be a problem in the ginnel, shown on the PSPO restricted area map?	Has consuming alcohol, and the misuse of drugs in the ginnel, had a negative impact on you enjoying this public area shown on the PSPO restricted area map?	If you answered 'Yes' to question 2 please give details of how this has affected you	Has consuming alcohol, and the misuse of drugs in the ginnel improved or worsened over the past 3 years	Do you agree that we should stop people consuming alcohol, and misusing drugs in this ginnel by way of installing alley gates, in the area shown on the PSPO restricted area map?	If you have any additional comments about this subject, please let us know	Do you consider ASB/Crime to be a problem in the ginnel shown on the PSPO restricted area map?	Has this type of behaviour (ASB/Crime) had a negative impact on you enjoying the ginnel shown on the PSPO restricted area map?	If you answered yes to the previous question please give us details about how this affected you	Do you think that ASB/Crime over the past 3 years has	Do you think it is necessary to stop ASB/Crime in the ginnel, by way of installing alley gates, as shown on the PSPO restricted area map?	If you have any additional comments about this subject, please let us know2
1	No	No		Don't know	Don't know	It's not that the problem.its certain tenants which people complain about but you never get rud if them	Don't know	Don't know		Worsened	Don't know	Short the pavements out first more danger from them
2	Yes	Yes	Worried most of the time	Worsened	Yes		Yes	Yes	Worried/roads closed struggling to get home	Worsened	Yes	
3	Yes	Yes	General unease in the area and awareness of increased criminality.	Worsened	Yes	I believe that these measures will have a positive impact on this area. The bungalows near to the ginnel are predominantly occupied by elderly residents and I believe these measures will improve the quality of life for them.	Yes	Yes	Wouldn't use the ginnel out of fear of assault	Worsened	Yes	See previous answers
4	Yes	Yes	it's stopped my elderly parents going out through there	Worsened	Yes		Yes	Yes	it's preventing me from walking there	Worsened	Yes	
5	Yes	Yes	Will not use on the dog walk when people hanging around there	Worsened	Yes		Yes	Yes	As I said before this area will not be used while walking the dog	Worsened	Yes	
6	Yes	Yes	I live at 45 Malton Avenue directly opposite The Ginnel and we've now had several police incidents over the last year involving drugs and violence. Closing the ginnel to public access is a fabulous idea and will help massively.	Worsened	Yes		Yes	Yes	At night, many people won't use the game because They have no idea of who is already in there and it has a reputation for people meeting for drugs.	Worsened	Yes	Installing alley Gates is a superb idea and will greatly improve the immediate area and will massively make the local residents feel safer.
7	Yes	Yes	I don't want to use the ginnel as there are people hanging about. There have also been quite a few incidents involving young people which has caused the police to become involved	Worsened	Yes	As we live opposite this ginnel I think this is a great idea	Yes	Yes	Not wanting to use the ginnel because of incidents happening in the past	Worsened	Yes	
8	Yes	Yes	People getting stabbed and robbed The local residents are scared Someone died as a result of being stabbed there in March last year, it's only a small amount of time before it happens again	Worsened	Yes	They often drug deal there and then go to fight when it goes wrong or there's a dispute. It's a 2 minute inconvenience to save someone's life	Yes	Yes	There have been 4 stabbings directly linked to the ginnel. People forget about the aftermath and where the incidents end up (on the streets surrounding)	Worsened	Yes	There's no other option. You need to listen
9	Yes	Don't know		Worsened	Yes		Yes	Don't know		Worsened	Yes	

Appendix 3.6 (Full details of public consultation answers)

10	Yes	Yes	I live nearby and while I've not been in this ginnel often (mainly I avoid it because of potential antisocial behaviour) there have been various incidents such as arson of a CCTV camera outside my house, and stabbings in the area so I'd be glad that some action is being taken	Don't know	Yes	Thanks for working on this! One only note is I worry that what if some of the residents of the adjoining properties are part of the issue and if they still have keys/access?	Yes	Yes	As before I've avoided the ginnel because of risk of antisocial behaviour	Worsened	Yes	
11	Don't know	Don't know		Don't know	No	Why penalise all the people who aren't antisocial and who use this normally? The issue is not the ginnel it's the people who abuse it. Also if it's gated the abusers will just move somewhere else. Tackle the abusers not the good people.	Don't know	Don't know		Don't know	Don't know	Tackle the abusers not the ginnel. The good people should have free movement.
12	Yes	Yes	Constant police visits in the area. I'm frightened to use the ginnel due to the potential personal risk.	Worsened	Yes		Yes	Yes	I'm too frightened to use the ginnel due to the presence of drug and alcohol users	Worsened	Yes	
13	Yes	Yes		Don't know	Yes		Yes	Yes		Don't know	Yes	
14	Yes	Yes	Feel unsafe when using the ginnelwhen there are. Groups of youths hanging around	Worsened	Yes		Yes	Yes		Stayed the same	Yes	
15	Yes	Don't know		Worsened	Yes		Yes	Don't know		Worsened	Yes	
16	Yes	Yes	Watching people drug dealing and more recently attacks on people very worrying	Worsened	Yes		Yes	Yes	It's very worrying my wife and neighbours are vulnerable we just don't need this where we live	Worsened	Yes	
17	Yes	Yes	Feels unsafe and too many people hanging around	Worsened	Yes		Yes	Yes	Stabbing and drug use	Worsened	Yes	
18	Don't know	No		Don't know	Yes	I use the ginnel for a short cut to the shops now and then in the day time and have never encountered anything please can i have a key also so i may use this short cut ? Miss.Y.Beg 14 Malton Ave Whitefield M45 8PG	Don't know	No		Don't know	No	constables patrolling at night maybe a good idea but if it has to be locked I would like a key also please?
19	Yes	Don't know		Worsened	Yes		Yes	Don't know		Worsened	Yes	
20	Yes	Yes	I pass through the ginnel to amd from school at St Bernadette's my 10 ur old grandson asks what that man is waiting for as he is stood opposite the front door of 5 Sawley. The resident of this address was dealing over his garden wall to persons waiting in the ginnel	Worsened	Don't know	There are a lot of elderly and disabled people living in the bungalows who the drug problem impacts but also the distance these people have to go to walk around is also a factor that needs to be taken into consideration. The situation does seem to have vastly improved since the resident of 5 Sawley has moved out!!	Yes	Yes	I makes me very nervous to pass through during the day and I will not go that way once it starts to go dark	Worsened	No	The ginnel needs more lighting and the overgrown hedges removed and replaced by fencing that is high enough not to be climbable

Appendix 3.7 (Full details of public consultation answers)

21	No	No		Don't know	Don't know	I've been living on Ripon Avenue for over 16years I've never seen anyone in the ginnel only people who are going to the shops but I have seen young people in the ginnel at the side of the hairdressers on Rufford drive but the ginnel that you are talking about should still be gatted just for the tenants at both ends of the ginnel	No	No		Don't know	Don't know	I've never seen anyone in the ginnel to be a problem to anyone but the gates should be fitted for the tenants at both ends which are old and live alone I think they need to at least feel safe and not to have to worry about the ginnel and people who use it
22	Yes	Yes	I feel unsafe in the area.	Worsened	Yes	In approximately 2020 I objected to a second off licence opening at The Parade, Rufford Drive, with proposed opening times from 7am until 11pm. I feared that it would be detrimental to the area & increase drug & alcohol related anti social behaviour. My worst fears have come true. Both off licences now open at 7am and I often see the local druggies & prostitute buying alcohol causing a nuisance outside these premises at all hours from 7am until 11.30 pm.	Yes	Yes	Our elderly residents, (of which there are a great deal and who live in the bungalows directly surrounding the proposed restricted area) are frightened to go out because of the increase in criminal behaviour in the area. I include in this my own 85 year old Aunt who lives on Sawley Avenue and has done for the past 65 years. I am 57 years old and was brought up in the area. From being a lovely & desirable place to live, it has become crime ridden and unsafe.	Worsened	Yes	It will make drug dealing and the taking of drugs there more difficult but the problem will remain until the one bedroom flats on Malton Ave, Ripon Ave, Heathfield Rd & Wellbeck Close are removed or changed into elderly or family accommodation. Unfortunately these house the majority of the low life dealers, addicts, prostitutes and law breakers.
23	Yes	Yes	As I live at number 3 I see and hear it all the time	Worsened	Yes	The sooner it is sorted the safer I will feel	Yes	Yes	I don't feel safe.	Worsened	Yes	
24	Yes	Yes	Gangs and groups of lads girls even some adults to do with drugs and antisocial behaviour	Worsened	Yes		Yes	Yes	There a lot if vulnerable people on our close feel intimidated by the ginnel	Worsened	Yes	
25	Yes	Don't know		Don't know	Yes		Don't know	Don't know		Worsened	Yes	

Appendix 3.8 (Full details of public consultation answers)

26	Yes	Yes	Because of misuse by drugs and alcohol and serious crime as a tennant in nearby property.	Worsened	Yes	I have, with people in the neighbourhood who are vulnerable and are alcoholics being cookooed for drug distribution leading to stabbings on the area and drug taking in this ginnel over some time. It's been a nightmare for some time now. As an elderly person it's frightening and my quality of life has gone down. Others to who live around have spoken of the same fear. As drugs come in and out all hours of the night it disturbs ones sleep. I wish to thank the police and council workers for their work in bringing this to an end. Big dogs too were being brought to a house and being let off leads frightening residents. I personally got threatened with dogs and got hit by a drug enforcer. It's been a nightmare for a long time living around here, so much so that I won't go to the local shops anymore because of the stabbings and undesirable people coming around, trapped in my house and afraid.	Yes	Yes	Yes, fear.	Worsened	Yes	At least if one goes to the local shops or walks a dog around I feel if gates are on the ginnel you won't feel like someone could be hiding and attack you. Also people who are elderly won't have to put up with fear of drug people hiding and coming after you. It's a fear. The elderly just want to live a quiet life without fear.
27	Yes	Yes	The amount of undesirables frequenting the area ia cause for concern. We no longer use this area to cut through and while walking our dog	Worsened	Yes		Yes	Yes	Because of the issues and undesirables the ginnel attracts, we no longer feel safe using it to walk through whilst dog walking etc	Worsened	Yes	
28	Yes	Yes	I felt save when i first moved round here but i don't know because dawn Phillips as the drug and drinkers round at her house witch is opposite me and they all come from malton Avenue through the ginnel	Worsened	Yes		Yes	Yes	All the killing round her is frightening they have been about 2	Worsened	Yes	
29	Yes	Yes	drugs and weapons	Worsened	Yes		Yes	Yes	nobody can use it	Worsened	Yes	

Appendix 3.9 (Full details of public consultation answers)

30	Yes	Yes	Was broken glass and two used needles	Worsened	Yes	Gate would definitely reduce the crime and use of drugs in the sawley area	Yes	Yes	Was broken glass and two used needles	Worsened	Yes	
31	Yes	Yes	Drunk people fighting	Worsened	Yes	Used needles on floor is harmful	Yes	Yes	I won't walk through the ginnel due to people hanging around it	Worsened	Yes	Closing it off would help massively
32	Yes	Don't know		Don't know	Yes		Yes	Don't know		Worsened	Yes	
33	Don't know	No		Don't know	No		Don't know	No		Stayed the	No	
34	Don't know	Don't know		Stayed the same	Don't know		Don't know	Don't know		Stayed the same	No	
35	Yes	Yes	Drug taking is a regular occurrence, they also use it has a toilet.I just don't feel safe in that area you have to walk around with your head down otherwise you get abuse.	Worsened	Yes	Please do it and make it safer for everyone.	Yes	Yes	Don't feel safe it's scary when there's a few of them.	Worsened	Yes	Please do it
36	Yes	Yes		Don't know	Yes		Yes	Yes		Worsened	Yes	If possible, please make sure the ginnel isn't just locked off and becomes dead space that can be filled with fly tipping. It would be great if you could work with the owners of the two adjoining properties to take on the land.
37	Yes	No		Worsened	Yes		Yes	Yes	Will not walk my children or dog down this ginnel as there is broken glass everywhere and I have also noticed used needles on the floor which are dangerous and could be very harmful, this ginnel is just being used as a place for drinking and drug usage and should be gated for the safety of those who are scared for their safety because of the violence that happens regularly within the ginnel.	Worsened	Yes	Gates should be added for the safety and peace of mind of the residents.
38	Yes	Yes	Couldn't walk through with my children safely because of used needles and tin foil	Worsened	Yes		Yes	Yes		Worsened	Yes	

Appendix 3.10 (Full details of public consultation answers)

39	Yes	Yes	I am unable to walk through with my dog after stepping on broken glass beer/alcohol bottles.	Worsened	Yes	I think by putting lockable gates on this ginnel will reduce crime, drug and alcohol use within the area	Yes	Yes		Worsened	Yes	
40	Don't know	Don't know		Don't know	Yes		Don't know	Don't know		Don't know	Yes	
41	Yes	Yes	Gathering of people, causing a nuisance which results in local members of the public harassment alarm and distress.	Worsened	Yes		Yes	Yes	Feeling intimidated by people gathering in the ginnel.	Worsened	Yes	
42	No	No		Improved	No	I use the ginnel frequently on my daily walks as do many other people e.g. workers, school kids and their parents, dog walkers etc. The Police and Bury Housing have done fantastic work over the past few months to address the problems, and I think this is the way forward, rather than giving in to the "Bad Guys" and inconveniencing lots of people, simply to risk moving any problems to other areas nearby.	No	No		Improved	No	I use the ginnel for my walks most days as do many other people i.e. workers, school kids and their parents, dog walkers etc. The Police and Bury Housing have done fantastic work to address the problems over the past few months leading to a much improved situation, and I think this is the best way forward rather than give in to the "Bad Guys" and gating the ginnel so inconveniencing the many users who will have to use Sawley Avenue or Malton Square instead. There is also the risk of simply moving any future problems elswhere.

Appendix 3.11 (Full details of public consultation answers)

43	Yes	Yes	It's scary to walk through and unsafe my son's school elmsbank is a cut through but he is not allowed I won't let him it's disgusting and I feel sorry for the elderly people.	Worsened	Yes		Yes	Yes	Well my home is near and you can hear noise arguing shouting this whole estate has changed it's not the same I don't feel safe an I won't have my boys go out at night it's a horrible place to be at the moment.	Worsened	Yes	
44	Yes	Yes	Everyone is scared about going in there	Worsened	Yes	It's only a 2 min diversion and it's no added inconvenience People who are moaning about it clearly don't see what's going on and want it for their own selfish ways	Yes	Yes	People are getting seriously hurt People don't want to walk down there when it's dark	Worsened	Yes	
45	Yes	Yes	They make it hard for anyone to use the ginnel	Worsened	Yes		Yes	Yes		Worsened	Yes	
46	Yes	Yes		Worsened	Yes		Yes	Yes		Worsened	Yes	
47	Yes	Yes		Worsened	Yes		Yes	Yes		Worsened	Yes	
48	Yes	Yes	Don't use the ginnel anymore to scared to. Don't just get of the ginnel, get rid of scumbags who use it for drugs and peeing everywhere.	Worsened	Yes	Best thing you could ever do protect the community nice people live here.	Yes	Yes	I used walk my dog through it don't feel safe anymore.	Worsened	Yes	The people who are doing this are giving area a bad name it's not fair on us residents who live here.
49	No	No		Stayed the same	No	This is a ginnel we use very regularly to get through to my partner's parents, and have never suffered any problems. Regardless, the walls of the surrounding properties will make it easy to leap over any fence, so is unlikely to be effective. The lighting should be fixed, especially from the sawley avenue end, but losing the ginnel will be very disappointing.	Don't know	No		Worsened	No	
50	Don't know	Don't know		Don't know	Yes		Don't know	Don't know		Stayed the same	Yes	

Appendix 3.12

Lynne Ridsdale
Chief Executive

Our Ref	*PSPO Malt/Saw*
Date	*5th March 2025*
Please ask for	*ASB TEAM*
Direct Line	*0161 253 5353*
E-Mail	
Web Site	*www.bury.gov.uk*

Bury Council

Department for
Corporate Core Services

DEAR RESIDENT

Re. Public Spaces Protection Order (PSPO) – Alleygating Order Consultation - Ginnel between Sawley Avenue/Malton Avenue

Dear Sir/Madam,

Bury Council is seeking a public spaces protection order to allow for lockable gates to be installed and maintained across the ginnel connecting Sawley Avenue, Whitefield and Malton Avenue, Whitefield.

This has been pursued in response to repeated incidents of crime and anti-social behaviour primarily substance misuse occurring at this location, and serious violent crime.
Residents who occupy properties directly attached to the proposed gated root would be given access, the council and emergency services will also have access.

The council has to be sure that this is the right thing to do so as a local resident, land or property owner, someone who works in the area, and all other interested parties, it's very important that you give us your views to help us decide whether to go ahead with the scheme or not.
We can restrict access to public rights of way, including alleyways, in order to tackle persistent crime and anti-social behaviour by installing lockable gates at either end of the alleyway.
We have the power to restrict access to a public right of way by installing alley gates for example, under the Anti-Social Behaviour, Crime and Policing Act 2014 acts public spaces protection order provisions.

In doing so, we have to ensure:

- The anti-social behaviour activities it seeks to tackle justify the restrictions being ~~imposed~~;
- Whether it can restrict access.
- The impact the restriction will have on access between two places
- And weather reasonably convenient alternative routes exist.

When looking at making a public spaces protection order (including an order to restrict access to a public right of way, including alleyways) we are required to consult with the following:

- The local police, including the police and crime commissioner and the community safety partnership.
- Any landowners or occupiers, i.e. any residents including homeowners, tenants, landlords and property owners directly affected by the proposal.

Please complete the following survey to give your views about the proposed Public Space Protection Order (PSPO) with regards to 'Alleygating' of the ginnel, that runs between Sawley Avenue, Whitefield, and Malton Avenue, Whitefield.
The proposal is to erect a gate on either end of the ginnel, one at the Malton Avenue entrance, and one at the Sawley Avenue entrance. These Alley gates will restrict access to all members of the public, permanently, with access only being granted to the Local Authority, Emergency Services and any other necessary authority.

Before you start

- Please see the map and pictures next, which the proposed PSPO will cover.

Appenix 3.13

- PSPO Restricted Area Map
  - the map below is an aerial view of the ginnel that is to be gated off.

Map Illustration:
= GINNEL TO BE GATED OFF

Photograph Illustration:
Ginnel Entrance between 3 and 5 Sawley Avenue, Whitefield

Photograph Illustration:

Ginnel Entrance between 20 and 22 Malton Avenue

This survey should take you no longer than 15 minutes to complete. Please click on the QR CODE to fill in the questionnaire.

If you need any assistance completing this survey, or if you require this survey in any other format, please contact us via 0161 253 5353, requesting to speak to Damian Miller, ASB Officer, Bury Council, or email: d.r.miller@bury.gov.uk.

Yours sincerely,

Anti-Social Behaviour Team
Community Safety Team
Bury Council

This page is intentionally left blank

Agenda Item 14

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Annual Complaints Performance and Service Improvement Report 2024/25 and Self Assessment	
Report of	Cabinet Member for Housing Services	

Summary

1. Bury Council must comply with Housing Ombudsman Complaint Handling Code and each year is required to self-assess against the complaint handling code and produce an annual report on its complaints' performance and service improvement.

2. It is a requirement of the complaint handling code that the self-assessment and the annual report is presented to the landlord's governing body for comment and approval. The report must then be submitted to the Housing Ombudsman by 30th September of each year along with the governing body's response to the report.

3. This report presents the self-assessment against the Housing Ombudsman's Complaint Handling Code and the Annual Complaints Performance and Service Improvement Report for approval.

Recommendation(s)

4. That cabinet discuss and approve the annual self assessment against the Complaint Handling Code.

5. Discuss and approve the Annual Complaints Performance and Service Improvement Report

Reasons for recommendation(s)

6. It is a requirement of the Housing Ombudsman Complaint Handling Code that we carry out a self-assessment against the code and produce an annual report on our complaints' performance and service improvement. As part of the code it is a requirement that both are approved by the governing body of the landlord and then submitted to the Housing Ombudsman along with the governing body's response to the report.

Alternative options considered and rejected

7. None

Report Author and Contact Details:

Name: Sian Grant
Position: Director of Housing
Department: Corporate Core
E-mail: sian.grant@bury.gov.uk

Background

8. It is a requirement of the Housing Ombudsman Complaint Handling Code that social landlords carry out an annual self-assessment against the code and that the self-assessment is reported to the landlord's governing body on at least an annual basis.

9. It is also a requirement of the code that landlords provide an annual complaints performance and service improvement report that must include;

    - The annual self-assessment against the code to ensure complaint handling policy remains within its requirements
    - A qualitative and quantitative analysis of the landlord's complaint handling performance – this must also include a summary of the type of complaints the landlord has refused to accept.
    - Any finding on non-compliance with the code by the Ombudsman
    - The service improvements made as a result of the learning from complaints
    - Any annual report about the landlord's performance from the ombudsman
    - Any other relevant reports or publications by the Ombudsman in relation to the work of the landlord

10. Once the governing body has approved the self-assessment and annual report they must be published on the landlord's website by 30th September 2025. The governing body's response to the self-assessment and report must also be published alongside the report.

Tenant Voice Forum Complaints review

11. The Tenants Voice Forum have carried out a review of our approach to complaint handling. They provided an update to the Housing Advisory Board on 29th July on their findings and recommendations.

12. The review found a number of issues around inconsistencies in complaint handling and communication. It also found inconsistencies in follow up process following a stage one complaint response which can lead to tenant frustration with the process. They also identified the need to ensure transparency and clarity in complaint responses.

13. As a result of this review, they have made a number of recommendations for improvement. These are;

- Ensure there is clear, consistent and accessible information for tenants on how to make a complaint.
- A single point of contact for complainants to improve communication and accountability.
- Improve the timely completion of actions from stage one complaint response to ensure no issues carry on.

14. These recommendations have all been agreed and adopted and progress will be reported back to Housing Advisory Board on a quarterly basis.

Self-assessment against the Complaint Handling Code

15. The self-assessment against the complaint handling code is attached at appendix one.

16. As part of the self-assessment we have undertaken a full review of our complaint handling policy and process to ensure compliance. This has identified that there is one area of the code where we need to make improvements.

17. Section 3 of the complaint handling code covers accessibility and awareness. 3.3 of the code states;

‘High volumes of complaints must not be seen as a negative, as they can be indicative of a well publicised and accessible complaints process. Low complaint volumes are potentially a sign that residents are unable to complaint’.

18. Our Tenant Satisfaction measures results for complaints per 1000 properties shows that we have very low volumes of complaints at 8.21 per property compared to a median benchmark of 49 per 1000 properties. When this has been investigated further it has been identified that we have not been escalating complaints appropriately when tenants' complaint and trying to resolve the issue outside of the formal complaints process.

19. As a result we have identified a number of actions to improve our compliance with this area of the code. These are;
    - Review our process of using management tasks and how they relate to complaints and service requests as this is unclear.
    - Add in clear process for the contact centre to triage between service requests and complaints
    - Remove triage by Complaints Manager as this is an unnecessary step and is causing confusion and delays in complaint handling.
    - Recruit 2 complaint investigators to ensure we are able to manage the increase in complaints as a result of the above changes.

20. It is anticipated that these actions will all be complete by end of November once recruitment to the two complaint investigator posts is complete. We will reassess our performance against the code once we have delivered the actions.

21. The Member Responsible for Complaints – Cllr Cummins – has also assessed our performance against the code and has been provided with assurance that we are meeting the code in all areas except the code provision highlighted above.

22. The self-assessment against the code was also reported to Housing Advisory Board on 29th July 2025.

Annual Complaints Performance and Service Improvement report

23. The Annual Complaints Performance and Service Improvement report is attached at appendix 2. A summary of the main findings of the report are provided below.

24. The report provides performance information on complaints and compliments received between 1 April 2024 and 31 March 2025. The report highlights trends and themes and how we have learnt from complaints.

25. In summary during 2024/25 we received;

- 62 stage one complaints (compared to 70 in 23/24)
- 31 stage two complaints (compared to 22 in 23/24)
- 6 Housing Ombudsman Service determinations (we also received 5 in 23/25)
- 2 Local Government Ombudsman determinations

26. The Housing Ombudsman sets performance targets for acknowledging and responding to complaints. Our performance against these targets is set out in in the table below;

Stage	Housing ombudsman target	Performance
Acknowledgement	5 working days	100%
Stage one	10 working days	100%
Stage two	20 working days	83.78%

27. The repairs service received the most complaints at 17.7%. This was followed by our damp and Mould team and Neighbourhoods specifically complaints about Anti Social Behaviour.

28. 100% of damp and mould complaints were upheld and 81% of complaints about responsive repairs. Only 33% of ASB complaints were upheld.

29. The top three complaints themes in 2024/25 were;

- Time taken to resolve a tenant's issue (29%)
- Unresolved property issues including incomplete repairs (27%)
- Tenant unhappy with outcome (18%)

30. Only **18%** of complaints relating to unhappy with outcome were upheld whereas **87%** of unresolved Property issues and **100%** of time taken to resolve complaints were upheld.

31. 61.13% of stage one complaints were upheld or partially upheld. 50% of complaints escalated to stage 2. Of the complaints that escalated to stage two the main reasons for the escalation were either delays in the actions agreed at stage 1 or disagreement with decision at stage 1. 54.8% of stage 2 complaints were upheld or partially upheld.

32. To address the issue of delays to actions being agreed at stage one, an action tracker has been introduced to improve oversight and ensure timely and satisfactory completion of actions by service areas.

33. We received 6 Housing Ombudsman determinations during 2024/25 which contained 11 findings. Of these there were;

- 2 findings of maladministration
- 3 service failures
- 2 findings of reasonable redress
- 4 findings of no maladministration

34. The two findings of maladministration are provided below;

- Right to Buy – Maladministration was found in relation to completing repairs in a timely way.
- Complaint handling – maladministration found as a complaint should have been logged earlier

35. The three service failures two were in relation to either not escalating a complaint or a case early enough and the third was in relation to how we handled the complaint.

36. The housing ombudsman found we had provided reasonable redress in two cases one in relation to how we handled in an appointment in relation to a disabled adaptation and one in relation to how we managed a repair and staff conduct the same case.

37. The Ombudsman found no maladministration in relation to three anti social behaviour cases and in relation to kitchen and bathroom works.

38. The Housing Ombudsman awarded £550 in compensation as a result of the maladministration and service failure findings.

39. The table below provides information on the tenant satisfaction measures in relation to complaints.

Tenant Satisfaction Measures	2023/24 Value	2024/25 Value
Number of stage 1 complaints received per 1,000 homes	1.35	8.21
Number of stage 2 complaints received per 1,000 homes	0.21	0.34
Stage 1 complaints responded to within Complaint Handling Code timescales	100%	100%
Stage 2 complaints responded to within Complaint Handling Code timescales	100%	83.78%
Satisfaction with the landlord's approach to handling complaints	38.38%	37.6%

40. Satisfaction with our approach to complaint handling remains low and below the average benchmark score of 41%. Overall complaint volumes also remain low. We are carrying out an end to end review of our approach to complaints handling to partnership with Tenants Voice Forum to identify areas for improvement.

41. We have introduced the following changes and training as a result of learning from complaints during 2024/2025

- In response to issues around communication we delivered training to staff in how to use text messages and email to support timely communication.
- Improved early communication to tenants on cancelled repairs ensuring messages go out early in the morning with clear support to book new appointments.
- Training provided to the Asset Management team to understand tenant profiles for contractors – vulnerabilities and warning, tailored services, reasonable adjustments.

42. A number of long term improvements have also been identified which are included in the report.

Links with the Corporate Priorities:

43. The report links to the Let's Do It Strategy through the Delivering Together principle. A positive complaint handling culture ensure we can hear the tenant voice in our service delivery and that we are accountable to our tenants and service users. It also ensures that we use learning from complaints to drive service improvements.

Equality Impact and Considerations:

44. The report is for information purposes only therefore a full EIA is not required. Future actions arising from recommendations and/or decisions taken as a result of this report may require an EIA.

Environmental Impact and Considerations:

45. There are no environmental impacts as a result of this report.

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
Failure to comply with the Housing Ombudsman Complaint Handling Code or to carry out a self assessment means the Housing Ombudsman make take action to intervene to ensure we comply.	Annual self assessment against the complaint handling code including a review of policy, procedure and process with an action plan for improvement where we need to improve compliance
Failure to report the annual complaints performance and service improvement report to the landlords' governing body means we are not compliant with the code.	Annual report to cabinet
Failure to publish a complete self-assessment and provide evidence of this through the annual submission may result in the Ombudsman finding failure to comply with the Code and a decision of Complaint Handling Failure Notice being issued.	Annual report and self assessment published on the Bury Council website by 30th September 2025

Legal Implications:

46. The Housing Ombudsman Complaint Handling Code is made under Section 51ZA 9f the Housing Act 1996.

47. Compliance with the code is compulsory.

Financial Implications:

48. There are no financial implications arising directly from this report.

Appendices:

Appendix one – Self assessment against the Housing Ombudsman Complaint Handling Code

Appendix 2 – Annual Complaints Performance and Service Improvement Report 2024/25

Background papers:

Please list any background documents to this report and include a hyperlink where possible.

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
HOS	Housing Ombudsman Service

BURY COUNCIL HOUSING SERVICES COMPLAINTS CODE SELF-ASSESSMENT

Welcome to our Annual Self-Assessment of complaints in line with The Housing Ombudsman Complaint Handling Code, which we are obliged by law to follow its requirements. The code aims to achieve best practices in complaint handling and ultimately to provide a better service to tenants.

As well as completing an annual self-assessment, we have a **Council Complaint's Champion** who signs off the code and vets what we do, Cllr Clare Cummins. **Cllr Clare Cummins Cabinet Member for Housing and Complaint Champion, has oversight of complaints, ensuring tenants remain at the heart of our learning and that we have a positive complaint culture, and has stated:**

"I am satisfied with the complaints self-assessment. I understand the complaints process and I am happy that we apply a fair and process. I can see we communicate our performance monthly and via our newsletters and I am meeting regularly with the complaints manager to test our handling of complaints against the process, reviewing case studies for robustness and our ability to deal with our most vulne rable customers. I have reviewed the complaints code and the evidence submitted. I will be involved in the scrutiny of complaints over the course of the year and will meet with service leads about our complaints learning, achievements, and changes made as a result. I am aware of our complaints learning and priorities.

These are; Complaint definitions:

- *Complaint timescales*
- *Implementing learning*
- *Reasonable Adjustment for tenants and applying tailored services where needed*
- *Communicating our actions."*

Director of Housing	**Cabinet member for Housing Services and Complaint Champion**
Signed Sian Grant Date: 28th August 2025	**Signed Cllr Clare Cummins, Date:**

Section 1: Definition of a complaint

Code provision	Code requirement	Comply Yes / No	Evidence	Commentary / explanation
1.2	A complaint must be defined as: *'an expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the landlord, its own staff, or those acting on its behalf, affecting a resident or group of residents.'*	Yes	Housing Services Complaints Handling Policy	The definition is outlined on page 4 of the policy at 5.3.
1.3	A resident does not have to use the word 'complaint' for it to be treated as such. Whenever a resident expresses dissatisfaction landlords must give them the choice to make a complaint. A complaint that is submitted via a third party or representative must be handled in line with the landlord's complaints policy.	Yes	Housing Services Complaints Handling Policy	Page 4/5 section 5.10 Tenants can ask for other representatives to act on their behalf by completing a 'permission to discuss' form. Section 8 of the policy covers this **We have identified from our learning from complaints during 24/25 and from our Tenants Voice Forum reviewing our complaints process areas where we can improve. These are** • **Need to ensure there is a clear process in place with the contact centre and all staff to understand how to deal with an expression of dissatisfaction.**
1.4	Landlords must recognise the difference between a service request and a complaint. This must be set out in their complaints policy. A service request is a request from a resident to the landlord requiring action to be taken to put something right. Service requests are not complaints, but must be recorded, monitored, and reviewed regularly.	Yes	Housing Services Complaints Handling Policy Complaints Fact sheet	Detailed in our Complaints Policy.
1.5	A complaint must be raised when the resident expresses dissatisfaction with the response to their service request, even if the handling of the service request remains ongoing. Landlords	Yes	Housing Services Complaints Handling Policy	Detailed in our Complaints Policy page 3, Section 4.4. **We have identified from our learning from complaints during 24/25 and from our Tenants Voice Forum reviewing our complaints process areas where we can improve. These are**

	must not stop their efforts to address the service request if the resident complaints.			• **Review our process of using management tasks and how they relate to complaints and service requests as this is unclear.** • **Add in clear process for the contact centre to triage between service requests and complaints** • **Remove triage by Complaints Manager as this is an unnecessary step and is causing confusion and delays in complaint handling.** • **Provide clear instruction to Heads of Service and service managers around responsibility for resolving service delivery issues regardless of whether a complaint has been made to ensure clear separation between complaint management and the delivery of the service.**
1.6	An expression of dissatisfaction with services made through a survey is not defined as a complaint, though wherever possible, the person completing the survey should be made aware of how they can pursue a complaint if they wish to. Where landlords ask for wider feedback about their services, they also must provide details of how residents can complain.	Yes	Tenant Satisfaction Measures Process Transactional Survey Process Management Task Process	TSM survey responses are tracked, those tenants who are dissatisfied and are contacted by a manager and escalated if needed. TSM dissatisfaction comments are Management Task service requests requiring action through various tenant first call and feedback channels. The survey includes a link to the complaint's fact sheet or, if via phone or face to face, the tenant will be sign posted.

Section 2: Exclusions

Code provision	Code requirement	Comply: Yes /No	Evidence	Commentary/explanation
2.1	Landlords must accept a complaint unless there is a valid reason not to do so. If landlords decide not to accept a complaint, they must be able to evidence their reasoning. Each complaint must be considered on its own merits	Yes	Housing Services Complaints Handling Policy Complaint Refusal Letter	Outlined on page 5 of our Complaints Policy, section 6 – What is not a complaint and page 6 section 9 When we cannot accept a complaint (exclusions)
2.2	A complaints policy must set out the circumstances in which a matter will not be considered as a complaint or escalated, and these circumstances must be fair and reasonable to residents. Acceptable exclusions include: • The issue giving rise to the complaint occurred over twelve months ago. • Legal proceedings have started. This is defined as details of the claim, such as the Claim Form and Particulars of Claim, having been filed in court. • Matters that have previously been considered under the complaints policy.	Yes	Housing Services Complaints Handling Policy Complaints Fact sheet	Outlined on page 6 section 9 - When we cannot accept a complaint (exclusions) Evidence provided on our factsheet title – What is not a complaint.

2.3	Landlords must accept complaints referred to them within 12 months of the issue occurring or the resident becoming aware of the issue unless they are excluded on other grounds. Landlords must consider whether to apply discretion to accept complaints made outside this time limit where there are good reasons to do so.	Yes	Housing Services Complaints Handling Policy Complaints Fact sheet	Detail outlined in our Complaint Policy page 7 – time limit for making complaints.
2.4	If a landlord decides not to accept a complaint, an explanation must be provided to the resident setting out the reasons why the matter is not suitable for the complaints process and the right to take that decision to the Ombudsman. If the Ombudsman does not agree that the exclusion has been fairly applied, the Ombudsman may tell the landlord to take on the complaint.	Yes	Housing Services Complaints Handling Policy	See page 7, 9.3 of the Complaints Policy
2.5	Landlords must not take a blanket approach to excluding complaints; they must consider the individual circumstances of each complaint.	Yes	Housing Services Complaints Handling Policy	See section 9 of the complaints policy

Section 3: Accessibility and Awareness

Code provision	Code requirement	Comply Yes/ No	Evidence	Commentary / explanation
3.1	Landlords must make it easy for residents to complain by providing different channels through which they can make a complaint. Landlords must consider their duties under the Equality Act 2010 and anticipate the needs and reasonable adjustments of residents who may need to access the complaints process.	Yes	Housing Services Complaints Handling Policy Complaints Fact sheet Reasonable Adjustment Policy	See page 4, section 5.4 and 5.5
3.2	Residents must be able to raise their complaints in any way and with any member of staff. All staff must be aware of the complaints process and be able to pass details of the complaint to the appropriate person within the landlord.	Yes	Housing Services Complaints Handling Policy	See page 4, section 5.4 and 5.5
3.3	High volumes of complaints must not be seen as negative, as they can be indicative of a well-publicised and accessible complaints process. Low complaint volumes are potentially a sign that residents are unable to complain.	Partially	TSM results	Our TSM results for complaints per 1000 properties show that we have very low volumes of complaints and have identified that this is an issue and that we have not been escalating complaints appropriately when tenants complain. We asked our Tenants Voice Forum to carry out a review of our complaint handling process and the areas for improvement are informed by this review as well as our own review of our complaint handling policy and process. **Action for improvement:** • **Review our process of using management tasks and how they relate to complaints and service requests as this is unclear.**

				• **Add in clear process for the contact centre to triage between service requests and complaints** • **Remove triage by Complaints Manager as this is an unnecessary step and is causing confusion and delays in complaint handling.** • **Recruit 2 complaint investigators to ensure we are able to manage the increase in complaints as a result of the above changes.**
3.4	Landlords must make their complaint policy available in a clear and accessible format for all residents. This will detail the two-stage process, what will happen at each stage, and the timeframes for responding. The policy must also be published on the landlord's website.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet Making a complaint - Bury Council	Our Complaints Factsheet is available in paper or online and made available on tenancy sign-up packs, online, and through ongoing publicity. Advertised at our reception at the Town Hall and copies of policy available for tenants.
3.5	The policy must explain how the landlord will publicise details of the complaints policy, including information about the Ombudsman and this Code.	Yes	Housing Services Complaints Handling Policy	See page 4, section 5.8
3.6	Landlords must give residents the opportunity to have a representative deal with their complaint on their behalf and to be represented or accompanied at any meeting with the landlord.	Yes	Housing Services Complaints Handling Policy	See page 6 section 8 – making complaints on behalf of others.
3.7	Landlords must provide residents with information on their right to access the Ombudsman service and how the individual can engage with the Ombudsman about their complaint.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet	See page 11 section 16 – escalation to the Housing Ombudsman Service

Section 4: Complaint Handling Staff

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary/explanation
4.1	Landlords must have a person or team assigned to take responsibility for complaint handling, including liaison with the Ombudsman and ensuring complaints are reported to the governing body (or equivalent). This Code will refer to that person or team as the 'complaints officer'. This role may be in addition to other duties.	Yes	Complaints Team	This is a dedicated post. Complaints Manager investigates and responds to Stage 1, liaises with Heads of Service at Stage 2 to support their review of the complaint. The post holder is the Ombudsman Service named contact. The post holder produces quarterly and annual performance and learning reports. The role also includes providing training to the organisation and reports to the Head of Performance, Improvement and Assurance. **Action for improvement:** • **Recruit 2 complaint investigators to ensure we are able to manage the increase in complaints as a result of the above changes.**
4.2	The complaints officer must have access to staff at all levels to facilitate the prompt resolution of complaints. They must also have the authority and autonomy to act to resolve disputes promptly and fairly.	Yes	Permission is granted at all levels to access IT systems, file paths, call listening etc.	The Complaints Manager works at management level across the business. Full access to all information systems to interrogate evidence collection. Report to member of the Senior Leadership team who assist with blockages within the business. The team is also support by the MRC who is the Portfolio Holder for Housing.
4.3	Landlords are expected to prioritise complaint handling and a culture of learning from complaints. All relevant staff must be suitably trained in the importance of complaint handling. It is important that complaints are seen as a core service and must be resourced to handle complaints effectively	Yes	Annual complaints report	All formal complaints are risk assessed which means that some complaints, if required, are prioritised and investigated within 24 hours if health and safety or safeguarding related. Training provided to front-line staff on the complaints process is mandatory, last delivered May 25 and ongoing. Complaint performance and learning is reported to Senior Leadership team on a quarterly basis and Housing Advisory Board twice a year. We record and track all complaints learning. **Action for improvement** • **Report complaint learning and tracking to Operational managers meeting**

Section 5: The Complaint Handling Process

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary/explanation
5.1	Landlords must have a single policy in place for dealing with complaints covered by this Code. Residents must not be treated differently if they complain.	Yes	Housing Services Complaints Handling Policy	Complaints Policy revised August 2025 *(12-month rule and greater clarification of process)*
5.2	The early and local resolution of issues between landlords and residents is key to effective complaint handling. It is not appropriate to have extra named stages (such as 'stage 0' or 'informal complaint') as this causes unnecessary confusion.	Yes	Housing Services Complaints Handling Policy	
5.3	A process with more than two stages is not acceptable under any circumstances as this will make the complaint process unduly long and delay access to the Ombudsman.	Yes	Housing Services Complaints Handling Policy	We operate a 2-stage process.
5.4	Where a landlord's complaint response is handled by a third party (e.g. a contractor or independent adjudicator) at any stage, it must form part of the two stage complaints process set out in this Code. Residents must not be expected to go through two complaints processes.	Yes	Housing Services Complaints Handling Policy	All complaints are handled by Housing Services following our policy
5.5	Landlords are responsible for ensuring that any third parties handle complaints in line with the Code.	Yes	Housing Services Complaints Handling Policy	All complaints are handled by Housing Services following our policy

5.6	When a complaint is logged at Stage 1 or escalated to Stage 2, landlords must set out their understanding of the complaint and the outcomes the resident is seeking. The Code will refer to this as "the complaint definition". If any aspect of the complaint is unclear, the resident must be asked for clarification.	Yes	Housing Services Complaints Handling Policy Complaint template letters	See section 12 of the Complaints Policy – stage one investigating complaints
5.7	When a complaint is acknowledged at either stage, landlords must be clear which aspects of the complaint they are, and are not, responsible for and clarify any areas where this is not clear.	Yes	Housing Services Complaints Handling Policy Stage 1 and Stage 2 acknowledgement letter template	See section 12 of the Complaints Policy – stage one investigating complaints
5.8	At each stage of the complaints process, complaint handlers must: a) deal with complaints on their merits, act independently, and have an open mind; give the resident a fair chance to set out their position; b) take measures to address any actual or perceived conflict of interest; and c) consider all relevant information and evidence carefully.	Yes	Housing Services Complaints Handling Policy Stage 1 investigation checklist Stage 2 complaint toolkit for managers	See section 12 of the Complaints Policy – stage one investigating complaints Stage 1 and Stage 2 follow an investigation checklist and toolkit has been devised to ensure we are adhering to policy and service standards including timescales as a main reference to resolve issues and treat tenants fairly based on evidence.
5.9	Where a response to a complaint will fall outside the timescales set out in this Code, the landlord must agree with the resident suitable intervals for keeping them informed about their complaint.	Yes	Complaint extension letter template	See section 18 of the Complaints Policy – delayed responses

5.10	Landlords must make reasonable adjustments for residents where appropriate under the Equality Act 2010. Landlords must keep a record of any reasonable adjustments agreed, as well as a record of any disabilities a resident has disclosed. Any agreed reasonable adjustments must be kept under active review.	Yes	Housing Services Complaints Handling Policy Reasonable Adjustment Policy	See section 5.4 of the complaints policy
5.11	Landlords must not refuse to escalate a complaint through all stages of the complaints procedure unless it has valid reasons to do so. Landlords must clearly set out these reasons, and they must comply with the provisions set out in section 2 of this Code.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet	See section 13 – stage 2 – reviewing investigations. Specifically 13.2.
5.12	A full record must be kept of the complaint, and the outcomes at each stage. This must include the original complaint and the date received, all correspondence with the resident, correspondence with other parties, and any relevant supporting documentation such as reports or surveys.	Yes	IT Case Management Folder	All complaints have case management folders created and filed by stage and year accessible to the Complaints Team, Contact Centre, Business Managers, and Head of Service. All complaints, outcomes, and learning are recorded on QL case management system.
5.13	Landlords must have processes in place to ensure a complaint can be remedied at any stage of its complaints process. Landlords must ensure appropriate remedies can be provided at any stage of the complaints process without the need for escalation.	Yes	Housing Services Complaints Handling Policy	The Complaints Manager is tasked to provide a quick resolution where possible. The role is to risk assess complaints, taking into account tenant vulnerability, health, and safety concerns to determine the urgency of the issues raised. This can be evidenced in several complaint decisions where remedies have been actioned before the compliant response has been sent and as part of a follow- up conversation.

5.14	Landlords must have policies and procedures in place for managing unacceptable behaviour from residents and/or their representatives. Landlords must be able to evidence reasons for putting any restrictions in place and must keep restrictions under regular review.	Yes	Housing Services Complaints Handling Policy Unacceptable behaviour process	See section 21 – Misuse of the complaints process
5.15	Any restrictions placed on contact due to unacceptable behaviour must be proportionate and demonstrate regard for the provisions of the Equality Act 2010.	Yes	Housing Services Complaints Handling Policy Unacceptable behaviour process	See section 21 – Misuse of the complaints process

Section 6: Complaints Stages

Stage 1

Code provision	Code requirement	Comply: Yes/ No	Evidence	Commentary/explanation
6.1	Landlords must have processes in place to consider which complaints can be responded to as early as possible, and which require further investigation. Landlords must consider factors such as the complexity of the complaint and whether the resident is vulnerable or at risk. Most stage 1 complaints can be resolved promptly, and an explanation, apology or resolution provided to the resident.	Yes	Housing Services Complaints Handling Policy	See section 12 – Stage one -investigating complaints.
6.2	Complaints must be acknowledged, defined and logged at stage 1 of the complaints procedure **within five working days of the complaint being received**.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet	See section 12 – 12.1 complaint acknowledgement
6.3	Landlords must issue a full response to stage 1 complaints **within 10 working days** of the complaint being acknowledged.	Yes	Housing Services Complaints Handling Policy	See section 12 – 12.4 complaint response letter
6.4	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 10 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	Housing Services Complaints Handling Policy	See section 12 – 12.3

6.5	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	Housing Services Complaints Handling Policy	See section 12 – 12.3
6.6	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	Housing Services Complaints Handling Policy	See section 4.4
6.7	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	Housing Services Complaints Handling Policy Stage 1 and Stage 2 response letter template	See section 12.4
6.8	Where residents raise additional complaints during the investigation, these must be incorporated into the stage 1 response if they are related, and the stage 1 response has not been issued. Where the stage 1 response has been issued, the new issues are unrelated to the issues already being investigated or it would unreasonably delay the response, the new issues must be logged as a new complaint.	Yes	Housing Services Complaints Handling Policy	See section 12.4
6.9	Landlords must confirm the following in writing to the resident at the completion of stage 1 in clear, plain language: a. the complaint stage; b. the complaint definition; c. the decision on the complaint;	Yes	Housing Services Complaints Handling Policy Stage 1 and Stage 2 response letter template	See section 12.4

	d. the reasons for any decisions made; e. the details of any remedy offered to put things right; f. details of any outstanding actions; and g. details of how to escalate the matter to stage 2 if the individual is not satisfied with the response.			

Stage 2

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary/explanation
6.10	If all or part of the complaint is not resolved to the resident's satisfaction at stage 1, it must be progressed to stage 2 of the landlord's procedure. Stage 2 is the landlord's final response.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet	See section 13 of the complaint policy
6.11	Requests for stage 2 must be acknowledged, defined and logged at stage 2 of the complaint's procedure within five working days of the escalation request being received.	Yes	Housing Services Complaints Handling Policy	See section 13 of the complaint policy
6.12	Residents must not be required to explain their reasons for requesting a stage 2 consideration. Landlords are expected to make reasonable efforts to understand why a resident remains unhappy as part of its stage 2 response.	Yes	Housing Services Complaints Handling Policy	See section 13.2 of the complaints policy
6.13	The person considering the complaint at stage 2 must not be the same person that considered the complaint at stage 1.	Yes	Housing Services Complaints Handling Policy	See section 13.4 of the complaints policy

6.14	Landlords must issue a final response to the stage 2 **within 20 working days** of the complaint being acknowledged.	Yes	Housing Services Complaints Handling Policy	See section 13.6 of the complaints policy
6.15	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 20 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet	Section 13.5 of the complaints policy
6.16	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	Housing Services Complaints Handling Policy Complaints Fact Sheet	Section 13.5 of the complaints policy
6.17	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	Housing Services Complaints Handling Policy Stage 1 and Stage 2 response letter template	See section 13.6 of the complaints policy
6.18	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	Housing Services Complaints Handling Policy	See section 13.6 of the complaints policy

6.19	Landlords must confirm the following in writing to the resident at the completion of stage 2 in clear, plain language: a. the complaint stage; b. the complaint definition. c. the decision on the complaint; d. the reasons for any decisions made; e. the details of any remedy offered to put things right; f. details of any outstanding actions; and g. details of how to escalate the matter to the Ombudsman Service if the individual remains dissatisfied.	Yes	Housing Services Complaints Handling Policy Stage 1 and Stage 2 response letter template	See section 13.6 of the complaints policy
6.20	Stage 2 is the landlord's final response and must involve all suitable staff members needed to issue such a response.	Yes	Housing Services Complaints Handling Policy	See section 13 of the complaint policy

Section 7: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary/explanation
7.1	Where something has gone wrong a landlord must acknowledge this and set out the actions it has already taken, or intends to take, to put things right. These can include: • Apologising; • Acknowledging where things have gone wrong; • Providing an explanation, assistance or reasons; • Taking action if there has been delay; • Reconsidering or changing a decision; • Amending a record or adding a correction or addendum; • Providing a financial remedy; • Changing policies, procedures or practices.	Yes	Housing Services Complaints Handling Policy	Section 15 – remedies and compensation
7.2	Any remedy offered must reflect the impact on the resident as a result of any fault identified.	Yes	Housing Services Complaints Handling Policy Compensation policy	Section 15 – remedies and compensation
7.3	The remedy offer must clearly set out what will happen and by when, in agreement with the resident where appropriate. Any remedy proposed must be followed through to completion.	Yes	Housing Services Complaints Handling Policy Compensation policy	Section 15 – remedies and compensation
7.4	Landlords must take account of the guidance issued by the Ombudsman when deciding on appropriate remedies.	Yes	Housing Services Complaints Handling Policy Compensation policy	Section 15 – remedies and compensation

Section 8: Self-assessment, reporting, and compliance

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary/explanation
8.1	Landlords must produce an annual complaints performance and service improvement report for scrutiny and challenge, which must include: a. the annual self-assessment against this Code to ensure their complaint handling policy remains in line with its requirements. b. a qualitative and quantitative analysis of the landlord's complaint handling performance. This must also include a summary of the types of complaints the landlord has refused to accept; c. any findings of non-compliance with this Code by the Ombudsman; d. the service improvements made as a result of the learning from complaints; e. any annual report about the landlord's performance from the Ombudsman; and f. any other relevant reports or publications produced by the Ombudsman in relation to the work of the landlord.	Yes Yes Yes	Annual complaint performance and learning report 24/25	
8.2	The annual complaints performance and service improvement report must be reported to the landlord's governing body or equivalent) and published on the on the section of its website relating to complaints. The governing body's response to the report must be published	Yes	Cabinet report	

	alongside this.			
8.3	Landlords must also carry out a self-assessment following a significant restructure, merger and/or change in procedures.	Yes	Self assessment 2025	Bury Council housing stock transferred the management of the stock back into the Council from ALMO (Six Town Housing) in February 2024. We have also restructured the service in 2025 and moved the reporting and the complaints team and are in the process of adding additional resources to the complaints team to address some of the issues identified around having an open and transparent complaints service and addressing the underreporting / de-escalation of complaints. As a result of these changes a number of actions are identified to improve our approach complaint handling and our overall compliance with the complaint handling code.
8.4	Landlords may be asked to review and update the self-assessment following an Ombudsman investigation.	Yes		We will action and comply with any such request from the Ombudsman.
8.5	If a landlord is unable to comply with the Code due to exceptional circumstances, such as a cyber incident, they must inform the Ombudsman, provide information to residents who may be affected, and publish this on their website Landlords must provide a timescale for returning to compliance with the Code	Yes		In the event of exceptional circumstances such a cyber incident, we will inform the Ombudsman and take all necessary action as required.

Section 9: Scrutiny & oversight: continuous learning and improvement

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
9.1	Landlords must look beyond the circumstances of the individual complaint and consider whether service improvements can be made as a result of any learning from the complaint.	Yes	Annual complaint performance and learning report 24/25 Quarterly reports to leadership	Learning is considered and evidence individually for each complaint regardless of whether it is upheld or not (e.g. better ways to apply reasonable adjustments) . Complaints are reviewed quarterly and annually to understand all learning and identify emerging trends/themes to inform the service improvement plan.
9.2	A positive complaint handling culture is integral to the effectiveness with which landlords resolve disputes. Landlords must use complaints as a source of intelligence to identify issues and introduce positive changes in service delivery.	Yes	Staff meeting PowerPoint Presentations from various meetings	In addition to the Leadership Complaints Monitoring Group who own complaints Managers take all tenant feedback to their team quarterly. In addition, the Complaints Manager holds a Thursday roadshow of informal 1-2-1 and meet and greets across the business Tea 3, Coffee cake, and chat to be more inclusive with front-line service to look at different ways of working with support. This has worked really well in changing the way we work e.g. reasonable adjustments.
9.3	Accountability and transparency are also integral to a positive complaint handling culture. Landlords must report back on wider learning and improvements from complaints to stakeholders, such as residents' panels, staff and relevant committees.	Yes	Reports to Housing Advisory board and minutes Cabinet minutes TVF minutes Our Performance - Bury Council	We report performance on complaints twice a year to our Housing Advisory Board We report complaints performance to Cabinet on an annual basis. The Tenants Voice Forum has been reviewing our approach to complaint handling including learning and performance

9.4	Landlords must appoint a suitably senior lead person as accountable for their complaint handling. This person must assess any themes or trends to identify potential systemic issues, serious risks, or policies and procedures that require revision.	Yes	Director of Housing & the Head of Performance, Assurance and Improvement are accountable for complaint handling.	
9.5	In addition to this a member of the governing body (or equivalent) must be appointed to have lead responsibility for complaints to support a positive complaint handling culture. This person is referred to as the Member Responsible for Complaints ('the MRC').	Yes	The portfolio holder for Bury Housing Services Cllr Clare Cummins is the member responsible for Complaints.	
9.6	The MRC will be responsible for ensuring the governing body receives regular information on complaints that provides insight on the landlord's complaint handling performance. This person must have access to suitable information and staff to perform this role and report on their findings.	Yes	HAB minutes Cabinet minutes	The MRC has direct access to the complaints support team should additional information be required.
9.7	As a minimum, the MRC and the governing body (or equivalent) must receive: a. regular updates on the volume, categories and outcomes of complaints, alongside complaint handling performance; b. regular reviews of issues and trends arising from complaint handling; c. regular updates on the outcomes of the Ombudsman's investigations and progress made in complying with orders related to severe maladministration findings; and d. annual complaints performance and service improvement report.	Yes	HAB minutes on complaint reporting and complaint handling report Cabinet minutes on complaints	Six monthly reports to HAB on complaints Annual report to Cabinet on complaints

9.8	Landlords must have a standard objective in relation to complaint handling for all relevant employees or third parties that reflects the need to: a. have a collaborative and co-operative approach towards resolving complaints, working with colleagues across teams and departments; b. take collective responsibility for any shortfalls identified through complaints, rather than blaming others; and c. act within the professional standards for engaging with complaints as set by any relevant professional body.	Yes	Let's Values Leadership standard agenda item	The Complaints Manager meets with Leadership quarterly to ensure that complaint priorities and themes are understood and supports change and culture across the business and to third parties. Standard agenda item on leadership meetings to discuss any issues with complaint handling **Action for improvement – add as a standard agenda item to monthly operational managers meetings to discuss collective responsibility and ownership**

This page is intentionally left blank

Annual Complaints Performance and Service Improvement Report 2024/25

Introduction

Tenant feedback from compliments and complaints gives us important information about how our tenants view our services. It helps us see where we're doing well and where we can improve.

This report covers complaints received how we've responded to them from April 1 2024 to March 31, 2025. It includes both qualitative (descriptive) and quantitative (numbers-based) analysis of our complaint-handling performance. We'll also talk about how we've followed the rules set by the Housing Ombudsman Service, any changes we've made to our services based on what we've learned from complaints and any compliments we've received during the same period.

We have looked at the complaint data following the rules laid out in the Complaint Handling Code 2024 and our Complaints Handling Policy.

Number of complaints received in 2024- 2025

Over the reporting period we received **62** formal complaints, of which **31** were escalated to Stage 2 review. No complaints were refused during this period.

This means we received 8.21 complaints for every 1000 homes we manage. This is very low and far below the average of 49.1 per 1000. As a result of this we have identified areas for improvement on how we identify and record complaints.

We resolved 50% of complaints at stage one. This suggest that tenants are not receiving the response they want at stage 1 and are asking for the outcome of their complaints to be reviewed at stage 2.

When we have investigated this there are two reasons why tenants are not happy at stage one. The first is because the actions agreed at stage one have not been completed in the timescales provided (27) and the second is the tenant was unhappy with the response at stage 1 (4).

Equality, Diversity and Inclusion

To make sure our complaints process is accessible, fair and transparent for everyone, we keep track of the demographic details of our complainants, if available. If we notice any unexpected trends, we will investigate further to ensure there is fairness in how we treat our tenants

By looking at the themes of complaints across different tenant groups, we gain insight into how consistent our service standards are across various tenant characteristics.

We currently record and analyse the following characteristics in relation to tenants making a complaint: age, gender, ethnicity, primary language and disability.

52.3% of complainants stated they had a disability compared to 23% of the tenants showing that disabled tenants were disproportionately more likely to make a complaint compared to non-disabled tenants. This suggests that are services are not as responsive to the needs of disabled tenants as they should be. This is reflected in our learning from complaints around ensuring reasonable adjustments and tailored services are consistently understood and applied.

We have analysed complaints made by disabled tenants. 15% of disabled complainants mentioned that the issues had affected their mental health. The main reasons for complaining are dissatisfaction with the standard/condition of their property and poor customer service/communication

The age profile of complainants was similar to our wider tenant population, with two key exceptions:

Tenants aged 35–44 made up 34.9% of all complaints, despite only representing 20.7% of our tenant population. This was the largest group of complainants, suggesting that this age group is more likely to raise concerns.

Tenants aged 65 and over were much less likely to complain. They made up just 7.7% of complaints, even though they represent 28% of our tenants.

Within the older age group, tenants aged 65–74 showed the biggest gap, making up only 1.5% of complaints compared to 15.8% of the tenant population.

We need to do more to understand why older tenants, particularly those aged 65–74, are less likely to raise complaints, and ensure that everyone feels confident and supported in speaking up when things go wrong.

Regarding gender, women were more likely to complain than men with women making up 71.4% of complainants compared to 59% of tenants.

We've looked at how complaints compare to the overall tenant population by ethnicity. White British tenants made up 74% of complaints, while they represent 63.9% of our tenant population. Black Caribbean and Black Other tenants each accounted for 1.5% of complaints, despite making up only 0.34% and 0.31% of the tenant population, respectively. Pakistani tenants were slightly underrepresented, making up 1.5% of complaints compared to 2.2% of tenants.

This shows that some ethnic groups are more likely to raise complaints than others, and there may be barriers or differences in experience that influence this. We want to understand these differences better to make sure all tenants feel equally supported and confident in raising concerns.

Complaints performance

We have assessed our performance based on the requirements of the Compliant Handling Code 2024. The table below shows how we perform again these requirements.

Complaint stage	Housing ombudsman target	Performance
Acknowledgement	5 working days	100%
Stage one	10 working days	100%
Stage two	20 working days	83.78%

Complaint outcomes

Stage one outcomes

Where our investigation finds that we are at fault in some way, we will partially or fully uphold the complaint. We will also inform customers about what we've learned and any steps we'll take to avoid similar issues in the future.

Here are the overall outcomes of our formal complaints.

Outcome	Percentage of complaints
Fully upheld	51.61 (32)
Partially upheld	15.9% (9)
Not upheld	29.03 (18)
Withdrawn	4.84% (3)

Therefore, in **61.13%** of complaints, we accepted partial or full responsibility.

Stage two outcomes

When a complaint is escalated to be reviewed by a more senior manager, they will assess whether the investigation was fair and thorough. They may agree or disagree with any outcome from Stage 1.

In 2024/25 31 stage 2 complaints were received and reviewed.

The outcomes at Stage 2 review can be found below:

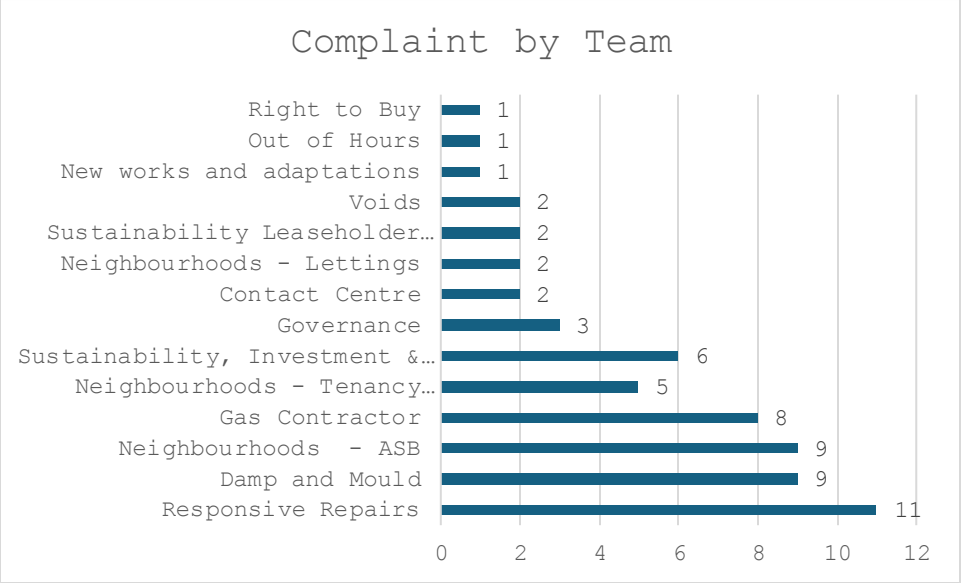
Outcome of Stage 2 complaints	Percentage of complaints
Fully upheld	51.16% (16)

Partially upheld	9.67% (3)
Not Upheld	38.70% 12
	31

Complaints by Service Area

The Repairs service received the most complaints at **17.7%.** This is followed by our Damp and Mould Team and Neighbourhoods specifically complaints about Anti-Social Behaviour.

The graphs below illustrate the number of complaints received by each service area:



100% of the damp and mould complaints and **81%** of the Responsive Repairs complaints were upheld whereas only **33%** of ASB complaints were upheld.

In response to these findings we have:

- Begun a review of the Repairs service including the Tenant Voice Forum completing some mystery shopping
- Developed an ASB action plan which includes managing communications
- Reviewing our processes for Damp and Mould in ahead of the introduction of Awabbs Law in October 2025

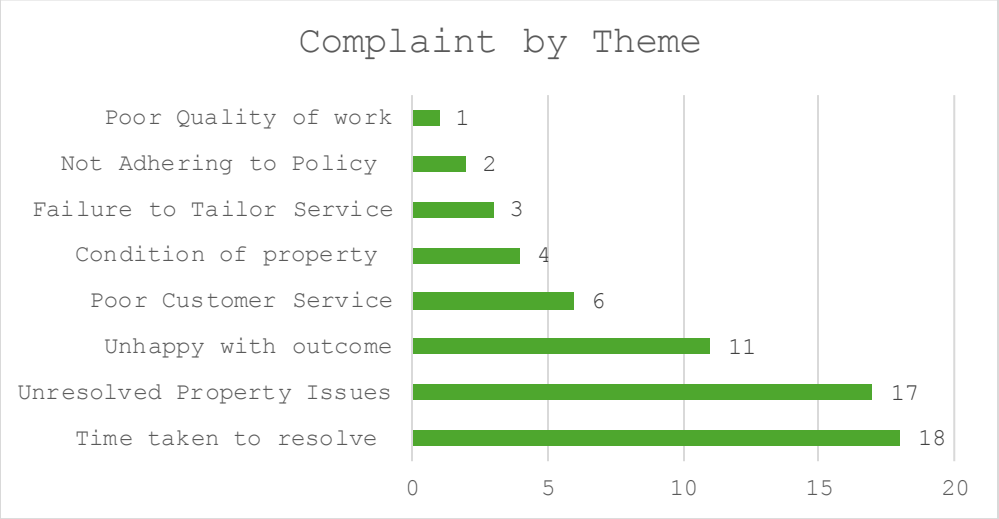
At stage 2 the Sustainability, Investment & Capital Programme received the highest number of escalated complaints and highest number of fully upheld/partially upheld followed by Responsive repairs.

Complaints By Theme

The top three themes for 2024/25 were

- Time taken to resolve a tenant's issue (29%)
- Unresolved property issues including incomplete repairs (27%)

- Tenant was unhappy with outcome (18%)



The complaints about time taken to resolve an issue cross 6 service areas, Gas Contractor, Neighbourhood ASB and Responsive Repairs are the top three. 43% of the unresolved property issues relate to Damp and Mould.

Looking at complaints by theme where the overall outcome was either fully or partially upheld helps us identify areas needing improvement in each department.

Only **18%** of complaints relating to unhappy with outcome were upheld whereas **87%** of unresolved Property issues and **100%** of time taken to resolve complaints were upheld.

The restructure of our Repairs, Building Safety (including Damp) and Assets team will ensure that we have the resources to resolve tenants' queries and concerns. See learning section below for more planned improvements.

Housing ombudsman service

We received six Housing Ombudsman determinations in the reporting period, which contained two findings of maladministration, two findings of service failure and two findings of adequate redress. The maladministration determinations related;

- A right to buy case where maladministration was found in relation to completing repairs in a timely way.
- Complaint handling where maladministration was found as we should have formally logged a complaint much earlier than we did.

The two service failures also related to failings in our complaints handling and escalation process.

We also received three determinations of no maladministration.

Within the determinations, Bury Council received nine orders and complied with 100% of these.

The Housing Ombudsman awarded compensation totalling £550 which was paid to tenants in full.

We have acknowledged the need to improve our complaint handling culture, and we have identified several areas for improvement in how we handle complaints. Including how we identify and record complaints.

The Tenants Voice Forum are conducting an end-to-end review of the complaints service which will provide valuable insights for future improvements.

The Housing Ombudsman produces an annual report about any landlord with five or more determinations. In 2023/24 Bury Council received 9 determinations from the ombudsman with 14 findings of maladministration. The 2023/24 report can be found here.

We did not receive any additional reports from the Housing Ombudsman regarding Bury Council's work. However, we have used the information and research from the Ombudsman Spotlight publications to evaluate and improve our services.

Learning from complaints

We have continued to focus on learning from feedback and complaints, to ensure that we are listening to the tenant voice and making the necessary improvements to our service provision as a result. We accept that we do not always get things right, but we are committed to learning from our mistakes, sharing the learning with other internal departments and tenants, and making positive changes to prevent the same issues from happening again.

As part of our regular reporting on complaints performance we share the learning from complaints. We also share best practice examples with staff as part of the monthly staff newsletter.

Learning themes and actions.

We have acknowledged the emerging themes from our complaints and as a result we have, we have delivered several improvements across the service including ongoing improvements to the complaint service delivery itself.

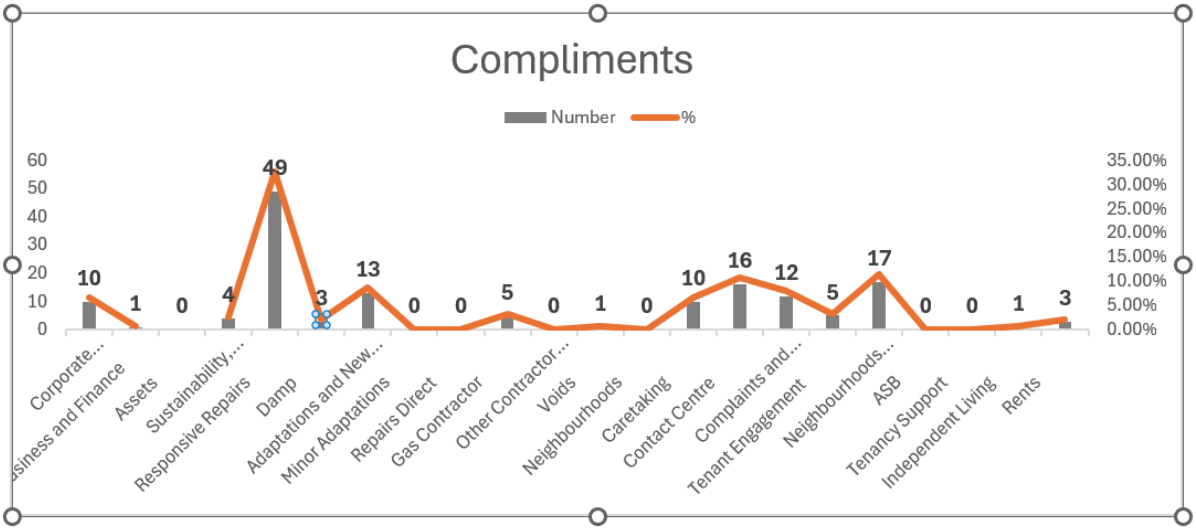
Lesson	Action	Progress
Poor Customer service Improve the way we communicate with our	Trailing text message notifications for the repair's appointments.	Ongoing

tenants about things that matter to them.	Using text messages and emails to keep tenants informed.	Training sessions delivered to service areas to maximise usage of text and email messages to inform tenants
	Design a non-digital approach to communicating with tenants who do not have access to digital channels	Designed a newsletter for our independent living schemes Introduced phone call surveys for tenants who do not have access to digital channels
	Reviewing our out of hours scripts for the contact centre to ensure we deliver a consistent message	
	Improve communication on capital works schemes and the contractors delivering the service	Developed guides and tips for tenants due to experience capital works
Unresolved issues (primarily with repairs) Improve the repairs and maintenance service	Review process for muti trade follow on work	A revised process has been put in place
	Improve no access process	Review currently underway.
	Improve how we manage tailored services in the repairs service	Ongoing work to simplify how we identify tailored service in the housing management system
	Proactively inform tenants about cancelled repairs	Introduce breakfast / early communication messages to tenants to give early notice of cancelled repairs and make new appointments
Unhappy with outcome Improve our approach to complaint handling	Improve stage one resolution especially completion of actions and feedback to tenants	Early deadline escalation process is now in place and sign off of stage 1 actions to reduce escalation stage 2
	Ensure reasonable adjustments and tailored services are consistently applied	Ongoing training. Policy refresh with the Tenants Voice Forum.
	Ensure the complaint process is accessible to all tenants – providing an easy-to-follow process and improving accessibility on the website	Changes being implemented to website and process being reviewed by the Tenants Voice Forum.

	Embed a positive complaint handling culture across the service	Training ongoing across the service
	Complete the end-to-end review of the complaint handling process and implement recommendations	Ongoing
	Strengthen complaints investigation team	2 complaints investigators being recruited to the team.
Improve our approach to Anti-Social Behaviour	Carry out quality checks of case handling and roll out annual training to ensure case handling continues to improve.	Ongoing
Improve Data quality to represent Disabled adaptations in our homes more clearly	Improve data quality for disabled components and Right to Buy in our systems	This work has started, once completed a process and training will be rolled out.
Improve data quality to enable better customer care. (understanding our tenants needs)	Establish a data project group to drive long-term improvements in data quality and usage across the service	Data project group established. Working on identifying data and process gaps to support better data flow and accountability across the service.

Compliments

A total of 150 compliments were recorded on our system over the reporting period. The repairs service received the most compliments (33%), Neighbourhoods and the Contact Centre each received 11% of the compliments. Compliments were also given to other service areas and individuals, including those in adaptations, the complaints team and the caretaking team.



Most compliments were about the standard of service (70%), while others praised the quality of work, staff attitude, and speed of service. We share all compliments with services managers, we include them in service shout outs and internal communications to commend and promote a culture of great customer service.

This page is intentionally left blank

Agenda Item 15

Classification: Open	Decision Type: Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Housing Major Works Programme 2025/26	
Report of	Cabinet Member for Housing Services	

1. Summary

1.1. The purpose of this report is to seek formal approval of several contract awards with contract extensions which form part of the Housing Major Works Programme.

1.2. At the Cabinet meeting on 12th February 2025 Cabinet agreed the Housing Revenue Account Capital Works Programme budget for 2025/26.

1.3. The procurement approach on the tenders and contract extensions included in this report has been developed in conjunction with Bury Council's Procurement Team.

1.4. Our windows and door contract award has been made via the Procure Plus Framework selecting prequalified contractors and suppliers with additional elements of social value to be included.

1.5. The Procure Plus Framework evaluations for procurement are scored based on 60% price and 40% quality of the submission and a commitment to providing added social value.

1.6. All contracts for the Major Works Programme in excess of £500k require approval at Cabinet

2.0 Recommendations

2.1 Approve contract award to WRPS Ltd for fitting of windows and doors and associated works to be carried out to Council properties on several estates in the south of the Borough for one year for the value of £535,485.78. Dependent upon performance and at current pricing, there is the option to extend the above contract for a further 12 months, at no more than 50% of the original contract value.

2.2 Approve contract award to A Connolly Ltd for fitting of windows and doors and associated works to be carried out to Council properties on several estates in the south of the Borough for one year for the value of £662,432.70 Dependent upon performance and at current pricing, there is the option to extend the above contract for a further 12 months, at no more than 50% of the original contract value.

2.3 Approve a supply agreement award to Nova Ltd for supply of replacement windows and doors to be fitted by WRPS Ltd, recommendation 2.1 above to a value of £401,383.09

2.4 Approve a supply agreement award to Nova Ltd for supply of replacement Windows and Doors to be fitted by Connolly Ltd recommendation 2.2 above, to a value of £424,010.00.

3.0 Background

Decent Homes

3.1 A key regulatory requirement for Housing is to ensure all Bury Council homes are maintained, as a minimum, to the Decent Home Standard. A key expectation of the Regulator for Social Housing is that all our homes are of good quality, well maintained and safe homes for tenants and comply with the Decent Homes Standard.

Windows and Doors

3.2 To maintain our homes to this standard we seek approval to enter into four contracts for the renewal of windows and doors to be carried out to Council properties on various estates across the Borough.

3.3 After consultation with Bury Council's Procurement Team this work will be directly awarded through the pre-tendered Procure Plus contractor and supplier frameworks. This arrangement is compliant with all relevant procurement regulations and Council protocols.

3.4 The contractors were appointed onto Procure Plus Lot 28 Window and Door Installation Works, Northwest of the Installation and Repair Framework 2023 via the compliant selection process published in the Gov.UK Contracts Finder – 2022/S 000-025951.

3.5 The direct call off procedure utilises the rates tendered in for the original framework and therefore prevents the need for any further competition or tendering process.

3.6 This work will be delivered via direct awards to two building contractors, WRPS and Connolly who will fit windows and doors supplied through Nova limited under two separate directly awarded supply arrangements.

3.7 A Connolly Ltd and WRPS Ltd were ranked 1st and 2nd of the 10 contractors on the Procure Plus Lot 28 Window and Door Installation Works, Northwest of the Installation and Repair Framework 2023

3.8 We recommend awarding of two contracts for fitting of the windows, doors and associated works to:

- WRPS Ltd for a contract value of £535,485.78

Total 196 properties

- Conolly Ltd for a contract value of £662,432.70
  Total 188 properties

3.9 These contracts are for the initial period of one year with the option to extend for a further 12 months with additional work & value indicated within the contract documents.

3.10 Five suppliers were appointed onto the Procure Plus Lot 33 – UPVC Windows and Doors (direct lot) via the compliant selection process Contract Notice Number – 2023/S 000-005306 Dated 1st August 2023). The duration of the framework is 5 years.

3.11 The direct call off procedure utilises the rates tendered in for the original framework and therefore prevents the need for any further competition or tendering process

3.12 Nova Ltd were ranked 1st of the 5 suppliers on the Procure Plus Lot 33 – UPVC Windows and Doors (direct lot)

3.13 We recommend awarding of supply agreements for windows and doors to:

- Nova Ltd for supply agreement to support delivery by WRPS Ltd £401,383.09
- Nova Ltd for supply agreement to support delivery by A Connolly Ltd
  £424,010.00

3.14 These contracts are for the initial period of one year with the option to extend for a further 12 months with additional work and value indicated within the contract documents.

3.15 All contract procurements have been advised and overseen by Bury Procurement.

4.0 Social Value

4.1 As part of the procurement process, we will require bidders to make proposals on social value initiatives which detail how they will contribute to our social value agenda under the following headings:

- Contribute to Tenant well-being
- Support and protect the Environment
- Develop local skills
- Contribute to the Bury economy
- Contribute safety of local communities.

4.2 All contracts will ensure that social value is maximised with project specific outcomes agreed at the contract award meetings.

4.3 All contractors have a good track record of delivering social value through the contracts awarded through the Procure Plus frameworks.

Alternative options considered and rejected

Do nothing: These works will enhance the physical appearance, energy efficiency and security of council homes across the Borough and will be welcomed and valued by residents. Maintaining homes to at least the Decent Homes Standard is a regulatory requirement, and the Council would quickly become non-compliant with the Home Standard part of the Regulatory Requirements if these works were not brought forward

Deliver Inhouse: These are major contracts, and we lack the capacity by the in-house contractor.

Open Tender: This option was considered and is a possibility. However, this would involve a significantly extended procurement process in both time and cost. The use of the Procure Plus framework which specialises in social housing investment works adds benefits in ensuring all tenderers meet capability, expertise and compliance requirements. There are two options which have both been used here:

2) A direct award allows the Council to award to the contract to the number one contractor on the particular workstream ensuring quality and price are achieved or
2) A mini competition allows the tender to be tailored to the Councils specific requirements and is competed for by prequalified contractors to ensure value for money.

Using the procurement framework offers clear benefits over the open tender route. Similarly exercising a 12-month contract extension at the same rates as the original contract allow us to bring forward investment quickly without further drawn-out tendering processes.

Links with the Corporate Priorities:

The Let's Do It Strategy sets out the Council's corporate priorities. This contract will support delivery in two key areas:

Improved Quality of Life: These contracts help to ensure improved modernised homes that meet the Regulators Decent Homes Standard with many of these homes benefitting from energy work which will make them cheaper to heat and more comfortable to live in

2025 Vision and Aims – This will help move forward the wider decarbonisation of the borough with the target of ensuring all the council's homes meet the minimum energy rating of EPC Band C by 2030.

Equality Impact and Considerations:

The proposed work supports equality and diversity by:

- Promoting equality through energy and efficiency, helping tenants to reduce fuel poverty for vulnerable households.
- Fostering inclusion by involving tenants in decision making and ensuring accessible communication.
- Improving health outcomes by addressing damp and mould which disproportionately affects certain groups
- Creating social value through sustainable practices and local employment initiatives

---

Environmental Impact and Considerations:

The proposed works contributes to ensuring an improved environment for all Council-controlled building users and visitors to the local area, minimising day to day repairs once the works are complete thus reducing the ongoing costs of maintenance. As part of the quality submissions contractors were evaluated on their attitude and impact on the local area and environment.

Assessment and Mitigation of Risk:

Risk / opportunity Mitigation	Risk / opportunity Mitigation
Works identified as required through the Stock Condition Surveys and from repairs information supplied by the in-house contractor.	The council aims to complete a full Stock condition survey of properties, currently this has achieved 83% completion, this data will help to identify priorities for the forthcoming years programme, Full scoping and surveys have been carried out to each scheme identifying the amount of works required to compile a valued tender for each contract to achieve accurate prices and social value from contractors. Cabinet approval will enable the council to award the contract to address the required improvements.
Council Homes failing to meet decent homes standard	The proposed contracts enable us to deliver improvements to council homes that ensure our properties continue to meet the Decent Homes Standard and provide good quality, well maintained and safe homes for our tenants.

Legal Implications:

Procurement advice has been provided throughout the tender process.

Legal advice will be provided on the content and sealing of contractual arrangements.

Financial Implications:

The contract awards are in line with the approved capital programme.

Report Author and Contact Details:
Name: Sian Grant
Position: Director of Housing
Department: Corporate Core
E-mail: sian.grant@bury.gov.uk

Appendices:
None

Background papers:
None.

Glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
HRA	Housing Revenue Account
GMCA	Greater Manchester Combined Authority
EPC	Energy Performance Certificate (Energy Rating)
SHDF	Social Housing Decarbonisation Fund

Agenda Item 16

Classification:	Decision Type:
Open	Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Six Town Housing Recommendation	
Report of	Cabinet Member for Housing Services	

Summary

1. This report deals with the future of Six Town Housing Limited (STH) as an entity owned by Bury Council.

2. After STH ceased to be the Council's ALMO in February 2024, the organisation remained a wholly owned subsidiary company of the council owning and managing 149 properties.

3. In January 2025 the Council agreed to a strategic review of the options of STH. Campbell Tickell provided a review of the options which was presented to the Commercial Board in July 2025. The report is included in appendix 1 (under Part B).

4. The review confirmed that STH could not continue in its current state as there are significant commercial and regulatory risks to Bury Council and STH. Two options were presented:
   a. to end its social housing operations and close the company ("Close Option"), or
   b. to invest in the company's operation and governance with a view to developing a specialist accommodation vehicle in the long term ("Invest Option").

Recommendation(s)

5. That the Council chooses the "Close Option". The first step would be to procure advisors to provide project management, due diligence, legal and financial advice.

Reasons for recommendation(s)

6. The Invest Option entails participating in a specialist accommodation sector which is highly and increasingly regulated, and external providers are more suited to deliver this for Bury. The Council is already able to make use of opportunities to build social and affordable housing without STH via partnerships and potentially via the HRA in the future.

7. Whilst STH could fund roles to support its growth under the Invest Option, Bury Housing Services would be responsible for ensuring both the Council (as a social housing provider) and STH each complied with the Regulator of Social Housing's regulatory framework (since the Council is STH's sole managing agent).

8. After considering the options and mindful of the challenges facing the Council's own delivery of council housing (and upon consulting with the Council's senior housing officers and its professional advisors), the Director of Housing takes the view that the commercial and regulatory risks associated with the Invest Option are both too high and difficult to fully quantify when weighed against the potential advantages of that option.

Alternative options considered and rejected

9. **Retain Six Town Housing "as is" –** The current governance arrangements constitute a regulatory risk as per the Campbell Tickell Report and STH is not realistically a viable proposition based on its current size and remit.
10. **Invest and grow Six Town Housing –** grow Six Town housing to become a specialist housing provider.

Report Author and Contact Details:

Name: Esme Davies
Position: Programme Manager Housing
Department:
E-mail:

Background

11. On 1st February 2024 STH ceased managing the Council's housing stock and so ceased its ALMO role. However, STH remains intact as a wholly owned subsidiary company of the Council and is itself a Private Registered Provider of Social Housing owning and leasing 149 social housing homes which it lets and sublets to its own social housing tenants under the assured tenancy regime governed by the Housing Act 1988.

12. STH no longer has any paid staff, is managed solely by its Board, and therefore requires third party services to manage its social housing. Under the Transfer and Termination (T&T) Agreement the Council agreed to deliver "Council Services" to STH which were further outlined in the Operational Plans and SLA.

13. The T&T (including its Operational Plans & SLA) provides assurance for the delivery of Council Services to properly manage STH's social housing tenancies, properties and maintain its regulatory compliance. As a private registered provider STH needs a different regulatory approach to Bury Housing Services

including having an independent Board.

14. The “post ALMO” STH arrangement was never intended as a permanent arrangement, and it was to be reviewed as soon as possible. Campbell Tickell were commissioned in March 2025 to review the arrangements and present a report for council decision.

15. **Future Options**

16. The current STH governance arrangements put both it and the Council at regulatory and reputational risk. It requires a disproportionate level of senior leadership time and governance management to deliver the very small social housing stock STH provides. STH is also unviable in its current state and would require stock portfolio growth to become viable, which was also identified in the Campbell Tickell report.

17. Campbell Tickell considered the options for STH. The proposition that STH be used for general needs accommodation was summarily rejected because the Council can already deliver general needs properties via the Housing Revenue Account (HRA).

18. It was Campbell Tickell’s recommendation that there were two viable options:

    1. Investing in the operation and governance of STH with the view to it supporting a growing portfolio of supported/specialist accommodation to meet Bury’s needs, and to potentially provide a growth/development vehicle over the long term via any surplus money accrued. (Invest Option)
    2. Accepting that STH has fulfilled its purpose, deregistering from the Regulator of Social Housing, closing the company completely in a controlled and risk-free manner, with individual assets either transferred into the Council, or sold to a third party (Close Option)

Options Appraisal

19. The Commercial Board met on 9th July 2025 to discuss the above options.

20. The Invest Option posits a role for STH as a landlord providing specialised supported housing to support the council in meeting the demand identified in the adult social care needs assessment.

21. Under housing benefit regulations only private registered providers (RP) such as STH can claim the enhanced housing benefit to fund such models. The Invest Option would reduce/remove the need to procure RPs to provide and manage buildings. This would have the potential to reduce the Council’s reliance on the market and STH as a trusted provider could improve relationships between

commissioner and commissioned services. Both Adult Social Care and Homelessness rely on the market to find providers to provide properties. Maintaining and growing STH would provide an alternative route.

22. Moreover, STH would have the potential in the long term to build a small surplus from the Invest Option model. As a not-for-profit organisation any surplus STH makes would need to be reinvested. Currently external partners take advantage of this opportunity.

23. However, the Invest Option relies on sourcing further properties and opportunities including from the private rented sector. Building up the portfolio would be a long-term speculative exercise during which STH would need to fund staffing positions to manage the growth. Campbell Tickell recommend a Governance Manager and a Development manager as a minimum to begin with. This would reduce any potential surplus until the portfolio was large enough to be sustainable.

24. Manging specialist accommodation is not the Council's expertise whereas other local providers are well placed. The recent Huntley House commission received 11 qualifying bids to manage the property and provide support.

25. Specialist accommodation is a highly regulated sector which has been scrutinised recently at a national level. The government is likely to bring in new licensing and additional regulation on this type of provision. There is a risk that a future housing benefit regime change would make the model unsustainable. These risks would challenge the Council's Housing Service which would be expected to provide the management services to STH as it develops its own staffing and resilience.

26. From a governance perspective the Campbell Tickell report outlines the requirements for the Invest Option to improve STH governance arrangements as soon as possible. A new independent Board would need to be instated with the expertise required to manage and develop specialist accommodation schemes. Many RPs now pay their Board members and STH may have to do likewise to attract the best candidates. The board would need to be serviced, with the same requirements of a larger registered provider. Bury Housing Services would be required to ensure compliance for both it and STH, with the requirements of STH (as a *private* registered provider) being both different and greater than that of a Council.

27. The Commercial Board questioned if dissolving STH would prevent development. However, Bury Council is already delivering units of accommodation without the need of STH. The Council has an active delivery pipeline of 1,616 new homes on former Council owned brownfield sites by 2030/31 comprising 1,040 market homes and 576 affordable homes (including c 180 social rented homes).

28. There are also some provisions for specialist groups:

143 new homes planned for older people over the next few years (includes 91 affordable homes).
18 bungalows recently built or under construction for people with disabilities.
72 homes secured or under construction for people with physical and/or sensory disabilities or learning disabilities
35 homes secured for people with mental health needs
Circa 50 properties identified for care leavers ready to transition to independent living

29. Moreover, the Commercial Board noted that the Council does not currently have internal expertise in "property development" which would be required for STH to achieve the necessary growth contingent with the Invest Option and that such services are currently outsourced.

30. The Commercial Board also considered an example of a scheme already managed by STH. Sherbourne House returns a small surplus but one which is easily eroded by repairs costs, management fee and bad debts. This experience chimes with the Regulator of Social Housing own concerns that the operating surplus of many specialised supported housing RPs is very low and presents a significant risk of financial failure.

31. Therefore, alongside the additional risk to maintain and ensure regulatory compliance the Commercial Board recommends that the Council cannot commit to the commercial and property development of STH .

32. STH current Board members also provided comments on the Campell Tickell report and support the recommendation to close STH .

Close Option Process

33. The process to close STH is expected to take 18 months with a potential goal of March 2027.

34. If the Council approves the principle of closing STH there will need to be several decisions. Bury Council will seek advice to understand the financial and legal implications of the following:

34.1. The grounds under the Housing and Regeneration Act 2008 STH will opt to de-register as a register provider which will inform the process for 34.2 (the assets)

34.2. A suitable new landlord must be selected for each asset within the remaining STH portfolio, whether returning to the Bury Housing Revenue Account or General Fund accounts, divesting of an individual asset, or ending lease agreements. The process must be delivered in accordance with the Regulator of Social Housing's Governance and Financial Viability Standard

and its Deregistration Guidance which includes consulting tenants.

35. As with closing the STH ALMO, legal and financial advice will be required to provide due diligence. External consultants will be required to support and augment inhouse expertise and resources to manage and execute the closure.

36. Any significant decisions especially on the future of the assets and the financial impact will be brought back to Cabinet.

37. The impact of the closure of STH on the current STH tenants is the upmost priority. The Equality Impact Assessment (EIA) identifies a risk to the tenants if a suitable landlord is not found for the Sherborne House lease that will ensure continuity of service. Throughout the process the tenants will be considered and consulted where required. EIA's will be completed for each option considered under 34.2.

Resources

38. When STH ceased to be the Council's ALMO, under the Transfer and Termination Agreement, the net balance of assets and liabilities, at that date, were transferred into the Housing Revenue Account balance.

39. Campbell Tickell have provided an estimate of £500k being the financial cost to cover the Close Option process, which, will be met from a combination of the STH reserves (£3.256m as at 31 March 2025) and the Housing Revenue Account balance (£16.746m as at 31 March 2025).

40. There will be some draws on the STH reserves as part of the Close Option process of ending the leases. The Mosscare St Vincent (MSV) lease is ending in September 2025, and the properties are going back to MSV. As part of the process the dilapidation survey has been estimated at £101k for 34 houses. A similar process will need to take place with the 12 properties with Sherbourne House which will reduce reserves further. It is convenient that the lease on Sherbourne House has a break clause that can be activated to end the lease in December 2026.

41. The loan balance from the Council to STH at 31 March 2025 was £2.792m, the loans were provided to STH for the construction and purchase of properties. Until the outcome of the Close Option process, it is unknown whether the properties currently within STH will be brought into the Council or sold to another housing provider.

42. External consultants will be commissioned to advise the Council to understand all the financial implications for both the Council and STH of the Cose Option and any significant decisions, especially on any financial impact for the Council, will be reported back to Cabinet. As will any decision requiring Cabinet approval as per the delegation framework.

Links with the Corporate Priorities:

43. The decision recognises that local partners have the strengths and expertise to deliver housing for Bury.

Equality Impact and Considerations:

This is an initial analysis which has identified potential negative impacts for two specific groups, disabled people and socio-economically vulnerable. It is unclear at this stage what impacts there may be, and the mitigations required to reduce or eliminate any impacts.

If a decision is made to begin the process of closing Six Town Housing, each option on the approach to the closure will require a further EIA to identify impacts and mitigations to inform the approach to closing Six Town Housing.

Environmental Impact and Considerations:

44. None Identified.

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
Financial cost greater than expected	
Unable to find alternative landlords for remaining assets	Sherbourne break clause December 2026
Unable to find alternative landlords for remaining assets	Potential to decant tenants

Legal Implications:

45. The Council is the sole owner of STH which is a company limited by guarantee. It was originally incorporated to manage the Council's housing stock and council tenancies as the Council's "ALMO." Some point thereafter STH became a "private" registered provider of social housing in its own right, owning and leasing a small stock of social housing and letting it to its own tenants.
46. Following the termination of its role as the Council's ALMO in February 2024 (whereupon the Council resumed direct management of its council housing stock and all remaining STH employees transferred to the Council under TUPE) , STH continued its role as a private registered provider of social housing but providing only 147 homes.

47. STH has no staff, relies exclusively on the Council to manage its operations and is managed solely by its Board which replaced its pre–February 2024 Board and is considered an interim arrangement pending final decision on the future of STH, which is the topic of this report.
48. STH is commercially unviable in its current state and presents a significant commercial, regulatory and reputational risk to the Council. The Campbell Tickel report confirms that STH needs either sizable investment to grow so that it becomes viable (Invest Option) or that it be wound up (Close Option).
49. The author of the report concludes that the Close Option is best since the Invest Option is probably too risky from a commercial and regulatory standpoint when weighed against any potential benefits it could bring to the Council.
50. The legal and regulatory environment that any future "Invest Option STH" would have to operate within is onerous (increasingly assertive Regulator of Social Housing framework and new Housing Ombudsman activity, Awaabs law implications etc) and likely to increase in the short term as new licensing for specialised supported housing is expected to be introduced under the Supported Housing (Regulatory Oversight) Act 2023.
51. As sole owner of STH the Council has the lawful power to decide that the company be wound up if it has fulfilled its purpose. The necessary "company law" process to wind up the company are relatively straight forward.
52. The specific issues to be first confronted, navigated and managed before winding up STH relate to the disposal of its housing stock, ensuring social housing tenants' interests are protected (which is a regulatory requirement) and de-registering from being a registered provider of social housing. These matters will be subject to further consideration and reports to Cabinet.

Financial Implications:

53. As detailed in the body of the report, the estimated financial cost of £500k to cover the close option process will be met from a combination of the STH reserves and the Housing Revenue Account balance.

Appendices:

Appendix 1 - EIA

Appendix 2 - Campbell Tickell Report (please note this attached at Part B)

Background papers:

None.

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning

STH	Six Town Housing Limited

This page is intentionally left blank

Equality Impact Analysis

This equality impact analysis establishes the likely effects both positive and negative and potential unintended consequences that decisions, policies, projects and practices can have on people at risk of discrimination, harassment and victimisation. The analysis considers documentary evidence, data and information from stakeholder engagement/consultation to manage risk and to understand the actual or potential effect of activity, including both positive and adverse impacts, on those affected by the activity being considered.

To support completion of this analysis tool, please refer to the equality impact analysis guidance.

Section 1 – Analysis Details (Page 5 of the guidance document)

Name of Policy/Project/Decision	Six Town Housing Recommendation
Lead Officer (SRO or Assistant Director/Director)	Sian Grant
Department/Team	Housing
Proposed Implementation Date	March 2027
Author of the EqIA	Esme Davies
Date of the EqIA	30/07/2025

1.1 What is the main purpose of the proposed policy/project/decision and intended outcomes?
The recommendation is to close down Six Town Housing Limited and transfer all of the assets to either other landlords or to other providers. Therefore, this recommendation will impact up to 134 tenants. As part of the process Bury Council will look at the STH stock and agree what will happen to each bit of the portfolio. In particular there is risk for Sherbourne House (12 properties). This is leased by STH from a private landlord. If we cannot find a registered provider to take over the lease there is risk that we may need to end the tenancies. And these SSH tenants are by definition vulnerable and/or disabled.

Section 2 – Impact Assessment (Pages 6 to 10 of the guidance document)

2.1 Who could the proposed policy/project/decision likely have an impact on?
Employees: **No- Six Town Housing has no employees** Community/Residents: **Yes** Third parties such as suppliers, providers and voluntary organisations: **No** If the answer to all three questions is 'no' there is no need to continue with this analysis.

2.2 Evidence to support the analysis. Include documentary evidence, data and stakeholder information/consultation
Documentary Evidence:
Data: Excel document of the needs of the household members.
Stakeholder information/consultation:

2.3 Consider the following questions in terms of who the policy/project/decision could potentially have an impact on. Detail these in the impact assessment table (2.4) and the potential impact this could have.
• Could the proposal prevent the promotion of equality of opportunity or good relations between different equality groups? • Could the proposal create barriers to accessing a service or obtaining employment because of a protected characteristic? • Could the proposal affect the usage or experience of a service because of a protected characteristic? • Could a protected characteristic be disproportionately advantaged or disadvantaged by the proposal? • Could the proposal make it more or less likely that a protected characteristic will be at risk of harassment or victimisation? • Could the proposal affect public attitudes towards a protected characteristic (e.g. by increasing or reducing their presence in the community)? • Could the proposal prevent or limit a protected characteristic contributing to the democratic running of the council?

2.4 Characteristic	Potential Impacts	Evidence (from 2.2) to demonstrate this impact	Mitigations to reduce negative impact	Impact level with mitigations Positive, Neutral, Negative
Age	None			
Disability	Change of landlord may change the level of support or affordability	We know that this group is disproportionately represented within the tenant group and that the changes might be detrimental due to the nature of the housing being supported		Uknown until the decision is made.
Gender Reassignment	None			
Marriage and Civil Partnership	None			
Pregnancy and Maternity	None			
Race	None			
Religion and Belief	None			
Sex	None			
Sexual Orientation	None			
Carers	None			
Looked After Children and Care Leavers	None			
Socio-economically vulnerable	Change of landlord may change the level of support or affordability	We know that this group is disproportionately represented within the tenant group and that the changes might be detrimental due to the		Uknown until the decision is made.

		nature of the housing being supported		
Veterans				

Actions required to mitigate/reduce/eliminate negative impacts or to complete the analysis

2.5 Characteristics	Action	Action Owner	Completion Date
All tenants	The preferred option will be to find a registered provider to take on properties	Sian Grant	September 2026
All tenants	Tenants will be consulted on changes and Bury Housing Services on behalf of Six Town Housing	Sian Grant	December 2026
All tenants	Decant may be an option as last resort	Sian Grant	December 2026
All tenants	Future options on the approach to closing to be fully impact assessed	Sian Grant	December 2026

Section 3 - Impact Risk

Establish the level of risk to people and organisations arising from identified impacts, with additional actions completed to mitigate/reduce/eliminate negative impacts.

3.1 Identifying risk level (Pages 10 - 12 of the guidance document)

Impact x Likelihood = Score			Likelihood			
			1	2	3	4
			Unlikely	Possible	Likely	Very likely
Impact	4	Very High	4	8	12	16
	3	High	3	6	9	12

	2	Medium	2	4	6	8
	1	Low	1	2	3	4
	0	Positive / No impact	0	0	0	0

Risk Level	No Risk = 0	Low Risk = 1 - 4	Medium Risk = 5 – 7	High Risk = 8 - 16

3.2 Level of risk identified	4 (Possible/ medium)
3.3 Reasons for risk level calculation	It is currently unknown if a registered provider would take on Sherborne House or if the landlord would agree to a transfer. The current mitigation actions will reduce the impact as much as possible.

Section 4 - Analysis Decision (Page 11 of the guidance document)

4.1 Analysis Decision	X	Reasons for This Decision
There is no negative impact therefore the activity will proceed		
There are low impacts or risks identified which can be mitigated or managed to reduce the risks and activity will proceed		
There are medium to high risks identified which cannot be mitigated following careful and thorough consideration. The activity will proceed with caution and this risk recorded on the risk register, ensuring continual review	X	Cannot avoid the risk completely that there may be repercussions to the tenants. Bury Council will endeavour to ensure a solution is found which limits the impacts of a change of landlord.

Section 5 – Sign Off and Revisions (Page 11 of the guidance document)

5.1 Sign Off	Name	Date	Comments
Lead Officer/SRO/Project Manager			
Responsible Asst. Director/Director			
EDI	Lee Cawley	20/08/2025	QA Complete: This is an initial analysis which has identified potential negative impacts for two specific groups. Impacts may vary depending on decisions yet to be made. If a decision is made to begin the process of closing Sixtown Housing, all options on the approach will require a further EIA to inform final decision making.

EqIA Revision Log

5.2 Revision Date	Revision By	Revision Details

Agenda Item 17

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Simister Island Development Consent Order	
Report of	Leader and Cabinet Member for Strategic Growth	

1.0 Summary

1.1 National Highways is intending to undertake a major infrastructure development to improve Junction 18 of the M60 (Simister Island) and also widening to five lanes of the M60 between Junction 17 and Junction 18 to facilitate smoother flows of traffic along the connecting motorways, contributing to more reliable and safer journeys into and around Greater Manchester.

1.2 The proposal is a "Nationally Significant Infrastructure Project" (NSIP). This means that planning consent for the scheme is determined by the Secretary of State through an application process known as a Development Consent Order (DCO).

1.3 A DCO automatically removes the need to obtain several consents that would otherwise be required for development, including planning permission, highway consent and compulsory purchase orders. The idea of this regime is that it is a quicker process for large scale development projects to get the necessary planning permission and other related consents that they would require, rather than having to apply separately for each consent.

1.4 A DCO application has been submitted to the Planning Inspectorate, who have held an Examination and have submitted a report, including a recommendation to the Secretary of State, who will decide on whether consent should be granted for the proposed scheme. A decision is expected in September 2025.

1.5 As the proposed development is within Bury's administrative area, Bury Council has played a vital role in the examination of the scheme. The Council cannot decide whether the scheme goes ahead but is an "Interested Party". At the examination, this involved providing evidence and opinion on the proposal and its impacts within prescribed timetables. If the decision is made to approve the DCO, the Council will be involved in providing opinions on any information submitted as part of the Requirements, which are similar to conditions on a planning application, within a prescribed timetable.

1.6 To ensure the views of this Council can be submitted in accordance with these timescales, this report sets out a recommendation to delegate authority

to the Executive Director (Growth) to respond to the relevant stages of the DCO process post decision.

2.0 Recommendation(s)

That Cabinet

2.1 Delegate authority to the Executive Director (Growth) to respond to all consultations and engagement as part of the Simister Island Development Consent Order.

3.0 Reasons for recommendation(s)

3.1 Without delegated authority it is unlikely that the Council will be able to effectively engage with the DCO process. If responses are not submitted in accordance with the timescales, they cannot be taken into account. Without the requested delegation in place, this could result in a recommendation made to the Secretary of State on the Requirements, which does not fully take account of impacts upon Bury.

4.0 Alternative options considered and rejected

4.1 *Option 2* – Not to delegate authority. This is not recommended for the reasons set out in paragraph 3.1 above.

4.2 *Option 3* – Not to participate in the DCO process. This is not recommended for the reasons set out at paragraph 3.1 above.

Report Author and Contact Details:

Name: *Crispian Logue*
Position: *Assistant Director: Strategy, Planning and Regulation*
Department: *BGI/Place*
E-mail: *c.logue@bury.gov.uk*

5.0 Background

5.1 Simister Island Interchange is one of the busiest motorway junctions in the north-west used by around 90,000 vehicles each day. The junction struggles with such high volumes of traffic above what it was designed for, and as a result suffers from congestion and poor journey time reliability.

5.2 In January 2021 National Highways announced proposals for the “Northern Loop” option to improve junction 18 of the M60. The main components of the scheme are:-

- Construction of a new loop road (the ‘Northern Loop’) to provide a new link between the M60 eastbound to the M60 southbound. This will allow drivers to continue along the M60 without having to leave the motorway, navigate the roundabout and re-join the M60.
- Widening of the M66 southbound through J18 from two lanes to four lanes.

- Widening of the existing M60 northbound to M60 westbound link road from one lane to two lanes.
- Realignment of the M66 southbound slip road to M60 J18 to accommodate the Northern Loop structure, including a new overbridge where the slip road crosses the Northern Loop and realignment of the left turn lane to the M62 eastbound.
- Conversion of the hard shoulder along the existing four-lane Controlled Motorway between M60 J17 to J18 into a running lane (both sides).
- Construction of a new hard shoulder on the M60 between J17 and J18 in the existing verge (both sides).
- Renewal of signs and signals, including new signs and street lighting at M60 J18 and its approaches, renewed traffic signals at the M60 J18 roundabout, and new gantries on the M66 southbound side and between M60 J17 to J18.
- Construction of associated drainage works including new attenuation ponds to accommodate surface water run-off from the highway and improve water quality.

5.3 The proposal will mean less traffic has to travel through and stop at the roundabout because of the new free flow links. The main aims of the scheme are:

- Improve the journey experience for users of this section of network by:
  - reducing peak congestion
  - reducing journey times
  - delivering more reliable journey times
- Provide an option which is safe for all road users
- Minimise the impact of the project on the surrounding environment including within Noise Important Areas and Air Quality Management Areas
- Support future economic growth across the Greater Manchester area by delivering against local aspirations set out in regional and local authorities' transport strategies and local plans.

6.0 The DCO Process & The Council's Role

6.1 As outlined, the proposed development by National Highways is of a scale which means it is classified as a NSIP and planning consent (and other consents) must be obtained through the DCO process. The application has been submitted to and examined by the Planning Inspectorate and the decision on whether to approve the development will be taken by the relevant Secretary of State. As the host authority for the development, the Council played a key role in the DCO process as an "Interested Party".

6.2 The DCO process comprises of six key stages, covering pre-application, acceptance, pre-examination, examination, decision and post-decision stages. The DCO is currently between the examination and decision stages. The Planning Inspectorate have made a recommendation to the Secretary of

State, who has a period of 3 months to make a decision. A decision is expected in September 2025.

6.3 The Development Management team in the Planning Service have already been working closely with National Highways throughout the DCO process and have been the lead Service in the DCO process. If the DCO is approved, Requirements (similar to planning conditions) will be used to mitigate any potential harmful effects of the scheme

6.4 Should the DCO be approved, the next stage of the process would be to consider the Requirements (similar to planning conditions) which are used to ensure that any potential harmful impacts of the scheme are mitigated. Whilst the Council is not responsible for the discharge of these Requirements, it is obliged to provide comments on these, which are provided to the Secretary of State, who would make the final decision. The Council is likely to become responsible for the monitoring and enforcing of the Requirements.

6.5 The assessment of the information for the Requirements will be led by the Development Management team, which will liaise with other departments such as Environmental Health and Highways. This work will include:

- Attendance at meetings for presentations on the plans and reports provided.
- Attending any site visits required.
- Providing comments on the adequacy of the information submitted.
- Submitting Written Representations on the adequacy of the information submitted.

6.6 The submission of the representations have relatively very short timescales (typically 7 or 14 days) and much of the work will be of a technical nature, requiring professional knowledge and understanding of planning and highways.

6.7 Given the detailed nature of the work required, together with the tight timescales, it is not considered it will be possible to gain Cabinet consent for officers to make representations at the required times within the DCO process.

6.8 The Cabinet is therefore asked to delegate authority to the Executive Director (Growth) to ensure that the Council can respond to the consultation or engagement aspects of the DCO process in accordance with the relevant timescales.

6.9 This will ensure the Council is in a position to fully engage with the DCO process and ensure the potential impacts of the scheme are understood and taken into account.

Links with the Corporate Priorities:

The NSIP scheme is a Government proposal, submitted by National Highways. The proposals have gone through a pre-application, consultation process with Council officers

and the public and through an examination held by the Planning Inspectorate. Corporate aims of improved air quality and access would be one of the key aims of the project and part of the requirement of the DCO process is to enable the Council to make representations as a host and consultee authority. It is anticipated that issues of local traffic impacts, ecology, hydrology and planning inputs will reflect local and national planning concerns to underpin the Council's corporate priorities of improved access, air quality and economic opportunity to its residents.

Equality Impact and Considerations:

National Highways are required to submit an Equalities Impact Assessment as part of the submission documentation to the Planning Inspectorate (which is currently scheduled for the end of February 2024). This will be reviewed as part of the Examination process.

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
Without delegated authority it is unlikely that the Council will be able to effectively engage with the DCO process as responses could not be submitted within the required timescales. This would result in a recommendation to the Secretary of State, which does not fully take into account the impacts upon Bury.	Delegate authority to the Executive Director (Growth.

Legal Implications:

If the Secretary of State decides to make an Order to grant development consent, the Council will have a key role in responding to Requirements which are similar to planning conditions.

Having the appropriate delegation of authority in place will ensure that the Council will be in a position where it can respond to the legal obligations placed upon the authority in its role as host authority**.**

Financial Implications:

There are no additional financial implications arising directly from this report.

Appendices: None.

Background papers: None

None.

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
NSIP	Nationally Significant Infrastructure Project
DCO	Development Consent Order

Agenda Item 18

Classification:	Decision Type:
Open	Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Approval to Direct Award Contract for the Delivery of Fishpool Phase 2 and Pimhole Bee Active Travel Schemes	
Report of	Cabinet Member for Environment, Climate Change and Operations	

Summary

1. This report seeks formal approval to directly award a contract to George Cox & Sons Ltd for the delivery of the Fishpool Phase 2 and Pimhole Bee Active Travel Schemes, under the Greater Manchester Highways Alliance Framework (Lot 7).

2. These schemes support Greater Manchester's ambition to develop a comprehensive Bee Active Network and are integral to Bury's local transport strategy for active travel.

3. The total funding allocation for the two schemes is £5,738,850, fully provided through the Mayor's Cycling and Walking Challenge Fund (MCF) and administered by Transport for Greater Manchester (TfGM). The funding breakdown is as follows:

    - Fishpool Bee Active Travel - Phase 2: £3,826,227
    - Pimhole Bee Active Travel: £1,912,623

4. Both schemes have received Full Business Case (FBC) approval from TfGM under the agreed governance process for MCF funding.

5. Awarding the contract will enable works to commence in **October 2025** and complete by **November 2026,** ensuring compliance with funding conditions.

Recommendation(s)

6. Approve the direct award of a contract to George Cox & Sons Ltd for the delivery of the Fishpool Phase 2 and Pimhole Bee Active Travel Schemes, in accordance with the terms of the Greater Manchester Highways Alliance Framework.

7. Authorise Legal to finalise and seal the necessary contract documents to secure the appointment.

Reasons for recommendation(s)

8. The direct award is permitted under the framework agreement, reducing procurement timescales and ensuring delivery within funding deadlines.

9. George Cox & Sons Ltd has been identified as the highest-ranked contractor for Lot 7, specialising in civil works, ensuring quality and value for money.

10. Delays in awarding the contract may risk funding withdraw and impact the council's reputation with TfGM and the Department for Transport (DfT).

Alternative options considered and rejected

11. Separate procurement for each scheme: This option was rejected as it would duplicate efforts, extend timescales, and increase administrative costs.

12. Not proceeding with the schemes: This option was rejected as it would result in the loss of MCF funding and missed opportunities to improve active travel infrastructure.

Report Author and Contact Details:

Name: Mark Mykolajowski
Position: Project Engineer
Department: Place Directorate
E-mail: m.a.mykolajowski@bury.gov.uk

Background

13. The Fishpool Bee Active Travel - Phase 2 focuses on enhancing local connectivity through upgraded crossings, quiet streets, and cycle-friendly infrastructure.

14. The Pimhole Bee Active Travel addresses severance caused by main roads, improving walking and cycling routes through safety enhancements and road-space reallocation.

15. These schemes form part of Bury's Local Transport Strategy and Greater Manchester's Bee Active Network, which aim to improve health, reduce emissions, and encourage active travel

Public Engagement

16. Following formal consultation in 2022, which informed the final design, the Fishpool and Pimhole Bee Active Travel schemes were the subject of community briefings in July 2025 to provide an update ahead of construction and respond to local queries.

17. A full summary of the feedback received is presented in the Consultation Report (Appendix D), with a summary of responses and actions set out in the 'You Said, We Did' summary (Appendix E).

18. Two community briefing events were held at:

- Jamia Khizra Mosque, Parker Street – Monday 7 July 2025
- Welly Community Café, Manchester Road – Tuesday 8 July 2025

19. The sessions were very positive, with residents welcoming the opportunity to speak directly with the engineering team, view scheme proposals, and raise local issues.

20. While a range of localised concerns were raised, primarily relating to traffic management, antisocial behaviour and parking enforcement, only one related directly to the Fishpool Phase 2 scheme design - the proposed bellmouth tightening at the Wellington Road and Manchester Road junction. Some residents raised questions about the potential for congestion at this location, though many acknowledged the importance of reducing crossing distances and improving pedestrian safety, particularly for children attending nearby schools.

21. There was strong support for:

- Safer crossings at Heywood Street / Parker Street
- Traffic calming on Pimhole Road
- Improvements welcomed by Bury College, Holy Cross College, and local residents - particularly around Gigg Lane, Market Street, and Alfred Street

22. All comments received will be considered as part of the monitoring and evaluation phase post-implementation. Where appropriate, minor complementary interventions may be explored separately, subject to funding and feasibility.

Social Value Considerations

23. George Cox & Sons Ltd has committed to delivering a comprehensive package of social value outcomes aligned with Bury Council's Let's Do It Strategy and the Greater Manchester Social Value Framework. These commitments will be embedded throughout the delivery of the Fishpool Phase 2 and Pimhole Bee Active Travel schemes.

Key areas of focus include:

- Local employment and apprenticeship opportunities for Bury residents
- Engagement with local schools, colleges, and NEETs through work placements and site visits

- Volunteering and support for community groups, charities, and small-scale local improvements
- Carbon reduction initiatives including electric vehicles, solar-powered facilities, and low-carbon materials
- Social value delivery monitored using the National TOMs framework and reported monthly to the Engineering Team.

24. These commitments will help ensure the schemes bring lasting benefits to the local area beyond the physical infrastructure improvements, contributing directly to Bury's priorities around inclusion, sustainability, and economic growth.

Links with the Corporate Priorities:

25. These schemes directly support the priorities outlined in Bury's Let's Do It Strategy, including:

- Local Neighbourhoods: Enhancing access to safe, active travel infrastructure fosters healthier, more independent, and cohesive communities.

- Delivering Together: Collaboration with TfGM, community stakeholders, and contractors demonstrates a commitment to co-design and shared accountability.

- Strength-Based Approach: Utilising local assets such as the Bee Network to amplify community strengths while advancing carbon neutrality goals.

- Economic Growth and Inclusion: Improved connectivity boosts local commerce, attracts investment, and supports inclusive growth within the borough.

- Climate Agenda: Promoting walking and cycling directly aligns with Bury's target of carbon neutrality by 2038.

Equality Impact and Considerations:

26. A full EQIA has been carried out for this activity. Impacts have been identified for some characteristics and circumstances during works on this activity and the intended outcomes. Mitigations have been considered to neutralise potential negative impacts during works with all impacts being positive post works. There are no outstanding equalities concerns or considerations for this activity

Environmental Impact and Considerations:

27. These schemes will reduce vehicle dependency, promote sustainable travel, and contribute to Bury's target of carbon neutrality by 2038.

28. Biodiversity impacts have been assessed and mitigated during the design phase.

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
Failure to award the contract could result in funding drawback or delays in delivery.	A direct award to George Cox & Sons Ltd ensures compliance with funding and delivery timelines.

Legal Implications:

29. Procurement advice has been provided throughout the tender process.

30. Legal advice will be provided for the purposes of finalising and sealing the contract.

Financial Implications:

31. The schemes are included within the approved capital programme and there are no additional financial implications with the schemes fully grant funded.

Appendices:

Appendix A – Fishpool Phase 2 and Pimhole – Plans.pdf

Appendix B - Community Briefing - Summary of Key Comments.docx

Appendix C - EqIA.docx

Appendix D – Consultation Report

Appendix E – You Said We Did

Background papers:

None.

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
MCF	Mayor's Cycling and Walking Challenge Fund
TfGM	Transport for Greater Manchester
FBC	Full Business Case
DfT	Department for Transport

JUNCTION UPGRADE TO INCLUDE WIDENED FOOTWAYS AND SIGNALISED PEDESTRIAN CROSSINGS.

ROCHDALE ROAD

ALBERT STREET

ROAD CLOSURE AT ALBERT STREET ALLOWING ACCESS FOR WALKING AND CYCLING AND IMPROVING TRAFFIC FLOW THROUGH KEY JUNCTIONS.

JUNCTION UPGRADE TO A SIGNALISED JUNCTION INCLUDING CONTROLLED PEDESTRIAN AND CYCLE CROSSINGS.

HEYWOOD STREET

OPENSHAW PARK

PIMHOLE ROAD

NEW PARALLEL CROSSING TO IMPROVE PEDESTRIAN AND CYCLE SAFETY AND CONNECTIVITY .

HURST STREET

REMOVAL OF MINI - ROUNDABOUT AND NEW ZEBRA CROSSING WITH FOOTWAY WIDENING TO PROVIDE A SAFER CROSSING FOR SCHOOLCHILDREN AND OTHER PEDESTRIANS.

PROPOSED SOLAR-POWERED STUD LIGHTING TO INCREASE VISIBILITY AND SAFETY FOR PEDESTRIANS DURING NIGHT-TIME.

NEW TOUCAN CROSSINGS TO IMPROVE PEDESTRIAN AND CYCLE SAFETY AND CONNECTIVITY. (EXACT LOCATIONS OF CROSSINGS STILL TO BE CONFIRMED).

MARKET STREET

JUNCTION UPGRADE TO REDUCE VEHICLE SPEED AND IMPROVE PEDESTRIAN SAFETY.

PROPOSED CYCLOPS JUNCTION UPGRADE TO PRIORITISE PEDESTRIAN AND CYCLING SAFETY.

WELLINGTON ROAD

ROCH VALLEY GREENWAY

A56 MANCHESTER ROAD

JUNCTION UPGRADE TO INCLUDE WIDENED FOOTWAYS AND SIGNALISED PEDESTRIAN CROSSINGS.

PARKHILLS ROAD

MARKET STREET

GIGG LANE DESIGNATED AS A "QUIET STREET" THROUGH THE USE OF TRAFFIC CALMING MEASURES. PROMOTING SAFER TRAVEL FOR WALKING & CYCLING.

ALFRED STREET

EXISTING UNCONTROLLED CROSSING UPGRADED TO A SIGNAL CONTROLLED TOUCAN CROSSING.

GIGG LANE

GIGG LANE

MINI - ROUNDABOUTS CONVERTED TO A T JUNCTION TO SIMPLIFY VEHICLE MOVEMENTS

FOR FURTHER INFORMATION AND INDIVIDUAL SCHEME PLANS REFER TO BURY COUNCIL WEBSITE

KEY:

- PROPOSED JUNCTION UPGRADE
- PROPOSED CROSSING UPGRADE
- PROPOSED MINI ROUNDABOUT CONVERSION TO T JUNCTION
- PROPOSED PERMANENT ROAD CLOSURE
- PROPOSED QUIET STREET
- PROPOSED SEGREGATED CYCLE TRACK
- PROPOSED SOLAR STUD LIGHTING

KEY:

PROPOSED CARRIAGEWAY RESURFACING

PROPOSED FOOTWAY RESURFACING

N

ALBERT STREET

ROCHDALE ROAD

ROCHDALE ROAD

TINLINE STREET

KERSHAW STREET

PIMHOLE ROAD

Holly Court

Shelter

Alexander Nursing Home

St Thomas's Church

Vicarage

PH

KEY:

PROPOSED CARRIAGEWAY RESURFACING

PROPOSED FOOTWAY RESURFACING

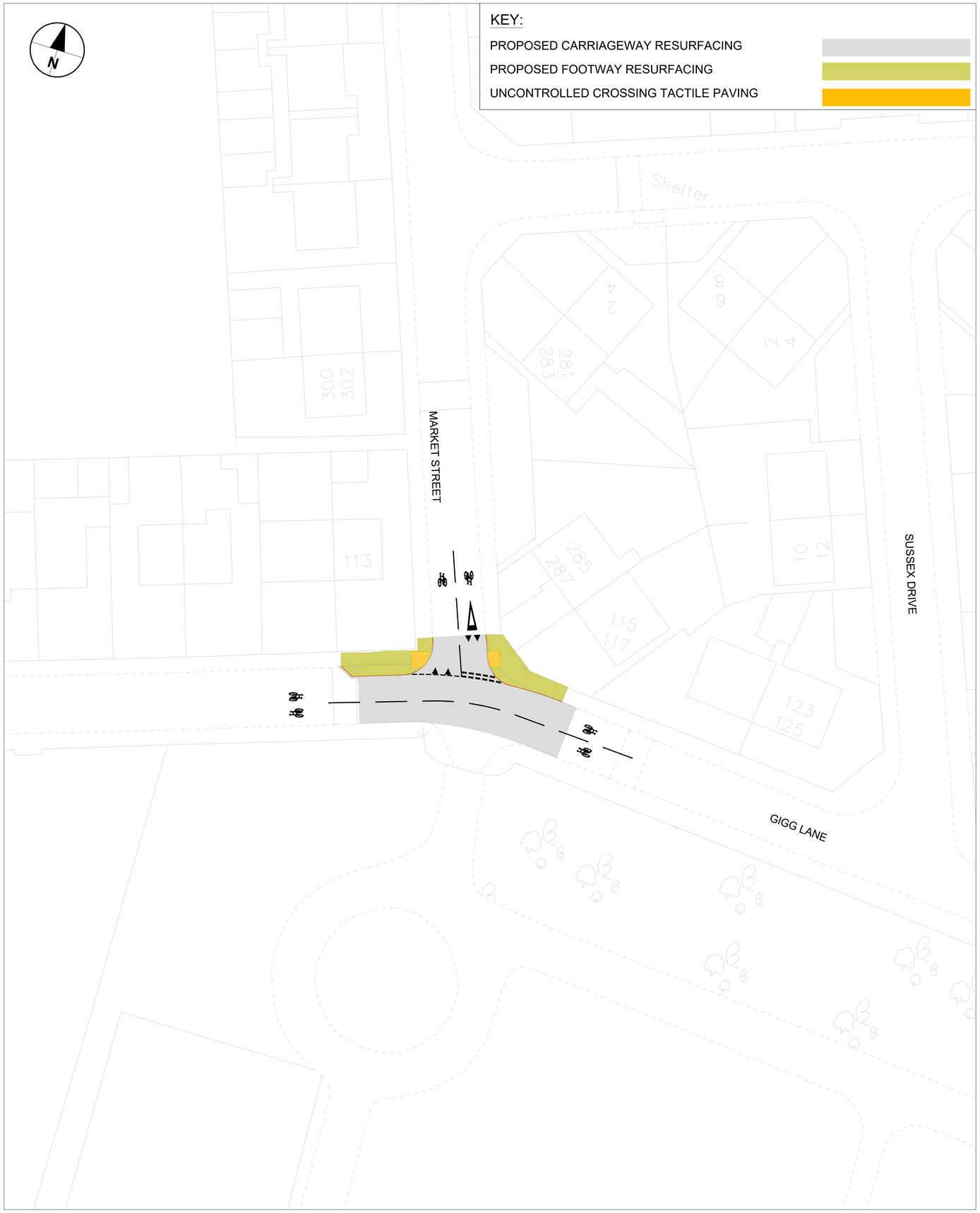
UNCONTROLLED CROSSING TACTILE PAVING

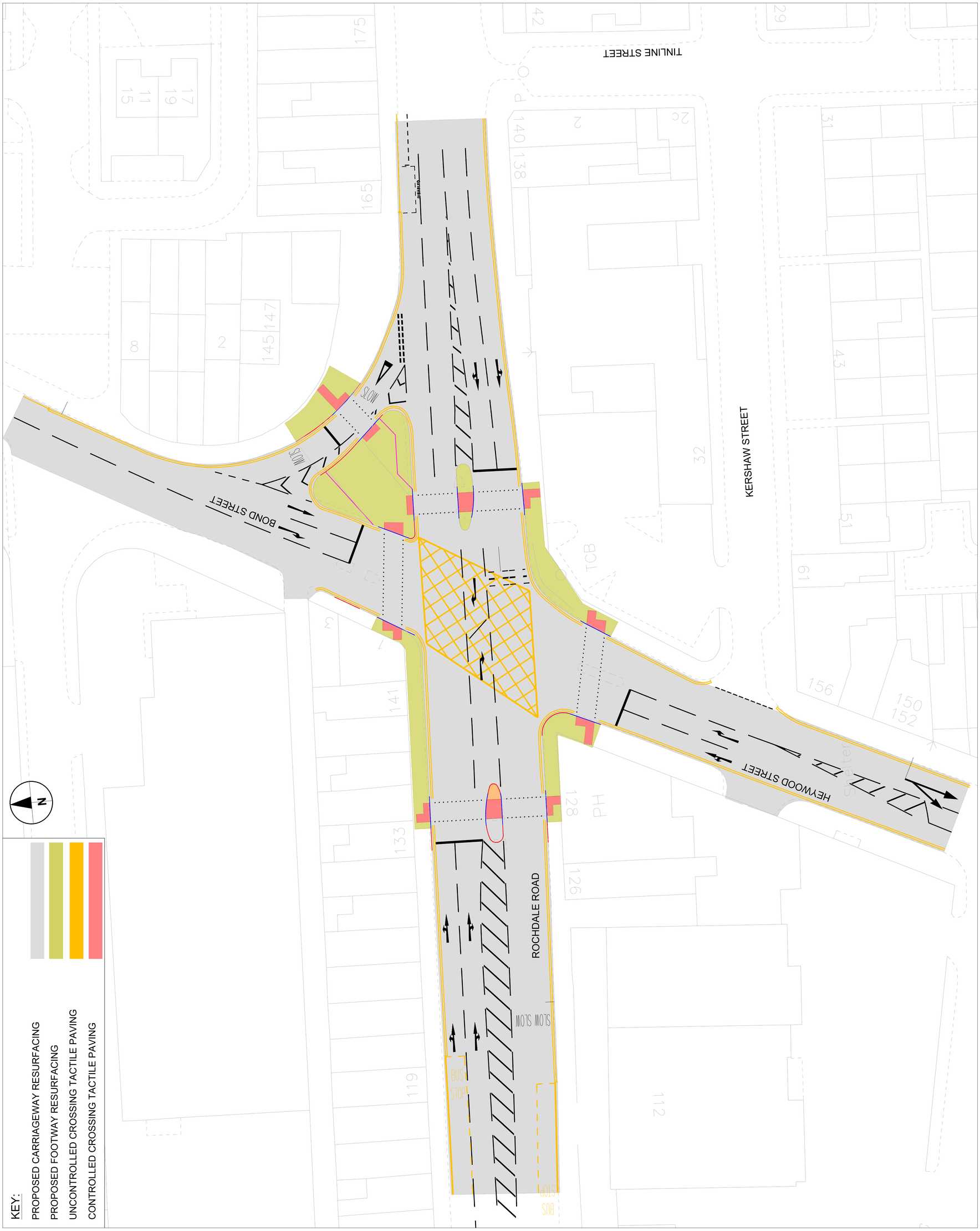
N

RUTLAND DRIVE

ALFRED STREET

GIGG LANE


KEY:
PROPOSED CARRIAGEWAY RESURFACING
PROPOSED FOOTWAY RESURFACING
UNCONTROLLED CROSSING TACTILE PAVING
N
Shelter
MARKET STREET
SUSSEX DRIVE
GIGG LANE
300
302
281
283
285
287
115
117
113
123
125
10
12
2
4
6
8
2
4
30 mph
30 mph


TINLINE STREET
KERSHAW STREET
BOND STREET
ROCHDALE ROAD
HEYWOOD STREET
SLOW
SLOW
SLOW SLOW
BUS STOP
BUS STOP
175
165
147
145
140
138
42
29
31
43
32
51
61
156
150
152
141
133
128
126
119
112
KEY:
PROPOSED CARRIAGEWAY RESURFACING
PROPOSED FOOTWAY RESURFACING
UNCONTROLLED CROSSING TACTILE PAVING
CONTROLLED CROSSING TACTILE PAVING
N

KEY:

PROPOSED CARRIAGEWAY RESURFACING

PROPOSED FOOTWAY RESURFACING

UNCONTROLLED CROSSING TACTILE PAVING

CONTROLLED CROSSING TACTILE PAVING

N

JAMIA KHIZRA MOSQUE

Mosque

Power House

Garage

Warehou

Works

Works

140

142

132

124

116

114

104

94

1

9

2

12

5

15

23

NO ENTRY

PARKER STREET

ANDREW STREET

HEYWOOD STREET

BACK HEYWOOD STREET EAST

KEY:

PROPOSED CARRIAGEWAY RESURFACING

PROPOSED FOOTWAY RESURFACING

UNCONTROLLED CROSSING TACTILE PAVING

CONTROLLED CROSSING TACTILE PAVING

N

WALKER STREET

PARKHILLS ROAD

MANCHESTER ROAD

Pack Horse Hotel (PH)

Club

Bowling Green

Moss Place

Factory

PH

Gas Gov

Mast (telecommunications)

184

194

203

207 209

211 to 215

217

221

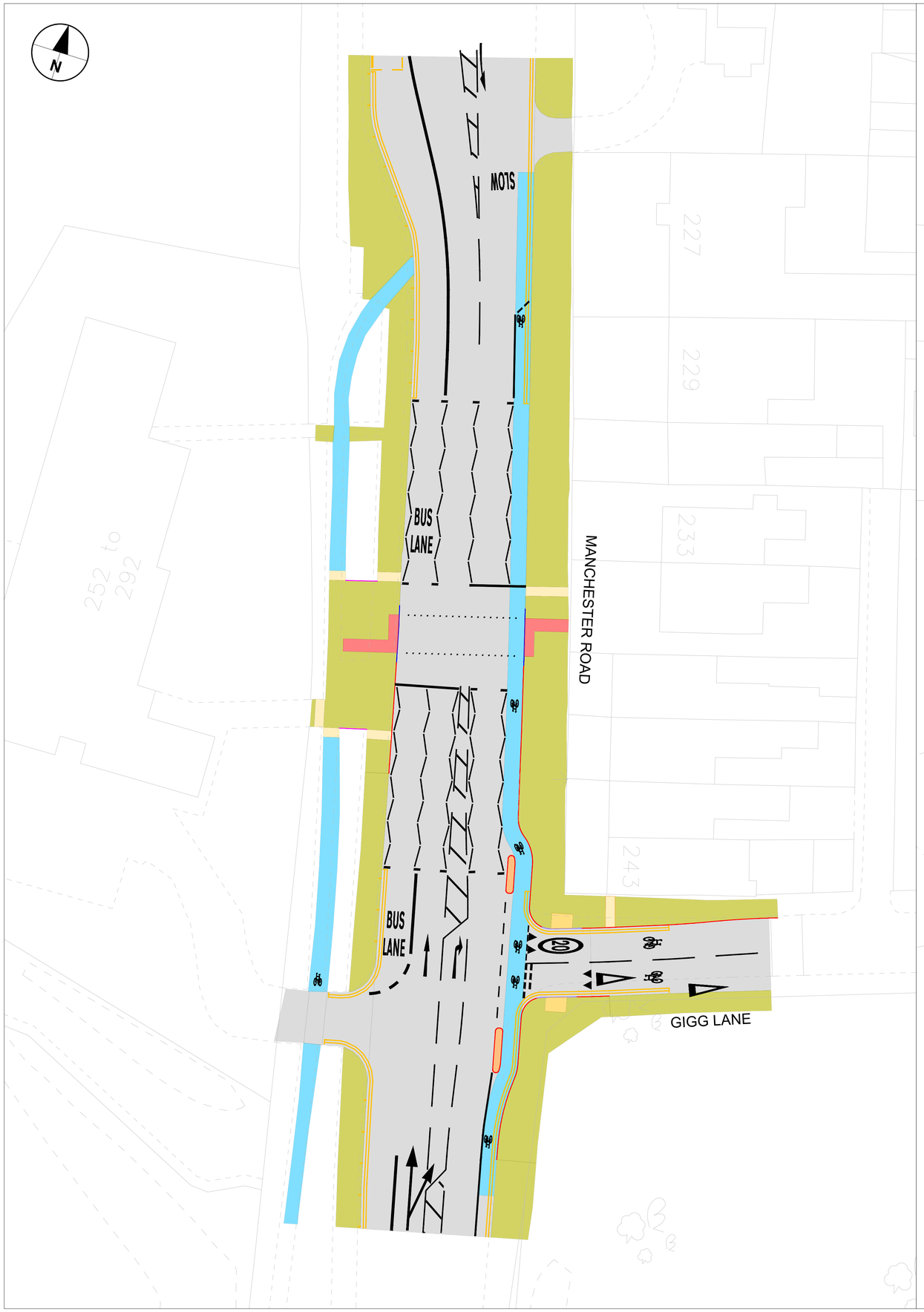
2

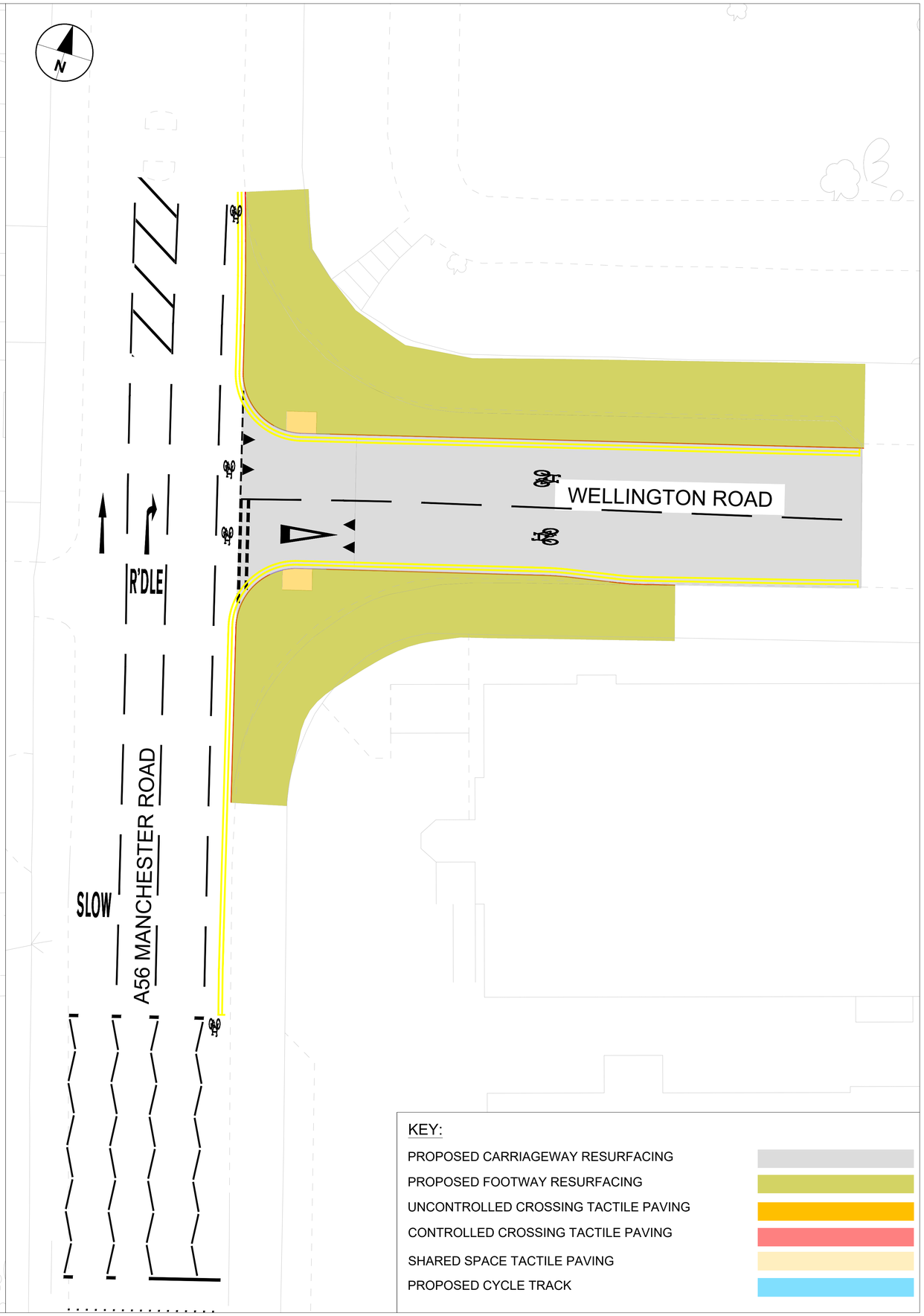
1

12

PO

16


N
STOP
BUS LANE
MANCHESTER ROAD
252 to 292
227
229
233
243
BUS LANE
30
GIGG LANE


N
WELLINGTON ROAD
R'DLE
SLOW
A56 MANCHESTER ROAD
KEY:
PROPOSED CARRIAGEWAY RESURFACING
PROPOSED FOOTWAY RESURFACING
UNCONTROLLED CROSSING TACTILE PAVING
CONTROLLED CROSSING TACTILE PAVING
SHARED SPACE TACTILE PAVING
PROPOSED CYCLE TRACK

KEY:

- PROPOSED CARRIAGEWAY RESURFACING
- PROPOSED FOOTWAY RESURFACING
- UNCONTROLLED CROSSING TACTILE PAVING
- CONTROLLED CROSSING TACTILE PAVING
- SHARED SPACE TACTILE PAVING
- PROPOSED CYCLE TRACK

NEW CROSSING LOCATION TO BE CONFIRMED

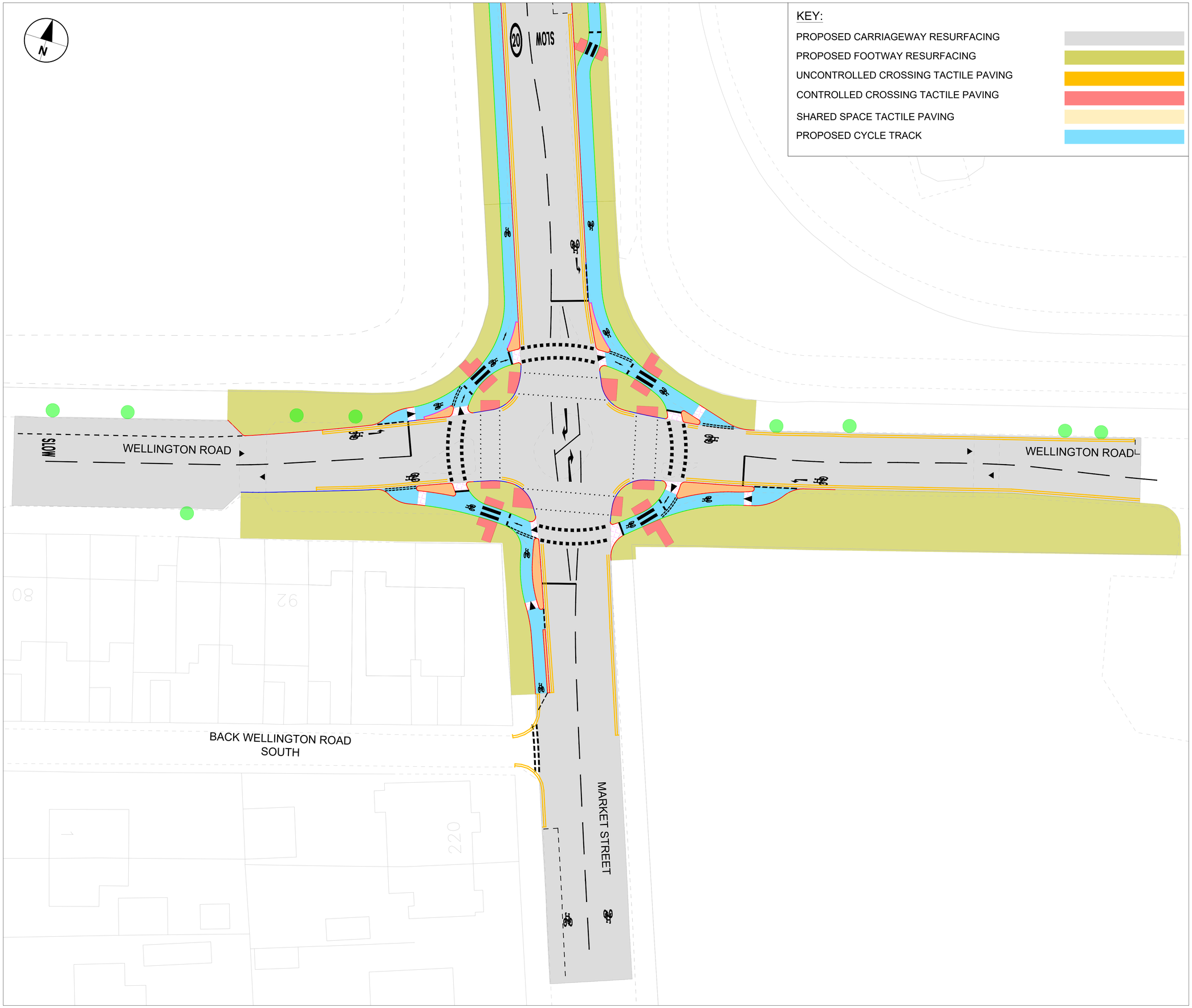
MARKET STREET

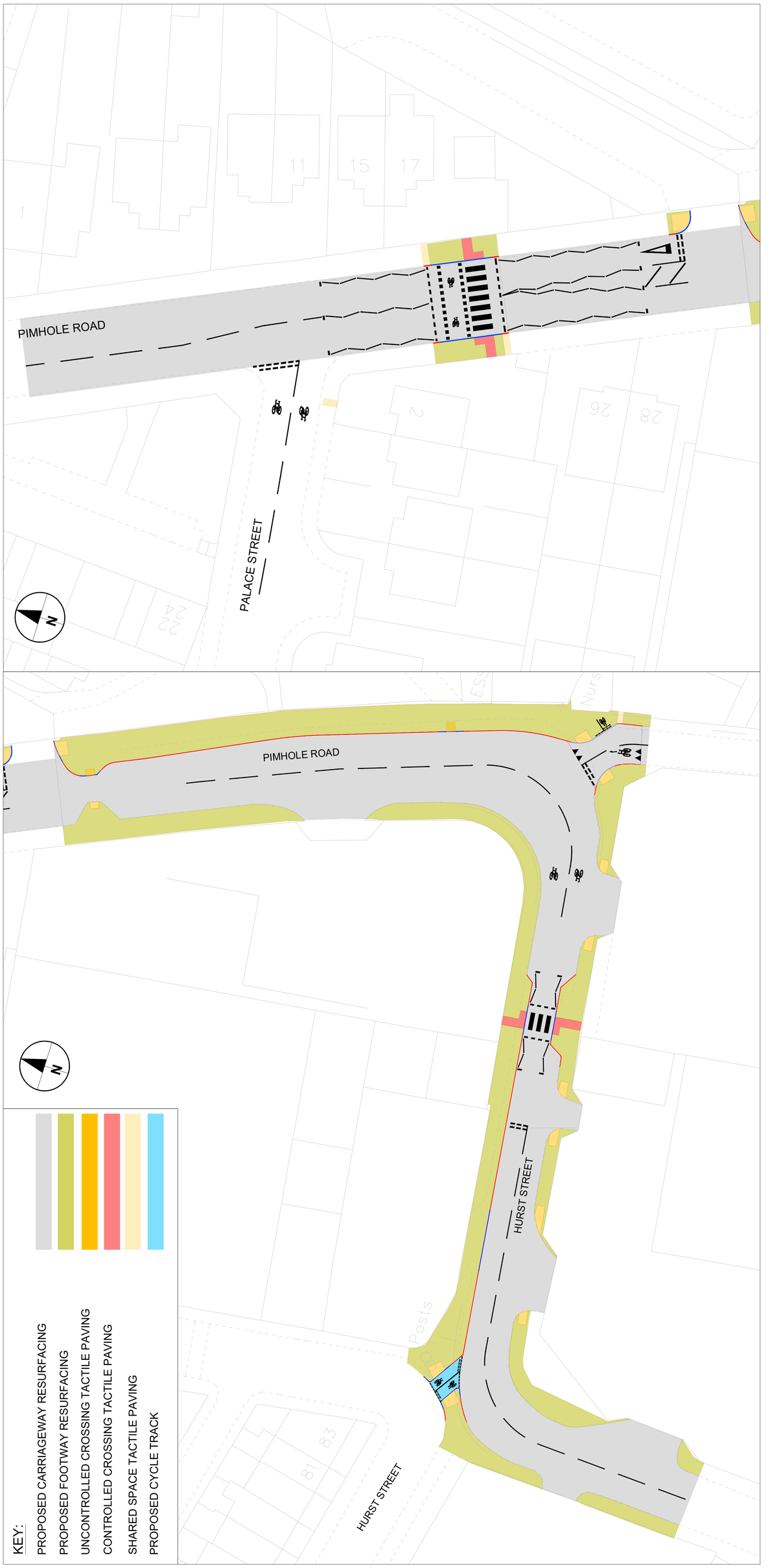
MARKET STREET

POTENTIAL FOR CROSSING RELOCATION. DESIGN TO BE CONFIRMED

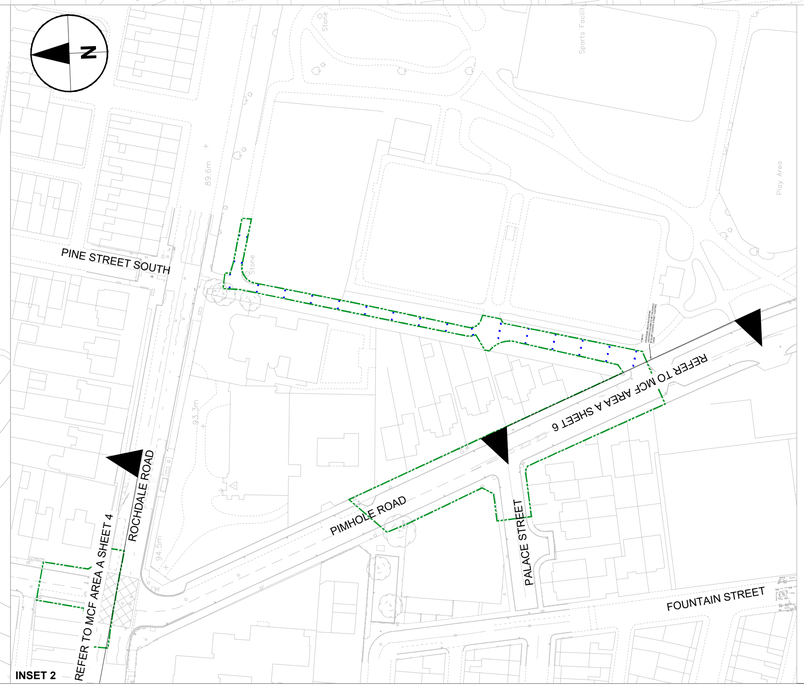
MARKET STREET

TRINITY STREET


KEY:
PROPOSED CARRIAGEWAY RESURFACING
PROPOSED FOOTWAY RESURFACING
UNCONTROLLED CROSSING TACTILE PAVING
CONTROLLED CROSSING TACTILE PAVING
SHARED SPACE TACTILE PAVING
PROPOSED CYCLE TRACK
N
20
MOTS
SLOW
WELLINGTON ROAD
WELLINGTON ROAD
BACK WELLINGTON ROAD
SOUTH
MARKET STREET
80
92
1
220


PIMHOLE ROAD
PALACE STREET
PIMHOLE ROAD
HURST STREET
HURST STREET
KEY:
PROPOSED CARRIAGEWAY RESURFACING
PROPOSED FOOTWAY RESURFACING
UNCONTROLLED CROSSING TACTILE PAVING
CONTROLLED CROSSING TACTILE PAVING
SHARED SPACE TACTILE PAVING
PROPOSED CYCLE TRACK

© Crown copyright and database rights 2023 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Emapsite makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



KEY:

SOLAR STUDS

DRAWING SHOWS INDICATIVE POSITIONING OF SOLAR STUDS
SOLAR STUDS SHOULD BE PLACED AT 9m CENTERS ALONG BOTH SIDES OF THE CYCLEWAY
THESE STUDS SHOULD BE WHITE BI-DIRECTIONAL SINGLE LED UNITS
PRODUCT CODE SR-i20-B2WW-A-B-S
CONTACT FOR FURTHER INFORMATION ROBERT TAIT
07901652958 OR rtait@rennicksuk.com

0 25 50 m
1:1000@A1

SAFETY, HEALTH AND ENVIRONMENTAL INFORMATION BOX

IT IS ASSUMED THAT ALL WORKS ON THIS DRAWING WILL BE CARRIED OUT BY A COMPETENT CONTRACTOR WORKING, WHERE APPROPRIATE, TO AN APPROPRIATE METHOD STATEMENT.

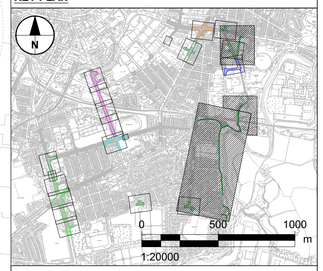
THIS DRAWING IS TO BE USED ONLY FOR THE PURPOSE OF ISSUE THAT IT WAS ISSUED FOR AND IS SUBJECT TO AMENDMENT.

FOR SCHEME WIDE RISKS REFER TO DRM WORKBOOK & PCI FILE 60693246-ACM-ATF-ZZ-HS-TR-DOC001 AND DOC002.

- GIGG LN/ MARKET ST - CEMETERY ENTRANCE
- WELLINGTON RD/ MANCHESTER ROAD JUNCTION - TREE SNAGGING
- WELLINGTON RD/ MANCHESTER ROAD JUNCTION - CLOSE PROXIMITY TO SCHOOL/ NURSERY
- WELLINGTON ROAD/ MANCHESTER ROAD JUNCTION - PARK ENTRANCE
- ALBERT ST/ ROACHDALE RD - CLOSEPROXIMITY TO HIGH ST
- ROCH VALLEY GREENWAY- OVERGROWN VEGETATION
- WORKING IN CLOSE PROXIMITY TO INDUSTRIAL ESTATE ON PIMHOLE RD
- PIMHOLE RD/ PALACE ST - HGV TRAFFIC DOMINANT
- PIMHOLE RD/ PALACE ST - VEHICLES REVERSING OUT OF DRIVEWAYS
- PARKER ST/ HEYWOOD ST SPARROW CROSSING - DRIVER BEHAVIOR CONSULTATION WITH BUSINESSES NEEDED

FOR SCHEME WIDE RISKS RELATING TO MAINTENANCE / OPERATION / DECOMMISSIONING AND DEMOLITION RISKS SEE PROJECT HEALTH AND SAFETY FILE.

KEY PLAN



NOTES:
1. THIS DRAWING IS PRODUCED ON TOPOGRAPHICAL SURVEY RECIEVED FROM PM SURVEYS UK ON 16/03/2023. (FILENAME: PMS22275-K-Fishpool & Pimhole Bury)
2. DIMENSIONS AND LEVELS ARE IN METRES UNLESS OTHERWISE SPECIFIED.
3. DO NOT SCALE FROM THESE DRAWINGS, USE PRINTED DIMENSIONS ONLY.
4. ANY DISCREPANCIES BETWEEN ON SITE CONDITION AND DESIGN IS TO BE BROUGHT TO THE ATTENTION OF SITE ENGINEER.
5. THIS DRAWING IS TO BE READ IN CONJUNCTION WITH ALL OTHER MAYORS CHALLENGE FUND (MCF) DETAILED DESIGN SERIES DRAWINGS IN THIS PACKAGE.
6. FOR THE DESIGN RISK REGISTER REFER TO 60693246-ACM-MCF-ZZ-HS-TR-DOC001.
7. FOR OVERVIEW PLAN REFER TO DRAWING 60693246-ACM-MCF-ZZ-DR-TR-00000001.
8. FOR SITE CLEARANCE DRAWINGS, REFER TO DRAWING SERIES 200
9. FOR STANDARD DETAILS, REFER TO DRAWINGS 60693246-ACM-ZZ-ZZ-DR-TR-9000001.
10. FOR TRAFFIC SIGNALS, REFER TO TfGM SIGNALS PACKAGE.

FIRST ISSUE	MF / MA	11/07/23	P01
REVISION DETAILS	By / App	Date	Suffix

Purpose of issue

Detailed Design

Client
Bury Council
Town Hall
Knowsley Street
Bury
BL9 0SW

Project Title

BURY MCF TRANCHES 5 & 6 FISHPOOL AND PIMHOLE

Drawing Title

MCF AREA A GENERAL ARRANGEMENT SHEET 5

Designed	Drawn	Reviewed	Verified	Approved	Date
JC	MF	DM	GW	MA	11/07/23

Internal Project No. 60693246	Suitability S5
Scale @ A1 1:1000	Volume Mayors Challenge Fund

THIS DOCUMENT HAS BEEN PREPARED PURSUANT TO AND SUBJECT TO THE TERMS OF AECOM'S APPOINTMENT BY ITS CLIENT. AECOM ACCEPTS NO LIABILITY FOR ANY USE OF THIS DOCUMENT OTHER THAN BY ITS ORIGINAL CLIENT OR FOLLOWING AECOM'S EXPRESS AGREEMENT TO SUCH USE, AND ONLY FOR THE PURPOSES FOR WHICH IT WAS PREPARED AND PROVIDED.

AECOM
100 Embankment
Cathedral Approach
Manchester, M3 7FB
Tel: +44 (0)161-601-1700
www.aecom.com

Drawing Number Project	Originator	Volume		Rev
60693246	-ACM	-MCF -		P01
AA	-DR	-TR	-0100 005	
Location	Type	Role	MCHW	Number

Plot Date: 11 July 2023, 17:59:12
File Name: C:\PW\WORKING\AECOM_DS02_UK-CLT\JAMES.CASTLE@AECOM.COM\D0446437\60693246-ACM-MCF-AA-DR-TR-0100005

Summary of Key Comments – Pimhole & Fishpool Active Travel Community Briefing

The following comments were raised by residents during the recent engagement. With the exception of the proposed bellmouth tightening at the Wellington Road / Manchester Road junction, none of the concerns are directly related to the active travel scheme. There is a section on the last page of this report that summarises some of the support demonstrated for the scheme at the engagement events.

1. Junction of Parker Street and Lord Street

Difficulty turning right from Parker Street onto Lord Street, particularly after Friday evening prayers at the mosque.

Suggestions included:

- Making Lord Street one-way towards Rochdale Road.
- Adding a "Keep Clear" marking to allow turning vehicles to access the northbound lane of Lord Street.
- Making Cook Street one-way towards Heywood Street.

2. Bus Lane Restrictions – Manchester Road, Bury

Residents questioned why the Manchester Road bus lane operates 7am–7pm, when other bus lanes along the route (e.g. Higher Broughton) operate only during peak hours (7–10am, 4–7pm).

3. 'No Through Route' Signage – Alfred Street Modal Filter

Request to relocate the 'No Through Route' signage from Alfred Street / Back of Oxford Street to the junction with Wilson Street, to deter vehicles from using Back of Oxford Street.

4. Parking Restrictions – Back of Oxford Street

Request for double yellow lines around bellmouth radii to prevent obstructive parking. The street is narrow, and parked vehicles are restricting manoeuvrability.

5. Ormrod Street routing

Residents have requested that options be explored for making Ormrod Street a one-way street. They have raised concerns that the combination of on-street parking and two-way traffic makes entering and exiting Ormrod Street difficult and potentially hazardous

6. Parking Enforcement – Wellington Road

Concerns about non-permit holders occupying residents' bays, leaving residents unable to park near their homes. Lack of enforcement was highlighted.

7. Anti-Social Behaviour – Manchester Road Park

Reports of drug dealing and safety concerns preventing families from using the park.

Issues with older youths (believed to be from Holy Cross), intimidation, littering, and recent incidents involving fireworks, knife crime, and shootings.

8. Anti-Social Behaviour & Lighting – Back of Wellington Street

Reports of drug dealing and antisocial behaviour in the back street.

Requests for additional street lighting, CCTV, and more frequent street sweeping due to litter build-up.

9. No. 16 Wellington Road – HMO Concerns

Concerns over the reported conversion of 16 Wellington Road to an HMO, with associated issues around drug activity and local safeguarding.

10. Trees on Parkhills Road

Issues raised:

- Slippery conditions in autumn due to fallen leaves.
- Mud accumulation.
- Footway and boundary wall damage from tree roots.
- Uneven footways and trip hazards.
- Request to remove and replace trees with smaller species.

11. Wellington Road / Manchester Road Junction (Scheme Related)

Some concern over the proposed tightening of the bellmouth and the potential for congestion when vehicles turn right from Wellington Road onto Manchester Road.

However, residents recognised the importance of reducing pedestrian crossing distances, particularly given the nearby school.

12. Fishpool Bus Reliability

Requests to explore options for a local runaround service for elderly residents of the Fishpool area. Comments made that the 94 bus which services this area is very unreliable.

13. Vehicle Encroachment over Oxford Street/Alfred Street Modal filter

Residents noted that vehicles are driving over the pavement of the recently installed Oxford Street / Alfred Street Modal filter to avoid having to circulate around.

Designer note - There are additional provisions being provided at this location to prevent vehicle encroachment.

14. Positive Feedback (Scheme Related)

Heywood Street / Parker Street Junction Improvement
There is strong support for this intervention due to the condition of the existing uncontrolled crossing points and poor visibility caused by tree cover. This is a high footfall route, with many children and elderly residents needing to cross Heywood Street to access the mosque. The crossing is currently difficult and potentially dangerous due to the volume of traffic.

Pimhole Road Interventions
There is strong support for this intervention, particularly for its traffic-calming benefits. Residents have noted a high volume of HGV and goods vehicle traffic travelling at speed along this road. The removal of the mini-roundabout and the introduction of a new crossing point are expected to significantly improve safety for residents and schoolchildren in the area.

Holy Cross College – Manchester Road
A representative from Holy Cross College has expressed support for the proposed improvements on Manchester Road, Wellington Road, and Gigg Lane. It is currently very difficult and dangerous for students to travel to and from the college safely. The proposed improvements are expected to greatly enhance student safety.

Gigg Lane T Junctions
Residents living near these junctions have expressed support for the proposed interventions. The current mini roundabouts are considered difficult to navigate and lead to unsafe interactions between vehicles and pedestrians. The introduction of raised table crossings is particularly welcomed by elderly residents as a safer method for crossing.

Bury College - Market Street / Wellington Road
Bury College has expressed support for the proposed improvements in this area. All interventions, including the installation of controlled crossing points and the widening of footways, are expected to significantly improve safety for students travelling to and from the college.

Heywood Street/ Rochdale Road + Albert Street Closure.
It was noted that the current condition of the junction is poor and that improvements are necessary to enhance its efficiency. While the closure of Albert Street may increase commute times for some residents, it is considered a necessary measure to improve the overall performance of the junction.

Alfred Street – Dropped Crossings / Islands
It was noted that the existing crossing points and speed of cars travelling on Alfred Street posed a risk for pedestrians. All interventions, including the installation of crossing points, narrowing of bell-mouths and installation of islands within the carriageway have been noted to have significantly reduce the speed of cars travelling on Alfred Street. Whilst the interventions at crossing points have provided a safer and more direct route for pedestrians.

This page is intentionally left blank

Equality Impact Analysis

This equality impact analysis establishes the likely effects both positive and negative and potential unintended consequences that decisions, policies, projects and practices can have on people at risk of discrimination, harassment and victimisation. The analysis considers documentary evidence, data and information from stakeholder engagement/consultation to manage risk and to understand the actual or potential effect of activity, including both positive and adverse impacts, on those affected by the activity being considered.

To support completion of this analysis tool, please refer to the equality impact analysis guidance.

Section 1 – Analysis Details (Page 5 of the guidance document)

Name of Policy/Project/Decision	Fishpool and Pimhole Bee Active Travel Scheme
Lead Officer (SRO or Assistant Director/Director)	Neil Long
Department/Team	Operations
Proposed Implementation Date	11 June 2025
Author of the EqIA	Mark Mykolajowski
Date of the EqIA	11 February 2025

1.1 What is the main purpose of the proposed policy/project/decision and intended outcomes?

The Fishpool and Pimhole Active Neighbourhood schemes are being delivered to improve walking and cycling infrastructure in Bury, enhancing accessibility, safety, and connectivity for all residents. These schemes are designed to encourage active travel by creating safer, more direct, and accessible routes for pedestrians and cyclists, particularly for journeys to schools, workplaces, and local amenities.

The intended outcomes of these schemes include:

1. Improved Safety for All Road Users – The introduction of new and improved pedestrian crossings, traffic-calming measures, and segregated cycleways will reduce the risk of road traffic collisions and make active travel safer for residents, including children, older people, and those with disabilities.

2. Increased Accessibility and Connectivity – The schemes will bridge severance issues caused by major roads, ensuring that key destinations such as schools, healthcare facilities, local shops, and public transport links are more easily accessible by walking and cycling.

3. Reduced Transport Inequalities – By improving safe, free-to-use travel options, the schemes will reduce dependence on private vehicles, benefiting lower-income households who may not own a car and rely on public or active transport.

4. Encouraging Active Travel and Public Health Benefits – Creating safe and attractive walking and cycling routes will encourage more residents to choose active travel for short journeys, contributing to better physical and mental health by increasing physical activity levels.

5. Environmental Benefits and Support for Bury's Carbon Neutrality Target – By providing high-quality alternatives to car travel, the schemes will help reduce congestion, lower carbon emissions, and improve air quality, aligning with Bury's commitment to achieving carbon neutrality by 2038.

6. Supporting the Local Economy – Improved connectivity to employment hubs such as Pilsworth Industrial Estate and local town centres will make it easier for people to access job opportunities, education, and services, supporting economic inclusion.

7. Alignment with the Bee Active Network and Greater Manchester Transport Strategy – These schemes are part of the Greater Manchester Bee Active Network, ensuring that walking and cycling routes are joined-up and integrated into the wider regional transport system to create a seamless network of safe, accessible routes.

This decision is part of a long-term strategy to create inclusive, sustainable, and people-friendly urban environments, ensuring that walking and cycling are viable, safe, and attractive choices for all residents, regardless of age, ability, or background.

Section 2 – Impact Assessment (Pages 6 to 10 of the guidance document)

2.1 Who could the proposed policy/project/decision likely have an impact on?

Employees: **No**

The schemes are focused on improving walking and cycling infrastructure for the public rather than impacting internal Council operations or staff. While some Council officers are involved in project delivery and management, the schemes will not directly affect employees' roles, working conditions, or employment status.

Community/Residents: **Yes**

The schemes will have a positive impact on residents by improving accessibility, safety, and connectivity for people walking, wheeling and cycling.

Key community groups that will benefit include:

- Children and young people – Safer walking and cycling routes to schools and recreational areas.
- Older adults – More accessible, well-lit footways and improved road crossings.
- Disabled residents – Enhanced infrastructure with inclusive design features such as level surfaces, tactile paving, and dropped kerbs.
- Low-income households – Free, safe, and reliable transport options for those who may not own a car.
- All residents – Improved air quality, reduced congestion, and safer neighbourhoods due to reduced traffic speeds.

Third parties such as suppliers, providers and voluntary organisations: **Yes**

The schemes will affect and benefit several third parties, including:

- Contractors and suppliers – The direct award to George Cox & Sons Ltd will create opportunities for subcontractors, local suppliers, and construction firms involved in delivery.
- Public transport operators – Improved walking and cycling routes may encourage more multi-modal journeys, benefiting bus and tram services.

- Schools and local businesses – Safer and more convenient active travel routes may increase footfall and accessibility to shops, workplaces, and community services.
- Voluntary and community groups – Organisations promoting active travel, disability access, and environmental sustainability may benefit from improved infrastructure.

2.2 Evidence to support the analysis. Include documentary evidence, data and stakeholder information/consultation

Documentary Evidence:

The proposed schemes are supported by a range of strategic documents, funding agreements, and local and national policies, including:

- Fishpool Active Neighbourhood – Phase 1 & Phase 2 Full Business Cases (FBCs) – These documents outline the need for the schemes, expected benefits, and alignment with active travel policies.
- Pimhole Active Neighbourhood Full Business Case (FBC) – Details the justification, expected outcomes, and design of the scheme.
- Mayor's Cycling and Walking Challenge Fund (MCF) Delivery Agreements – Confirms the funding source and the contractual obligations of the schemes.
- Greater Manchester Transport Strategy 2040 – Supports the shift towards walking and cycling to create a cleaner, safer, and more accessible transport network.
- Bury Council's Let's Do It Strategy – Aligns with priorities for stronger local neighbourhoods, economic inclusion, sustainability, and improved health outcomes.
- Government's Gear Change: A Bold Vision for Cycling and Walking (DfT, 2020) – National policy framework promoting active travel.

Data:
The schemes are underpinned by data-driven insights that demonstrate the need for improved walking and cycling infrastructure:

- Traffic and Collision Data:

  Analysis of road safety data identified key locations with high pedestrian and cyclist risk, justifying the introduction of new crossings and traffic-calming measures.

  Reduced severance was identified as a key requirement due to busy roads such as Rochdale Road and Bell Lane acting as barriers to active travel.

- Transport and Travel Surveys:

  TfGM surveys have highlighted an increasing demand for safe and accessible active travel routes across Bury.

  Localised data on active travel trends showed that improved infrastructure significantly increases walking and cycling uptake.

- Public Health and Air Quality Data:

  Data from Public Health England and Bury Council's air quality monitoring indicate high levels of vehicle-related emissions, with active travel infrastructure identified as a key measure to encourage sustainable transport and improve air quality.

  Research has linked increased active travel with reduced obesity levels and improved mental well-being.

Stakeholder information/consultation:

Extensive consultation has been undertaken to inform the design and delivery of the schemes, ensuring they meet the needs of the community:

- Public Consultation Events and Online Surveys:

  Engagement activities were held with residents, businesses, and community groups to gather feedback on walking and cycling infrastructure needs.

  Responses highlighted concerns about safety, accessibility, and the need for improved pedestrian and cycle crossings.

- Engagement with Schools and Education Providers:

  Engagement with the community and local schools identified barriers preventing children from walking and cycling to school, influencing the design of safer crossings and school-friendly routes.

- Consultation with Disability and Accessibility Groups:

  Design guidance and standards helped ensure that the schemes incorporate inclusive design elements, such as tactile paving, dropped kerbs, and step-free access.

- Collaboration with Transport for Greater Manchester (TfGM):

  TfGM has provided input to ensure the schemes integrate with the wider Greater Manchester Bee Active Network and complement public transport accessibility.

- Engagement with Local Businesses and Community Organisations:

  Local businesses were consulted to ensure that improved pedestrian and cycle access would support economic activity and customer footfall without negatively impacting operations.

2.3 Consider the following questions in terms of who the policy/project/decision could potentially have an impact on. Detail these in the impact assessment table (2.4) and the potential impact this could have.

- Could the proposal prevent the promotion of equality of opportunity or good relations between different equality groups?
- Could the proposal create barriers to accessing a service or obtaining employment because of a protected characteristic?
- Could the proposal affect the usage or experience of a service because of a protected characteristic?
- Could a protected characteristic be disproportionately advantaged or disadvantaged by the proposal?
- Could the proposal make it more or less likely that a protected characteristic will be at risk of harassment or victimisation?
- Could the proposal affect public attitudes towards a protected characteristic (e.g. by increasing or reducing their presence in the community)?
- Could the proposal prevent or limit a protected characteristic contributing to the democratic running of the council?

2.4 Characteristic	Potential Impacts	Evidence (from 2.2) to demonstrate this impact	Mitigations to reduce negative impact	Impact level with mitigations Positive, Neutral, Negative
Age	Safer walking and cycling routes benefit residents of all ages.	Design considers accessibility principles that benefit all age groups.	Ensure clear signage, well-lit footways and user friendly infrastructure	Positive
Disability	The scheme would provide improved accessibility with step-free paths,	Inclusive design principles embedded in scheme layout; public consultation and feedback highlighting access as a concern.	Temporary routes will be step-free where possible. Advance notice will be provided via signage and community updates.	Positive

	tactile paving, and safe crossings. However, during construction, there may be temporary disruption to access to local conveniences and services—such as shops, bus stops, healthcare facilities, and schools—which could disproportionately affect people with restricted mobility.		Access to key services will be maintained at all times, with alternative arrangements where necessary	
Gender Reassignment	No direct impact identified	N/A	N/A	Neutral
Marriage and Civil Partnership	No direct impact identified	N/A	N/A	Neutral
Pregnancy and Maternity	Safer walking and cycling routes provide more travel options for	Public consultation feedback.	Ensure wide and smooth footways.	Positive

	parents with prams.			
Race	No disproportionate impact identified.	N/A	N/A	Neutral
Religion and Belief	Potential for temporary disruption to access to places of worship during works	Local area knowledge and scheme footprint	Identify places of worship in proximity to the works. Engage with representatives in advance. Maintain access at all times, with clear signage and temporary routes if required—especially during key religious services.	Neutral
Sex	No direct impact identified	N/A	N/A	Neutral
Sexual Orientation	No direct impact identified	N/A	N/A	Neutral
Carers	Improved pedestrian routes support carers assisting individuals with mobility impairments.	Design considers accessibility principles that benefit carers assisting individuals with mobility impairments.	Incorporate wide footways, level surfaces, and dropped kerbs. During construction, ensure safe, accessible temporary routes and provide clear notice of changes.	Positive
Looked After Children and Care Leavers	No direct impact identified	N/A	N/A	Neutral

Socio-economically vulnerable	Free-to-use active travel infrastructure reduces reliance on expensive transport.	The scheme aims to provide cost-free transport options, reducing reliance on private vehicles.	Ensure routes connect to essential services and employment hubs	Positive .
Veterans	No direct impact identified	N/A	N/A	Neutral

Actions required to mitigate/reduce/eliminate negative impacts or to complete the analysis

2.5 Characteristics	Action	Action Owner	Completion Date

Section 3 - Impact Risk

Establish the level of risk to people and organisations arising from identified impacts, with additional actions completed to mitigate/reduce/eliminate negative impacts.

3.1 Identifying risk level (Pages 10 - 12 of the guidance document)

Impact x Likelihood = Score	Likelihood			
	1	2	3	4
	Unlikely	Possible	Likely	Very likely

Impact	4	Very High	4	8	12	16
	3	High	3	6	9	12
	2	Medium	2	4	6	8
	1	Low	1	2	3	4
	0	Positive / No impact	0	0	0	0

Risk Level	No Risk = 0	Low Risk = 1 - 4	Medium Risk = 5 – 7	High Risk = 8 - 16

3.2 Level of risk identified	0
3.3 Reasons for risk level calculation	The proposals in the scheme aim to make it safer and more pleasant for all residents to walk, wheel and cycle around Fishpool and Pimhole.

Section 4 - Analysis Decision (Page 11 of the guidance document)

4.1 Analysis Decision	X	Reasons for This Decision
There is no negative impact therefore the activity will proceed	X	
There are low impacts or risks identified which can be mitigated or managed to reduce the risks and activity will proceed		
There are medium to high risks identified which cannot be mitigated following careful and thorough consideration. The activity will proceed with caution and this risk recorded on the risk register, ensuring continual review		

Section 5 – Sign Off and Revisions (Page 11 of the guidance document)

5.1 Sign Off	Name	Date	Comments
Lead Officer/SRO/Project Manager	Mark Mykolajowski	24/02/2025	
Responsible Asst. Director/Director			
EDI	Lee Cawley	30/07/2025	QA Complete. Impacts have been identified for some characteristics and circumstances during works on this activity and the intended outcomes. Mitigations have been considered to neutralise potential negative impacts during works with all impacts being positive post works.

EqIA Revision Log

5.2 Revision Date	Revision By	Revision Details

Bury Active Travel Fund Concept Design consultation report

Bury Council

April 2022

Delivering a better world

Quality information

Prepared by	Checked by	Verified by	Approved by
Joanna Glen Consultant, Stakeholder Engagement Services	Catherine O'Sullivan Associate Director, Stakeholder Engagement Services	James Sachon Technical Director, Stakeholder Engagement Services Practice Area Lead	Catherine O'Sullivan Associate Director, Stakeholder Engagement Services

Revision History

Revision	Revision date	Details	Authorized	Name	Position
1.0	20.04.2022	Version 1			

Distribution List

# Hard Copies	PDF Required	Association / Company Name
0	1	Bury Council

Prepared for:

Bury Council
Knowsley Place, Knowsley Street, Bury BL9 0SW

Prepared by:

Joanna Glen
Consultant, Stakeholder Engagement Services
T: +44-7747- 214657
E: joanna.glen@aecom.com

AECOM Limited
5th Floor, 2 City Walk
Leeds LS11 9AR
United Kingdom

T: +44 (0)113 391 6800
aecom.com

© 25 April 2022 AECOM Limited. All Rights Reserved.

This document has been prepared by AECOM Limited ("AECOM") for sole use of our client (the "Client") in accordance with generally accepted consultancy principles, the budget for fees and the terms of reference agreed between AECOM and the Client. Any information provided by third parties and referred to herein has not been checked or verified by AECOM, unless otherwise expressly stated in the document. No third party may rely upon this document without the prior and express written agreement of AECOM.

Table of Contents

1. Introduction 6
2. Engagement approach and methodology 7
3. Feedback and Analysis 10
4. Conclusion 41
5. Next steps 41
Appendix A Concept Design Plans 42
Appendix B Promotional Flyer 57
Appendix C Plan Engage Platform 59
Appendix D Hardcopy Survey 61

Figures

Figure 1: Study area boundaries 6
Figure 2: Consultation event at the Polish Social Centre in Bury 10
Figure 3: Pie chart showing distribution of overall sentiments of all comments received 14
Figure 4: Pie chart showing distribution of sentiments across the comments on the proposals that were not specifically related to proposed design improvements 14
Figure 5: Pie chart showing distribution of sentiments across the comments on the proposals that were not specifically related to proposed design improvements 15
Figure 6: How many times each proposed design improvement was mentioned in feedback (top eleven) 17
Figure 7: Distribution of sentiments across responses to the Market Street / Gigg Lane priority junction proposed improvement 19
Figure 8: Distribution of sentiments across responses to the A56 Manchester Road / Gigg Lane Toucan crossing proposed improvement 20
Figure 9: Distribution of sentiments across responses to the A56 Manchester Road and Parkhills Road signal-controlled junction 21
Figure 10: Distribution of sentiments across responses to the Horne Street north road closure and Sparrow crossing on Parkhills Road 22
Figure 11: Distribution of sentiments across responses to the Devon Street / Parkhills Road filter point 23
Figure 12: Distribution of sentiments across responses to the Market Street / Parkhills Road signal-controlled junction 24
Figure 13: Distribution of sentiments across responses to the Parkhills Road traffic calming chicanes 25
Figure 14: Distribution of sentiments across responses to the Killon Street / Parkhills Road signal-controlled junction 26
Figure 15: Distribution of sentiments across responses to the Killon Street traffic calming chicanes 27
Figure 16: Distribution of sentiments across responses to the Market Street / Wellington Road CYCLOPS junction 28
Figure 17: Distribution of sentiments across responses to the Alfred Street bridge filter point and road closure 29
Figure 18: Distribution of sentiments across responses to the Horne Street / Wellington Road tiger crossing 30
Figure 19: Distribution of sentiments across responses to the Narrowed Wellington Road / A56 Manchester Road priority junction 31
Figure 20: Distribution of sentiments across responses to the Wilson Street / Heywood Street signal-controlled junction 32
Figure 21: Distribution of sentiments across responses to the Wilson Street / Alfred Street filter point 33
Figure 22: Distribution of sentiments across responses to the Rochdale Road / Pimhole Road toucan crossing 34
Figure 23: Distribution of sentiments across responses to the Rochdale Road / Heywood Street puffin crossing 35

Figure 24: Distribution of sentiments across responses to the Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point 36
Figure 25: Distribution of sentiments across responses to the Kershaw Street eastbound one-way street 37

Tables

Table 1: Consultation events, dates, times and locations 8
Table 2: Number of comments received by independent feedback channels, by channel 13
Table 3: Suggested improvements for active travel 15
Table 4: How many times each proposed design improvement was mentioned in feedback (overall) .17
Table 5: Suggested improvements for Market Street / Gigg Lane priority junction 19
Table 7: Suggested improvement for A56 Manchester Road / Gigg Lane Toucan crossing 20
Table 8: Suggested improvements for A56 Manchester Road and Parkhills Road signal-controlled junction 21
Table 9: Suggested improvements for Horne Street north road closure and Sparrow crossing on Parkhills Road 22
Table 10: Suggested improvements for Devon Street / Parkhills Road filter point 23
Table 11: Suggested improvements for Parkhills Road traffic calming chicanes 25
Table 12: Suggested improvements for Killon Street / Parkhills Road signal-controlled junction.....26
Table 13: Suggested improvements for Market Street / Wellington Road CYCLOPS junction 28
Table 14: Suggested improvements for Alfred Street bridge filter point and road closure 29
Table 15: Suggested improvements for Narrowed Wellington Road / A56 Manchester Road Priority junction 31
Table 16: Suggested improvements for Wilson Street / Heywood Street signal-controlled junction.....32
Table 17: Suggested improvements for Wilson Street / Alfred Street filter point 33
Table 18: Suggested improvements for Rochdale Road / Heywood Street Puffin crossing 35
Table 19: Suggested improvements for Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point 36
Table 22: Suggested improvements for Kershaw Street eastbound one-way street 37
Table 20: Suggested improvements for Fountain Street southbound one-way street.....38
Table 21: Suggested improvements for Ormrod Street/ Tinline Street filter point 38
Table 6: Suggested improvement for Devon Street / Gigg Lane filter point 38

1. Introduction

This report provides a detailed breakdown of the stakeholder engagement and public consultation carried out for the concept designs for the Bury Active Travel Fund (ATF) Project in Fishpool and Pimhole on behalf of Bury Council. This report documents the engagement activities that took place during the concept design consultation period, which ran from 11 January 2022 to 8 March 2022. The report details the feedback received through all channels, including an online survey, two in-person consultation events, one online consultation event, stakeholder meetings and emails.

1.1 Project context

The Bury ATF scheme aims to develop proposals for Fishpool and Pimhole that will improve connectivity for walkers and cyclists, create high quality public spaces, improve safety, reduce congestion, and enable and encourage more active and environmentally friendly forms of travel for shorter journeys.

Key benefits that could be delivered for local people include reduced congestion from private vehicles and improved air quality. Wider public health benefits can be gained by getting people to be more active and improved local environment through public spaces that are attractive, safer, better connected and easier to navigate.

This project forms part of the Government's £2bn investment in active travel – walking and cycling – in response to the COVID-19 pandemic. It is funded by the Department for Transport's ATF scheme, and proposals delivered through the scheme will complement improvements already being developed by Bury Council through the Mayor's Walking and Cycling Challenge Fund, including some within Fishpool and Pimhole.

The project will also support the Greater Manchester Combined Authority Transport Strategy and the Combined Authority's commitment to achieve clean air compliance by 2024 and to be carbon neutral by 2038. The study area for this project is shown in Figure 1.

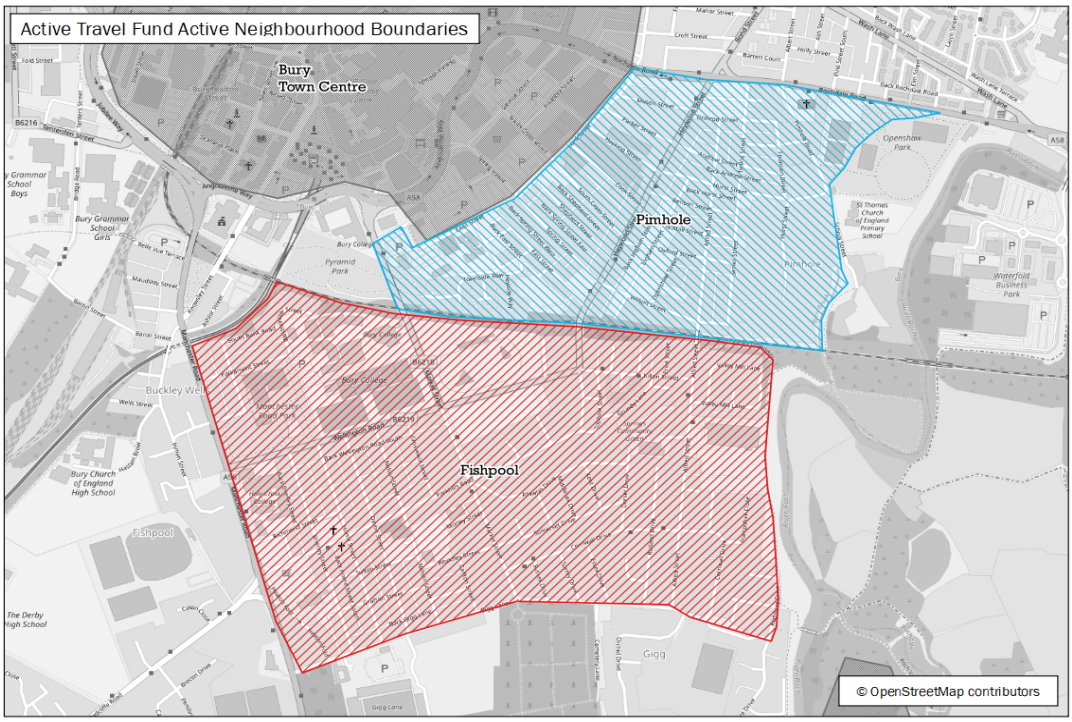


Figure 1: Study area boundaries

2. Engagement approach and methodology

2.1 Initial Public Consultation

Previous engagement was carried out from 26 July 2021 to 23 August 2021 which sought people's views on what changes they would like to see implemented as part of the scheme within the Fishpool and Pimhole area to improve pedestrian and cycling facilities. As part of the consultation process, the local community were able to provide feedback on current walking, cycling and street scene challenges through an online interactive survey, and discuss where and how improvements could be made.

A digital-first approach was adopted for the public consultation, with information hosted on Bury Council's website at www.bury.gov.uk/activetravel. On the website an interactive map was provided which allowed users to directly pin comments to areas where they felt there was an issue or where they believed would benefit from new infrastructure. This enabled direct localised feedback to be captured to directly feedback into the design team.

The approach to the public consultation also included workshops with local residents. These workshops (and depth interviews) were carried out with 13 residents of Fishpool and 12 residents of Pimhole between 11 and 31 August 2021. These workshops and interviews allowed the team to understand more about the methods and purpose of residents travel in and around their area, what local issues they perceived impacted on travel, and what the potential opportunities were to improve or resolve these issues to make travel easier and more attractive, particularly active modes.

The initial consultation was promoted through the distribution of promotional flyers to both residential and commercial addresses within the local areas, with an additional 300 flyers delivered to local community venues. A social media toolkit was compiled for Bury Council to post social media content to further promote the consultation. Promotional emails were sent to local schools and stakeholders, encouraging them to circulate the information about the consultation with their local networks. This was supported by a press release by Bury Council.

A briefing for elected members was organised via Microsoft Teams to inform local councillors of the scheme and consultation. The briefing was also supported by an email that informed councillors of the scheme's intentions and proposed timeframes.

Once the consultation had ended, all of the feedback received was analysed and documented in an initial consultation report, which was then used to develop the concept design proposals.

2.2 Second Public Consultation

The second public consultation was held from 11 January 2022 to 8 March 2022. The consultation explained that feedback from the initial consultation had been analysed and considered and gave the local community a chance to comment on the concept design proposals for the Fishpool and Pimhole areas to improve walking and cycling facilities, that had been drafted according to community feedback. By engaging with local communities, we aimed to understand their views on the proposed plans. The feedback gathered through this consultation will be used to further refine the proposed interventions in the detailed design stage.

2.2.1 Scheme promotion

This round of consultation was promoted through online and offline channels to raise awareness within the local community.

2.2.1.1 Leaflet drop

3800 promotional flyers were delivered to all residential and commercial addresses in the study boundaries of Fishpool and Pimhole. A total of 300 flyers were also delivered to six local community venues so members of the community could pick them up

2.2.1.2 Online promotion and social media

A social media toolkit was developed to promote the consultation on Twitter, Facebook and Instagram, throughout the consultation period. The toolkit identified key communication channels and created suitable content to further promote the consultation and in-person consultation events. Through posts

on Bury Council social media channels, the reach of the consultation was broadened. Social media posts attracted the attention of local users, some of whom may not necessarily have been made aware through other promotional materials.

A webpage on the Transport for Greater Manchester active travel website, highlighted the scheme purpose and promoted the consultation, giving users access to the interactive web platform. This webpage can be accessed at https://activetravel.tfgm.com/schemes/bury/fishpool-pimhole-active-neighbourhoods/.

2.2.1.3 Schools/ Community groups

Alongside the above, promotional emails were sent to schools to encourage them to share information about the consultation with students, parents and guardians. By directly emailing schools, we aimed to encourage parents and guardians of children who may benefit from the scheme to take part in the consultation.

A promotional email was also delivered to local stakeholders that we identified as being crucial to the development process such as local cycling clubs and forums, health and wellness forums, as well as a variety of disability groups.

2.2.1.4 Local councillors

A briefing for elected members was organised via Microsoft Teams to inform local councillors of the scheme and consultation, detailing the need for such a scheme, as well as the benefits of implementing a more active travelling environment.

2.2.1.5 Press

To further promote the consultation, a press release was developed to be displayed in Bury Council's news archive for stakeholders to be informed of the consultation details. The press release was supported by Councillor Alan Quinn, cabinet member for the environment and climate change, who provided a quote to reiterate the importance of active travel and encouraged consultation participation. This is available to view at https://www.mynewsdesk.com/uk/bury-council/pressreleases/local-people-invited-to-have-their-say-on-design-proposals-for-access-improvements-in-fishpool-and-pimhole-3154334

2.3 Consultation feedback channels

For the second consultation, an approach similar to the initial consultation's was adopted. Information regarding the consultation was hosted on Bury Council's website at www.bury.gov.uk/activetravel. As the consultation aimed to spark feedback from local people it served as a listening exercise to gain feedback on the proposed designs. Therefore, an interactive map was provided on the website which allowed users to directly comment on each specific design intervention, as well as submit scheme-wide comments. This enabled direct localised feedback to be captured to directly feedback into the design team. This map can be accessed at https://planengageuk.alytics.com/bury_atf_feedback_design/study/Active-Travel-Designs.

People were also able to provide feedback via email and hardcopy versions of the survey (which were available on request by email and freephone). This can be found in Appendix D.

People were also able to provide their feedback at the in-person consultation events by filling in hardcopy response forms (Appendix D).

2.4 Consultation events

We hosted three consultation events during the consultation period. One online event and two in-person events at community venues within the scheme area. The event details are noted below in Table 1.

Table 1: Consultation events, dates, times and locations

Location	Date	Time
Teams Live	26/01/2022	6pm-7pm
Polish Social Centre	23/02/2022	3pm-7pm
Metro Christian Centre	03/03/2022	4pm-7pm

2.4.1 Online consultation event

A Teams Live event was hosted for the public to join on 26 January 2022, running from 6pm till 7pm, where local residents could learn more about the concept designs for Fishpool and Pimhole and submit questions for our team to answer. An evening event was chosen so that individuals could attend the event after working hours. The event had nine public attendees and five project staff members available to present and answer any specific or technical questions. An in-depth presentation was displayed with a member of the project team explaining each of the interventions and design proposals. There was also a question and answer session with the public to answer any of the questions and to address any concerns. The sentiments of the online event were neutral, with some attendees supporting the scheme and some opposing it.

2.4.2 In-person events

Alongside the online event, two public in-person consultation events took place. The first event took place on 23 February 2022, from 3pm till 7pm, at the Polish Social Centre in Fishpool and can be seen below in Figure 2. There were 10 pull-up banners spread across the venue, with each banner hosting two of the design proposals. There were also hardcopy response forms available for the public to fill-in and return to the team. The event had 24 attendees who displayed mixed opinions on the scheme due to conflicting interests. A key topic at this event was the Alfred Street bridge filter point and road closure which many local residents at this event were strongly against. Another intervention that was strongly opposed was the Wilson Street / Alfred Street filter point due to it restricting HGV access for a number of businesses in the area.

The second in-person event took place on 3 March 2022, from 4pm till 7pm at the Metro Christian Centre, on the border of Fishpool and Pimhole. The format of the event was identical to the first event and the public could view the designs on the pull-up banners, as well as submit their response forms in-person. This event had 12 attendees, who displayed very positive sentiments as most attendees were in favour of the scheme. They provided suggestions on what interventions they favoured and how some of the interventions, such as the Horne Street / Wellington Road Tiger crossing could benefit the community further if it was moved further down the road, nearer to a local school.

Figure 2: Consultation event at the Polish Social Centre in Bury

3. Feedback and Analysis

3.1 Introduction

This section provides an overview of the main findings and themes arising from feedback received during the public consultation that took place between 11 January and 8 March 2022.

This section of the report will summarise sentiments towards the scheme as a whole followed by sentiments for the specific proposed design improvements as well as suggestions for improvements.

Feedback was accepted via the interactive map portal, in person at the consultation events via hard copies of the response form and via email. All responses received by 11.59pm on 8 March 2022 were analysed.

The proposed design improvements that asked for comments were as follows:

- **Market Street / Gigg Lane priority junction**
  This junction improvement proposes for the existing mini roundabout to be converted to priority junction for Gigg Lane.

- **A56 Manchester Road / Gigg Lane Toucan crossing**
  This is a signal-controlled shared pedestrian and cyclist crossing (Toucan) crossing to allow safe access across A56 Manchester Road for both pedestrians and cyclists linking to the existing cycle track.

- **A56 Manchester Road and Parkhills Road signal-controlled junction**
  This is a signal-controlled junction with signalised pedestrian crossing (Puffin) at the junction of A56 Manchester Road and Parkhills Road

- **Horne Street north road closure and Sparrow crossing on Parkhills Road**
  This intervention consists of Horne Street north to be closed to motorised traffic. Segregated cycle crossing (Sparrow) over Parkhills Road to provide onward cycling and walking routing.

- **Devon Street / Parkhills Road filter point**
  This proposal is for the existing Devon Street road closure to be opened for cycling access only.

- **Market Street / Parkhills Road signal-controlled junction**
  This is a signal-controlled junction Market Street / Parkhills Road to reduce traffic speeds on Parkhills Road and improve cycling and walking connectivity.

- **Parkhills Road traffic calming chicanes**
  This proposal introduces traffic calming chicanes along Parkhills Road. Priority direction for vehicles alternates half-way along Parkhills Road to reduce traffic speed.

- **Killon Street / Parkhills Road signal-controlled junction**
  This is a signal-controlled junction at Killon Street / Heywood Street to reduce vehicle speeds along Parkhills Road. Puffin crossings provided on all roads.

- **Killon Street traffic calming chicanes**
  This proposal is for traffic calming chicanes along Killon Street. The priority direction for vehicles alternates half-way along Killon Street to reduce traffic speed.

- **Market Street / Wellington Road CYCLOPS junction**
  This is a signal-controlled segregated cycling and walking junction (CYCLOPS) replacing the existing roundabout at junction of Market Street and Wellington Road.

- **Alfred Street bridge filter point and road closure**
  This proposal is for the Alfred Street bridge to be closed to vehicles. Access provided for pedestrians and cyclists. Emergency vehicle access to be maintained.

- **Horne Street / Wellington Road Tiger crossing**
  This proposal is for cyclist and pedestrian priority crossing (Tiger) on Wellington Road.

- **Narrowed Wellington Road / A56 Manchester Road Priority junction**
  The existing priority junction entrance from Wellington Road to A56 Manchester Road is to be narrowed to reduce traffic speeds and provide a shorter and safer crossing for pedestrians.

- **Wilson Street / Heywood Street signal-controlled junction**
  This is new a signal-controlled junction at Wilson Street / Heywood Street to improve visibility to exit from Wilson Street and to reduce traffic speeds in the area.

- **Wilson Street / Alfred Street filter point**
  Wilson Street is to be closed at its eastern end at the junction of Alfred Street but provide onward access for pedestrians and cyclists.

- **Rochdale Road / Pimhole Road Toucan crossing**
  This is a signal-controlled shared pedestrian and cycling crossing (Toucan) that is currently under construction at junction of Rochdale Road and Pimhole Road.

- **Rochdale Road / Heywood Street Puffin crossing**
  The existing crossing is to be upgraded to Puffin crossings to improve safety for pedestrians at junction of Rochdale Road and Heywood Street.

- **Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point**
  The existing Andrew Street road closure is to be opened for cycling access only. Signal-controlled junction at Parker Street to incorporate segregated cyclist and pedestrian crossing over Heywood Street.

- **Kershaw Street eastbound one-way street**
  A one-way system is to be installed on Kershaw Street eastbound.

- **Fountain Street southbound one-way street**
  A one-way system is to be extended on Fountain Street southbound.

- **Ormrod Street/ Tinline Street filter point**

This proposal is for a filter point to allow access only for cyclists and pedestrians to prevent rat running between Tinline Street and Heywood Street.

- **Devon Street / Gigg Lane filter point**
  This proposal is for the existing Devon Street road closure to be opened for cycling access only

- **Ormrod Street eastbound one-way street**
  A one-way system is to be installed on Ormrod Street eastbound.

- **Alfred Street northbound one-way street**
  A one-way system is to be installed on Alfred Street northbound.

- **Nelson Street / Wellington Road filter point**
  This proposal is for the existing Nelson Street road closure to be opened for cycling access only.

- **Brierly Street / Wellington Road filter point**
  This proposal is for the existing Brierley Street road closure to be opened for cycling access only.

- **East Hurst Street Zebra crossing**
  This proposal consists of an improved footway and pedestrian priority crossing (Zebra) on East Hurst Street

- **Rochdale Road / Lord Street / York Street junction removal of street furniture**
  Junction safety is to be improved for pedestrians and cyclists by removing existing guard rails at junction of Rochdale Road, Lord Street and York Street.

- **Pimhole Road Tiger crossing**
  This proposal consists of cyclist and pedestrian priority crossing (Tiger) to be installed to provide safe crossing for pedestrians and cyclists. Existing footways to be upgraded to shared pedestrian and cycling footway on Pimhole Road (in front of JK Car Parts).

- **Andrew Street eastbound one-way street**
  A one-way system is to be installed on Andrew Street eastbound.

- **James Street/ Hurst Street filter point**
  The filter point on James Street is to allow pedestrian and cyclist access only.

- **Albert Street / Rochdale Road filter point**
  Albert Street is to be closed at the southern end to vehicles for pedestrian access only.

- **Rochdale Road / Tinline Street filter point**
  The existing Tinline Street road closure is to be opened for cycling access only.

- **Palace Street / Fountain Street filter point**
  The existing Palace Street road closure is to be opened for cycling access only.

- **Carlton Street / Gigg Lane filter point**
  This proposal is for the existing Carlton Street road closure to be opened for cycling access only.

- **Hurst Street westbound one-way street**
  The one-way system is to be extended on Hurst Street westbound.

- **Fountain Street/ Hurst Street filter point**
  The existing Hurst Street road closure is to be opened for cycling access only.

The detailed maps of the interventions mentioned above can be found in Appendix A.

3.1.1 Online map tool

We used PlanEngage to capture the online feedback. PlanEngage features an interactive map with each of the locations where interventions are proposed marked with a pin. When clicked on, a pop-up window displaced a brief description and drawing of the proposed measures. Respondents could add their own feedback to each of these pins. A screenshot of the PlanEngage tool can be found at Appendix C.

3.1.2 Responses received

In total 278 distinct responses were received, and the number of different response types is detailed in Table 2 below.

Table 2: Number of comments received by independent feedback channels, by channel

Feedback channel	No of comments received
Online map tool – comments with pins to map	160
Online map tool – comments without pins to map	98
Email	5
Hard copy response	15
Total	**278**

3.2 Analysis

All feedback was reviewed and analysed on a comment-by-comment basis with free text responses broken down into constituent comments that were attributed to a number of themes.

Therefore, although 278 number of responses were analysed, a larger number of individual comments were identified due to some responses being split up via theme.

Each piece of feedback was categorised as having up to three themes. Each comment was then categorised as having a positive, negative or neutral sentiment. Feedback was categorised under the theme of other where it was considered to be outside the scope of the scheme.

3.2.1 Feedback on the consultation

Although no direct feedback was requested on the consultation and materials produced some responses did include this feedback within their answers. These are summarised below.

Two comments suggested there could be an improvement in the consultation platform and materials and three comments mentioned that they had found the PlanEngage platform difficult to use.

3.2.2 Overall sentiments of all comments on proposals

Figure 3 shows the overall sentiment of each of the comments that were received and analysed as part of the consultation.

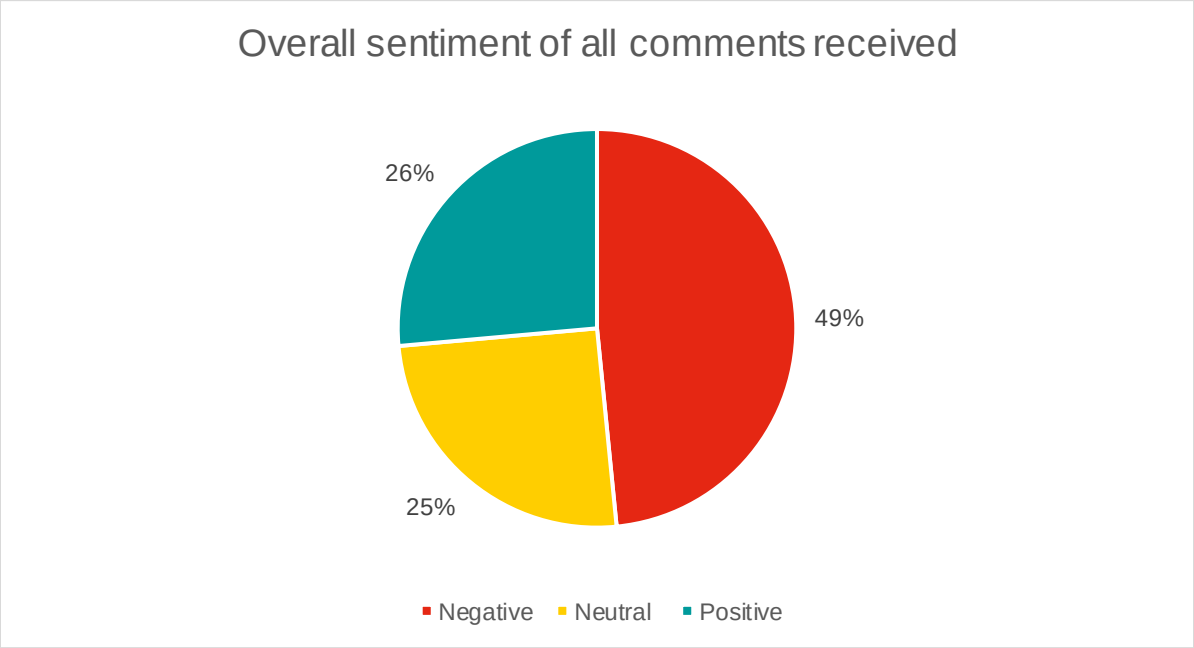


Figure 3: Pie chart showing distribution of overall sentiments of all comments received

3.2.3 Distribution of sentiments across non-geographic specific feedback

Figure 4 shows the distribution of sentiments across the comments on the proposals that were not specifically related to proposed design improvements and were non-geographic specific.

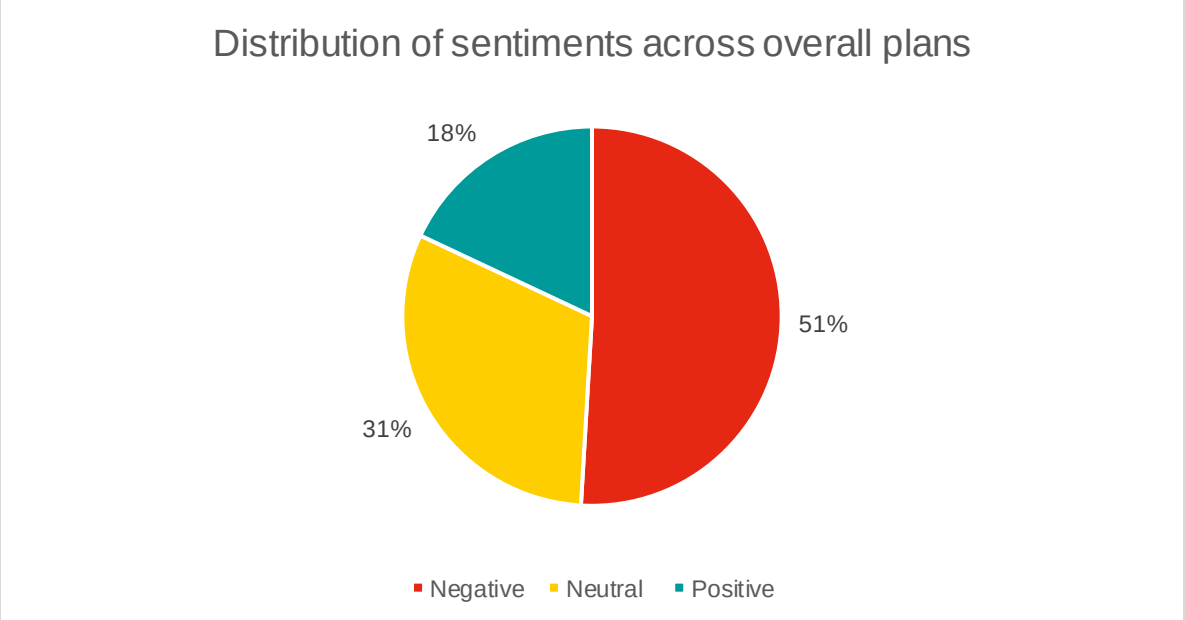


Figure 4: Pie chart showing distribution of sentiments across the comments on the proposals that were not specifically related to proposed design improvements

3.2.4 Distribution of themes across non-geographic specific feedback

All comments were assigned at least one theme and up to three themes. Figure 5 below shows which of these themes were raised the most.

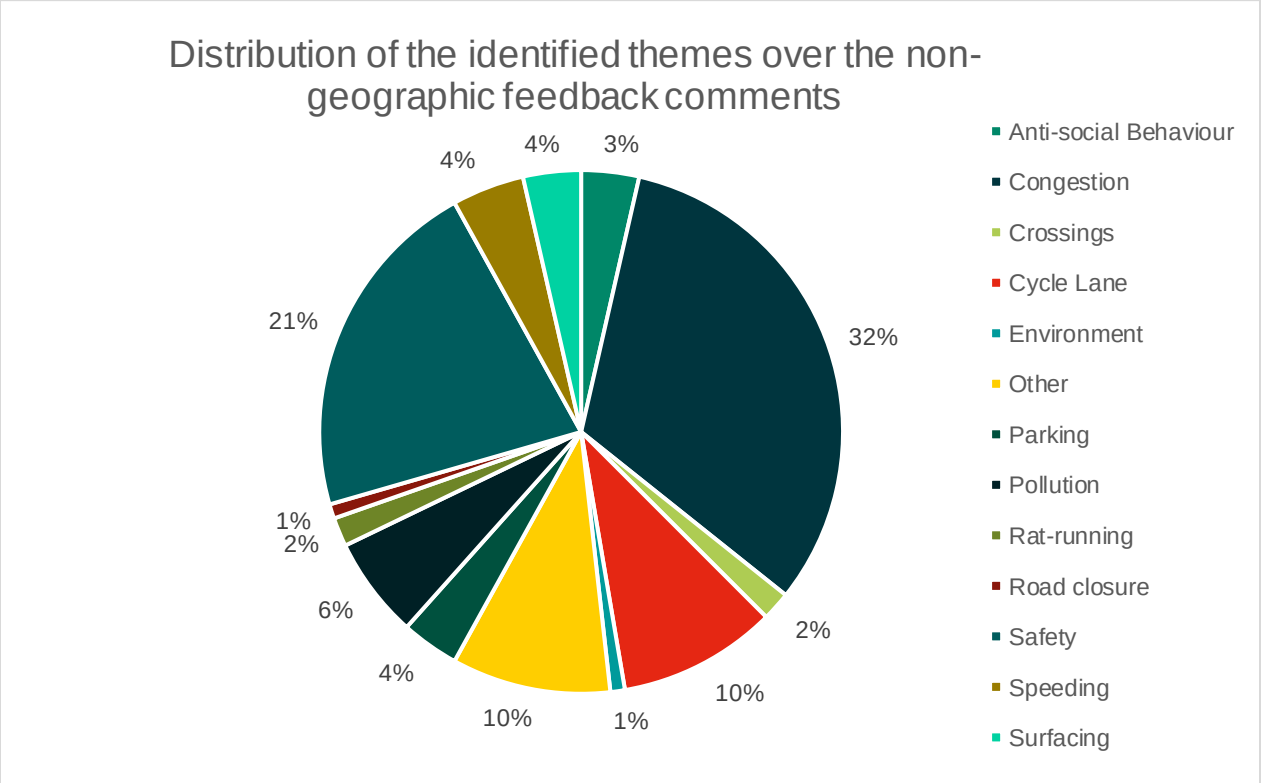


Figure 5: Pie chart showing distribution of sentiments across the comments on the proposals that were not specifically related to proposed design improvements

3.2.5 Suggested improvements for the proposals that were not specifically related to proposed design improvements

Table 3 shows a summary of suggestions that were collected within the responses to the consultation. These suggestions were raised in general responses to the scheme and not in response to individual proposed design improvements. The suggestions for specific design improvements can be found in section 3.2.6.

Table 3: Suggested improvements for active travel

Theme	Suggestions
Surfacing	Road surfaces should be improved
Cycle lanes	Segregated cycle lanes should be included in plans Alfred street should be one way Cycle lanes to include cargo-trikes and e-scooters Insert cycle lane into Bury New routes should be fully accessible for all users – including cargo cycles, tandems and those who use cycles as mobility aids

Congestion	Signalised junction on Wilson Street
	Traffic calming measures
	Finishing cycle lanes at the CYCLOPS junction near the market
	No parking zones on Morley Street
Other	Path from Alfred Street to Roch Bank way
	Cleaner streets
	Open Roch Valley Park route
	Sparrow crossing on Parkhills Road
	Improve the Manchester Road and Manchester Old Road junction as it will remain motor-dominated and intimidating for cyclists and pedestrians
Speeding	Speed cameras on Parkhills Road
	More speed cameras
Safety	Extra crossings on Parkhills Road
	Slip road from the A56 turning west onto Radcliffe Road removed completely
	The turn into Heaton Fold should be relocated further south
	Parkhills Road must have protected cycle lanes
	Reduce the width of the A56 heading north and Radcliffe Road
	Segregated cycle lane
	Removal of chichane on Parkhills Road
	Move Horne Street crossing to Nelson street
	Rhiwlas drive to be one way
	Create larger pedestrian island, with railings
Rat-running	Install lights at the Manchester Road/Wellington Road junction
	Traffic should be directed along the B6219 and Parkhills Rd

3.2.6 Distribution of comments across proposed design improvements

Not all proposed design improvements received comments and the number of times each proposed design improvement was mentioned can be found in Table 4. Figure 6 shows the top eleven most commented on proposed design improvements. To see the sentiments of these proposed design improvements, see section 3.2.6.

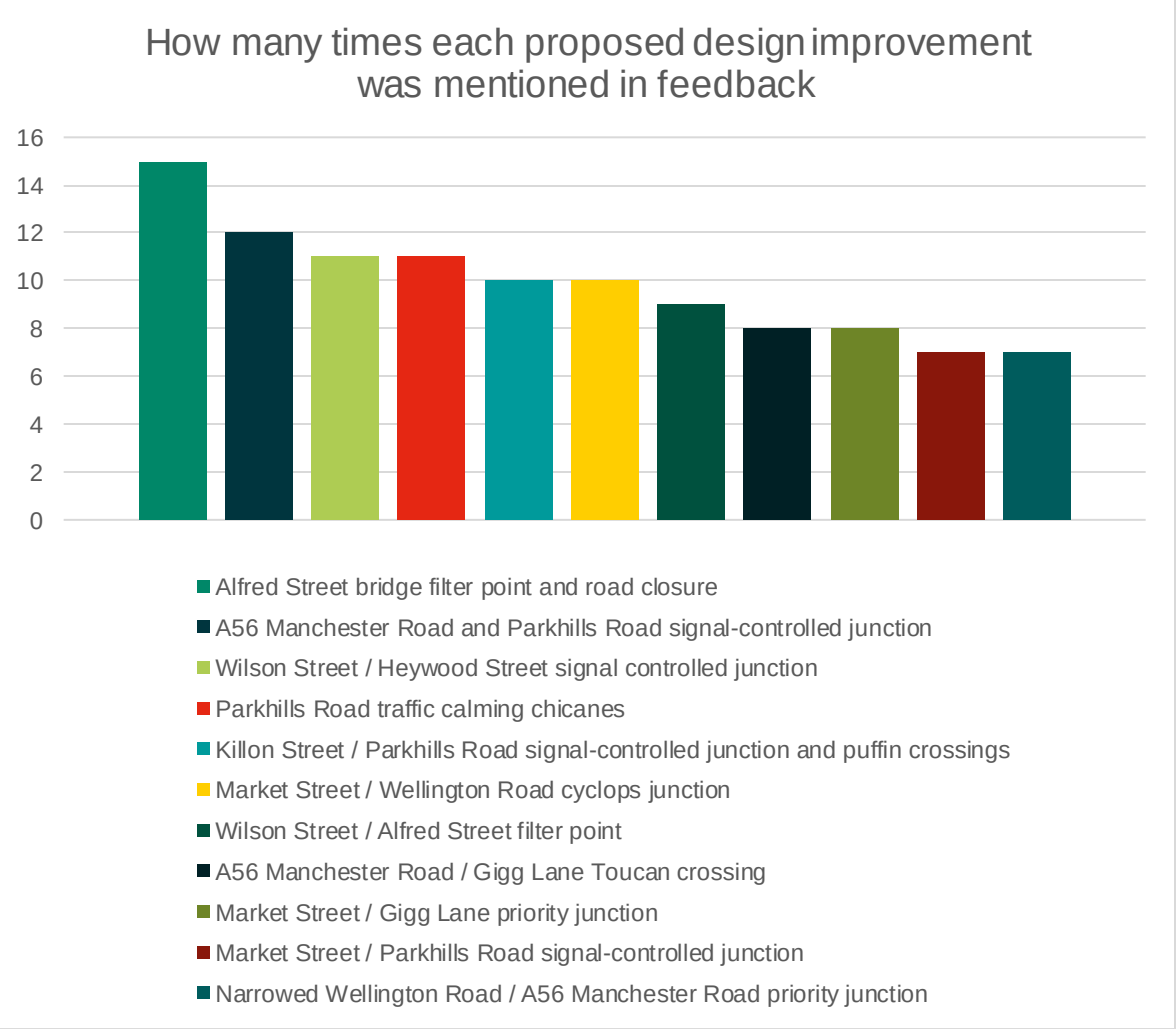


Figure 6: How many times each proposed design improvement was mentioned in feedback (top eleven)

Table 4 shows how many times each proposed design improvement was mentioned in the feedback overall

Table 4: How many times each proposed design improvement was mentioned in feedback (overall)

Proposed design improvement	Number of comments
Alfred Street bridge filter point and road closure	15
A56 Manchester Road and Parkhills Road signal-controlled junction	12
Wilson Street / Heywood Street signal-controlled junction	11
Parkhills Road traffic calming chicanes	11

Killon Street / Parkhills Road signal-controlled junction and puffin crossings	10
Market Street / Wellington Road cyclops junction	10
Wilson Street / Alfred Street filter point	9
A56 Manchester Road / Gigg Lane Toucan crossing	8
Market Street / Gigg Lane priority junction	8
Market Street / Parkhills Road signal-controlled junction	7
Narrowed Wellington Road / A56 Manchester Road priority junction	7
Horne Street north road closure and Sparrow crossing on Parkhills Road	6
Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point	6
Ormrod Street eastbound one way street	5
Killon Street traffic calming chicanes	4
Rochdale Road / Heywood Street puffin crossing	4
Rochdale Road / Pimhole Road toucan Crossing	4
Horne Street / Wellington Road tiger crossing	3
Lord Street at South Cross Street zebra crossing	3
Carlton Street / Gigg Lane filter point	2
Devon Street / Parkhills Road filter point	2
James Street / Hurst Street filter point	2
Kershaw Street eastbound one way street	2
Andrew Street eastbound one way street	1
Brierly Street / Wellington Road filter point	1
Devon Street / Gigg Lane filter point	1
East Hurst Street zebra crossing	1
Fountain Street / Hurst Street filter point	1
Nelson Street / Wellington Road filter point	1
Palace Street / Fountain Street filter point	1
Pimhole Road parallel crossing	1

3.2.7 Sentiment across proposed design improvements

Comments that provided feedback on specific proposed design improvement were assigned a sentiment based on their comments. Where more than one sentiment was identified for a specific proposed design improvement this has been displayed in graph format however where there were minimal comments this has not been displayed graphically.

This will show overall sentiments for each proposed design improvement followed by a summary of themes raised for each improvement, followed by any suggestions for each proposed design improvement.

3.2.7.1 Market Street / Gigg Lane priority junction

Figure 7 shows the distribution of sentiments received across the responses to the Market Street / Gigg Lane priority junction proposed improvement.

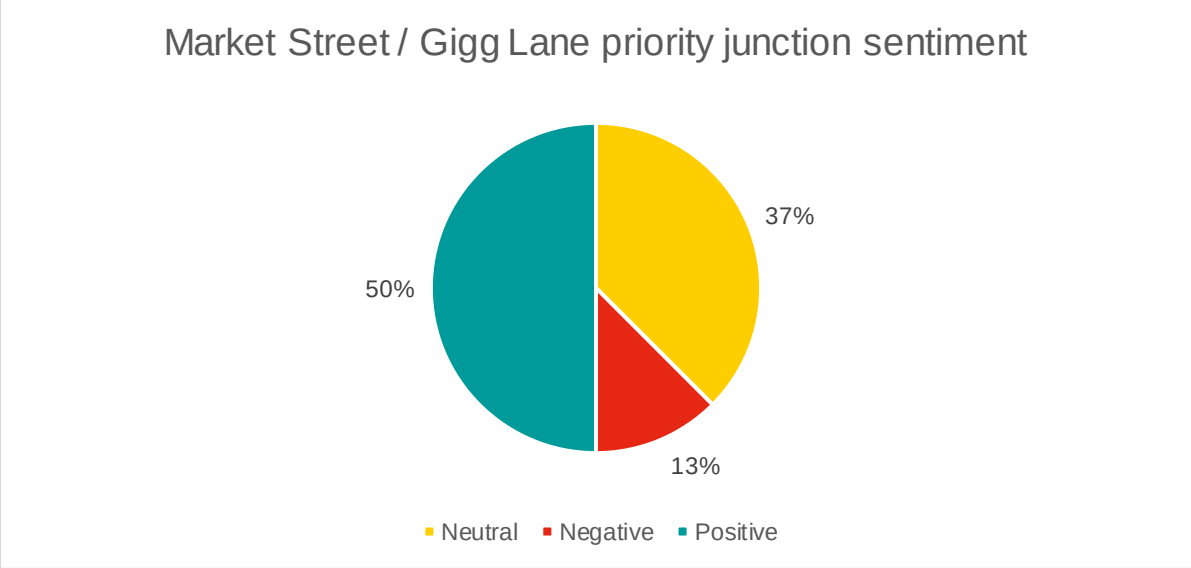


Figure 7: Distribution of sentiments across responses to the Market Street / Gigg Lane priority junction proposed improvement

The suggested change to this proposed improvement and related theme are summarised in Table 5.

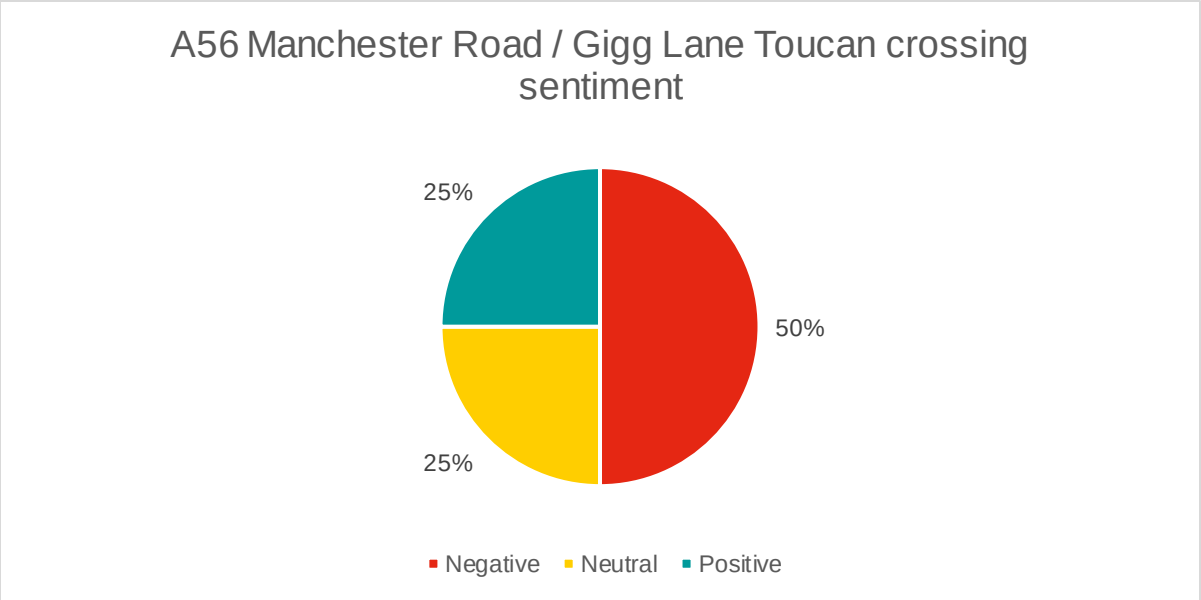
Table 5: Suggested improvements for Market Street / Gigg Lane priority junction

Theme	Suggestions
Safety	Increase visibility for Gigg Lane

3.2.7.2 A56 Manchester Road / Gigg Lane Toucan crossing

Figure 8 shows the distribution of sentiments received across the responses to the A56 Manchester Road / Gigg Lane Toucan crossing proposed improvement.

Figure 8: Distribution of sentiments across responses to the A56 Manchester Road / Gigg Lane Toucan crossing proposed improvement.



The suggested change to this proposed improvement and related theme are summarised in Table 6.

Table 6: Suggested improvement for A56 Manchester Road / Gigg Lane Toucan crossing

Theme	Suggestions
Surfacing	Complete re-surfacing of the area

3.2.7.3 A56 Manchester Road and Parkhills Road signal-controlled junction

Figure 9 shows the distribution of sentiments received across the responses to the A56 Manchester Road and Parkhills Road signal-controlled junction proposed improvement.

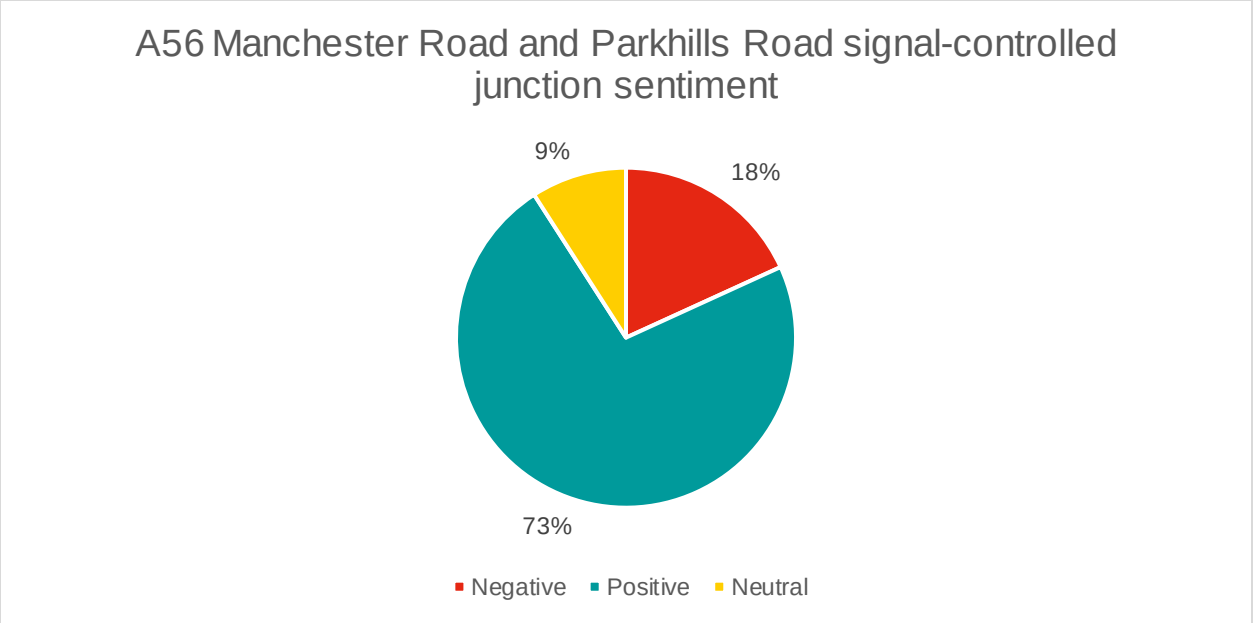


Figure 9: Distribution of sentiments across responses to the A56 Manchester Road and Parkhills Road signal-controlled junction

The suggested changes to this proposed improvement and related themes are summarised in Table 8.

Table 7: Suggested improvements for A56 Manchester Road and Parkhills Road signal-controlled junction

Theme	Suggestions
Cycle lanes	Segregated cycle lanes/CYCLOPS junction
Safety	Include CYCLOPS junction here
Neutral	Crossings should be set back
Other	Junction of Parkhills Road should be narrowed.

3.2.7.4 Horne Street north road closure and Sparrow crossing on Parkhills Road

Figure 10 shows the distribution of sentiments received across the responses to the Horne Street north road closure and Sparrow crossing on Parkhills Road proposed improvement.

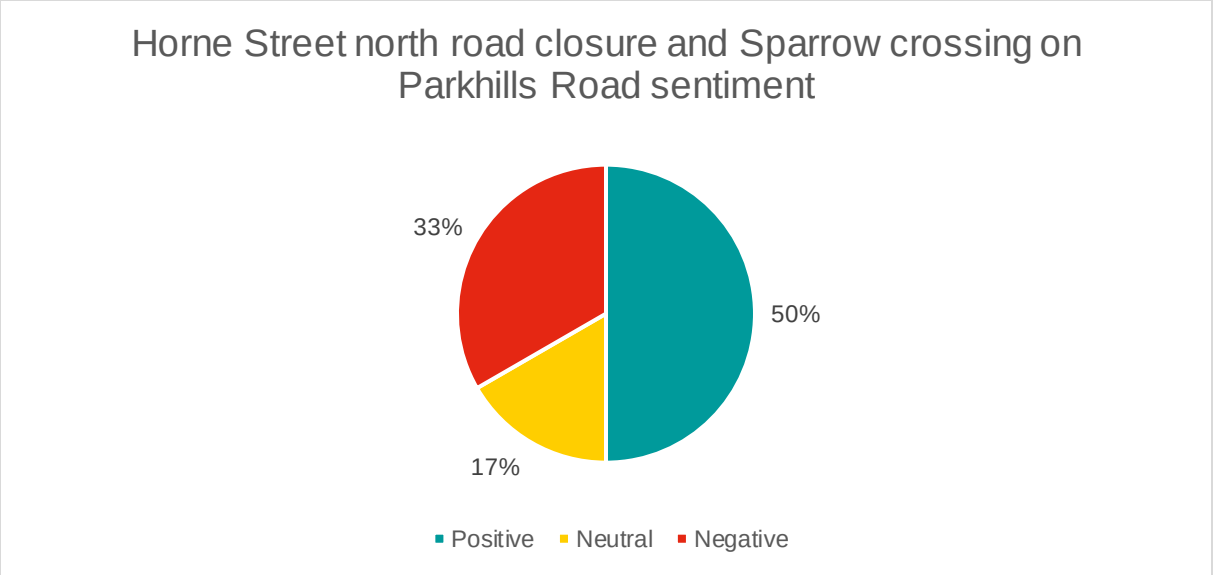


Figure 10: Distribution of sentiments across responses to the Horne Street north road closure and Sparrow crossing on Parkhills Road

The suggested changes to this proposed improvement and related themes are summarised in Table 9.

Table 8: Suggested improvements for Horne Street north road closure and Sparrow crossing on Parkhills Road

Theme	Suggestions
Crossings	Increased pedestrian crossing on Parkhills Road
	Move junction
	Move crossing closer to Nelson Street by school
Congestion	Chicanes on Parkhills Road

3.2.7.5 Devon Street / Parkhills Road filter point

Figure 11 shows the distribution of sentiments received across the responses to the Devon Street / Parkhills Road filter point proposed improvement.

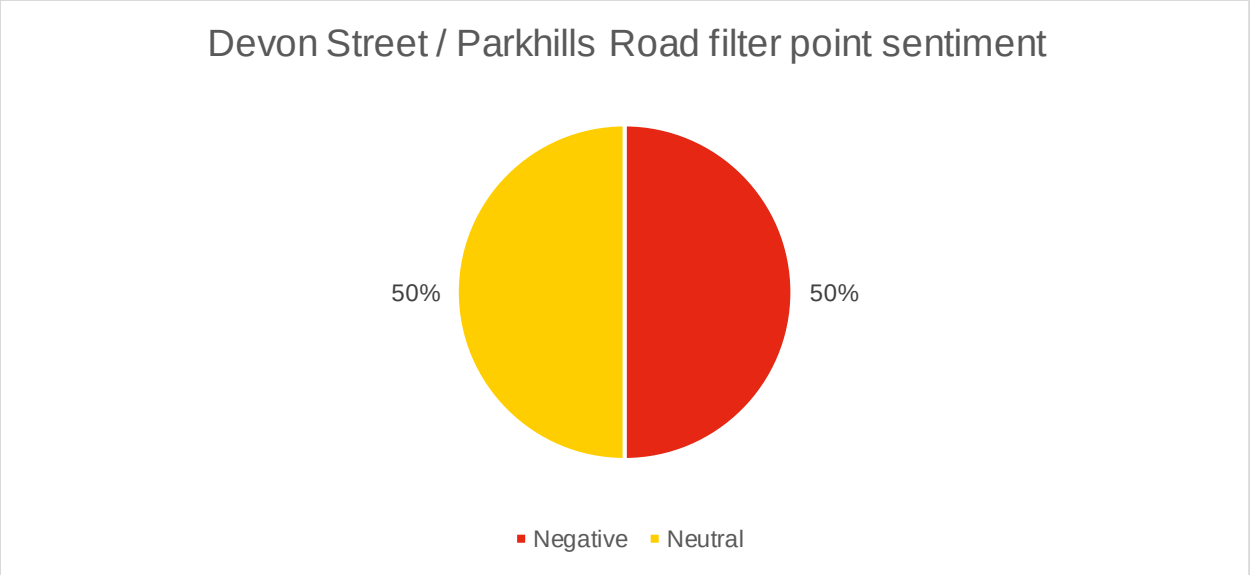


Figure 11: Distribution of sentiments across responses to the Devon Street / Parkhills Road filter point

The suggested change to this proposed improvement and related theme are summarised in Table 10.

Table 9: Suggested improvements for Devon Street / Parkhills Road filter point

Theme	Suggestions
Speeding	Pedestrian refuges

3.2.7.6 Market Street / Parkhills Road signal-controlled junction

Figure 12 shows the distribution of sentiments received across the responses to the Market Street / Parkhills Road signal-controlled junction proposed improvement.

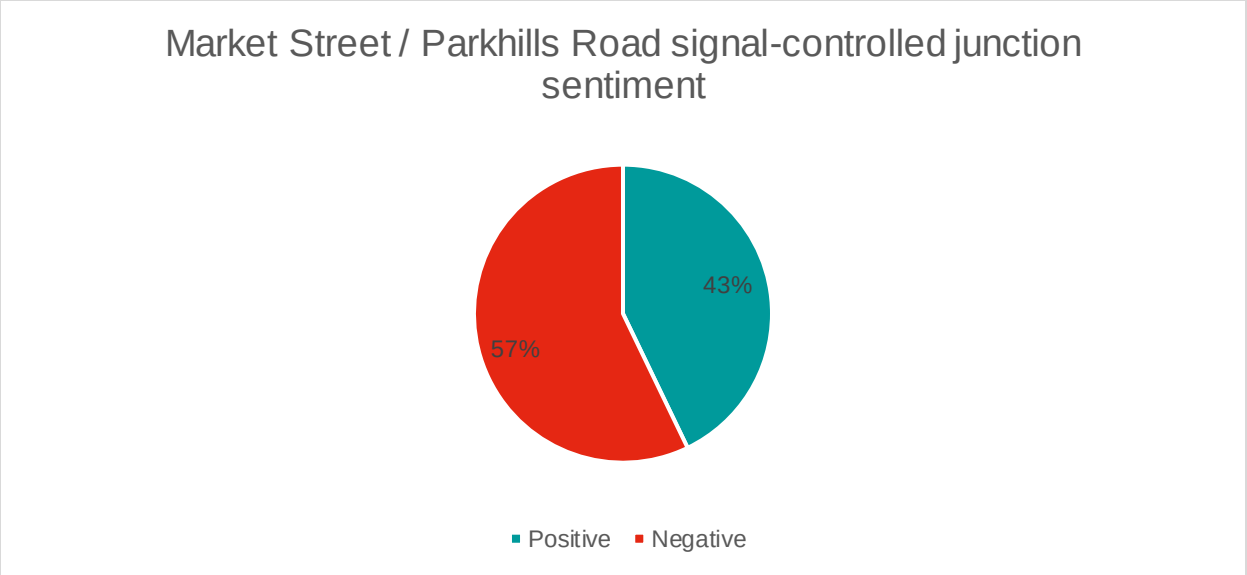


Figure 12: Distribution of sentiments across responses to the Market Street / Parkhills Road signal-controlled junction

No suggested improvements were made on this proposed design improvement.

3.2.7.7 Parkhills Road traffic calming chicanes

Figure 13 shows the distribution of sentiments received across the responses to the Parkhills Road traffic calming chicanes proposed improvement.

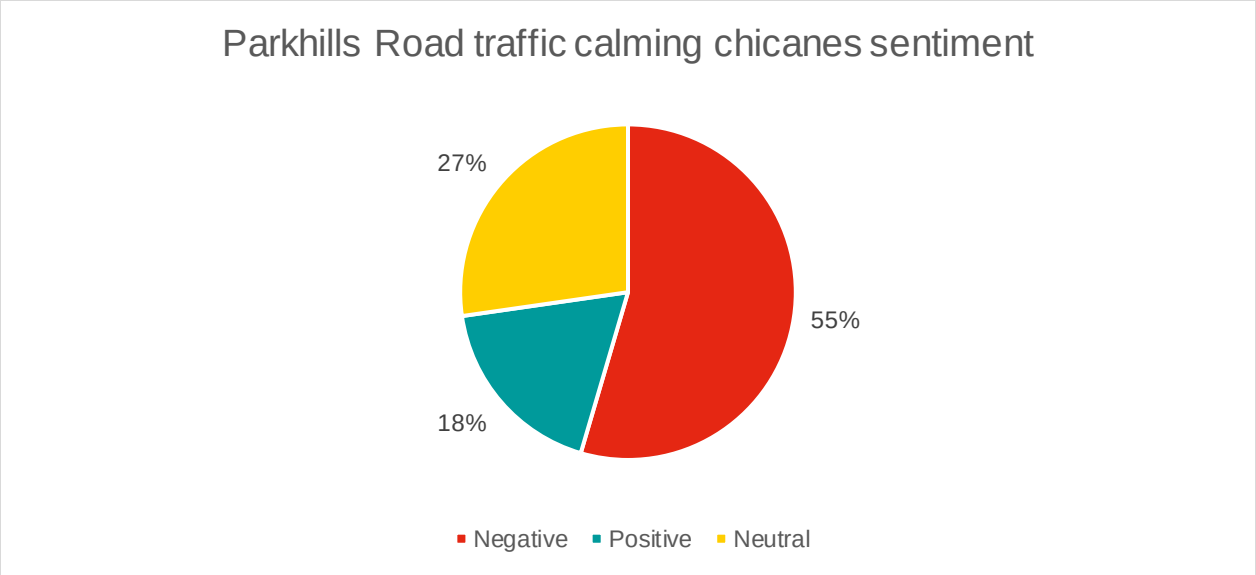


Figure 13: Distribution of sentiments across responses to the Parkhills Road traffic calming chicanes

The suggested changes to this proposed improvement and related themes are summarised in Table 11.

Table 10: Suggested improvements for Parkhills Road traffic calming chicanes

Theme	Suggestions
Safety	Additional traffic calming measures
Speeding	Additional traffic calming measures
	More speed cameras
	Increased number of chicanes on Parkhills Road between Horne St and Market St

3.2.7.8 Killon Street / Parkhills Road signal-controlled junction

Figure 14 shows the distribution of sentiments received across the responses to the Parkhills Road traffic calming chicanes proposed improvement.

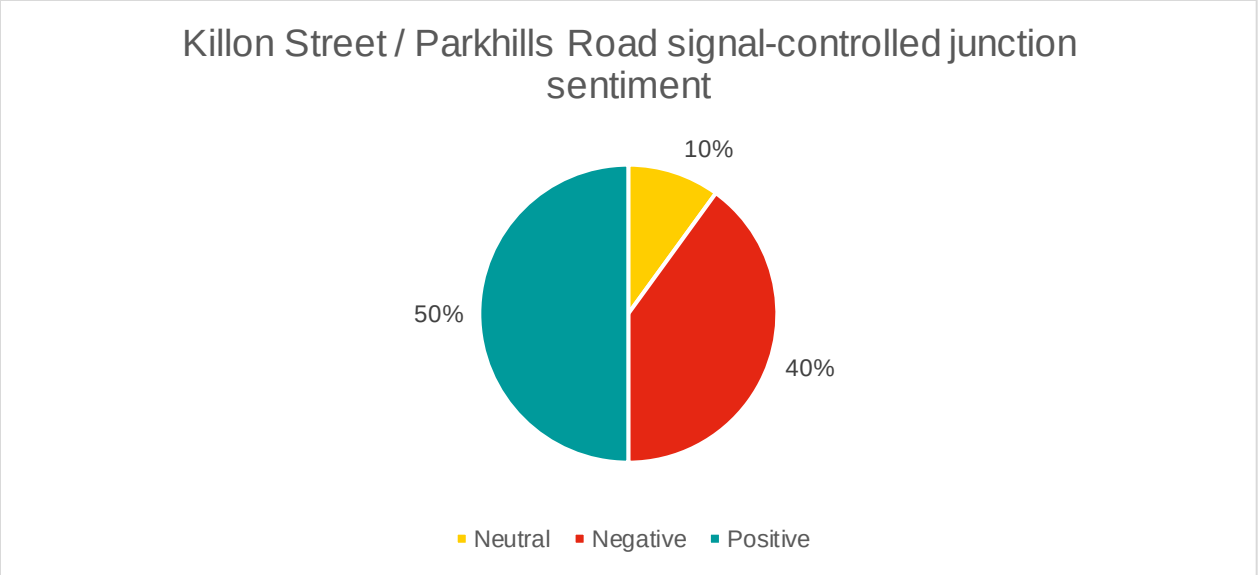


Figure 14: Distribution of sentiments across responses to the Killon Street / Parkhills Road signal-controlled junction

The suggested changes to this proposed improvement and related themes are summarised in Table 12.

Table 11: Suggested improvements for Killon Street / Parkhills Road signal-controlled junction

Theme	Suggestions
Positive	Traffic should be routed towards Willington Road instead
Neutral	Sequencing of the lights should be monitored

3.2.7.9 Killon Street traffic calming chicanes

Figure 15 shows the distribution of sentiments received across the responses to the Killon Street traffic calming chicanes proposed improvement.

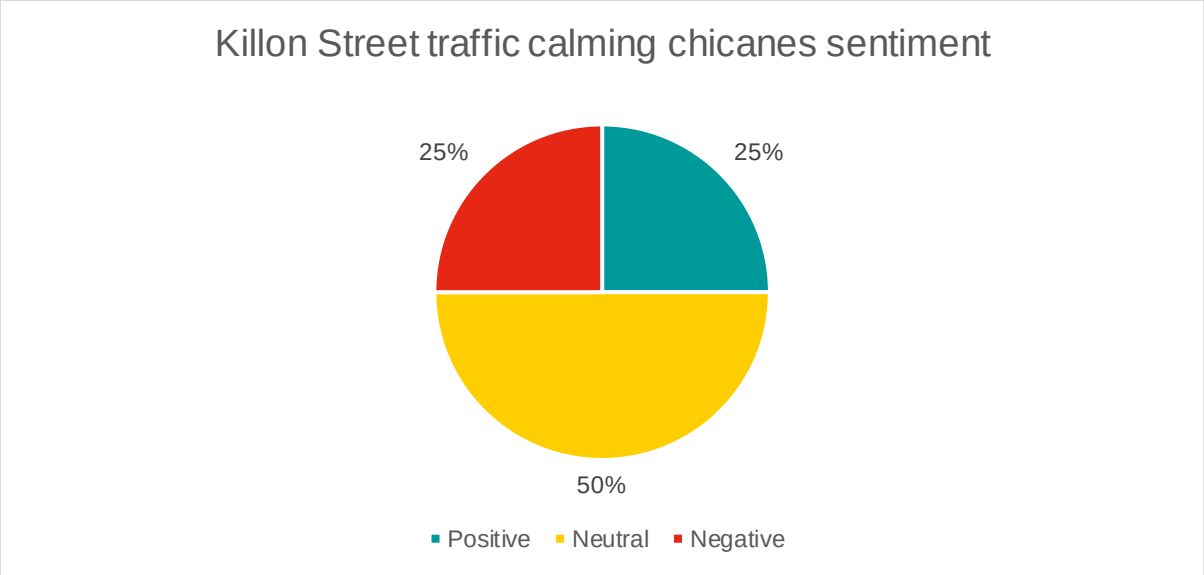


Figure 15: Distribution of sentiments across responses to the Killon Street traffic calming chicanes

No suggested improvements were made on this proposed design improvement.

3.2.7.10 Market Street / Wellington Road CYCLOPS junction

Figure 16 shows the distribution of sentiments received across the responses to the Market Street / Wellington Road CYCLOPS junction proposed improvement.

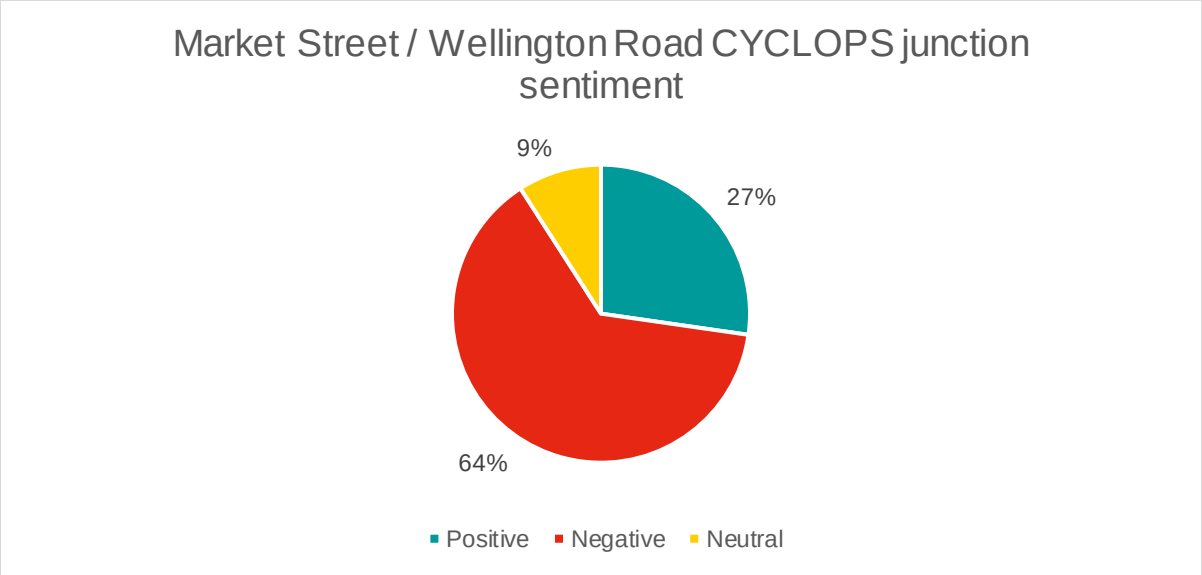


Figure 16: Distribution of sentiments across responses to the Market Street / Wellington Road CYCLOPS junction

The suggested changes to this proposed improvement and related themes are summarised in Table 13.

Table 12: Suggested improvements for Market Street / Wellington Road CYCLOPS junction

Theme	Suggestions
Crossings	Pedestrian crossing on Wellington Park Road
Pollution	More speed cameras

3.2.7.11 Alfred Street bridge filter point and road closure

Figure 17 shows the distribution of sentiments received across the responses to the Alfred Street bridge filter point and road closure proposed improvement.

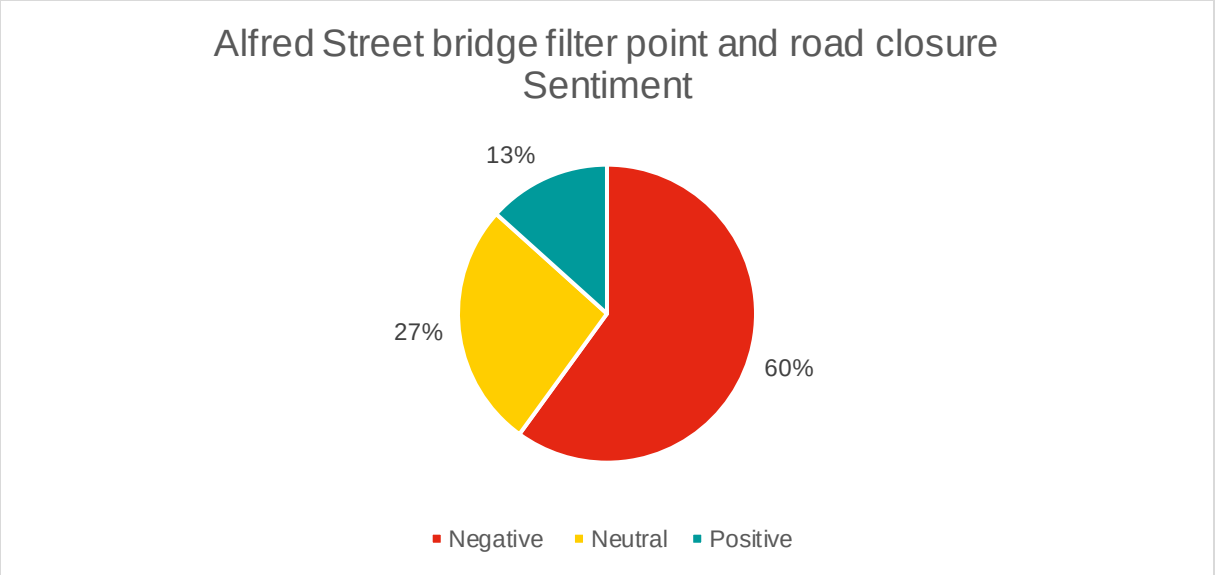


Figure 17: Distribution of sentiments across responses to the Alfred Street bridge filter point and road closure

The suggested changes to this proposed improvement and related themes are summarised in Table 14.

Table 13: Suggested improvements for Alfred Street bridge filter point and road closure

Theme	Suggestions
Safety	Enable emergency access
Speeding	Traffic calming measures
Congestion	Signalised crossing Chicane on Alfred Street

3.2.7.12 Horne Street / Wellington Road Tiger crossing

Figure 18 shows the distribution of sentiments received across the responses to the Horne Street / Wellington Road tiger crossing proposed improvement.

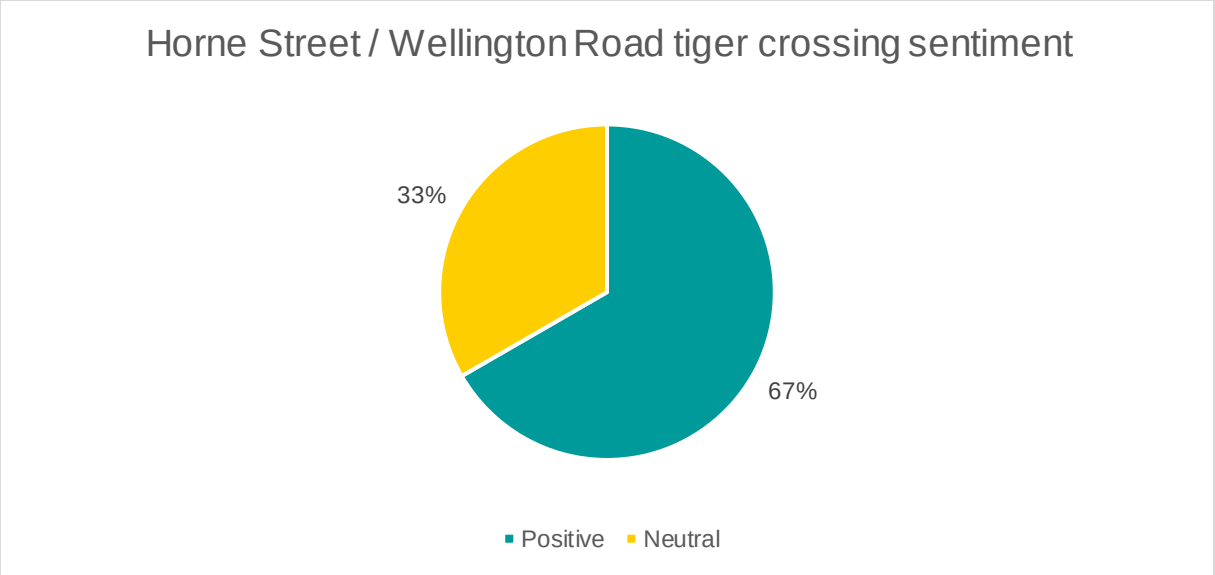


Figure 18: Distribution of sentiments across responses to the Horne Street / Wellington Road tiger crossing

No suggested improvements were made on this proposed design improvement.

3.2.7.13 Narrowed Wellington Road / A56 Manchester Road Priority junction

Figure 19 shows the distribution of sentiments received across the responses to the Narrowed Wellington Road / A56 Manchester Road priority junction proposed improvement.

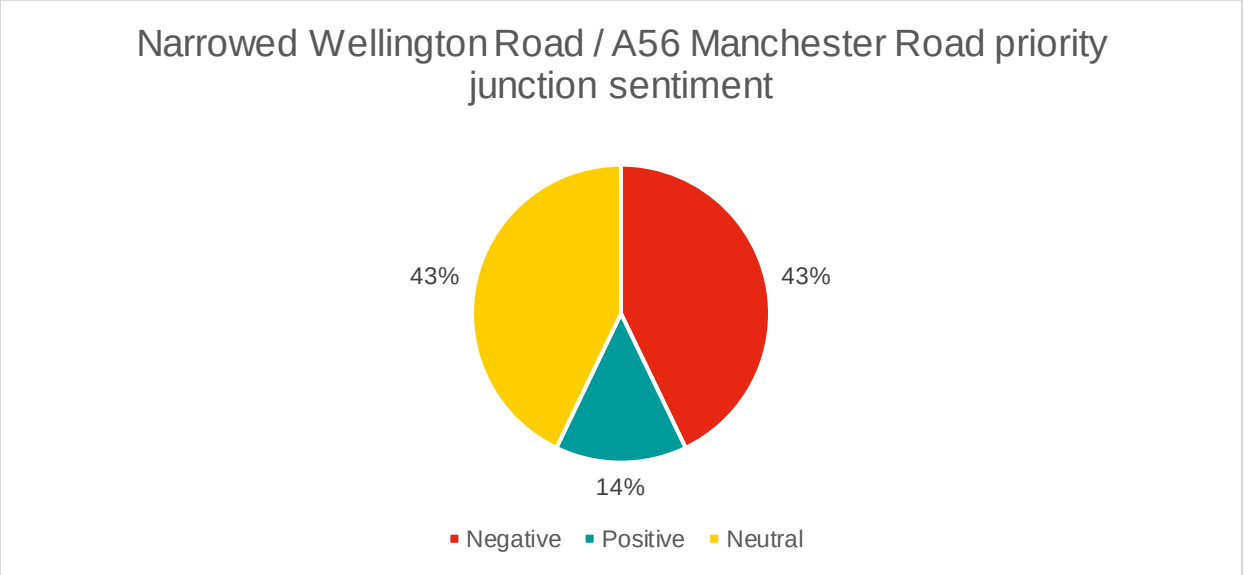


Figure 19: Distribution of sentiments across responses to the Narrowed Wellington Road / A56 Manchester Road priority junction

The suggested changes to this proposed improvement and related themes are summarised in Table 15.

Table 14: Suggested improvements for Narrowed Wellington Road / A56 Manchester Road Priority junction

Theme	Suggestions
Safety	Segregated cycle lanes/CYCLOPS junction Signalised junction
Other	Cutting back of hedges to allow pedestrians to walk safely on pavements.
Crossings	Zebra crossing included Signalised junction

3.2.7.14 Wilson Street / Heywood Street signal-controlled junction

Figure 20 shows the distribution of sentiments received across the responses to the Wilson Street / Heywood Street signal-controlled junction proposed improvement.

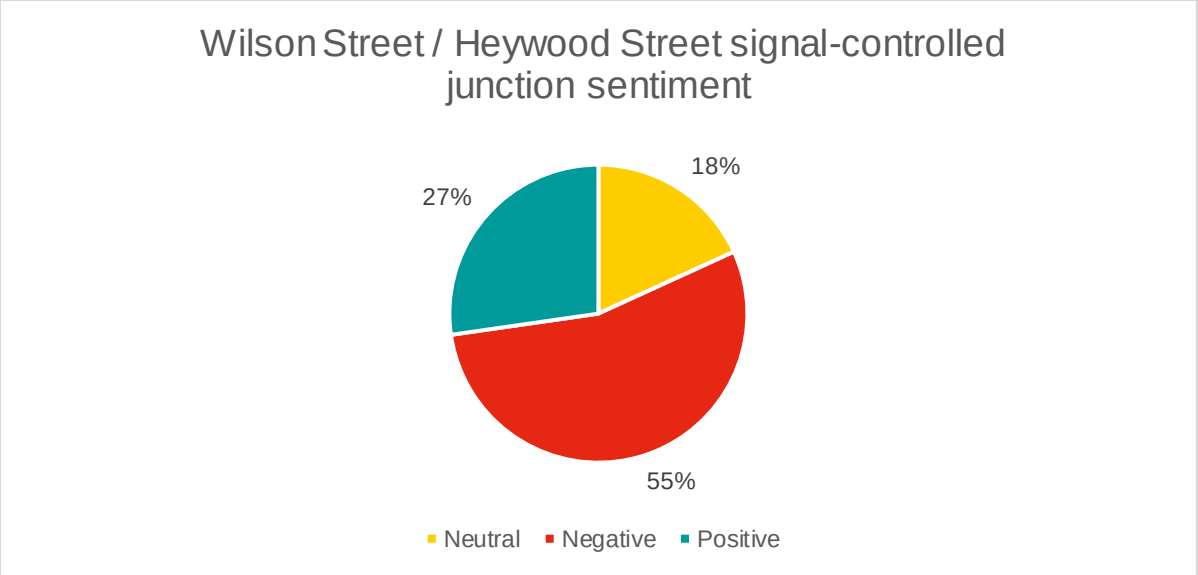


Figure 20: Distribution of sentiments across responses to the Wilson Street / Heywood Street signal-controlled junction

The suggested change to this proposed improvement and related theme is summarised in Table 16.

Table 15: Suggested improvements for Wilson Street / Heywood Street signal-controlled junction

Theme	Suggestions
Neutral	Sequencing of the lights should be monitored

3.2.7.15 Wilson Street / Alfred Street filter point

Figure 21 shows the distribution of sentiments received across the responses to the Wilson Street / Alfred Street filter point proposed improvement.

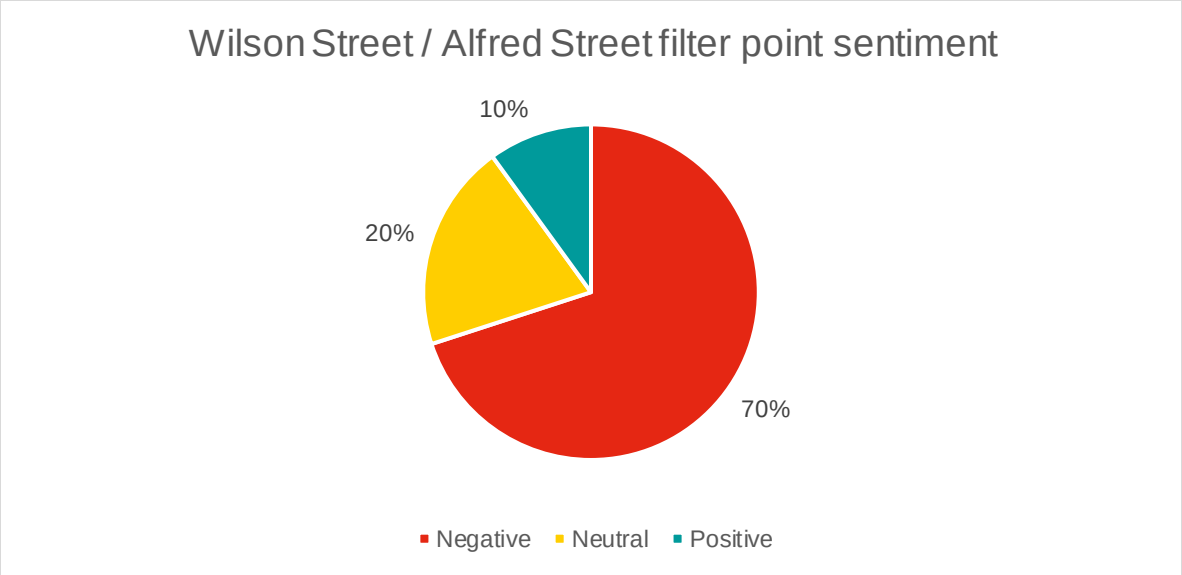


Figure 21: Distribution of sentiments across responses to the Wilson Street / Alfred Street filter point

The suggested change to this proposed improvement and related theme is summarised in Table 17.

Table 16: Suggested improvements for Wilson Street / Alfred Street filter point

Theme	Suggestions
Rat-running	Introduce chanies

3.2.7.16 Rochdale Road / Pimhole Road Toucan crossing

Figure 22 shows the distribution of sentiments received across the responses to the Rochdale Road / Pimhole Road toucan crossing proposed improvement.

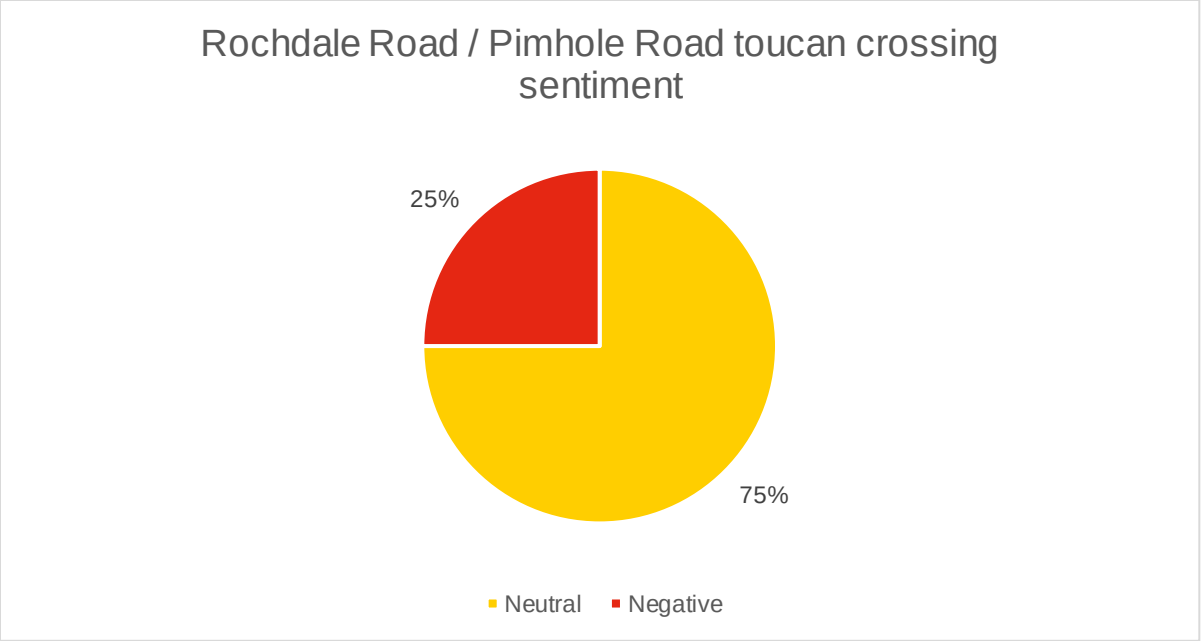


Figure 22: Distribution of sentiments across responses to the Rochdale Road / Pimhole Road toucan crossing

No suggested improvements were made on this proposed design improvement.

3.2.7.17 Rochdale Road / Heywood Street Puffin crossing

Figure 23 shows the distribution of sentiments received across the responses to the Rochdale Road / Heywood Street puffin crossing proposed improvement.

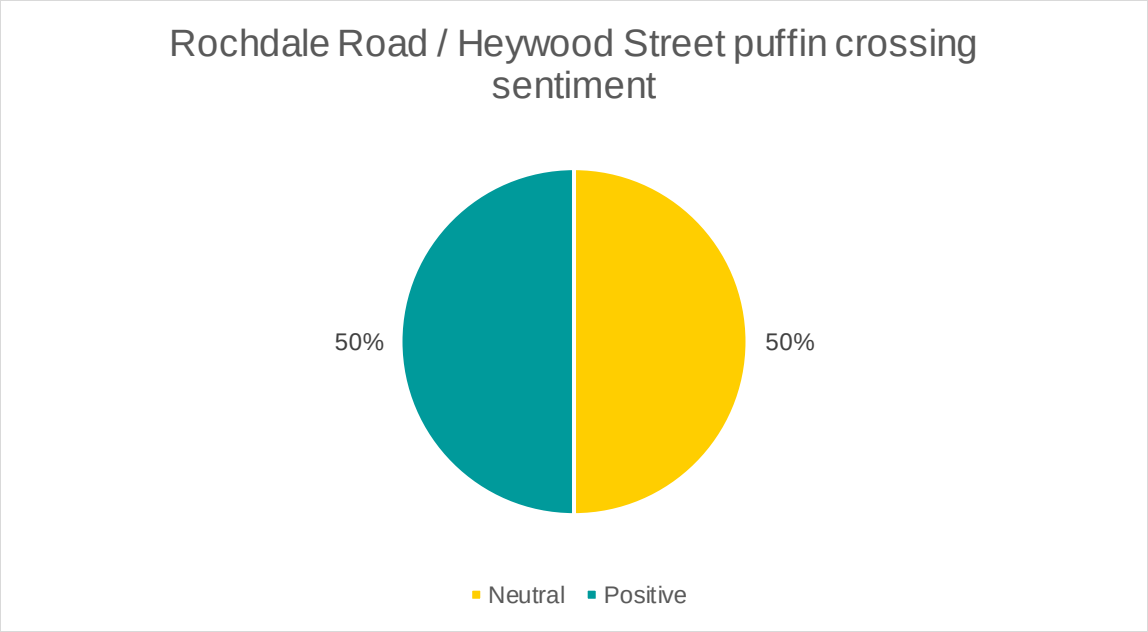


Figure 23: Distribution of sentiments across responses to the Rochdale Road / Heywood Street puffin crossing

The suggested change to this proposed improvement and related theme are summarised in Table 18.

Table 17: Suggested improvements for Rochdale Road / Heywood Street Puffin crossing

Theme	Suggestions
Congestion	Reinstate right-turn onto Heywood Street

3.2.7.18 Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point

Figure 24 shows the distribution of sentiments received across the responses to the Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point proposed improvement.

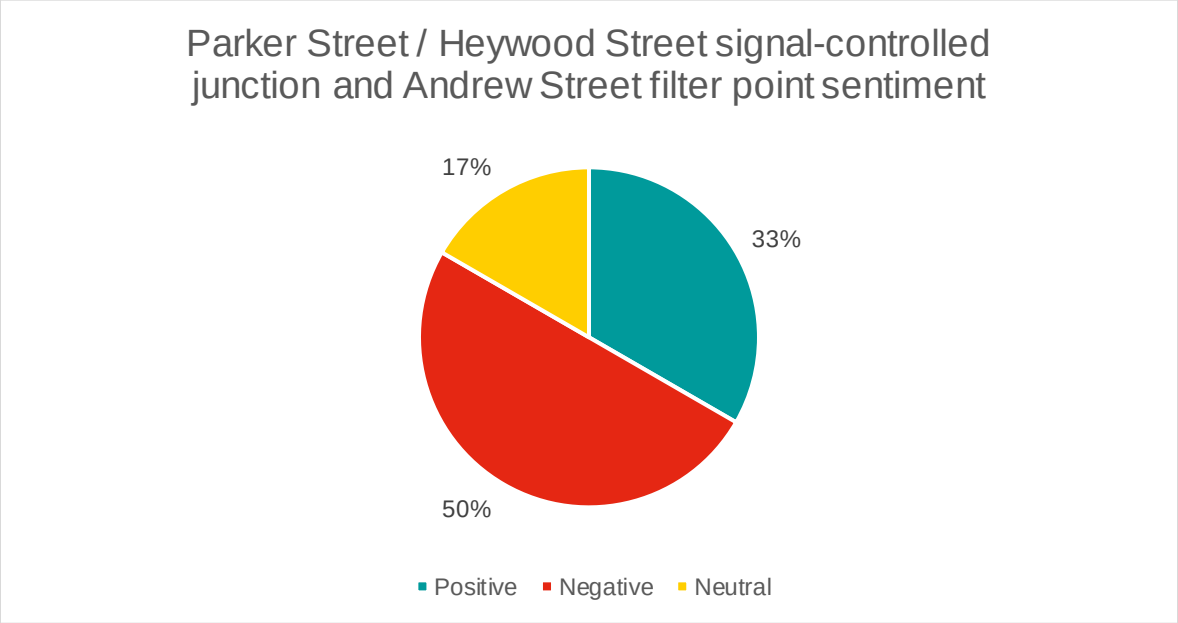


Figure 24: Distribution of sentiments across responses to the Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point

The suggested changes to this proposed improvement and related theme are summarised in Table 19.

Table 18: Suggested improvements for Parker Street / Heywood Street signal-controlled junction and Andrew Street filter point

Theme	Suggestions
Congestion	One way street
	Traffic lights should work by request

3.2.7.19 Kershaw Street eastbound one-way street

Figure 25 shows the distribution of sentiments received across the responses to the Kershaw Street eastbound one-way street proposed improvement.

Figure 25: Distribution of sentiments across responses to the Kershaw Street eastbound one-way street

The suggested changes to this proposed improvement and related theme are summarised in Table 22.

Table 19: Suggested improvements for Kershaw Street eastbound one-way street

Theme	Suggestions
Speeding	Traffic calming measures

3.2.7.20 Fountain Street southbound one-way street

Only one comment on this proposed design improvement was received which was positive and in support of the proposal.

The suggested changes to this proposed improvement and related theme are summarised in Table 20.

Table 20: Suggested improvements for Fountain Street southbound one-way street

Theme	Suggestions
Other	CCTV and parking management

3.2.7.21 Ormrod Street/ Tinline Street filter point

Only four comments on this proposed design improvement were received which were all negative and not in support of the proposal.

The suggested changes to this proposed improvement and related theme are summarised in Table 21.

Table 21: Suggested improvements for Ormrod Street/ Tinline Street filter point

Theme	Suggestions
Safety	Speed cameras and speed bumps

3.2.7.22 Devon Street / Gigg Lane filter point

Only one comment was received on the Devon Street / Gigg Lane filter point proposed improvement and this was identified as having a positive sentiment with suggestions for improvement that are summarised in Table 6.

Table 22: Suggested improvement for Devon Street / Gigg Lane filter point

Theme	Suggestions
Speeding	Chicanes on Gigg Lane

3.2.7.23 Ormrod Street eastbound one-way street

Only one comment on this proposed design improvement was received which was negative and not in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.24 Alfred Street northbound one-way street

No comments and no suggested improvements were made on this proposed design improvement.

3.2.7.25 Nelson Street / Wellington Road filter point

Only one comment on this proposed design improvement was received which was positive and in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.26 Brierly Street / Wellington Road filter point

Only one comment on this proposed design improvement was received which was negative and not in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.27 East Hurst Street Zebra crossing

Only one comment on this proposed design improvement was received which was positive and in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.28 Rochdale Road / Lord Street / York Street junction removal of street furniture

No comments and no suggested improvements were made on this proposed design improvement.

3.2.7.29 Pimhole Road Tiger crossing

No comments and no suggested improvements were made on this proposed design improvement.

3.2.7.30 Andrew Street eastbound one-way street

Only one comment on this proposed design improvement was received which was positive and in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.31 James Street/ Hurst Street filter point

Only two comments on this proposed design improvement were received which were positive and in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.32 Albert Street / Rochdale Road filter point

No comments and no suggested improvements were made on this proposed design improvement.

3.2.7.33 Rochdale Road / Tinline Street filter point

No comments and no suggested improvements were made on this proposed design improvement.

3.2.7.34 Palace Street / Fountain Street filter point

Only one comment on this proposed design improvement was received which was positive and in support of the proposal. No suggested improvements were made on this proposed design improvement.

3.2.7.35 Carlton Street / Gigg Lane filter point

No suggested improvements were made on this proposed design improvement.

4. Conclusion

The feedback received in the consultation showed a range of responses to the proposals including some who supported them and some who did not. As part of their responses, respondents often included suggestions for improvements to individual proposed design improvements as well as suggestions that are considered to be outside the scope of the scheme

5. Next steps

Bury Council in collaboration with TfGM will consider the feedback set out in this report and whether changes can be made to the concept designs.

Appendix A Concept Design Plans

A detailed explanation for the interventions mentioned in the concept design plans can be found in section 3.1.

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions. You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available, you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.

EXAMPLE OF PROPOSED MODAL FILTER

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

PROJECT NUMBER
60660026

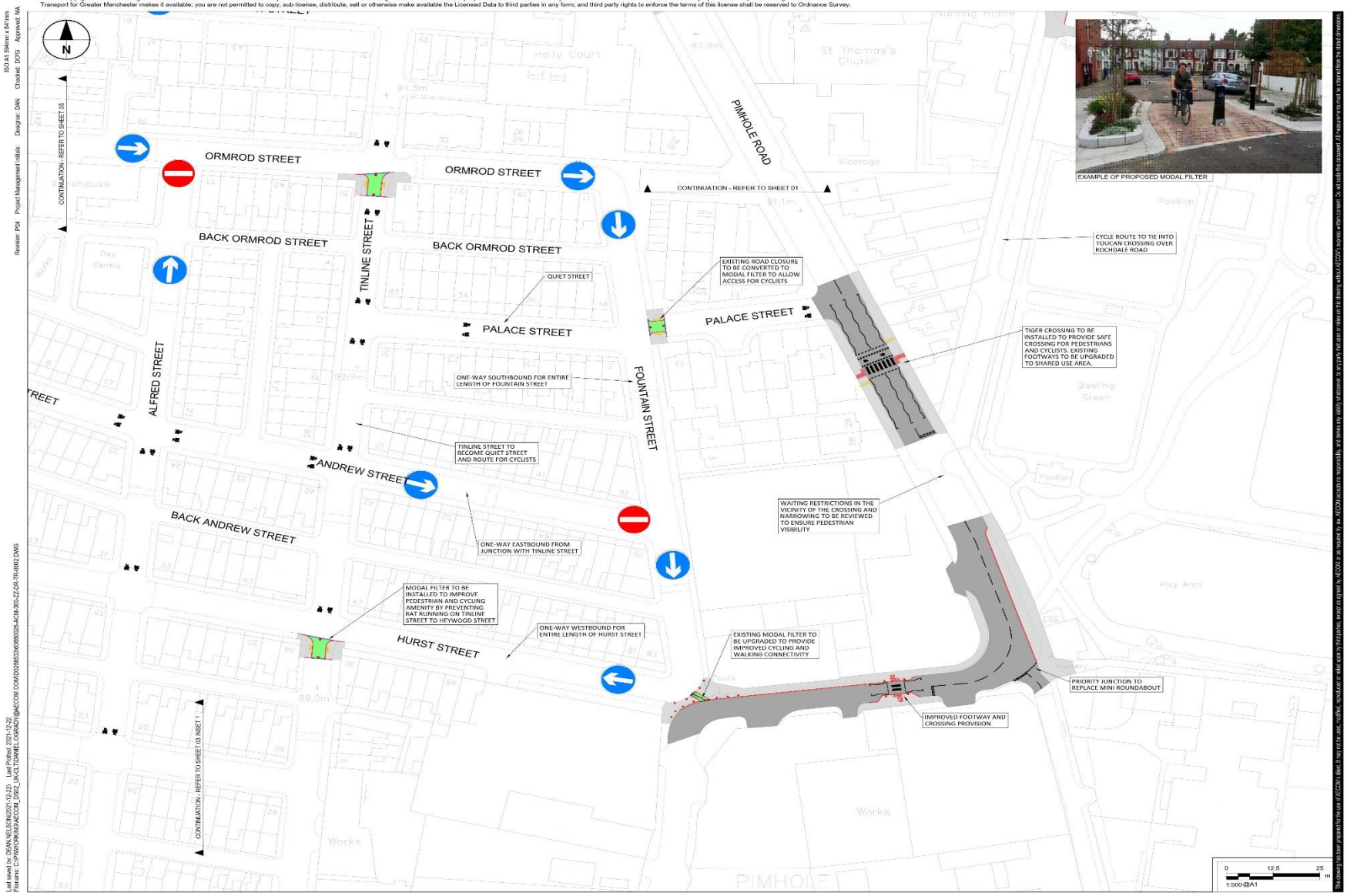
SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 1 OF 13

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0001

This drawing has been prepared for the use of AECOM's client. It may not be used, modified, reproduced or relied upon by third parties, except as agreed by AECOM or as required by law. AECOM accepts no responsibility, and denies any liability whatsoever, to any party that uses or relies on this drawing without AECOM's express written consent. Do not scale this document. All measurements should be checked on site.

Last saved by: DEAN.NELSON@AECOM.COM Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_D922_UK-CLTD\MEL.OGRADY@AECOM.COM\D2985\3f9856f028-ACM-XX-ZZ-DR-TR-0001.DWG
Revision P03 Project Management initials: Designed: DAN Checked: DOG Approved: MA
ISO A1 594mm x 841mm

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions. You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available, you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



AECOM

PROJECT

BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT

Bury COUNCIL

CONSULTANT

AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES

1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY

- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P04	22/12/2021	CONSULTATION REVISION
P03	16/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY

FOR CONSULTATION

PROJECT NUMBER

60660026

SHEET TITLE

BURY ATF
GENERAL ARRANGEMENT
SHEET 2 OF 13

SHEET NUMBER

60660026-ACM-000-ZZ-DR-TR-0002

Last saved by: DEAN.NELSON@AECOM.COM Last Plotted: 2021-12-22
Filename: C:\PWORK\NA\DEAN.NELSON\AECOM_D922_UK-CLTD\ANIEL.OGRADY@AECOM.COM\D922865396\60660026-ACM-000-ZZ-DR-TR-0002.DWG
ISO A1 594mm x 841mm Drawn: DOG Approved: MA
Revision P04 Project Management Initials: Designed: DAN

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordinance Survey.

Last saved by: DEAN.NELSON@AECOM.COM Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_DS02_UK\LTDEAN.NELSON@AECOM.COM\D0093533\60660026-ACM-000-ZZ-DR-TR-0003.DWG

ISO A1 594mm x 841mm Approved: MA
Checked: DOTG
Designer: DAN
Project Management Initials:
Revision: P03

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

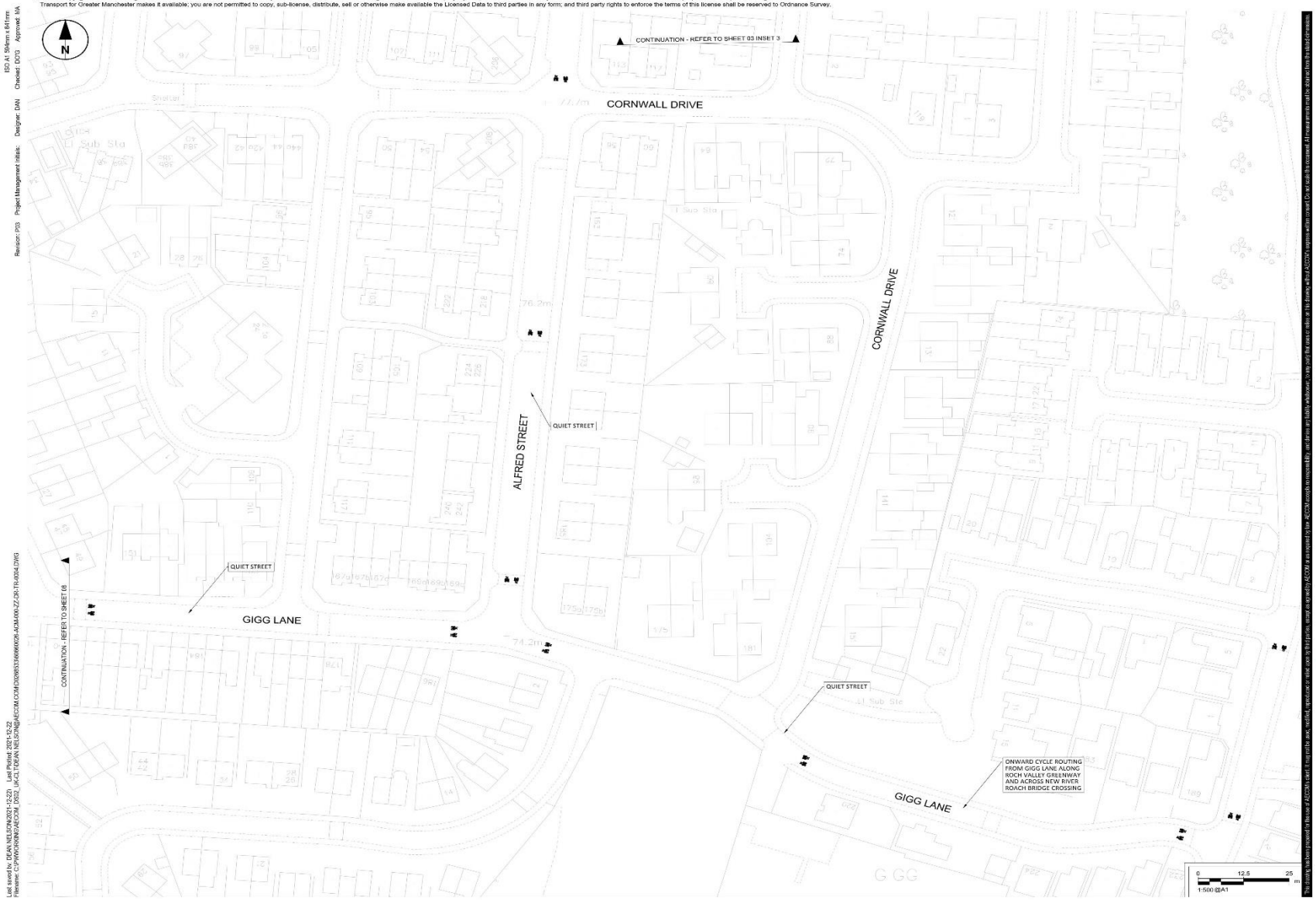
PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 3 OF 13

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0003

This drawing is the property of AECOM Limited. It may not be used, modified, reproduced or made available in any form or by any means, electronic or otherwise, to any third parties, except as expressly agreed by AECOM in writing. AECOM accepts no responsibility for any use of this drawing other than for the purpose for which it was originally prepared and provided by AECOM. Do not scale this drawing. All dimensions are to be checked on site. Any discrepancies are to be reported to AECOM before the relevant work is executed.

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



AECOM

PROJECT

BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT

Bury COUNCIL

CONSULTANT

AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES

1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY

- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY

FOR CONSULTATION

PROJECT NUMBER

60660026

SHEET TITLE

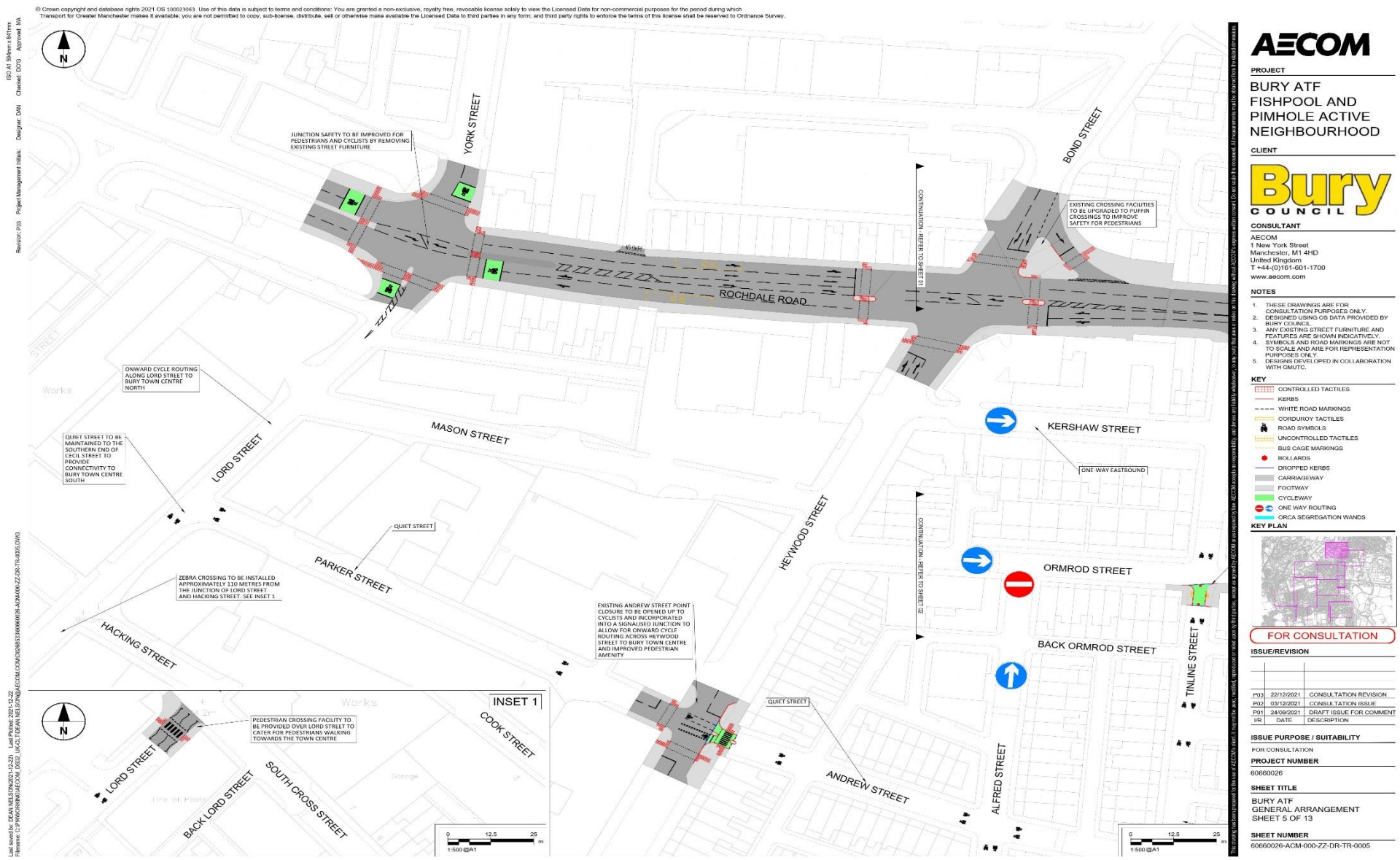
BURY ATF
GENERAL ARRANGEMENT
SHEET 4 OF 13

SHEET NUMBER

60660026-ACM-000-ZZ-DR-TR-0004

This drawing has been prepared in the use of AECOM's Client's requirements and for no other use. It should not be relied upon by any other party or used for any other purpose. No liability will be accepted by AECOM for any use of this drawing other than for the purpose for which it was originally prepared and provided. Dimensions should not be scaled from this drawing. Any proposed amendments should be submitted to AECOM for review and approval. All rights reserved. No part of this drawing may be copied or disclosed except with the prior written consent of AECOM. AECOM accepts no responsibility or liability for any amendments made to this drawing without the approval of AECOM. AECOM retains the copyright and intellectual property rights in all boards, drawings, documents, models, photographs, presentations, reports, specifications, surveys and other materials produced by AECOM (the "AECOM Deliverables") whether in hard copy or electronic form. To the extent that AECOM Deliverables are produced for the Client pursuant to the terms of AECOM's appointment by the Client, AECOM grants the Client a non-exclusive, royalty-free, non-transferable licence to use the AECOM Deliverables for the purposes for which they were produced. Any use of the AECOM Deliverables for purposes other than those for which they were produced, or any use by parties other than the Client, shall be at the sole risk of the person using them without liability to AECOM. The Client shall indemnify AECOM against all claims, costs, damages, losses and expenses incurred in connection with any such use. Any amendments to the AECOM Deliverables shall be recorded in writing and approved by AECOM prior to their use. AECOM shall not be liable for any use of the AECOM Deliverables which is not recorded in writing and approved by AECOM.

ISO A1 594mm x 841mm
Checked: DOTG Approved: MA
Designer: DAN
Project Management Initials:
Revision: P03
Last saved by: DEAN.NELSON@2021-12-22 Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UK-LLT\DEAN.NELSON@AECOM.COM\D0093533\60660026-ACM-000-ZZ-DR-TR-0004.DWG


© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.
ISO A1 594mm x 841mm
Checked: DOTG
Approved: MA
Designer: DAN
Project Management initials:
Revision: P03
N
JUNCTION SAFETY TO BE IMPROVED FOR PEDESTRIANS AND CYCLISTS BY REMOVING EXISTING STREET FURNITURE
YORK STREET
BOND STREET
ROCHDALE ROAD
CONTINUATION - REFER TO SHEET 01
EXISTING CROSSING FACILITIES TO BE UPGRADED TO PUFFIN CROSSINGS TO IMPROVE SAFETY FOR PEDESTRIANS
ONWARD CYCLE ROUTING ALONG LORD STREET TO BURY TOWN CENTRE NORTH
QUIET STREET TO BE MAINTAINED TO THE SOUTHERN END OF CECIL STREET TO PROVIDE CONNECTIVITY TO BURY TOWN CENTRE SOUTH
LORD STREET
MASON STREET
KERSHAW STREET
ONE-WAY EASTBOUND
QUIET STREET
PARKER STREET
HEYWOOD STREET
CONTINUATION - REFER TO SHEET 02
ORMROD STREET
ZEBRA CROSSING TO BE INSTALLED APPROXIMATELY 110 METRES FROM THE JUNCTION OF LORD STREET AND HACKING STREET. SEE INSET 1
HACKING STREET
EXISTING ANDREW STREET POINT CLOSURE TO BE OPENED UP TO CYCLISTS AND INCORPORATED INTO A SIGNALISED JUNCTION TO ALLOW FOR ONWARD CYCLE ROUTING ACROSS HEYWOOD STREET TO BURY TOWN CENTRE AND IMPROVED PEDESTRIAN AMENITY
BACK ORMROD STREET
TINLINE STREET
INSET 1
PEDESTRIAN CROSSING FACILITY TO BE PROVIDED OVER LORD STREET TO CATER FOR PEDESTRIANS WALKING TOWARDS THE TOWN CENTRE
COOK STREET
QUIET STREET
ANDREW STREET
ALFRED STREET
LORD STREET
BACK LORD STREET
SOUTH CROSS STREET
0 12.5 25 m
1:500 @A1
Last saved by: DEAN.NELSON@AECOM.COM
Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_DS02_UK-LOTDEAN.NELSON@AECOM.COM\D0093533\60660026-ACM-000-ZZ-DR-TR-0005.DWG
AECOM
PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD
CLIENT
Bury COUNCIL
CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com
NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.
KEY
CONTROLLED TACTILES
KERBS
WHITE ROAD MARKINGS
CORDUROY TACTILES
ROAD SYMBOLS
UNCONTROLLED TACTILES
BUS CAGE MARKINGS
BOLLARDS
DROPPED KERBS
CARRIAGEWAY
FOOTWAY
CYCLEWAY
ONE WAY ROUTING
ORCA SEGREGATION WANDS
KEY PLAN
FOR CONSULTATION
ISSUE/REVISION
P03 22/12/2021 CONSULTATION REVISION
P02 03/12/2021 CONSULTATION ISSUE
P01 24/09/2021 DRAFT ISSUE FOR COMMENT
I/R DATE DESCRIPTION
ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION
PROJECT NUMBER
60660026
SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 5 OF 13
SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0005

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.

ISO A1 594mm x 841mm
Revision: P03 Project Management Initials: Designer: DAN Checked: DOTG Approved: MA

Last saved by: DEAN.NELSON@AECOM.COM Last Printed: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UK-LT1\DEAN.NELSON@AECOM.COM\D0065334\60660026-ACM-000-ZZ-DR-TR-0006.DWG

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

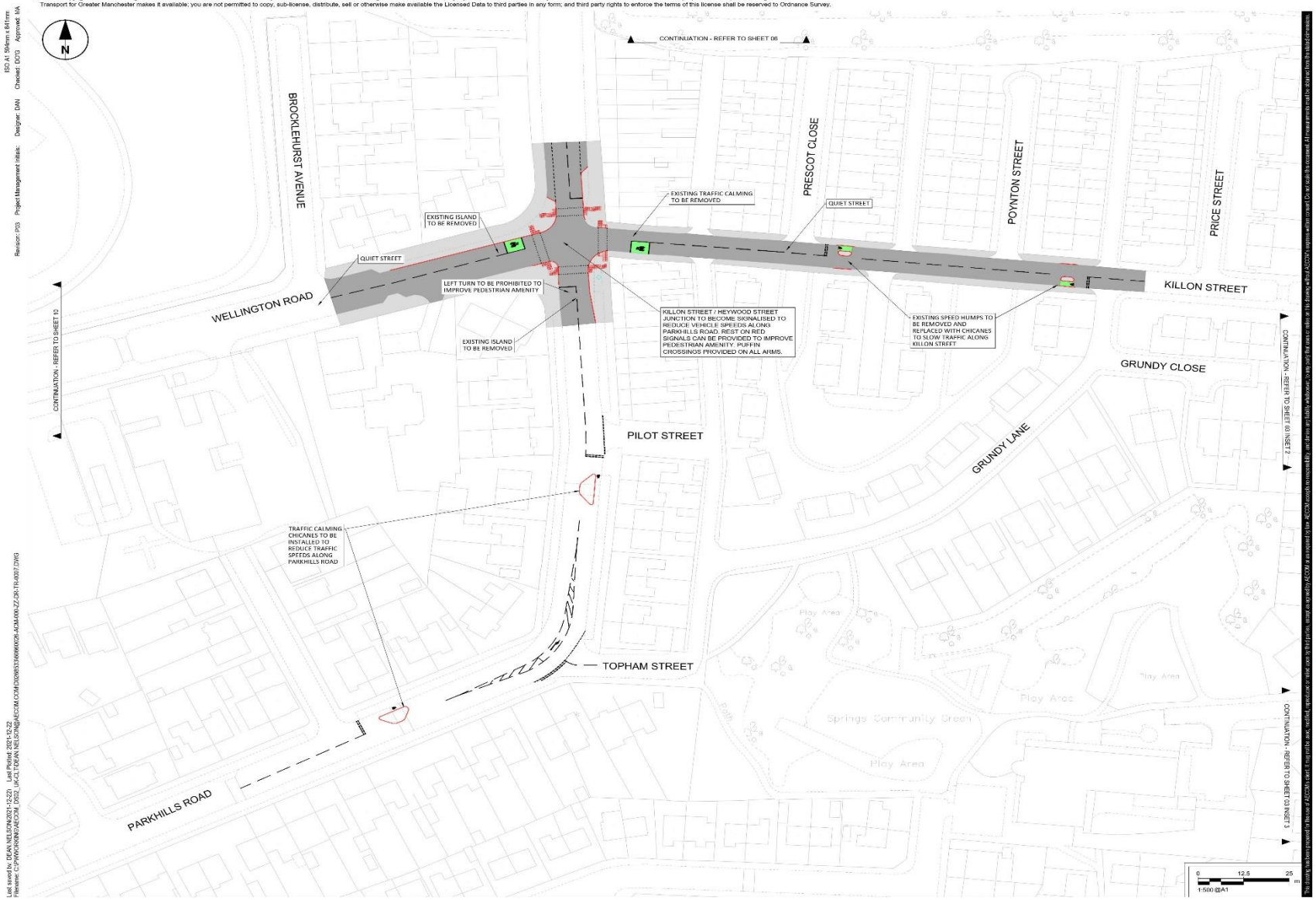
PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 6 OF 13

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0006

This drawing is the property of AECOM Limited. It may not be used, modified, reproduced or made available in any form to third parties, except as agreed in writing by AECOM or as required by law. AECOM accepts no responsibility for any use of this drawing other than its intended purpose and for which it was prepared and provided. Do not scale this drawing. All dimensions are to be checked on site. Any discrepancies are to be reported to AECOM immediately.

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



ISO A1 594mm x 841mm
Revision: P03 Project Management initials: Designer: DAN Checked: DOTG Approved: MA

Last saved by: DEAN.NELSON@2021-12-22 Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UK-LT1\DEAN.NELSON@AECOM.COM\D0093533\60660026-ACM-000-ZZ-DR-TR-0007.DWG

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT
I/R	DATE	DESCRIPTION

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

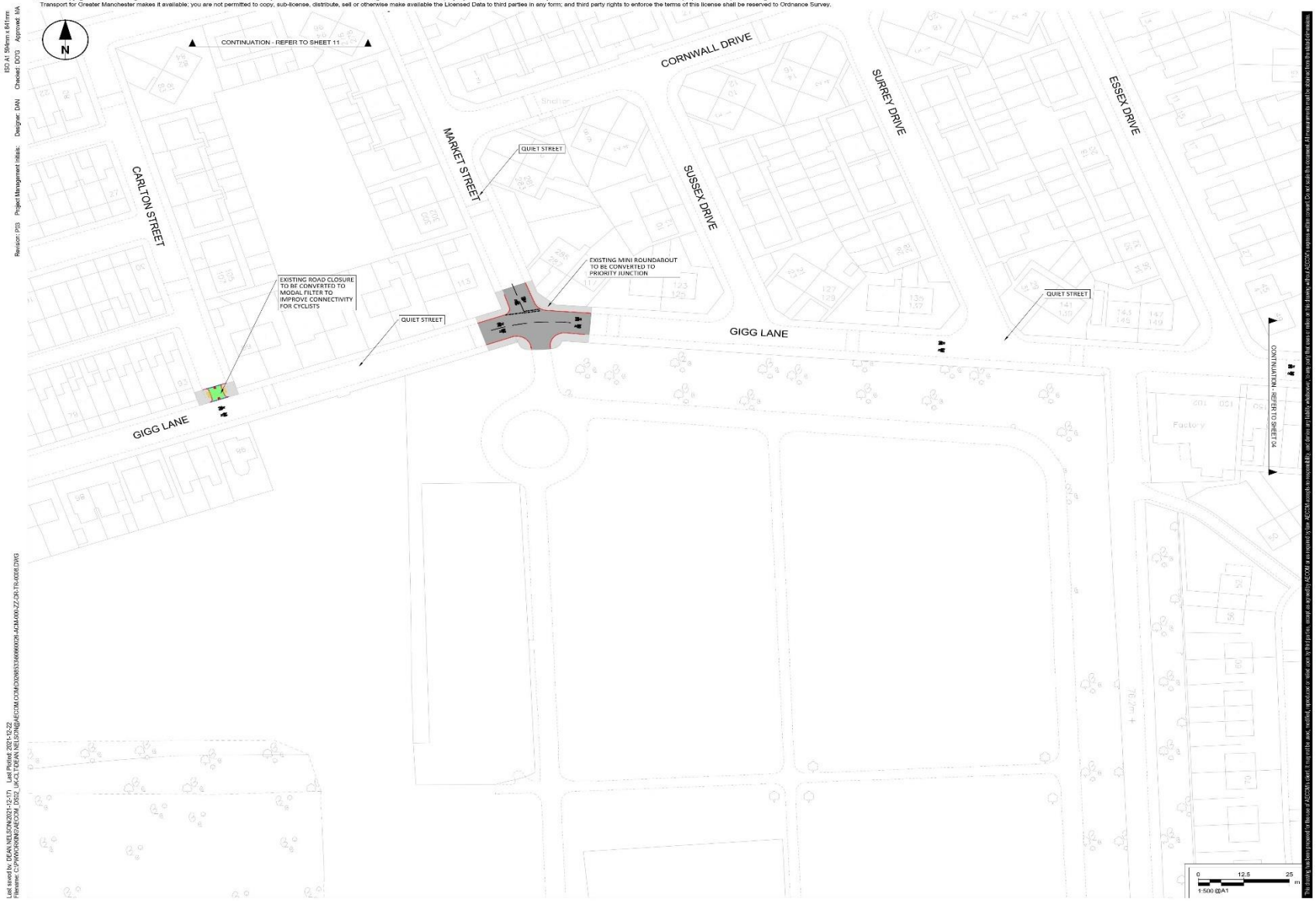
PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 7 OF 13

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0007

This drawing has been prepared in the use of AECOM's Client's requirements and for no other use. It may not be used, reproduced or relied upon by third parties, except as agreed by AECOM or as required by law. AECOM accepts no responsibility for use of this drawing by others and third parties in any form.

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



AECOM

PROJECT

BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT

Bury COUNCIL

CONSULTANT

AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

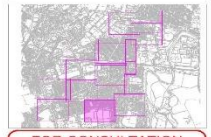
NOTES

1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY

- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN



FOR CONSULTATION

ISSUE/REVISION

P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT
I/R	DATE:	DESCRIPTION

ISSUE PURPOSE / SUITABILITY

FOR CONSULTATION

PROJECT NUMBER

60660026

SHEET TITLE

BURY ATF
GENERAL ARRANGEMENT
SHEET 8 OF 13

SHEET NUMBER

60660026-ACM-000-ZZ-DR-TR-0008

"In issuing this transmission in this case AECOM does not intend to verify and, therefore, does not verify, validate, sanction or endorse any 3rd party process, asset or any activity undertaken by any party other than AECOM. AECOM is an employee of AECOM and is not an employee of any other party. AECOM's express written consent. Do not scale this document. All dimensions must be checked on site before any work is commenced."

ISO A1 594mm x 841mm Revision: P03 Project Management Initials: Designer: DAN Checked: DOTG Approved: MA

Last saved by: DEAN.NELSON@2021-12-17) Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UK-LOTDEAN.NELSON@AECOM.COM\D0060533\60660026-ACM-000-ZZ-DR-TR-0008.DWG

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.

EXAMPLE OF PROPOSED MODAL FILTER

MARKET STREET JUNCTION CURRENTLY BEING UPGRADED TO PROVIDE A CYCLOPS JUNCTION IMPROVING PEDESTRIAN AND CYCLING AMENITY

EXISTING SEGREGATED CYCLEWAY TO BE CONVERTED TO WIDE SHARED AREA TO PROVIDE TWO WAY CONNECTIVITY FOR CYCLISTS AND PEDESTRIANS TO AND FROM BURY TOWN CENTRE SOUTH

MARKET STREET TO BE UPGRADED TO PROVIDE CONNECTIVITY FOR CYCLISTS AND PEDESTRIANS TO AND FROM BURY TOWN CENTRE SOUTH

EXISTING ROAD CLOSURES TO BE CONVERTED TO MODAL FILTERS TO IMPROVE CONNECTIVITY FOR CYCLISTS

EXISTING MODAL FILTER TO BE UPGRADED TO PROPOSED MODAL FILTER STYLE

TRINITY STREET

CECIL STREET

QUIET STREET

EDWARD STREET

EAST STREET

MARKET STREET

CONTINUATION - REFER TO SHEET 16

CONTINUATION - REFER TO SHEET 10

0 12.5 25 m
1:500 @A1

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P04	22/12/2021	CONSULTATION REVISION
P03	16/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 9 OF 13

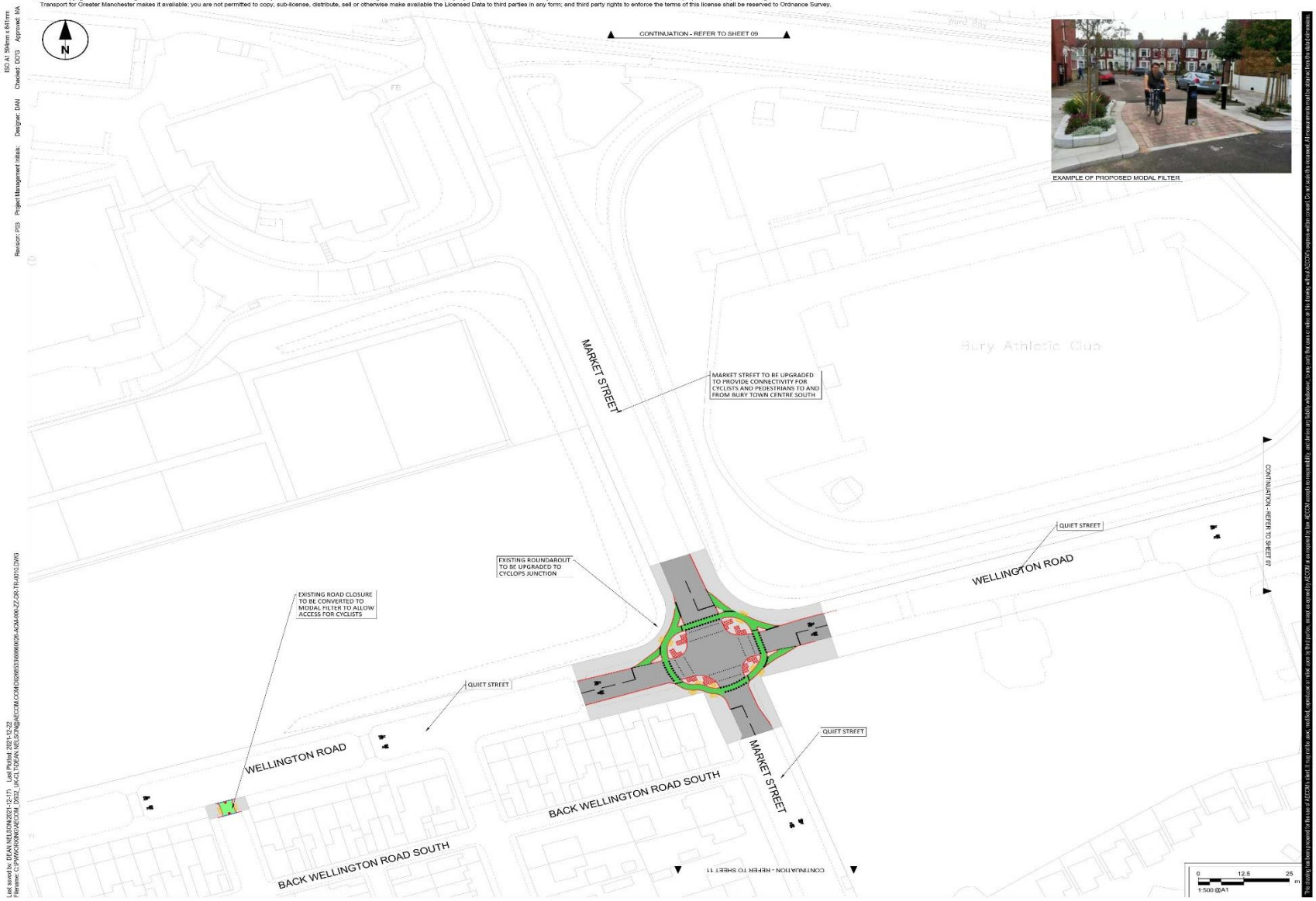
SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0009

This drawing has been prepared in the use of AECOM's client's requirements and for the purposes stated in agreements between AECOM and its client. It should not be relied upon or used in any other circumstances or for any other purpose and AECOM accepts no responsibility or liability for any use which is made of it for any purpose other than that for which it was prepared and provided. Unless otherwise agreed in writing by AECOM no third party may rely upon or use this drawing and AECOM accepts no responsibility or liability for any use which is made of this drawing by any third party. Do not scale from this drawing. All dimensions are in millimeters unless otherwise stated.

ISO A1 594mm x 841mm Revision: P04 Project Management Initials: Designer: DAN Checked: DOTG Approved: MA

Last saved by: DEAN.NELSON@2021-12-17 Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UKCLTDEAN.NELSON@AECOM.COM\D0093533\60660026-ACM-000-ZZ-DR-TR-0009.DWG

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



EXAMPLE OF PROPOSED MODAL FILTER

AECOM

PROJECT

BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT

Bury COUNCIL

CONSULTANT

AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES

1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY

- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY

FOR CONSULTATION

PROJECT NUMBER

60660026

SHEET TITLE

BURY ATF
GENERAL ARRANGEMENT
SHEET 10 OF 13

SHEET NUMBER

60660026-ACM-000-ZZ-DR-TR-0010

This drawing is the property of AECOM Limited. It may not be used, modified, reproduced or relied upon by third parties, except as agreed by AECOM in accordance with its appointment or otherwise with the prior written consent of AECOM. AECOM accepts no responsibility or liability for any use of this drawing other than for the purpose for which it was originally prepared and provided. Dimensions must not be scaled from this drawing. All errors, omissions or discrepancies should be notified to AECOM immediately.

Last saved by: DEAN.NELSON@2021-12-17 Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_DS12_UK-LTD\DEAN.NELSON@AECOM.COM\D0065333\60660026-ACM-000-ZZ-DR-TR-0010.DWG

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordinance Survey.

AECOM

PROJECT

BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT

Bury COUNCIL

CONSULTANT

AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

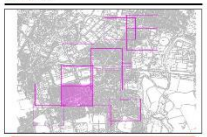
NOTES

1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY

- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN



FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P03	23/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT

ISSUE PURPOSE / SUITABILITY

FOR CONSULTATION

PROJECT NUMBER

60660026

SHEET TITLE

BURY ATF
GENERAL ARRANGEMENT
SHEET 11 OF 13

SHEET NUMBER

60660026-ACM-000-ZZ-DR-TR-0011

This drawing is the property of AECOM Limited. It may not be used, modified, reproduced or made available in any form or by any means to third parties, except as expressly agreed in writing by AECOM. Any unauthorised use, modification, reproduction or making available is at the user's own risk and may result in legal action.

ISO A1 594mm x 841mm Revision: P03 Project Management Initials: Designer: DAN Checked: DOTG Approved: MA

Last saved by: DEAN.NELSON@AECOM.COM Last Printed: 2021-12-22
Filename: C:\PWORKING\AECOM_DS02_UK-CLT\DEAN.NELSON@AECOM.COM\D0066333\60660026-ACM-000-ZZ-DR-TR-0011.DWG

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.

ISO A1 594mm x 841mm Checked: DOTG Approved: MA
Revision: P03 Project Management Initials: Designer: DAN

Last saved by: DEAN.NELSON@2021-12-17 Last Plotted: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UK-LT\DEAN.NELSON@AECOM.COM\D0069333\60660026-ACM-000-ZZ-DR-TR-0012.DWG

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

P03	22/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT
I/R	DATE:	DESCRIPTION

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 12 OF 13

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0012

This drawing is the property of AECOM Limited. It may not be used, modified, reproduced or made available in any form or by any means, whether electronic or mechanical, without the prior permission of AECOM. AECOM accepts no responsibility for any use of this drawing which is not in accordance with the purpose for which it was prepared. Do not scale this drawing. All dimensions must be checked on site before any work commences.

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.

ISO A1 594mm x 841mm Revision: P04 Project Management Initials: Designer: DAN Checked: DOTG Approved: MA

Last saved by: DEAN.NELSON@AECOM.COM Last Printed: 2021-12-22
Filename: C:\PWORKING\AECOM_D002_UK\CLT\DEAN.NELSON\Desktop\AECOM.COM\D0060033\60660026-ACM-000-ZZ-DR-TR-0013.DWG

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY EXISTING STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. SYMBOLS AND ROAD MARKINGS ARE NOT TO SCALE AND ARE FOR REPRESENTATION PURPOSES ONLY.
5. DESIGNS DEVELOPED IN COLLABORATION WITH GMUTC.

KEY
- CONTROLLED TACTILES
- KERBS
- WHITE ROAD MARKINGS
- CORDUROY TACTILES
- ROAD SYMBOLS
- UNCONTROLLED TACTILES
- BUS CAGE MARKINGS
- BOLLARDS
- DROPPED KERBS
- CARRIAGEWAY
- FOOTWAY
- CYCLEWAY
- ONE WAY ROUTING
- ORCA SEGREGATION WANDS

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

P04	22/12/2021	CONSULTATION REVISION
P03	16/12/2021	CONSULTATION REVISION
P02	03/12/2021	CONSULTATION ISSUE
P01	24/09/2021	DRAFT ISSUE FOR COMMENT
I/R	DATE:	DESCRIPTION

ISSUE PURPOSE / SUITABILITY
FOR CONSULTATION

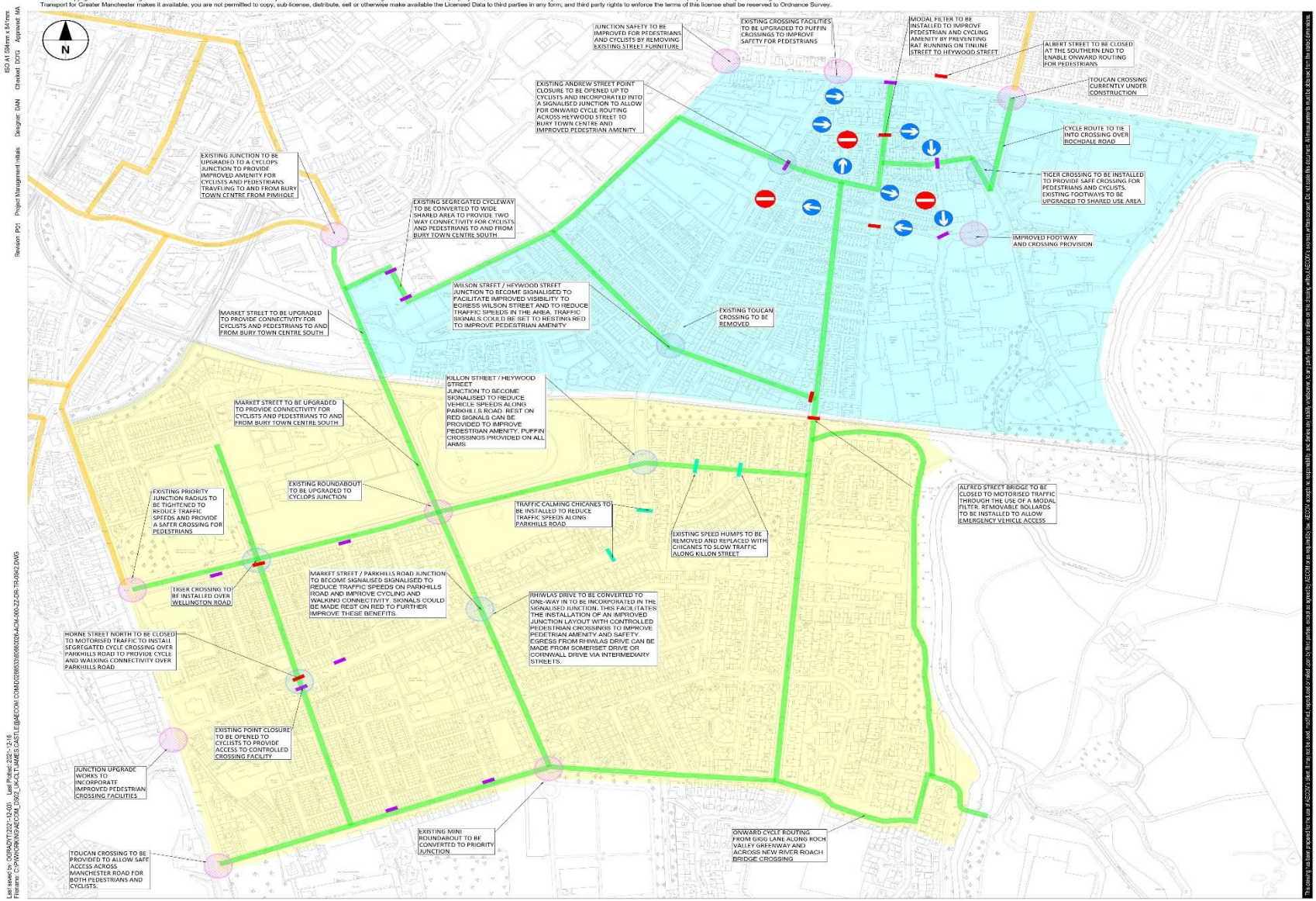
PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
GENERAL ARRANGEMENT
SHEET 13 OF 13

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0013

"In issuing this transmission the view of AECOM is that the author was, at the time, acting in the normal course of business. To the fullest extent permitted by law, neither the author nor AECOM assumes any responsibility whatsoever to any third parties to whom this transmission may be circulated, and any such parties rely on it entirely at their own risk. Unless we have entered into a specific written agreement to the contrary, third parties may not rely upon our skill and judgement in relation to the contents of this transmission and AECOM will not be liable for any reliance placed thereon. Any advice, opinions, or recommendations within this transmission should be read and relied upon only in the context of the transmission as a whole. The contents of this transmission are merely for the convenience of the recipient. Any use which a third party makes of this transmission, or any reliance or decisions to be made based on it, are the responsibility of such third parties. In addition, such third parties should not assume that any opinion or statement made in this transmission will necessarily be expressed in any subsequent transmission. In the absence of a specific written agreement to the contrary, AECOM does not authorise the use of this transmission and does not accept any responsibility or liability or any loss or damage whatsoever suffered by anyone as a result of any use which is made of it, or any reliance on it, or any decisions to be made based on it."

© Crown copyright and database rights 2021 OS 100030363. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available, you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordnance Survey.



ISO A1 594mm x 841mm Checked: DO'G Approved: MA
Designed: DAN
Project Management Initials:
Revision P01
Last saved by: OSRADYT (2021-12-03) Last Plotted: 2021-12-16
Filename: C:\PWORK\IN\AECOM_DS\P2_UK\CLT\JAMES.CASTLE@AECOM.COM\D2\B5\05\B5\05\60026-ACM-000-ZZ-DR-TR-0042.DWG

AECOM

PROJECT
BURY ATF
FISHPOOL AND
PIMHOLE ACTIVE
NEIGHBOURHOOD

CLIENT
Bury COUNCIL

CONSULTANT
AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

NOTES
1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY PROPOSED STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. DRAWING NOT TO SCALE.

KEY
- PROPOSED MAYORS CHALLENGE FUND JUNCTION WORKS
- PROPOSED ACTIVE TRAVEL FUND JUNCTION / CROSSING WORKS
- EXISTING POINT CLOSURE
- PROPOSED POINT CLOSURE
- PROPOSED CHICANE
- PROPOSED ACTIVE TRAVEL ROUTING
- ONE-WAY ROUTING
- PIMHOLE STUDY AREA
- FISHPOOL STUDY AREA
- PROPOSED BEE NETWORK

KEY PLAN

FOR CONSULTATION

ISSUE/REVISION

I/R	DATE	DESCRIPTION
P02	03/12/2021	CONSULTATION ISSUE
P01	27/09/2021	DRAFT ISSUE

ISSUE PURPOSE / SUITABILITY
CONSULTATION ISSUE

PROJECT NUMBER
60660026

SHEET TITLE
BURY ATF
OVERVIEW PLAN

SHEET NUMBER
60660026-ACM-000-ZZ-DR-TR-0042

This drawing has been prepared for the use of AECOM's client. It may not be used, modified, reproduced or relied upon by third parties, except as agreed by AECOM or as required by law. AECOM accepts no responsibility or liability for any use of this drawing other than for the purpose for which it was originally prepared and provided. Dimensions must not be scaled from this drawing. Any third party who does rely on this drawing does so entirely at their own risk.

DOCPROPERTY Protectiv eMarking *
MERGEFORMAT

Appendix B Promotional Flyer

DOCPROPERTY Protectiv eMarking * MERGEFORMAT

HAVE YOUR SAY

Bury Council and Transport for Greater Manchester are seeking your views on initial design proposals to improve access in Fishpool and Pimhole. Our designs have been shaped by your feedback from the consultation in August 2021.

We want to hear your opinions on the proposed designs so that we can develop streets that satisfy your needs.

To view the designs and have your say using our online survey, please visit **www.bury.gov.uk/atf-fishpoolandpimhole** or scan the QR code.

Join our virtual event which will be held on Wednesday 26 January 2022 at 6pm to find out more about the scheme and ask questions. Follow the QR code which will point you to a link to the meeting and provide instructions for joining.

We'll be posting the recording the day after the event so you can still listen to the session if you can't attend live.

If you'd like to receive our consultation materials in an alternative format or language, or to ask us any questions, please contact us by email or phone.

Email: **buryactivetravel@aecom.com**
Phone: **0800 652 8646**

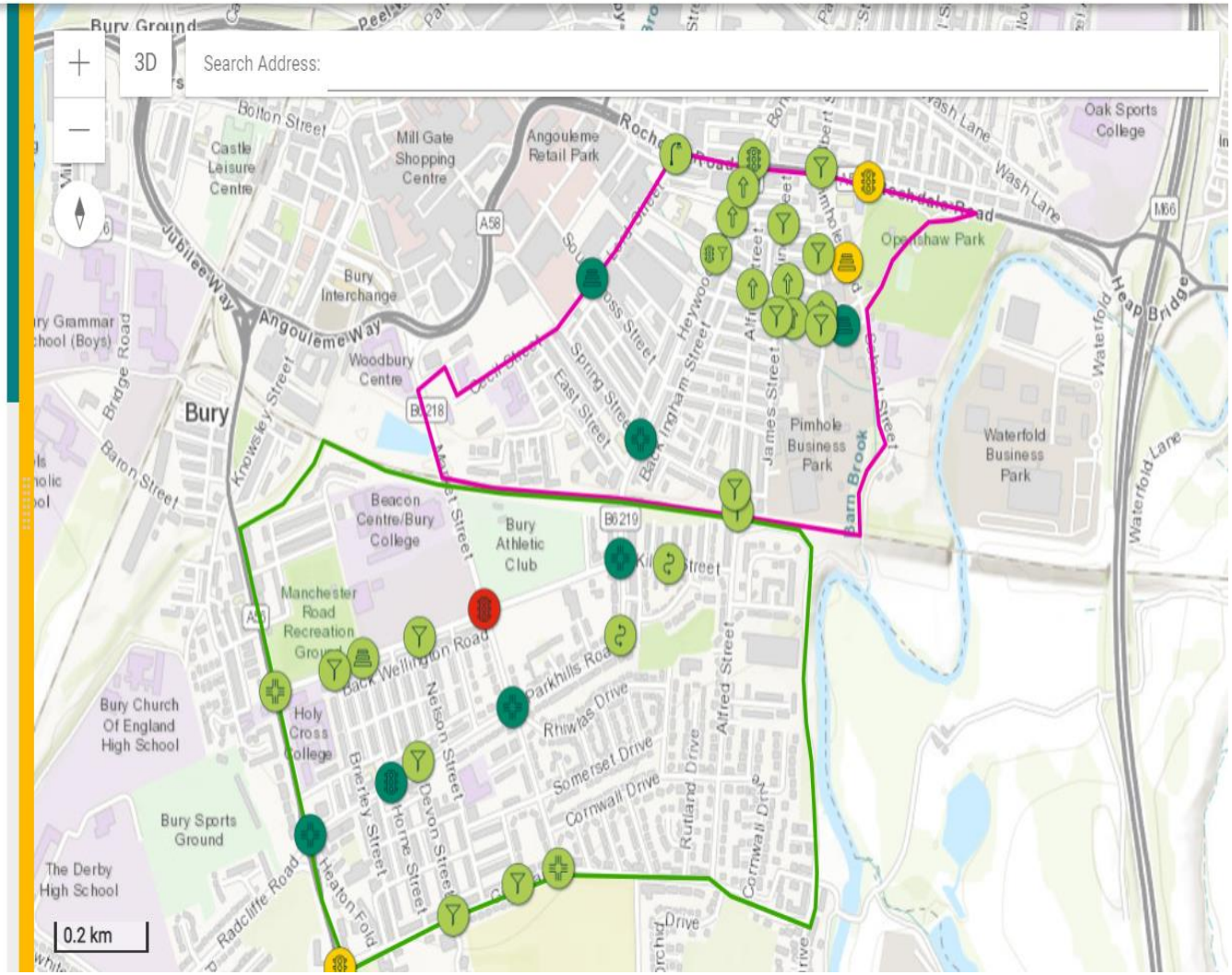
21-0592

Appendix C Plan Engage Platform

Bury Active Travel Design

Active Travel Designs

Bury Council and Transport for Greater Manchester are working together to improve access to and through the Fishpool and Pimhole areas. We want to encourage more active and environmentally friendly travel for short journeys and to make Fishpool and Pimhole safer and better places for families to live. Following your feedback in our Summer 2021 consultation, we've created outline designs for a scheme to address your suggestions.



DOCPROPERTY ProtectiveMarking * MERGEFORMAT

Appendix D Hardcopy Survey

Active Travel Fund

Fishpool and Pimhole Active Travel scheme survey

Bury Council are working with Transport for Greater Manchester to improve access to and through the Fishpool and Pimhole areas. We want to encourage more active and environmentally friendly travel for shorter journeys and to make Fishpool and Pimhole safer and better places for families to live.

What is happening?
Between 11 January and 2 March, we are seeking views from the local community on initial design proposals to improve access to and through the Fishpool and Pimhole neighbourhoods.

Our designs have been shaped by feedback from the initial consultation in August 2021.

We now want to hear your opinions on the proposed designs so that we can develop streets that meet the needs of our communities.

Why you should have your say
By taking part in our survey, you'll be able to give feedback on the design proposals for Fishpool and Pimhole. We would like feedback from local communities – those who know their areas best – to tell us whether they feel our new designs will improve their neighbourhoods and to involve them in firming-up plans for their local streets.

What are the design proposals for Fishpool and Pimhole aiming to achieve?

Our proposals for Fishpool and Pimhole aim to:

- create attractive, high quality public spaces accessible to everyone;
- create areas where people are prioritised over traffic, stopping rat running and improving safety;
- create better routes to key destinations, including schools, workplaces and Bury town centre; and
- enable and encourage cycling and walking for shorter journeys, instead of travelling by car.

They will also complement improvements already being developed by Bury Council, including through the Mayor's Walking and Cycling Challenge Fund.

What are the benefits to making it easier to walk and cycle instead of travelling by car?
Improving provision for walkers and cyclists has significant benefits for local people, including:

- improving the local environment by providing public spaces that are attractive, safer, better connected and easier to navigate;
- reducing congestion from private vehicles and improving local air quality; and
- inspiring communities to adopt healthier, more active lifestyles that can provide health benefits.

What type of changes can I expect?
The types of changes we might put in place to improve existing street features or solve identified problems include improvements to walking and cycling routes, junctions and filter points, traffic calming chicanes, new and improved crossing points, and road closures to prevent rat running.

DOCPROPERTY ProtectiveMarking * MERGEFORMAT

Active Travel Fund

Proposed design improvements

1. Market Street / Gigg Lane priority junction

This junction improvement proposes for the existing mini roundabout to be converted to priority junction for Gigg Lane.

2. Carlton Street / Gigg Lane filter point

This proposal is for the existing Carlton Street road closure to be opened for cycling access only.

3. Devon Street / Gigg Lane filter point

This proposal is for the existing Devon Street road closure to be opened for cycling access only

4. A56 Manchester Road / Gigg Lane Toucan crossing

This is a signal-controlled shared pedestrian and cyclist crossing (Toucan) crossing to allow safe access across A56 Manchester Road for both pedestrians and cyclists linking to the existing cycle track.

5. A56 Manchester Road and Parkhills Road signal-controlled junction

This is a signal-controlled junction with signalised pedestrian crossing (Puffin) at the junction of A56 Manchester Road and Parkhills Road

6. Horne Street north road closure and Sparrow crossing on Parkhills Road

This intervention consists of Horne Street north to be closed to motorised traffic. Segregated cycle crossing (Sparrow) over Parkhills Road to provide onward cycling and walking routing.

7. Devon Street / Parkhills Road filter point

This proposal is for the existing Devon Street road closure to be opened for cycling access only.

8. Market Street / Parkhills Road signal-controlled junction

This is a signal-controlled junction Market Street / Parkhills Road to reduce traffic speeds on Parkhills Road and improve cycling and walking connectivity.

9. Parkhills Road traffic calming chicanes

This proposal introduces traffic calming chicanes along Parkhills Road. Priority direction for vehicles alternates half-way along Parkhills Road to reduce traffic speed.

10. Killon Street / Parkhills Road signal-controlled junction

This is a signal-controlled junction at Killon Street / Heywood Street to reduce vehicle speeds along Parkhills Road. Puffin crossings provided on all roads.

11. Killon Street traffic calming chicanes

This proposal is for traffic calming chicanes along Killon Street. The priority direction for vehicles alternates half-way along Killon Street to reduce traffic speed.

12. Market Street / Wellington Road Cyclops junction

This is a signal-controlled segregated cycling and walking junction (Cyclops) replacing the existing roundabout at junction of Market Street and Wellington Road.

13. Alfred Street bridge filter point and road closure

This proposal is for the Alfred Street bridge to be closed to vehicles. Access provided for pedestrians and cyclists. Emergency vehicle access to be maintained.

DOCPROPERTY ProtectiveMarking * MERGEFORMAT

Active Travel Fund

28. Hurst Street westbound one-way street
The one-way system is to be extended on Hurst Street westbound.

29. Fountain Street/ Hurst Street filter point
The existing Hurst Street road closure is to be opened for cycling access only.

30. James Street/ Hurst Street filter point
The filter point on James Street is to allow pedestrian and cyclist access only.

31. Albert Street / Rochdale Road filter point
Albert Street is to be closed at the southern end to vehicles for pedestrian access only.

32. Ormrod Street/ Tinline Street filter point
This proposal is for a filter point to allow access only for cyclists and pedestrians to prevent rat running between Tinline Street and Heywood Street.

33. Rochdale Road / Tinline Street filter point
The existing Tinline Street road closure is to be opened for cycling access only.

34. Palace Street / Fountain Street filter point
The existing Palace Street road closure is to be opened for cycling access only.

35. Kershaw Street eastbound one-way street
A one-way system is to be installed on Kershaw Street eastbound.

36. Ormrod Street eastbound one-way street
A one-way system is to be installed on Ormrod Street eastbound.

37. Alfred Street northbound one-way street
A one-way system is to be installed on Alfred Street northbound.

How to complete this survey
Please provide us with any feedback you may have on our proposed designs in the space below. Please number the design improvement when referring to it in your feedback. Please include additional sheets if needed.

Have another question for us?
Drop us an email at buryactivetravel@aecom.com or call our freephone number on 0800 652 8646 (9am-5pm, Monday-Friday). If you want to call outside these hours, you can leave a message and we'll call you back.

DOCPROPERTY Protectiv eMarking *
MERGEFORMAT

Active Travel Fund

Please fill in the page below with your views on the concept designs.

aecom.com

This page is intentionally left blank

You Said, We Did

General Comments

You Said	We Did
You said you were concerned that the proposed schemes would lead to congestion, pollution and reduced air quality.	The aim of the scheme is to increase the number of people travelling on foot and by bike, this will reduce the number of cars. The interventions are localised so although they may cause localised delays, overall impact to journeys will be minimal. With a greater number of people using active travel for short trips, pollution will be reduced and air quality improved.
You said the area was not safe or secure for people to walk.	The scheme promotes walking and cycling by provide safe infrastructure where they are sharing space with motorised vehicles. Increasing the number of pedestrians and cyclists on the residential streets will improve security overall.
You said there should be improvements made to footway and road conditions, such as fixing potholes.	There are restrictions of the funds that are being used to pay for the proposed schemes, and these can only be used for new and improved infrastructure, and not on maintenance issues such as pothole repairs.
You said we should make improvements to street lighting in the area.	There are restrictions of the funds that are being used to pay for the proposed schemes and they cannot be used for improvements to street lighting. Bury Council has a long-term programme of street lighting improvements throughout the borough.
You said we should install speed cameras to enforce the 20mph speed limit.	There are restrictions of the funds that are being used to pay for the proposed schemes and they cannot be used for speed cameras. There are certain criteria that must be satisfied for the installation of speed cameras and this is administered by the Greater Manchester Police.

ATF Fishpool Schemes

You Said	We Did
You said there should be a pedestrian crossing over Parkhills Road at Nelson Street instead of Horne Street due to the location of the primary school.	The Horne Street crossing location was selected due to the north-south route formed from Gigg Lane to Wellington Road, however it is recognised that a crossing at Nelson Street would be beneficial for accessing the primary school. An additional crossing is therefore proposed close to Nelson Street in the updated design.
You said that traffic should be directed to Wellington Road instead of Parkhills Road as it has fewer houses and is more suitable as a through route.	It is agreed that Wellington Road has the capacity to take through traffic, however the junction of Manchester Road/Wellington Road does not have the capacity for Wellington Road to be used as the primary route. The current junction of Manchester Road/Parkhills Road has a high capacity and provides a direct route

	from Radcliffe Road. It is therefore not considered feasible to redirect traffic.
You said we should install additional traffic calming on Parkhills Road	Many consultation feedback comments raised concerns over speeding on Parkhills Road. The updated design has therefore included improvements to traffic calming on Parkhills Road.
You said the proposed designs were blocking routes used by residents.	The proposed filters have been placed ensuring viable alternate routes are accessible. Although this will cause some increase in journey length and time, this should be small compared to overall journey times.
You said you were concerned that the proposed traffic calming chicanes on Parkhills Road were dangerous.	The design adopted for the chicane design is a standard detail that has been used across Greater Manchester and is not associated with an increase in road traffic accidents. Before construction, all designs will undergo a Road Safety Audit by a qualified road safety engineer to identify potential hazards to be addressed.
You said we should improve the traffic calming on Gigg Lane.	Gigg Lane has not been identified through the public engagement and consultation as a particular issue for speeding vehicles. It is therefore not considered necessary to improve the traffic calming on Gigg Lane.
You said Killon Street was not a suitable road for the through traffic that would be experienced due to the Alfred Street bridge filter point.	The intention is that the scheme will reduce the number of vehicles using Alfred Street and therefore the increase in traffic using Killon Street would not be large. It is understood that the capacity of the road is low and not suitable as a primary route, this is one reason the filter on the Alfred Street bridge has been removed in the updated design.
You said you were concerned that the Alfred Street bridge filter point would attract antisocial behaviour and be a risk to residents.	It is agreed that there is a risk that the Alfred Street bridge filter point will attract antisocial behaviour – this is one reason the filter has been removed from the updated design.
You said you were concerned that the Alfred Street bridge filter point would restrict HGV access to Pilot Mill.	The Alfred Street filter point would restrict HGV access to Pilot Mill from Wilson Street, however access would be maintained via Gigg Lane. The filter point has, however, been removed from the updated design.
You said you would like improved traffic calming on Alfred Street.	With the updated design removing the Alfred Street bridge filter point the issue of vehicles speeding on Alfred Street is not addressed, therefore the updated design includes improvements to the traffic calming.
You said we should make the Alfred Street bridge one-way.	There is a risk that making Alfred Street one way at the bridge would make speeding worse as there is no opposing traffic to account for.

ATF Pimhole Schemes

You Said	We Did
You said the Wilson Street filter point restricted HGV access to the businesses on James Street.	It is acknowledged that the consultation design did not account for HGV access to James Street. The updated design removes the Wilson Street filter to maintain access to James Street.
You said we should make Parker Street one-way in from Heywood Street and make the proposed traffic lights request only.	Making Parker Street one-way in does simplify the junction layout with Heywood Road and therefore this has been adopted for the updated design.
You said that the new one-way restrictions on Ormrod Road make the routeing for residents on Kershaw Street very long to get to Heywood Road and onwards.	It is recognised that the one-way section of Ormrod Road makes the routing from Kershaw Street to Heywood Road overly long and makes access to the business on Heywood Road easier. The updated design therefore removes the proposed section of one-way on Ormrod Street.
You said you would like traffic calming on Kershaw Street	Due to the low traffic flows on Kershaw Street, traffic calming in this location is not considered a priority.

MCF Schemes

You Said	We Did
You said we should provide segregated cycle lanes on Manchester Road and a CYCLOPS junction at the Parkhills Road junction.	At the initial design stage we had planned to provide segregated cycle facilities on Manchester Road and a CYCLOPS junction at Parkhills Road, however there is insufficient space available to achieve this. We are therefore planning to establish a parallel quiet route along Horne Street.
You said we should not reduce the number of traffic lanes southbound on Manchester Road.	The design is subject to further development and maintaining the number of southbound traffic lanes will be considered for the final design.
You said we should straighten the alignment of the crossing on the north arm of the junction.	The design is subject to further development and the alignment of the crossing will be considered for the final design.
You said we should narrow Parkhills Road to prevent illegal parking near the junction.	Narrowing the end of Parkhills Road would reduce the queuing capacity of the junction and increase delays along Parkhills Road.
You said we should increase the footway widths around the Manchester Road/Parkhills Road junction.	The design is subject to further development and the width of the footways will be maximised where possible.
You said that Gigg Lane is not suitable as a designated quiet route due to the football stadium.	The football stadium is a major journey generator, however this is only during specific times. Providing improved active travel routes through Fishpool and Pimhole will reduce the number of car journeys to the stadium.
You said we should restrict parking near the Gigg Lane/Market Street junction to improve visibility.	The design is subject to further development and the possibility of suspending parking near the junction will be considered.
You said we should make the roundabout at Gigg Lane/Alfred Street a priority junction.	If there is sufficient budget available, removal of the Gigg Lane/Alfred Street junction to a priority junction will be added to the scheme.

You said the Market Street/Wellington Road CYCLOPS junction was unnecessary, over complicated and hazardous.	The CYCLOPS junction will link to segregated cycle lanes planned for Market Street connecting to the CYCLOPS junction at Angouleme Way. The CYCLOPS junction design has now been implemented in multiple locations around Greater Manchester and has been shown to be safe for motorists, pedestrians and cyclists.
You said the improvements to Wellington Road/Manchester Road are unnecessary.	The improvements at Wellington Road are to make crossing on foot easier. The current road is unnecessarily wide at Manchester Road and makes crossing more difficult. Given the high number of journeys made over the road to access Holy Cross College, the proposed intervention is a simple improvement that will aid crossing.
You said we should signalise the junction of Wellington Road/Manchester Road.	There are currently no operational issues with the Wellington Road/Manchester Road junction, and signalising the junction could cause delays on Manchester Road and impacting the capacity of the Parkhills Road junction.
You said we should make Wellington Road two lanes to turn out to Manchester Road	Adopting two lanes at the exit to Wellington Road would increase the width of the road and make it more difficult for pedestrians to cross.
You said we should make the uncontrolled crossing over Wellington Road a zebra crossing, or provide a raised crossing.	A zebra crossing would have to be set back from the junction with Manchester Road and would be away from the pedestrian desire line which would reduce its effectiveness. The proposed uncontrolled crossing will be made a raised crossing for the final design.
You said we should reinstate the right turn lane at the Rochdale Road/Heywood Street junction.	The design is subject to further development and the reinstatement of the right turn lane will be considered for the final design.

Design Changes

As a result of the comments received during the public consultation, the changes listed below are proposed to the design for the ATF and MCF schemes. The revised design layout is shown in Appendix A.

ATF

- New controlled pedestrian crossing over Parkhills Road at Nelson Street
- Additional traffic calming on Parkhills Road
- Removal of Alfred Street Bridge filter point
- Improved traffic calming on Alfred Street
- Removal of Wilson Street/Alfred Street filter point
- Make Parker Street one-way in with contraflow cycle lane
- Remove new section of one-way on Kershaw Street at Heywood Street

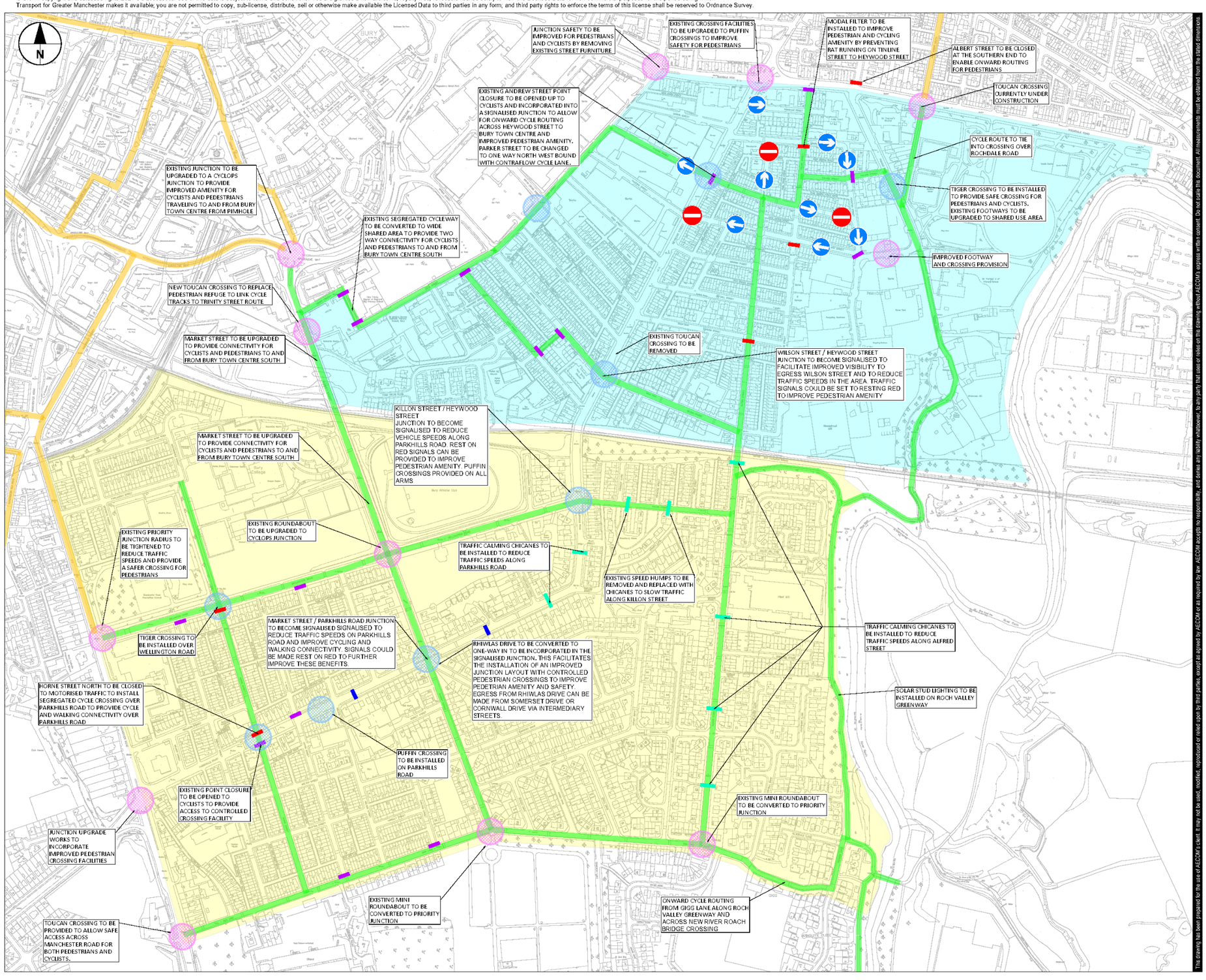
MCF

The following will be considered during detailed design:

- Maintaining the current number of lanes through the Manchester Road / Parkhills Road junction
- Change alignment of northern crossing on the Manchester Road / Parkhills Road junction to make more direct
- Widen footways on Manchester Road / Parkhills Road junction where possible
- Provide raised table crossing over Wellington Road at junction with Manchester Road
- Suspend parking on approach to Gigg Lane / Market Street to improve visibility
- Change Gigg Lane / Alfred Street mini-roundabout to priority junction

Appendix A – Updated Design

© Crown copyright and database rights 2021 OS 100023063. Use of this data is subject to terms and conditions: You are granted a non-exclusive, royalty free, revocable license solely to view the Licensed Data for non-commercial purposes for the period during which Transport for Greater Manchester makes it available; you are not permitted to copy, sub-license, distribute, sell or otherwise make available the Licensed Data to third parties in any form; and third party rights to enforce the terms of this license shall be reserved to Ordinance Survey.



ISO A1 594mm x 841mm | Approved: NA | Checked: DG/G | Designer: DAN | Project Management Initials: | Revision: P04

Last saved by: SMITHB (2022-06-29) Last Plotted: 2022-06-29
Filename: C:\PWORKING\EMEA\GB\GM_0308_UK-CLI1\BENJAMIN.SMITH@AECOM.COM\D0285853\60660026-ACM-000-ZZ-DR-TR-0042.DWG

AECOM

PROJECT

BURY ATF FISHPOOL AND PIMHOLE ACTIVE NEIGHBOURHOOD

CLIENT

Bury COUNCIL

CONSULTANT

AECOM
1 New York Street
Manchester, M1 4HD
United Kingdom
T +44-(0)161-601-1700
www.aecom.com

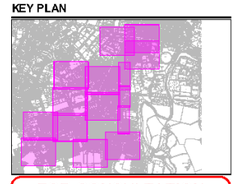
NOTES

1. THESE DRAWINGS ARE FOR CONSULTATION PURPOSES ONLY.
2. DESIGNED USING OS DATA PROVIDED BY BURY COUNCIL.
3. ANY PROPOSED STREET FURNITURE AND FEATURES ARE SHOWN INDICATIVELY.
4. DRAWING NOT TO SCALE.

KEY

- PROPOSED MAYORS CHALLENGE FUND JUNCTION WORKS
- PROPOSED ACTIVE TRAVEL FUND JUNCTION / CROSSING WORKS
- EXISTING POINT CLOSURE
- PROPOSED POINT CLOSURE
- PROPOSED CHICANE
- PROPOSED ACTIVE TRAVEL ROUTING
- ONE-WAY ROUTING
- PIMHOLE STUDY AREA
- FISHPOOL STUDY AREA
- PROPOSED BEE NETWORK
- PROPOSED FLAT TOP ROAD HUMP

KEY PLAN



FOR CONSULTATION

ISSUE/REVISION

P04	29/06/2022	COMMENTS UPDATE
P03	10/06/2022	CONSULTATION COMMENTS
P02	03/12/2021	CONSULTATION ISSUE
P01	27/09/2021	DRAFT ISSUE
I/R	DATE	DESCRIPTION

ISSUE PURPOSE / SUITABILITY

CONSULTATION ISSUE

PROJECT NUMBER

60660026

SHEET TITLE

BURY ATF
OVERVIEW PLAN

SHEET NUMBER

60660026-ACM-000-ZZ-DR-TR-0042

This drawing has been prepared for the use of AECOM's client. It may not be used, modified, reproduced or relied upon by third parties, except as required by law. AECOM accepts no responsibility, and denies any liability whatsoever, to any party that uses or relies on this drawing without AECOM's express written consent. Do not scale this document. All measurements must be obtained from the stated dimensions.

Agenda Item 19

Classification: Open	Decision Type: Non-Key

Report to:	Cabinet	**Date:** 10 September 2025
Subject:	Appointments Update	
Report of	Cabinet Member for Customer Service, Communications and Corporate Affairs.	

Summary

This report sets out amendments to the appointments made at the Annual Meeting of the Council held on 21st May 2025.

Recommendation(s)

That: Cabinet note the amendments to the Annual Appointment Report appointments made since the Annual Meeting of Council as set out in the Appendices.

That: Council notes the appointments and amendments to appointments made since the Annual Meeting of Council as set out in the Appendices.

Reasons for recommendation(s)

N/A

Alternative options considered and rejected

N/A

Report Author and Contact Details:

Name: Chloe Ashworth
Position: Principal Democratic Services Officer
E-mail: C.Ashworth@bury.gov.uk

1. Background

1.1 At the Annual Meeting of the Council held on 21st May 2025 the Council resolved, in respect of the various appointments made at that meeting, that the Chief Executive, in consultation with the Leaders of the political groups on the Council, be authorised to determine any appointments to bodies which remain to be filled and any changes in appointments or any new appointments to be made during the 2025/2026 Municipal Year and that any such appointments be reported to the Cabinet for information.

1.2 Since that meeting and following political changes to elected members of Bury Council the Appointments report has been amended in line with proportionality principles calculation of Political Balance, as set out below.

1.3 All amendments are contained within appendix A.

2. COMMITTEE MEMBERSHIP ALLOCATION PROCESS

2.1 Previous Composition of the Council (51 Seats)

Labour: 32
Conservative: 10
Radcliffe First: 8
Independent: 1

2.2 New Composition of the Council (51 Seats)

Labour: 32
Radcliffe First: 8
Conservative: 6
Independent Group: 4
Independent: 1

2.3 Proportionality principles Calculation of Political Balance (Proportionality)

The Council must allocate seats on Committees and other prescribed bodies to give effect to the political balance rules. The rules for the allocation of seats are set out in Sections 15 and 16 of the Local Government and Housing Act 1989 and Local Government Regulations 1990. Section 15(5) of the Local Government and Housing Act 1989 sets out the principles as follows:

a) that not all the seats on the body are allocated to the same political group;

b) that the majority of the seats on the body is allocated to a particular political group if the number of persons belonging to that group is a majority of the authority's membership;

c) subject to paragraphs (a) and (b) above, that the number of seats on the ordinary committees of a relevant authority which are allocated to each political group bears the same proportion to the total of all the seats on the ordinary committees of that authority as is borne by the number of members of that group to the membership of the authority; and

d) subject to paragraphs (a) to (c) above, that the number of the seats on the body which are allocated to each political group bears the same proportion to the number of all the seats on that body as is borne by the number of members of that group to the membership of the authority.

2.4 For political balance, a group is required to have at least two members in order to be formally constituted as a political group.

2.5 The Council can only depart from these rules by passing a resolution with no member voting against the resolution.

2.6 The Council can only depart from these rules by passing a resolution with no member voting against the resolution.

2.7 This proportionality report is based on the principles described above. This report has been agreed by Council to ensure the seats are allocated using the appropriate principles as based in law.

2.8 The new political composition of the Council is as follows:

	Labour	Radcliffe First	Conservative	Independent Group	Others
Members	32	8	6	4	1
Percentage	62.7%	15.6%	11.8	7.8%	1.9

An allocation of seats is set out in the table below:

Committee Size	Labour	Radcliffe First	Conservative	Independent Group	Others
5 Members	3	1	1	0	0
9 Members	6	1	1	1	0
11 Members	7	2	1	1	0

Links with the Corporate Priorities: N/A

Equality Impact and Considerations: N/A

Environmental Impact and Considerations: N/A

Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
N/A	

Legal Implications:

In accordance with the constitution, any changes to appointments following the Annual Council meeting are authorised by the Chief Executive in consultation with Group Leaders. Any changes are reported to the Cabinet for noting.

Financial Implications:

There are no financial implications arising from this report.

Appendices:

Appendix A- APPOINTMENT OF POLITICAL GROUP LEADERS/DEPUTY LEADERS FOR 2025/2026

Appendix B- APPOINTMENT OF THE CABINET FOR 2025/2026

Appendix C - APPOINTMENT OF POLITICALLY BALANCED COMMITTEES AND SUB-COMMITTEES OF THE COUNCIL FOR 2025/2026

Appendix D - APPOINTMENT OF NON-POLITICALLY BALANCED COMMITTEES OF THE COUNCIL FOR 2025/26

Appendix E- GMCA & AGMA Nominations and Appointments - Local Authority 2025/26

Appendix F - APPOINTMENT OF OTHER INTERNAL BODIES 2025/2026

Appendix G - APPOINTMENT OF REPRESENTATIVES TO OUTSIDE BODIES 2025/2026

Background papers:

Annual Appt Cover rprt DRAFT v1.pdf

APPENDIX A

APPOINTMENT OF POLITICAL GROUP LEADERS/DEPUTY LEADERS FOR 2025/2026

Group/Position	**Appointments**
Labour Group	
Leader	Cllr E O'Brien
Deputy Leader and Statutory Deputy	Cllr L Smith
Deputy Leader	Cllr S Thorpe
Radcliffe First Group	
Leader	Cllr M Smith
Deputy Leader	Cllr C Birchmore
Conservative Group	
Leader	Cllr J Rydeheard
Deputy Leader	Cllr S Arif
Independent Group	
Leader	Cllr R Bernstein
Deputy Leader	Cllr J Lancaster

APPENDIX B

APPOINTMENT OF THE CABINET FOR 2025/2026

Position	**Appointees**
Leader, Strategic Growth	Cllr Eamonn O'Brien
Deputy Leader, Finance and Transformation	Cllr Sean Thorpe
Deputy Leader, Children and Young People	Cllr Lucy Smith
Adult Care, Health and Public Service Reform	Cllr Tamoor Tariq
Communities and Inclusion	Cllr Sandra Walmsley
Environment, Climate Change and Operations	Cllr Alan Quinn
Customer Service, Communications and Corporate Affairs	Cllr Richard Gold
Culture, Economy and Skills	Cllr Charlotte Morris
Housing Services	Cllr Clare Cummins

*Note- Opposition Group Leaders are invited to all Cabinet meetings in a non-voting Capacity

APPOINTMENT OF DEPUTY CABINET MEMBERS FOR 2025/2026

Position	**Appointees**
Children and Young People	Cllr Nikki Frith Cllr John Southworth
Health & Wellbeing	Cllr Ayesha Arif Cllr Tom Pilkington
Environment, Climate Change and Operations	Cllr Gareth Staples Jones
Customer Service, Communications and Corporate Affairs	Cllr Imran Rizvi
Communities and Inclusion	Cllr Ummrana Farooq
Culture, Economy and Skills	Cllr Michael Rubinstein
Housing Services	Cllr Liz Fitzgerald

APPOINTMENT OF SHADOW CABINET FOR 2025/2026

Position	**Appointees**
Leader, Strategic Growth	Cllr Mike Smith
Deputy Leader, Communities, Inclusion, Culture, The Economy and Skills	Cllr Carol Birchmore
Adult Care, Health and Public Reform	Cllr Ken Simpson
Children & Young People	Cllr Mary Walsh
Environment, Climate Change & Operations	Cllr Des Duncalfe
Finance and Transformation	Cllr Berry
Customer Service, Communications and Corporate Affairs	Cllr Glyn Marsden
Housing Services	Cllr Andrea Booth

APPENDIX C

APPOINTMENT OF POLITICALLY BALANCED COMMITTEES AND SUB-COMMITTEES OF THE COUNCIL FOR 2025/2026

Committees	No of Seats		Seat Allocations and Appointments 2025/2026
	Cllr	Co-Opted	
1. Planning Control Committee	**11**	**0**	**Lab (7) Rad First (2)** **Con (1) Ind Grp (1)** <u>Cllr Gavin McGill (Chair) (Lab)</u> Cllr Martin Hayes (Lab) Cllr Ciaron Boles (Lab) Cllr Debbie Quinn (Lab) Cllr Gareth Staples-Jones (Lab) Cllr Ummrana Farooq (Lab) Cllr Babar Ibrahim (Lab) Cllr D Duncalfe (RF) Cllr M Walsh (RF)* Cllr Harris (Con) Cllr Vernon (Ind Grp)
1a. Joint Planning Control Committee	**5**	**0**	**Lab(3) Con(1) Rad First (1)** • 5 Members would also be from Rochdale Council • Membership can only include existing Members of the PCC • 3 substitute representatives per Member authority • Chair to be the PCC Chair from each authority <u>Cllr McGill (Chair) (Lab)</u> Cllr Babar Ibrahim (Lab) Cllr Debbie Quinn (Lab) Sub – Cllr Gareth Staples-Jones (Lab) Cllr S Arif (Con Sub) Cllr J Harris (Con) Cllr Des Duncalfe (Rad First) Cllr Mary Walsh (Sub)*

2. Licensing and Safety Committee	**11**	**0**	**Lab(7) Rad First (2) Con(1) Ind Grp (1)** <u>Cllr Tahir Rafiq (Chair) (Lab)</u> Cllr Imran Rizvi (Lab) Cllr Joan Grimshaw (Lab) Cllr Babar Ibrahim (Lab) Cllr Debbie Quinn (Lab) Cllr Debra Green (Lab) Cllr Jodie Hook (Lab) Cllr Mary Walsh (RF) Cllr Andrea Booth (RF) Cllr Rydeheard (Con) Cllr McBriar (Ind Grp) *Corporate Parenting Champion (Full Panel to deal with all policy and monitoring matters) (3 members of the Panel to form individual politically balanced (where possible) Licensing Hearing Sub Committees for individual license applications.)

Committees	No of Seats		Seat Allocations and Appointments 2025/2026
	Cllr	Co-Opted	
3. Employment Panel	**9**	**0**	**Lab(6) Rad First (1) Con(1) Ind Grp (1)** Cllr Richard Gold (Chair) (Lab) Cllr Joan Grimshaw (Lab) Cllr Imran Rizvi (Lab) Cllr Tamoor Tariq (Lab) Cllr Clare Cummins (Lab) Cllr Lucy Smith (Lab) Cllr R Bernstein (Ind Grp)* Cllr R Brown (Con) Cllr Mary Walsh (RF)
3a. Individual Panels/ Boards	**(3) or (5)**	**(0)**	3 or 5 Members of the Panel selected to form Employment Panel dealing with:- • Shortlisting and Appointment of Staff Membership to comprise the Cabinet Member for Human Resources or nominated representative (who will act as Chair)
4. Overview and Scrutiny Committee	**11**		**Lab(7) Rad First (2) Con(1) Ind Grp (1)** Cllr John Southworth (Lab) Cllr Miriam Rahimov (Lab) Cllr Ayesha Arif (Lab) Cllr Tom Pilkington (Lab) Cllr Debra Green (Lab) Cllr Tahir Rafiq (Lab) Cllr Elliot Moss (Lab) Cllr Glyn Marsden (RF) Cllr Carol Birchmore (RF) Cllr Rydeheard (Con) Cllr Vernon (Ind Grp) **Chair – Councillor D Vernon (Ind Group)**

			*Corporate Parenting Champion (Cabinet Members not to be members of the Committee.) (Deputy Cabinet Members not to be a Member of a Committee dealing with an area in which they have an involvement or an interest). **Overview Project Groups** Set up as required with membership drawn from all non-Cabinet Members. Overview and Project Groups will appoint Co-opted Members as required.
4a. Overview & Scrutiny Sub – Committee Alternate between Housing & Performance for 2025-26	**5**		Cllr Ayesha Arif Cllr Elliot Moss Cllr Glynn Marsden Cllr J Rydeheard 1 VACANCY
5. Children and Young People's Scrutiny Committee	**11**		**Lab(7) Rad First (2) Con(1) Ind Grp(1)** <u>Cllr Ciaron Boles (Chair) (Lab)</u> Cllr Ummrana Farooq (Lab) Cllr Shaheena Haroon (Lab) Cllr Elizabeth FitzGerald (Lab) Cllr Ayesha Arif (Lab) Cllr Lynn Ryder (Lab) Cllr Joan Grimshaw (Lab) Cllr S Arif (Con) Cllr J Lancaster (Ind Grp) Cllr D Berry (RF) Cllr G Marsden (RF) *Corporate Parenting Champion (Cabinet Members not to be members of the Committee.) (Deputy Cabinet Members not to be a Member of a Committee dealing with an area in which they have an involvement or an interest). **Education Representatives – (Voting)*** **Name** **Representing** 1. Vacancy Church of England

			2. Vacancy Roman Catholic 3. Vacancy Jewish Faith 4. Vacancy Parent Gov (Secondary) 5. Vacancy Parent Gov (Primary) ***** Invited to Committee meetings where education matters are being considered **Co-opted - Independent Member** **Name** **Representing** 1. Helen Chadwick Union Representative 2. Violet Eadington Youth Representative

Committees	No of Seats		Seat Allocations and Appointments 2025/2026
	Cllr	Co-Opted	
6. Health Scrutiny Committee	**11**		**Lab(7) Rad First (2) Con(1) Ind Grp(1)** <u>Cllr Elizabeth Fitzgerald (Chair) (Lab)</u> Cllr Shaheena Haroon (Lab) Cllr Nikki Frith (Lab) Cllr Ciaron Boles (Lab) Cllr Lynn Ryder (Lab) Cllr Michael Rubinstein (Lab) Cllr Imran Rizvi (Lab) Cllr L McBriar (Ind Grp) Cllr K Hussain (Con) Cllr D Duncalfe (RF) Cllr K Simpson (RF) ***** Corporate Parenting Champion (Cabinet Members not to be members of the Committee.) **(Lead Members not to be a Member of a Committee dealing with an area in which they have an involvement or an influence).**
7. Audit Committee	**9**	**2**	Guidance from the external auditor is that Cabinet Members should not be members of Audit Committee **Lab(6) Rad First (1) Con(1) Ind Grp(1)** <u>Cllr Elliot Moss (Chair) (Lab)</u> Cllr Martin Hayes (Lab) Cllr Michael Rubinstein (Lab) Cllr Jodie Hook (Lab) Cllr Miriam Rahimov (Lab) Cllr Gavin McGill (Lab) Cllr Donald Berry (RF) Cllr Bernstein (Ind Grp) Cllr Gartside (Con) *Corporate Parenting Champion

			Co-opted - Independent Member David Webster Benjamin Thomas
8. Standards Committee	**9**		The Mayor **(Councillor Noel Bayley)** will chair the Committee **Lab(6) Rad First (1) Con(1) Ind Grp(1)** Cllr Martin Hayes (Lab) Cllr Tahir Rafiq (Lab) Cllr Miriam Rahimov (Lab) Cllr Debbie Quinn (Lab) Cllr Jodie Hook (Lab) Cllr Richard Gold (Lab) Cllr S Arif (Con) Cllr D Vernon (Ind Grp) Cllr Andrea Booth (RF) The Leader of the Council cannot be a Member of the Standards Committee) (One Member may be appointed from the Cabinet but they cannot Chair the Committee.) Independent Person(s): Craig Ainsworth Stuart Birtwell 1 Vacancy

APPENDIX D

APPOINTMENT OF NON-POLITICALLY BALANCED COMMITTEES OF THE COUNCIL FOR 2025/26

***Indicative Balance calculations are provided**

1. Health & Wellbeing Board			**Councillors:** Cabinet Member for Health and Wellbeing (Chair) Cabinet Member Children and Young People Additional Labour Cabinet member – Cllr Sandra Walmsley Deputy Cabinet for Health and Wellbeing Cllr Tom Pilkington and Cllr Ayesha Arif Independent Group Leader – Cllr Bernstein An additional 2 deputy Cabinet Members will be invited to attend; for this municipal year, this will be Cllrs J Southworth and E FitzGerald. **Core Voting Members:** A nominated representative from the Voluntary Sector – Helen Tomlinson Executive Director of Children Young People and Culture – Jeanette Richards Executive Director (Health and Adult Care) – Will Blandamer Director of Community Commissioning across the Council and CCG and Director of Adult Social Services – Adrian Crook Director of Public Health – Jon Hobday Two nominated representatives from the GP Clinical Commissioning Group – Dr Fines and Lynne Ridsdale A nominated representative from the Local Healthwatch – Ruth Passman A nominated representative from Greater Manchester Police – Kirsty Oliver A nominated representative of Greater Manchester Fire Service A nominated representative from Northern Care Alliance A representative of the LCO – Kath Wynne Jones A nominated representative from Pennine Acute NHS Trust A nominated representative from Pennine Care Foundation Trust A nominated representative from Housing – Sian Grant
2. Locality Board	**3**		The voting members reflect senior clinical, political, managerial, and NHS non- executive and executive leadership from across the Bury Integrated Care

			Partnership. The voting rights for each decision will be dependent on the budget under discussion. **Voting Members** Leader of the Council Executive Member of the Council for Health and Wellbeing Executive Member of the Council for Children and Young People Executive Director NHS GMIC Senior Clinical Leader in the Borough, Bury Locality Senior Nurse Lead for the Borough, Bury Locality Chief Executive & Place Based Lead, Bury Council & Bury Locality Associate Director of Finance – Bury, Bury Locality S151 Officer Medical Director, NCA Medical Director , IDCB Chief Officer or nominated Exec, NCA Chief Office or nominated Exec, Pennine Care Foundation Trust Chief Office or nominated Exec, Manchester Foundation Trust Chief Officer, Bury VCFA Executive Director of Health and Care & Deputy Place Based Lead, Bury Council & Bury Locality Bury Care Organisation Chief Officer, NCA Director of Childrens Services, Bury Council Director of Public Health, Bury Council Director of Adult Social Services, Bury Council **Non-Voting Members** Chief Operating Officer, IDCB Representative from Bury Hospice Chair, Bury Healthwatch Director of Finance, NCA Representative from the Primary Care Network (Lead) Opposition Leader, Conservatives* Opposition Leader, Radcliffe First* *if the party holds 5 or more seats

Appendix E

GMCA & AGMA Nominations and Appointments - Local Authority 2025/26

Body	Committee size	Appointments/Nominations - **Ask of each Local Authority**	Length of Term	Meeting requirements	**Name, Email Address and Political Party of Nomination/Appointment**
GM Combined Authority Appointed by each Local Authority	10 members & Mayor of GM	**Appointment** of 1 member and 1 substitute from each Local Authority Substitute to ideally be the opposite gender from the member to assist with gender balance	Up to June Annual Meeting	Monthly	E O'Brien L Smith
GM Waste & Recycling Committee Appointed by GMCA	15 members	**Nomination** of 2 members and 2 substitutes from each Local Authority with the exception of Wigan Ideally those with portfolio responsibility for environment / waste	Up to June Annual Meeting	Quarterly	A Quinn G Staples-Jones Sub –
GMCA Audit Committee Appointed by GMCA	6 members and 4 Independent members	**Nomination** of 1 member and 1 substitute member from each Local Authority, if they wish to do so Cannot be the GMCA Member or Substitute GMCA Member	Up to June Annual Meeting	Quarterly	E Moss

Bee Network Cttee Appointed by each Local Authority	14 members plus GM Mayor and GMCA representative	**Appointment** of 1 member and 1 substitute member from each Local Authority Cannot be members or substitute members appointed to the GMCA Overview & Scrutiny Committee Ideally those with portfolio responsibilities for transport	Up to June Annual Meeting	Monthly	A Quinn G Staples-Jones (sub)
GM Culture & Social Impact Fund Cttee Appointed by GMCA	10 members	**Nomination** of 1 member and 1 substitute member from each Local Authority	Up to June Annual Meeting	X2 per year	C Morris M Rubinstein (sub)
GM Work & Skills Forum Appointed by GMCA	10 members	**Nomination** of 1 member from each Local Authority Ideally those with portfolio responsibility for work and skills	Up to June Annual Meeting	Quarterly	C Morris
Integrated Care Partnership Appointed by each Local Authority	10 members	**Appointment** of 1 member and 1 substitute member from each Local Authority	Up to June Annual Meeting	Quarterly	T Tariq E O'Brien (sub)

		Ideally GMCA Member and GMCA Substitute Member			
Transport for the North & Rail North Cttee – Substitute member for the GM Mayor Appointed by the GMCA	1 member invited from across GM to act a substitute member for GM Mayor	**Nomination** of 1 member from Local Authorities, if they wish to do so	Up to June Annual Meeting		
Transport for the North Audit & Governance Cttee Appointed by the GMCA	1 member & 1 substitute member invited from across GM	**Nomination** of 1 member and 1 substitute member from Local Authorities, if they wish to do so	Up to June Annual Meeting		
Transport for the North – Scrutiny Committee Appointed by the GMCA	1 member & 1 substitute member invited from across GM	**Nomination** of 1 member and 1 substitute member from Local Authorities, if they wish to do so	Up to June Annual Meeting		
Transport for the North General Purposes Cttee	1 member & 1 substitute member invited from across GM,	**Nomination** of 1 member and 1 substitute member from Local Authorities, if they wish to do so	Up to June Annual Meeting		

Appointed by the GMCA					
GMCA Overview & Scrutiny Committee Appointed by GMCA	20 members	**Nomination** of 6 members – 4 from ruling group (2 members and 2 substitutes) and 2 from opposition group (1 member and 1 substitute) Cannot be member of the Bee Network Committee or the GMCA Ideally those with previous GMCA scrutiny experience	Up to June Annual Meeting	Monthly	4 from ruling group (2 members and 2 substitutes) and 2 from opposition group (1 member and 1 substitute) I Rizvi M Hayes G McGill (sub) Vacancy (sub) Cllr G Marsden
Clean Air Charging Authorities Committee Appointed by Local Authority	10 members	**Appointment** of 1 member & 1 substitute from each Local Authority Cannot be members of the Clean Air Scrutiny Committee Ideally those with portfolio responsibilities for Clean Air Ideally the same appointments as Air Quality Administration Committee (as below)	Up to June Annual Meeting	As and when required	A Quinn G Staples-Jones (sub)

Air Quality Administration Committee Appointed by Local Authority	10 members	**Appointment** of 1 member plus 1 substitute member from each Local Authority Cannot be a member of the Clean Air Scrutiny Cttee Ideally those with portfolio responsibilities for Clean Air Ideally the same appointments as Clean Air Charging Committee (as above)	Up to June Annual Meeting		A Quinn G Staples-Jones (sub)
Clean Air Scrutiny Committee Appointed by Local Authority	10 members	**Appointment** of 1 member plus 1 substitute member from each Local Authority Cannot be a member of the Clean Air Administration or Clean Air Charging Cttees	Up to June Annual Meeting		E Moss
GM Homelessness Programme Board Appointed by the GMCA	10 members	**Nomination** of 1 member from each Local Authority Ideal those with portfolio responsibility for homelessness	Up to June Annual Meeting	Monthly	C Cummins E Fitzgerald (sub)

GM Childrens' Board Appointed by the GMCA	10 members	**Nomination** of 1 member from each Local Authority Ideally those with portfolio responsibility for Children	Up to June Annual Meeting	Monthly	L Smith
Green City Region Board Appointed by the GMCA	10 members	**Nomination** of 1 member from each Local Authority Ideally those with portfolio responsibility for Low Carbon	Up to June Annual Meeting	Quarterly	Gareth Staples Jones

AGMA Nominations and Appointments 2025/26						
Body	Committee size	Appointments/Nominations - Ask of each Local Authority	Length of Term	Meeting requirements		**July 2025 Appointment**
AGMA Executive Board Appointed by Loal Authority	11 members - 9 Leaders, 1 City Mayor of Salford,	**Appointment** of 1 member and 1 substitute from each Local Authority Substitute to ideally be the opposite gender from the member to assist with gender balance. Ideally the same appointments as the GMCA member and substitute	Up to June Annual Meeting	X2 a year		E O'Brien L Smith (sub)
Statutory Functions Committee Appointed by AGMA	10 members	**Nomination** of 1 member & 1 substitute member from each Local Authority	Up to June Annual Meeting	X2 per year		C Morris Vacancy (sub)
Police, Crime & Fire Panel Appointed by Local Authority	10 members	**Appointment** of 1 member & 1 substitute member from each Local Authority	Up to June Annual Meeting	At least 6 times per year		S Walmsley U Farooq (sub)

AGMA Nominations and Appointments 2025/26						
		Cannot be GMCA Member or Substitute GMCA Member				
Police & Crime Steering Group Appointed by Local Authority	10 members	**Appointment** of 1 member from each Local Authority Cannot be GMCA Member	Up to June Annual Meeting	Quarterly		S Walmsley
GM Health Scrutiny Committee Appointed by Local Authorities	10 members	**Appointment** of 1 member & 1 substitute member to from each Local Authority Ideally those who are Chair or Vice Chair of local Health Scrutiny Cannot be Executive / Cabinet Members	Up to June Annual Meeting	Monthly		E FitzGerald J Grimshaw (sub)
Planning and Housing Commission Appointed by AGMA	10 members	**Nomination** of 1 member from each Local Authority Ideally those with portfolio responsibility for Planning & Housing	Up to June Annual Meeting	Quarterly		C Cummins G McGlll (sub)

AGMA Nominations and Appointments 2025/26						
GM Pensions Fund Management Panel Appointed by Local Authorities	9 members Lead Authority - (Tameside) appoints its member	**Appointment** of 1 member Required to be Executive Members (or Portfolios holders) with responsibility for Finance to meet revised governance requirements of trustees	Up to June Annual Meeting	Quarterly Sub-groups may also require attendance		S Thorpe
Halle Appointed by AGMA	1 member invited from across GM	**Nomination** of 1 member from Local Authorities, if they wish to do so	Up to June Annual Meeting			C Morris
Peoples History Museum Appointed by AGMA	1 member invited from across GM Charity Trustee role	**Nomination** of 1 member from Local Authorities, if they wish to do so	Up to June Annual Meeting	Quarterly		C Morris
Christie Hospital NHS foundation Trust Appointed by AGMA	1 member invited from across GM	**Nomination** of 1 member from Local Authorities, if they wish to do so	3 years			N/A
Regional Flood &	3 members invited from across GM	**Nomination** of 1 member and 1 substitute from each	Up to June			A Quinn G Staples Jones (sub)

AGMA Nominations and Appointments 2025/26						
Coastal Committee Appointed by AGMA		Local Authority, if they wish to do so Ideally members with responsibility for flooding	Annual Meeting			

APPOINTMENT OF OTHER INTERNAL BODIES 2025/2026 **APPENDIX F**

Internal Body	Composition and Allocation	July 2025 Appointment
Fostering Panels	3 Members 2 Lab 1 Con	C Cummins D Quinn R Brown
Community Safety Partnership	Cabinet or deputy cabinet member	S Walmsley
Corporate Parenting Board	11 Members: Chair - Cabinet Member for Children and Families 10 members based on political balance: Lab (7) Con (2) Rad First (2) **NEW** 11 Members: Chair - Cabinet Member for Children and Families 10 members based on political balance: Lab (7) Rad First (2) Con (1) Ind Grp(1) **<u>Corporate Parenting Champions 25-26</u>** Those Members appointed last year to continue as the committee representative. Any committee without a representative will need to appoint a new person at the first meeting of the municipal year.	L Smith (Co-Chair) D Quinn S Thorpe E O'Brien C Cummins L Ryder LABOUR VACANCY K Simpson D Berry J Lancaster J Harris
Corporate JCC	10 Members: 6 Lab 2 Rad First 1 Con 1 Ind Grp	R Gold T Rafiq A Quinn E O'Brien M Hayes B Ibrahim R Bernstein* S Arif C Birchmore K Simpson

Internal Body	Composition and Allocation	July 2025 Appointment
		***** Corporate Parenting Champion
Democratic Arrangements Forum	4 Members: Leader or Dep Leader Chair of Standards 1 RF 1 Con 1 Ind Grp	E O'Brien/L Smith (sub) N Bayley R Bernstein M Smith J Rydeheard
Housing Advisory Board	6 Members including the Cabinet Member for Housing 3 tenant representatives 2 Independent members	Cllr Cummins Cllr Fitzgerald Cllr Green Cllr Ibrahim Cllr I Gartside Cllr Booth Jacqueline Jourdan-Stoles Julie Momen Stephen Walker
Joint Consultative Committee Health and Safety	4 Members	T Rafiq M Hayes R Bernstein* M Smith *Corporate Parenting Champion
JCC with Teachers and JCC with Lifelong Learning Staff	8 Members	L Smith G McGill J Southworth T Tariq R Bernstein J Rydeheard Cllr Duncalfe Cllr Berry *

Internal Body	Composition and Allocation	July 2025 Appointment
		*Corporate Parenting Champion
Local Access Forum	2 Members Cabinet Members for Environment/Leisure/ Tourism/Culture - Deputy Cabinet Members as substitutes	A Quinn C Morris J Southworth (sub)
Member Development Group	Group Leaders where possible and Lead Member for Human Resources/member development (Invite party Group whips)	R Gold L Smith R Bernstein M Smith J Rydeheard
Older People/Ageing Well Partnership Board	1 Labour	C Cummins
Persona (Shareholder panel)	2 Cabinet Members	E O'Brien T Tariq
Persona Board	1 Member	J Grimshaw
Standing Advisory Council on Religious Education (SACRE)	3 Members: 1 Con 2 Lab	LAB VACANCY M Hayes K Hussain

Internal Body	Composition and Allocation	July 2025 Appointment
Youth Cabinet	7 Members: 4 Lab 1 Con 1 Ind Group 1 RF	L Smith S Haroon D Green L Ryder S Arif J Lancaster D Duncalfe *Corporate Parenting Champion
Adult Learning Advisory Group	One Member from each township, and one other with an expertise in this subject area	J Grimshaw (Chair) G McGill S Thorpe C Morris VACANCY C Birchmore J Harris
Bury Local Bee Network Forum	5 Members: 3 Lab 1 Con 1 RF	U Farooq J Southworth G Staples-Jones (Chair) G Marsden J Rydeheard

APPOINTMENT OF REPRESENTATIVES TO OUTSIDE BODIES 2025/2026

APPENDIX G

Outside Body	**Entitlement and Allocation**	**Nomination (Councillor) 2025/2026**
Citizens Advice Bury and Bolton	1 member	J Hook
Team Bury Partnership	1 Member: 1 Lab (Other Group Leaders invited)	E O'Brien
Bury Metro Arts Association (Executive)	3 Members: 2 Lab 1 Con	I Gartside C Morris C Cummins
Bury Music Service Ltd	3 Members: 2 Lab 1 Con	I Gartside D Quinn G McGill
Bury Society for the Blind and Partially Sighted	3 Members: 1 Con 2 Lab	L McBriar J Grimshaw D Quinn
East Lancashire Railway Trust Board of Management	3 Members: 1 Ind Grp 2 Lab	R Bernstein C Morris N Bayley
Hollins Institute Educational Fund	3 Members from Unsworth Ward	T Rafiq J Grimshaw J Hook

Outside Body	**Entitlement and Allocation**	**Nomination (Councillor) 2025/2026**
Local Government Association – General Assembly	Leader, Deputy Leader Opposition Group Leaders	M Smith E O'Brien R Bernstein
LGA - Special Interest Group of Municipal Authorities (SIGOMA)	Portfolio holder for finance or Leader of the Council	E O'Brien
Manchester, Bolton and Bury Canal Restoration Partnership	2 Members	J Hook Lab Vacancy
Manchester Mesivta Grammar School Governing Body	1 Member: 1 Lab	A Quinn
North West Local Authorities' Employers Organisation	1 Member plus substitute 1 Lab	T Tariq
Parking And Traffic Regulations Outside London (PATROL) Adjudication Joint Committee	1 Member	
Pennine Care NHS Trust Joint Health Scrutiny Committee	3 Members: 1 Con 2 Lab	R Brown J Grimshaw Lab Vacancy
Northern Care Alliance Joint Health Scrutiny Committee	3 Members 1 Con 2 Lab	J Harris L Fitzgerald
Pennine Care Foundation Trust – Council of Governors *Not a Joint Health Scrutiny Committee Member*	1 Member 1 Lab	Lab Vacancy

Outside Body	**Entitlement and Allocation**	**Nomination (Councillor) 2025/2026**
Pension Fund Advisory Committee	1 Member: 1 Lab	S Thorpe
Greater Manchester Forests Partnership	2 Members plus reserve: 2 Lab Con reserve	S Arif A Quinn G Staples-Jones
Ring and Ride Forum (must be a non GMPTA Rep)	1 Labour	Lab Vacancy
University of Manchester – General Assembly	1 Member: 1 Lab plus Deputy	Lab Vacancy
Yorkshire Purchasing Organisation Management Committee	1 Member plus Deputy 1 Lab	E O'Brien
Northern Care Alliance *A Governor must not be a member of a local authority scrutiny committee covering health matters or hold a formal role with a clinical commissioning group.* Su Statom, Head of Corporate Governance	1 member	**Vacant**

NOTICE OF DECISIONS AGREED AT THE AGMA EXECUTIVE BOARD HELD ON FRIDAY, 27TH JUNE, 2025

PRESENT:

Salford	Mayor Paul Dennett (In the Chair)
Deputy Mayor (Police, Crime & Fire)	Kate Green
Bolton	Councillor Nicholas Peel
Bury	Councillor Eamonn O'Brien
Manchester	Councillor Bev Craig
Oldham	Councillor Arooj Shah
Rochdale	Councillor Neil Emmott
Stockport	Councillor Mark Roberts
Tameside	Councillor Eleanor Wills
Trafford	Councillor Tom Ross
Wigan	Councillor Nazia Rehman

OFFICERS IN ATTENDANCE:

Group Chief Executive Officer	Caroline Simpson
Group Deputy Chief Executive	Andrew Lightfoot
Group Monitoring Officer	Gillian Duckworth
Group Chief Finance Officer	Steve Wilson
Secretary	Sarah Horseman
Bolton	Sue Johnston
Bury	Paul Lakin
Manchester	Paul Marshall
Oldham	Shelley Kipling
Rochdale	James Binks
Salford	Melissa Caslake
Stockport	Michael Cullen
Tameside	Harry Catherall
Trafford	Sarah Saleh
Wigan	Alison McKenzie-Folan
Office of the GM Mayor	Kevin Lee
TfGM	Danny Vaughan
GMCA	Sylvia Welsh
GMCA	Lee Teasdale

1. APOLOGIES

That apologies be received from Andy Burnham (Mayor of Greater Manchester), Councillor David Molyneux (Wigan), Lynne Ridsdale (Bury), Tom Stannard (Manchester) & Sara Todd (Trafford).

2. APPOINTMENT OF CHAIR TO THE AGMA EXECUTIVE BOARD - 2025/26

That the Mayor or Greater Manchester, Andy Burnham, be appointed as Chair of the AGMA

Executive Board under Section 9.2 of the AGMA Constitution.

3. APPOINTMENT OF VICE CHAIRS TO THE AGMA EXECUTIVE BOARD - 2025/26

1. That the appointment of City Mayor Paul Dennett Deputy, as a Vice Chair of AGMA, under Section 9.1, of the Constitution be approved.

2. That the appointment of Councillor Mark Roberts as a Vice Chair of AGMA, under Section 9.1, of the Constitution be approved.

3. That the appointment of Councillor Bev Craig as a Vice Chair of AGMA, under Section 9.1, of the Constitution be approved.

4. AGMA CONSTITUTION

That the AGMA Constitution be noted.

5. AGMA APPOINTMENTS AND NOMINATIONS

1. That the appointments from GM Local Authorities to the AGMA Executive Board for 2025/26 be noted as follows:

Local Authority	Member	Substitute Member
GMCA	Andy Burnham	-
Bolton	Nicholas Peel (Lab)	Jackie Schofield (Lab)
Bury	Eamonn O'Brien (Lab)	Lucy Smith (Lab)
Manchester	Bev Craig (Lab)	Joanna Midgley (Lab)
Oldham	Arooj Shah (Lab)	Elaine Taylor (Lab)
Rochdale	Neil Emmott (Lab)	Daalat Ali (Lab)
Salford	Paul Dennett (Lab)	Tracy Kelly (Lab)
Stockport	Mark Roberts (Lib Dem)	Jilly Jullian (Lib Dem)
Tameside	Eleanor Wills (Lab)	Andrew McLaren (Lab)
Trafford	Tom Ross (Lab)	Liz Patel (Lab)
Wigan	David Molyneux (Lab)	Keith Cunliffe (Lab)

2. That the Portfolio Lead for Housing First be appointed to the Planning and Housing Commission.

3. That the appointment of ten members, nominated by Local Authorities to the Planning and Housing Commission be approved as follows:

Local Authority	Member
GMCA Portfolio Lead	Paul Dennett
Bolton	Akhtar Zaman (Lab)

Bury	Clare Cummings (Lab)
Manchester	Gavin White (Lab)
Oldham	Holly Harrison (Lab)
Rochdale	Daniel Meredith (Lab)
Salford	Mike McCusker (Lab)
Stockport	Jake Austin (Lib Dem)
Tameside	Andrew McLaren (Lab)
Trafford	Liz Patel (Lab)
Wigan	Susan Gambles (Lab)

4. That the appointment of three members and three substitute members to the North West Regional Flood and Coastal Committee, from the nominations received from the GM Manchester Local Authorities, be approved as follows:

Local Authority	Member	Substitute Member
Bury	Alan Quinn	Gareth Staple-Jones
Manchester	Mandie Shilton-Godwin	To be confirmed
Salford	Philip Cusack	Jane Hamilton

5. That the Portfolio Lead for Technical Education & Skills be appointed to the GM Employment Work & Skills Members Forum.

6. That the appointment of ten members, nominated by Local Authorities to the Employment Work & Skills Members Forum, be approved as follows:

Local Authority	Member
GMCA	Eamonn O'Brien
Bolton	Akhtar Zaman (Lab)
Bury	Charlotte Morris (Lab)
Manchester	John Hacking (Lab)
Oldham	Mohon Ali (Lab)
Rochdale	Daniel Meredith (Lab)
Salford	Teresa Pepper (Lab)
Stockport	Micheala Meikle (Lib Dem)
Tameside	Andrew McLaren (Lab)
Trafford	Liz Patel (Lab)
Wigan	Dane Anderton (Lab)

7. That the appointments and substitutes to the Greater Manchester Health Scrutiny Committee appointed by the Local Authorities, be noted as follows:

Local Authority	Member	Substitute Member
Bolton	Ayub Patel (Lab)	Debbie Newall (Lab)
Bury	Elizabeth Fitzgerald (Lab)	Joan Grimshaw (Lab)
Manchester	Basil Curley (Lab)	To be confirmed
Oldham	Colin McLaren (Lab)	Ken Rustidge (Lab)
Rochdale	Patricia Dale (Lab)	To be confirmed
Salford	Irfan Syed (Lab)	Sammie Bellamy (Lab)
Stockport	Wendy Wild (Lab)	Karl Wardlaw (Lab)

Tameside	Sangita Patel (Lab)	Shibley Alam (Lab)
Trafford	Emma Hirst (Lab)	Ben Hartley (Lab)
Wigan	Ronald Conway (Lab)	Debbie Parkinson (Lab)

8. That the appointments and substitutes to the Greater Manchester Statutory Functions Committee from members nominated by the local authorities, be approved as follows:

Local Authority	Member	Substitute Member
Bolton	Nadeem Ayub (Lab)	Akhtar Zaman (Lab)
Bury	Charlotte Morris (Lab)	To be confirmed
Manchester	Tim Whiston (Lab)	Leslie Bell (Lab)
Oldham	Peter Dean (Lab)	Holly Harrison (Lab)
Rochdale	Shaun O'Neill (Lab)	To be confirmed
Salford	Hannah Robinson-Smith (Lab)	Joshua Brooks (Lab)
Stockport	Dan Oliver (Lib Dem)	Jilly Julian (Lib Dem)
Tameside	Leanne Feeley (Lab)	Hugh Roderick (Lab)
Trafford	Eve Parker (Lab)	Rose Thompson (Lab)
Wigan	Paul Prescott (Lab)	Kevin Anderson (Lab)

9. That the appointment of Charlotte Morris (Bury) to the Halle Board be approved.

10. That the appointment of the Group Chief Executive Officer to the Halle Board be approved.

11. That the appointment of Nathaniel Tetteh (Salford) to the Peoples History Museum Board be approved.

12. That the appointment of Mishal Saeed (Salford) to the Christie Hospital NHS Foundation Trust, Council of Governors for a three-year term of office be approved.

13. That the appointment of nine members and nine substitutes nominated by the Local Authorities to the GM Pensions Fund Management Panel, be approved as follows:

Local Authority	Member	Responsibilities held as per the TOR
Bolton	Nick Peel (Lab)	Leader
Bury	Sean Thorpe (Lab)	Deputy Leader, Cabinet Member, Finance and Transformation
Manchester	Rabnawaz Akbar (Lab)	Executive Member for Finance and Resources
Oldham	Abdul Jabbar (Lab)	Deputy Leader and Cabinet Member for Finance, Corporate Services and Sustainability
Rochdale	Peter Hodgkinson (Lab)	Assistant Portfolio Holder for Finance and Growth
Salford	Jack Youd (Lab)	Deputy City Mayor and Lead Member for Finance, Support Services and Regeneration
Stockport	Jilly Julian (Lab)	Cabinet Member for Finance & Resources

Trafford	Joanne Harding (Lab)	Executive Member for Finance, Change & Governance
Wigan	Nazia Rehman (Lab)	Portfolio Holder for Finance, Resources and Transformation

6. CHAIRS' ANNOUNCEMENTS AND URGENT BUSINESS (IF ANY)

There were none.

7. DECLARATIONS OF INTEREST

There were none.

8. MINUTES OF THE MEETING HELD ON 7 FEBRUARY 2025

That the minutes of the AGMA Executive Board held on 7 February 2025 be approved.

9. GM JOINT HEALTH SCRUTINY ANNUAL REPORT

1. That the Annual Report of the GM Joint Health Scrutiny Committee be noted.

2. That the members of the AGMA Executive Board be recommended to actively communicate the role and achievements of the Joint Health Scrutiny Committee within their respective Local Authorities.

10 AGMA 2024/25 FINAL OUTTURN

3. That the report and the AGMA final revenue outturn for 2024/25 be noted.
4. That the position of reserves in 2024/25 as detailed in the report be noted.

A link to the full agenda and papers can be found here:
https://www.gmcameetings.co.uk/meetings/meeting/724/greater_manchester_combined_authority

This decision notice was issued **Tuesday 30 July 2019** on behalf of Julie Connor, Secretary to the Greater Manchester Combined Authority, Broadhurst House, 56 Oxford Street, Manchester M1 6EU. The deadline for call in of the attached decisions is 4.00pm on FIELD_CALLIN_EXPIRY

Call-In Process

In accordance with the scrutiny procedure rules, these decisions would come into effect five days after the publication of this notice unless before that time any three members of the relevant Overview and Scrutiny Committee decides to call-in a decision.

Members must give notice in writing to the Chief Executive that they wish to call-in a decision, stating their reason(s) why the decision should be scrutinised. The period between the publication of this decision notice and the time a decision may be implemented is the ‘call-in’ period.

Decisions which have already been considered by an Overview and Scrutiny Committee, and where the GMCA’s decision agrees with the views of the Overview and Scrutiny Committee may not be called in.

NOTICE OF DECISIONS AGREED AT THE GREATER MANCHESTER COMBINED AUTHORITYHELD ON FRIDAY, 27TH JUNE, 2025

PRESENT:

GMCA Deputy Mayor	City Mayor Paul Dennett (in the Chair)
GM Deputy Mayor	Kate Green
Bolton	Councillor Nicholas Peel
Bury	Councillor Eamonn O'Brien
Manchester	Councillor Bev Craig
Oldham	Councillor Arooj Shah
Rochdale	Councillor Neil Emmott
Stockport	Councillor Mark Roberts
Tameside	Councillor Eleanor Wills
Trafford	Councillor Tom Ross
Wigan	Councillor Nazia Rehman

ALSO IN ATTENDANCE:

Chair of VCSFE Leadership Group	Warren Escadale

OFFICERS IN ATTENDANCE:

Group Chief Executive Officer	Caroline Simpson
Group Deputy Chief Executive	Andrew Lightfoot
Group Monitoring Officer	Gillian Duckworth
Group Chief Finance Officer	Steve Wilson
Secretary	Sarah Horsman
Bolton	Sue Johnston
Bury	Paul Lakin
Manchester	Paul Marshall
Oldham	Shelley Kipling
Rochdale	James Binks
Salford	Melissa Caslake

Stockport	Michael Cullen
Tameside	Harry Catherall
Trafford	Sarah Saleh
Wigan	Alison McKenzie-Folan
Office of the GM Mayor	Kevin Lee
TfGM	Steve Warrener
GMCA	Sylvia Welsh
GMCA	Lee Teasdale

1. APOLOGIES

That apologies be received from Andy Burnham (Mayor of Greater Manchester), Councillor David Molyneux (Wigan), Lynne Ridsdale (Bury), Tom Stannard (Manchester) & Sara Todd (Trafford).

2. APPOINTMENT OF CHAIR 2025/26

That it be noted that Andy Burnham, as the Mayor of Greater Manchester, under Part 5A, section 4 of the Constitution, is the Chair of the GMCA (ex-officio).

3. APPOINTMENT OF VICE-CHAIRS 2025/26

1. That it be noted that City Mayor, Paul Dennett, Deputy Mayor, is automatically appointed as a Vice Chair of the GMCA, under Part 5A, section 4, of the Constitution.

2. That it be noted that that Councillor Mark Roberts is automatically appointed as a Vice Chair of the GMCA, under Part 5A, section 4, of the Constitution.

3. That the appointment of Councillor Bev Craig as a Vice Chair of the GMCA, under Part 5A, section 4, of the Constitution be approved.

4. GMCA CONSTITUTION

That the revised constitution accompanying this report as the Constitution of the GMCA be adopted.

5. APPOINTMENTS TO GREATER MANCHESTER BODIES

1. That the appointments by Greater Manchester Local Authorities of members and substitute members to the Greater Manchester Combined Authority for 2025/26 be noted as follows:

Local Authority	Member	Substitute Member
GMCA	Andy Burnham	-
Bolton	Nicholas Peel (Lab)	Jackie Schofield (Lab)
Bury	Eamonn O'Brien (Lab)	Lucy Smith (Lab)
Manchester	Bev Craig (Lab)	Joanna Midgley (Lab)
Oldham	Arooj Shah (Lab)	Elaine Taylor (Lab)
Rochdale	Neil Emmott (Lab)	Daalat Ali (Lab)
Salford	Paul Dennett (Lab)	Tracy Kelly (Lab)
Stockport	Mark Roberts (Lib Dem)	Jilly Julian (Lib Dem)
Tameside	Eleanor Wills (Lab)	Andrew McLaren (Lab)
Trafford	Tom Ross (Lab)	Liz Patel (Lab)
Wigan	David Molyneux (Lab)	Nazia Rahman (Lab)

2. That the appointment of Sarah Horseman, Interim Deputy Director of Governance & Scrutiny, as the Secretary of the GMCA be approved.

3. That the appointment of the following members to the GMCA Standards Committee for 2025/26 be approved:

	Member	**Local Authority**
1.	Arooj Shah	Oldham (Lab)
2.	Eleanor Wills	Tameside (Lab)
3.	Nick Peel	Bolton (Lab)
4.	Tom Ross	Trafford (Lab)
5.	Mark Roberts	Stockport (Lib Dem)

4. That the appointment of the following members to the GMCA Resources Committee for 2025/26 be approved:

	Member	**Local Authority**
1.	Paul Dennett	Salford (Lab)
2.	Tom Ross	Trafford (Lab)
3.	Eamonn O'Brien	Bury (Lab)
4.	Bev Craig	Manchester (Lab)
5.	Andy Burnham	GMCA (Lab)
6.	David Molyneux	Wigan (Lab)
7.	Mark Roberts	Stockport (Lib Dem)

5. That the appointment of the following members and substitute members to the GMCA Audit Committee for 2025/26 be approved:

	Member	**Local Authority**

1.	Olly Baskerville	Trafford (Lab)
2.	Elliott Moss	Bury (Lab)
3.	Colin McLaren	Oldham (Lab)
4.	Martyn Cox	Bolton (Con)
	Local Authority	**Substitute Member**
1.	Emily Mort	Bolton (Lab)
2.	John Merry	Salford (Lab)

6. That 15 members and 15 substitute members be appointed to the GMCA Waste & Recycling Committee for 2025/26 as follows:

Local Authority	**Member**	**Substitute**
Bolton	Richard Silvester (Lab)	To be confirmed
Bury	Gareth Staple-Jones (Lab)	To be confirmed
	Alan Quinn (Lab)	To be confirmed
Manchester	Lee-Ann Igbon (Lab)	To be confirmed
	Shaukat Ali (Lab)	To be confirmed
Oldham	Ken Rustidge (Lab)	Pamela Byrne (Con)
Rochdale	Aasim Rashid (Lab)	To be confirmed
Salford	Paul Heilbron (Lib Dem)	Arnold Saunders (Con)
	Barbara Bentham (Lab)	To be confirmed
Stockport	Jake Austin (Lib Dem)	Grace Baynham (Lib Dem)
Tameside	Liam Billington (Con)	To be confirmed
	Laura Boyle (Lab)	To be confirmed
Trafford	Dylan Butt (Con)	Simon Lepori (Lib Dem)

	Stephen Adshead (Lab)	To be confirmed
	Sue Maitland (Lab)	To be confirmed
Wigan	N/A	

7. That the appointment of the Mayor of Greater Manchester to the Bee Network Committee for 2025/26 be noted.

8. That Tom Ross (Lab) (Trafford) be appointed, to act as the substitute member for the Mayor of Greater Manchester, to the Bee Network Committee for 2025/26.

9. That Eamonn O'Brien (Lab) (Bury) be appointed to act as the GMCA member on the Bee Network Committee member for 2025/26, and that Neil Emmott (Lab) (Rochdale) be appointed to act as GMCA substitute member on the Bee Network Committee for 2025/26.

10. That the Bee Network Committee be requested to appoint five members from the Committee (4 Labour and 1 Conservative) to the Greater Manchester Accessible Transport Ltd (GMATL) Board.

11. That the appointments to the Bee Network Committee by the 10 GM Local Authorities for 2025/26, be noted, as follows:

Local Authority	**Member**	**Substitute**
Bolton	Hamdi Khurram (Lab)	Sean Fielding (Lab)
Bury	Alan Quinn (Lab)	Gareth Staples-Jones (Lab)
Manchester	Tracey Rawlins (Lab)	Anthony McCaul (Lab)

Oldham	Joshua Charters (Lab)	Chris Goodwin (Lab)
Rochdale	Phil Burke (Lab)	To be confirmed
Salford	Paul Dennett (Lab)	Mike McCusker (Lab)
Stockport	Grace Baynham (Lib Dem)	Michaela Meikle (Lib Dem)
Tameside	Stephen Homer (Lab)	Jacqueline Owen (Lab)
Trafford	Aidan Williams (Lab)	Stephen Adshead (Lab)
Wigan	Paul Prescot (Lab)	John Vickers (Lab)

12. That it be noted that the Mayor will appoint up to 4 additional members to the GMCA Bee Network Committee.

13. That 20 members and 20 substitute members be appointed to the GMCA Overview & Scrutiny Committee for 2025/26 as follows:

Local Authority	**Member (x20)**	**Substitute Pool (x20)**
Bolton	John Walsh (Con)	Nadim Muslim (Con)
	Peter Wright (Independent)	Mohammed Ayub (Lab)
Bury	Russell Bernstein (Con)	Martin Hayes (Lab)
	Imran Rizvi (Lab)	Gavin McGill (Lab)
Manchester	John Leech (Lib Dem)	Alan Good (Lib Dem)
	Mandie Shilton-Godwin (Lab)	Olusegun Ogunbambo (Lab)
	Basil Curley (Lab)	Basat Sheik (Lab)
Oldham	Colin McLaren (Lab)	Louie Hamblett (Lib Dem)

	Ken Rustidge (Lab)	Graham Shuttleworth (Lab)
Rochdale	Terry Smith (Lab)	Aiza Rashid (Lab)
	Dylan Williams (Lab)	Mohammad Arshad (Lab)
Salford	Lewis Nelson (Lab)	Maria Brabiner (Lab)
	Tony Davies (Lab)	Neil Reynolds (Lab)
Stockport	Helen Hibbert (Lab)	Rachel Wise (Lab)
Tameside	Sangita Patel (Lab)	Michael Smith (Lab)
	David Sweeton (Lab)	Christine Beardmore (Lab)
Trafford	Shaun Ennis (Lib Dem)	Nathan Evans (Con)
	Will Jones (Lab)	Jill Axford (Lab)
Wigan	Samantha Brown (Lab)	Debra Wailes (Lab)
	Mary Callaghan (Lab)	Fred Walker (Lab)

14. That the Portfolio Lead for Culture be appointed to the GM Culture & Social Impact Fund Committee.

15. That the appointments made by the GM Local Authorities to the GM Culture & Social Impact Fund Committee for 2025/26 be approved as follows:

Local Authority	**Member**	**Substitute Member**
GMCA Portfolio Lead	Neil Emmott	
Bolton	Nadeem Ayub (Lab)	Karen Hon (Lab)
Bury	Charlotte Morris (Lab)	Michael Rubinstein (Lab)
Manchester	Tim Whiston (Lab)	Leslie Bell (Lab)
Oldham	Peter Dean (Lab)	Aftab Hussain (Lab)
Rochdale	Janet Emsley (Lab)	To be confirmed
Salford	Hannah Robinson-	Joshua Brooks (Lab)

	Smith (Lab)	
Stockport	Dan Oliver (Lib Dem)	Jilly Julian (Lib Dem)
Tameside	Leanne Feeley (Lab)	Hugh Roderick (Lab)
Trafford	Eve Parker (Lab)	Rose Thompson (Lab)
Wigan	Paul Prescott (Lab)	Keith Cunliffe (Lab)

16. That the Portfolio Lead for Green City Region be appointed to the Green City Region Board.

17. That the appointments to the Green City Region Board as nominated by the 10 GM Local Authorities for 2025/26 be approved as follows:

Local Authority	**Member**
GMCA Portfolio Lead	Tom Ross (Lab)
Bolton	Richard Silvester (Lab)
Bury	Gareth Staple-Jones (Lab)
Manchester	Tracey Rawlins (Lab)
Oldham	Abdul Jabbar (Lab)
Rochdale	Tricia Ayrton (Lab)
Salford	Mike McCusker (Lab)
Stockport	Jake Austin (Lib Dem)
Tameside	Laura Boyle (Lab)
Trafford	Aidan Williams (Lab)
Wigan	Paul Prescott (Lab)

18. That the GMCA Green-City Region Portfolio Leader be appointed to the Greater Manchester Green City Region Partnership Board for 2025/26.

19. That the Portfolio Lead for Housing First be appointed to the GMCA Homelessness Board.

20. That the appointments to the Greater Manchester Homelessness Board as nominated by the 10 GM Local Authorities for 2025/26 be approved as follows:

Local Authority	Member
GMCA Portfolio Lead	Paul Dennett (Lab)
Bolton	Sean Fielding (Lab)
Bury	Clare Cummins (Lab)
Manchester	Joanna Midgely (Lab)
Oldham	Holly Harrison (Lab)
Rochdale	To be confirmed
Salford	Tracy Kelly (Lab)
Stockport	Jake Austin (Lib Dem)
Tameside	Andrew McLaren (Lab)
Trafford	George Devlin (Lab)
Wigan	Susan Gambles (Lab)

21. That the Portfolio Lead for Children & Young People be appointed to the GMCA Children's Board.

22. That the appointments to the GMCA Children's Board as nominated by the 10 GM Local Authorities for 2025/26 be approved as follows:

Local Authority	Member
GMCA Portfolio Lead	Mark Roberts (Lib Dem)
Bolton	Martin Donaghy (Lab)
Bury	Lucy Smith (Lab)
Manchester	Julie Reid (Lab)
Oldham	Shaid Mushtaq (Lab)
Rochdale	Rachel Massey (Lab)
Salford	Jim Cammell (Lab)
Stockport	Wendy Meikle (Lib Dem)
Tameside	Teresa Smith (Lab)

Trafford	Karina Cater (Lab)
Wigan	Dane Anderton (Lab)

23. That the appointments from the GM Local Authorities to the Clean Air Charging Authorities Committee for 2025/26 be noted as follows:

Local Authority	Member	Substitute
Bolton	Richard Silvester (Lab)	To be confirmed
Bury	Alan Quinn (Lab)	Gary Staples-Jones (Lab)
Manchester	Tracey Rawlins (Lab)	Anthony McCaul (Lab)
Oldham	Abdul Jabbar (Lab)	Elaine Taylor (Lab)
Rochdale	Trisha Ayrton (Lab)	To be confirmed
Salford	Mike McCusker (Lab)	Jane Hamilton (Lab)
Stockport	Jake Austin (Lib Dem)	Grace Baynham (Lib Dem)
Tameside	Laura Boyle (Lab)	Jacqueline Owen (Lab)
Trafford	Aidan Williams (Lab)	Stephen Adshead (Lab)
Wigan	Paul Prescott (Lab)	Samantha Brown (Lab)

24. That the Portfolio Leader for Clean Air be appointed to the Air Quality Administration Committee.

25. That the appointments from the GM Local Authorities to the Air Quality Administration Committee for 2025/26 be noted as follows:

Local Authority	Member	Substitute
GMCA	Eamonn O'Brien	
Bolton	Richard Silvester (Lab)	To be confirmed
Bury	Alan Quinn (Lab)	Gary Staples-Jones (Lab)
Manchester	Tracey Rawlins (Lab)	Anthony McCaul (Lab)
Oldham	Abdul Jabbar (Lab)	Elaine Taylor (Lab)
Rochdale	Tricia Ayrton (Lab)	To be confirmed
Salford	Mike McCusker (Lab)	Jane Hamilton (Lab)
Stockport	Jake Austin (Lib Dem)	Grace Baynham (Lib Dem)
Tameside	Laura Boyle (Lab)	Jacqueline Owen (Lab)
Trafford	Aidan Williams (Lab)	Stephen Adshead (Lab)
Wigan	Paul Prescott (Lab)	Samantha Brown (Lab)

26. That the appointments from the GM Local Authorities to the GM Clean Air Scrutiny Committee for 2025/26 be noted as follows:

Local Authority	Member	Substitute
Bolton	Martin Donaghy (Lab)	Shafaqat Shaikh (Lab)
Bury	Elliot Moss (Lab)	To be confirmed
Manchester	Mandie Shilton Godwin (Lab)	To be confirmed
Oldham	Graham Shuttleworth (Lab)	Junaid Hussain (Lab)
Rochdale	Tom Besford (Lab)	To be confirmed
Salford	John Mullen (Lab)	Stuart Dickman (Lab)

Stockport	Frankie Singleton (Lib Dem)	Jeremy Meal (Lib Dem)
Tameside	David Sweeton (Lab)	Christine Beardmore (Lab)
Trafford	Jill Axford (Lab)	David Jarman (Lab)
Wigan	Christine Roberts (Lab)	To be confirmed

27. That the appointments from the GM Local Authorities to the Police Fire and Crime Panel for 2025/26 be noted as follows:

Local Authority	**Member**	**Substitute**
Bolton	Rabiya Jiva (Lab)	Abdul Atcha (Lab)
Bury	Sandra Walmsley (Lab)	Ummrana Farooq (Lab)
Manchester	Garry Bridges (Lab)	Rabnawaz Akbar (Lab)
Oldham	Aftab Hussain (Lab)	Holly Harrison (Lab)
Rochdale	Janet Emsley (Lab)	To be confirmed
Salford	Barbara Bentham (Lab)	Gina Reynolds (Lab)
Stockport	Dan Oliver (Lib Dem)	Helen Foster-Grime (Lib Dem)
Tameside	Stephen Homer (Lab)	Jacqueline Owen (Lab)
Trafford	Rose Thompson (Lab)	Simon Thomas (Lab)
Wigan	Kevin Anderson (Lab)	Yvonne Klieve (Lab)

28. That the appointments from the GM Local Authorities to the Police Fire and Crime Steering Group for 2025/26 as follows:

Local Authority	**Member**
Bolton	Rabiya Jiva (Lab)
Bury	Sandra Walmsley (Lab)
Manchester	Garry Bridges (Lab)
Oldham	Aftab Hussain (Lab)
Rochdale	Janet Emsley (Lab)

Salford	Barbara Bentham (Lab)
Stockport	Dan Oliver (Lib Dem)
Tameside	Stephen Homer (Lab)
Trafford	Rose Thompson (Lab)
Wigan	Kevin Anderson (Lab)

29. That the Portfolio Holder for Healthy Lives be appointed to the GM Integrated Care Partnership Board.

30. That the appointments from GM Local Authorities to the GM Integrated Care Partnership Board be noted as follows:

Local Authority	Member	Substitute
GMCA	GM Mayor	
Bolton	Sean Fielding (Lab)	Jackie Schofield (Lab)
Bury	Tamoor Tariq (Lab)	Eamonn O'Brien (Lab)
Manchester	Bev Craig (Lab)	Thomas Robinson (Lab)
Oldham	Barbara Brownridge (Lab)	Elaine Taylor (Lab)
Rochdale	Daalat Ali (Lab)	To be confirmed
Salford	John Merry (Lab)	Mishal Saeed (Lab)
Stockport	Keith Holloway (Lib Dem)	Helen Foster-Grime (Lib Dem)
Tameside	Eleanor Wills (Lab)	Tafheen Sharif (Lab)
Trafford	Jane Slater (Lab)	Tom Ross (Lab)
Wigan	Keith Cunliffe (Lab)	David Molyneux (Lab)

31. That it be noted that the Mayor of Greater Manchester be appointed to the GM Business Board.

32. That Arooj Shah (Lab) (Oldham), Bev Craig (Lab) (Manchester) and Eamonn

O'Brien (Lab) (Bury) be appointed to the Greater Manchester Business Board (formerly Local Enterprise Partnership) for 2025/26.

33. That Stephen Adshead (Lab) (Trafford) be appointed, and Aiden Williams (Lab) (Trafford) be appointed as the substitute member to act as the GMCA's appointment to the Transport for the North Audit & Governance Committee.

34. That Paul Prescott (Lab) (Wigan) be appointed, and Colin McLaren (Lab) (Oldham) be appointed as the substitute member to act as the GMCA's appointment to the Transport for the North Scrutiny Committee.

35. That Councillors Eleanor Wills (Lab) (Tameside), Bev Craig (Lab) (Manchester), Nazia Rehman (Lab) (Wigan), Arooj Shah (Lab) (Oldham) and Liz Patel (Lab) (Trafford) be appointed to the Growth Company Board for 2025/26.

6. SCHEDULE OF MEETINGS - 2025/26

That the following schedule of meetings for 2025/26 be noted:

2025

22 August 2025 (replacing 25 July meeting)
26 September 2025
7 November 2025 (replacing 31 October meeting)
28 November 2025
13 December 2025

2026

30 January 2026
13 February 2026
27 February 2026 (if required)
27 March 2026
27 May 2026
26 June 2026

7. CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were none.

8. DECLARATIONS OF INTEREST

There were none.

a) MINUTES OF THE GMCA MEETING HELD ON 30 MAY 2025

That the minutes of the meeting of the GMCA held on 30 May 2025 be approved as a correct record.

9. MINUTES OF THE BEE NETWORK COMMITTEE HELD ON 29 MAY 2025

That the proceedings of the meeting of the GMCA Bee Network Committee held on 29 May 2025 be noted.

a) ADOPTING A NEW GREATER MANCHESTER STRATEGY

1. That the draft Greater Manchester Strategy be approved for adoption.

2. That the draft Greater Manchester Strategy Performance Framework be approved.

3. That the proposed next steps with the intention to develop a Delivery Plan in coming months be noted.

a) GREATER MANCHESTER VOLUNTARY, COMMUNITY, FAITH AND SOCIAL ENTERPRISE ACCORD: UPDATE AND FORWARD STRATEGY

1. That the challenges outlined in the report, faced by many VCFSE organisations at this time, and the resulting risks to delivery of the Greater Manchester Strategy ambition, including programmes led by GMCA, its partners and constituent local authority members, be noted.

2. That the proposed VCFSE Accord Delivery Plan for 2025/26 be noted.

3. That the proposed forward strategy for GMCA collaboration with the VCFSE sector be endorsed.

4. That the comments highlighted by the Chair of the Greater Manchester VCFSE Leadership Group be received

5. That the GMCA record its thanks to the Greater Manchester VCFSE Leadership Group for their work on the forward strategy.

b) RACE EQUITY FRAMEWORK: IMPLEMENTATION UPDATE AND FUTURE AREAS OF FOCUS

1. That the collective progress in implementing the Race Equity Framework be noted.

2. That the collective key deliverables for the next 12 months be approved.

3. That the GMCA will continue to lead, support and challenge implementation of the framework within their organisations and Portfolios, and champion racial equity at every opportunity.

a) DELIVERING BETTER BUS SERVICES FOR GREATER MANCHESTER

1. That the report and the publication of the 'Delivering Better Bus Services for Greater Manchester – report on early results, June 2025' be noted.

2. That it be noted that the National Audit Report will be shared with members of the GMCA.

3. That officers be requested to submit a further update to the GMCA in due course.

4. That endorsement of the network review schedule by the Bee Network Committee be noted.

5. That the GMCA record its thanks to Bee Network officers for the route changes that have been made to date to improve the network.

b) CITY REGION SUSTAINABLE TRANSPORT SETTLEMENT REPRIORITISATION STRATEGY

1. That the current position in relation to the transport infrastructure pipeline be noted.

2. That the proposals for the reprioritisation of CRSTS1 capital funding, as detailed within Section 3 of the report, be approved.

3. That the proposals for the allocation of CRSTS1 revenue funding for 2025/26, as set out in section 3 of the report, be approved.

4. That the proposals for additional Highways Maintenance funding, as set out in Section 4 of the report, be approved.

5. That the proposals to review arrangements for Highways Network Management, as set out in Section 4 of the report, be noted.

6. That the proposed list of prioritised schemes to support the delivery of the Integrated Pipeline, detailed in Section 5 and Appendix 1 of the report, be approved.

7. That the proposed list of prioritised schemes for the receipt of funding to support the delivery of the Bee Network, detailed in Section 6 and Appendix 2 of the report, be approved.

8. That the outline proposals for the funding to support the delivery of Active Travel improvements, set out in Section 7 of the report, be noted and that officers be requested to submit detailed proposals on the prioritisation of these allocations to the next meeting of the GMCA.

9. That the proposals in relation to the Potential Capital to Revenue 'switch', as set out in Section 8 of the report, be noted.

10. That the allocation of the of the additional CRSTS1 revenue funding, set out in Section 9 of the report, be approved.

11. That the next steps, as set out in Section 10 of the report, be approved.

12. That it be noted that a drawdown of capital funding of 15% of the budgeted cost for each scheme, detailed in Appendix One and Two of the report, has been sought from the Bee Network Committee, subject to the approval of Recommendations 5 and 6 to facilitate the immediate progression of these schemes.

13. That it be noted that a drawdown of capital funding totalling £10.2m for Local Authority Highways Maintenance, which represents the portion of the overall £25m allocation, detailed in Section 4 of this report, derived from headroom in the CRSTS1 pipeline, has been sought from the Bee Network Committee, subject to the approval of Recommendation 4.

a) RE-COMMISSIONING OUR PASS EXCLUSIVES: ELIMINATING COST BARRIERS FOR YOUNG PEOPLE TO ACCESS CULTURAL, LEISURE AND SOCIAL ACTIVITIES

1. That the update regarding promotion of Our Pass and the Exclusives offer be noted.

2. That it be noted that the completed impact assessments show that areas relevant to the Our Pass Promotion and Exclusives contract show emphatically positive impacts overall. There were no negative impacts in the areas reviewed, with

no need for caveats or mitigations to make this offer worthwhile to young people in Greater Manchester.

3. That the proposals for re-commissioning, as set out in this report, be endorsed.

4. That, Paul Dennett, Deputy Mayor of Greater Manchester, acting in place of the Mayor, agreed that the Exclusives offer should continue and the approach to re-commissioning being taken by officers.

5. That, Paul Dennett, Deputy Mayor of Greater Manchester, acting in place of the Mayor, delegated authority to the Group Chief Finance Officer (in consultation with the Chief Executive Officer Lead and Portfolio Lead for Education, Skills and Work) to approve the award of the new contract and any post-award.

a) IMPROVING RENTING STANDARDS AND ENFORCEMENT ACROSS GREATER MANCHESTER

1. That the three proposed areas of focus for the implementation of the Property Check be approved and that the £1 million for implementation from the Housing First retained business rates 2025/26 allocation be noted.

2. That officers be requested to explore the possibility of Greater Manchester becoming a pilot area for the national landlord database with Greater Manchester councils and government officials.

3. That the update on the launch of the Good Landlord Charter be noted.

4. That the use of Retained Business Rates, that have already been committed to Housing First in 2025/26, should a decision be made to extend the Good Landlord Charter Implementation Unit contract, as set out in paragraph 3.4, be approved.

5. That authority be delegated to the GMCA Managing Director to make operational decisions regarding the future development of the Good Landlord Charter, with decisions on accreditation being taken in consultation with the GMCA Solicitor and Monitoring Officer and other decisions being in consultation with the Good Landlord Charter Board, as set out in paragraph 3.6, of the report.

6. That the successful outcomes of the Good Landlord Scheme Trainee Programme and PRS Pathfinder Project be noted.

b) HEALTHY HOMES SERVICES IN GREATER MANCHESTER: SUPPORTING LOCAL AUTHORITIES AND THE FIRST FALLS PREVENTION PILOT

1. That the contents of the report be noted.

2. That the Housing Assistance Policy template be endorsed.

3. That the GMCA supports the proposal for the upcoming First Falls Prevention Pilot.

c) GM BROWNFIELD HOUSING FUND: ORIGINAL BROWNFIELD HOUSING FUND REVIEW, 2025/26 PROGRAMME AND PRIORITISATION METHODOLOGY

1. That the prioritisation methodology for allocating additional Brownfield funding to schemes in the Year 3 Programme, be approved.

2. That the review of the Original Brownfield Housing Fund programme be noted.

3. That the project variations and new funding allocation, as set out in Appendix 1, be approved.

4. That the review of the Original Brownfield Housing Fund programme be noted.

5. That authority be delegated to the Group Chief Executive, in consultation with the Portfolio Lead for Housing, to approve urgent variations to existing funding from the Greater Manchester Housing Investment Loans Fund and approve new funding and urgent variations to existing funding from the Brownfield Housing Fund, in the period 28 June 2025 to 21 August 2025.

6. That authority be delegated to the Group Chief Finance Officer, in consultation with the GMCA Solicitor and Monitoring Officer to prepare and effect the necessary legal agreements.

a) STOCKPORT MAYORAL DEVELOPMENT CORPORATION (MDC) DELIVERY PLAN 2025-2030

1. That the Stockport Town Centre West Mayoral Development Corporation's Strategic Business Plan 2025-2030 (Appendix A) be approved.

That the Stockport Town Centre West Mayoral Development Corporation's Action Plan 2025-2030 (Appendix B) be approved.

b) WESTERN GATEWAY: PROPOSED MAYORAL DEVELOPMENT ZONE

1. That the designation of a Mayoral Development Zone, known as The Western Gateway Development Zone (WGDZ), be approved.

2. That the proposed area of the WGDZ, as indicated in Map 1 attached at Appendix 1, be approved.

3. That authority be delegated to the Group Chief Executive, to agree appropriate representation on the Board, in consultation with Salford and Trafford Council.

4. That the use of the existing Salford and Trafford Infrastructure Board will act as the shadow board until the new WGDZ Board gets approval.

5. That the principles of the strategic investment plan and development strategy for the MDZ, be noted and agreed, as set out in paragraphs 5.2-5.6 of the report, which the WGDZ Board will oversee and submit to the GMCA for approval.

That officer be requested to submit future updates on delivery progress on the WGDZ to the GMCA.

c) PROPOSED OLD TRAFFORD REGENERATION AREA MAYORAL DEVELOPMENT CORPORATION (MDC)

1. That the creation of an MDC for the regeneration of Old Trafford Regeneration area be approved, in principle.

2. That the undertaking a consultation exercise by the Mayor, in respect of the designation of a Mayoral Development Corporation for the Old Trafford Regeneration area, be endorsed.

3. That it be noted that if the principle of an MDC and consultation were approved, GMCA officers will explore with Trafford Council detailed options for an MDC to be created for the Old Trafford Regeneration area, with these matters to be the subject of further reports in due course.

4. That it be noted that if the principle of an MDC and consultation are approved it is proposed that contact will be made with the relevant Government department to outline proposals for the Old Trafford Regeneration MDC and obtain support for the proposed MDC.

5. That officers be requested to submit a further report to the GMCA setting out the outcome of the consultation and further investigation work.

6. That, Paul Dennett, Deputy Mayor of Greater Manchester, acting in the place of the Mayor, agreed in principle, to the creation of an MDC for the regeneration of the Old Trafford Regeneration area.

7. That, Paul Dennett Deputy Mayor of Greater Manchester, acting in the place of the Mayor, approved the undertaking of a consultation exercise, as described above and in this report.

8. That it be noted that Old Trafford Cricket Club would also be engaged, as a valuable partner organisation on the development of the proposed MDC.

a) GREATER MANCHESTER INVESTMENT FRAMEWORK: CONDITIONAL PROJECT APPROVAL

1. That a loan of up to £3,500,000 to P. Fahey and Sons (U.K.) Limited be approved.

2. That an amendment to a loan provided to ClearCycle Ltd be approved.

3. That authority be delegated to the Group Chief Executive and Group Chief Finance Officer, in consultation with the Portfolio Lead for Investment and Resources, to approve projects for funding and agree urgent variations to the terms of funding in the period 28 June March to 21 August 2025.

4. That authority be delegated to the Group Chief Finance Officer and the Group Solicitor and the Group Solicitor and Monitoring Officer to review the due diligence information in respect of the above investments, and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the investments, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of these.

10. GMCA CAPITAL OUTTURN 2024/25

1. That the 2024/25 actual outturn capital expenditure of £598.0m compared to the forecast position presented to GMCA on 7 February 2025 of £631.6m be noted.
2. That the great work being undertaken in the region by Project Skyline be noted.

11. GMCA REVENUE OUTTURN 2024/25

1. That it be noted that the Mayoral General Budget provisional revenue outturn position for 2024/25 was breakeven after planned transfer to earmarked reserves.

2. That it be noted that the GMCA General Budget provisional revenue outturn position for 2024/25 was breakeven after planned transfer to earmarked reserves.

3. That it be noted that the Mayoral General – GM Fire & Rescue provisional revenue outturn position for 2024/25 was breakeven after a transfer of revenue funding to capital.

4. That it be noted that the Waste and Resourcing provisional revenue outturn position for 2024/25 was breakeven after a transfer from reserve of £18.7m.

5. That it be noted that the GMCA Transport and TfGM provisional revenue outturn positions for 2024/25 were breakeven after transfers between earmarked reserves.

6. That it be noted that the final position was subject to the submission of the audited accounts to be reported to the GMCA Audit Committee.

12. GREATER MANCHESTER INVESTMENT FRAMEWORK: CONDITIONAL PROJECT APPROVAL

That the report be noted.

13. STOCKPORT MAYORAL DEVELOPMENT CORPORATION (MDC) ANNUAL ACTION PLAN 2025 - 2026

That the report be noted.

A link to the full agenda and papers can be found here: https://www.gmcameetings.co.uk/meetings/meeting/724/greater_manchester_combined_authority

This decision notice was issued **Tuesday 30 July 2019** on behalf of Julie Connor, Secretary to the Greater Manchester Combined Authority, Churchgate House, 56 Oxford Street, Manchester M1 6EU. The deadline for call in of the attached decisions is 4.00pm on FIELD_CALLIN_EXPIRY

Call-In Process

In accordance with the scrutiny procedure rules, these decisions would come into effect five days after the publication of this notice unless before that time any three members of the relevant Overview and Scrutiny Committee decides to call-in a decision.

Members must give notice in writing to the Chief Executive that they wish to call-in a decision, stating their reason(s) why the decision should be scrutinised. The period between the publication of this decision notice and the time a decision may be implemented is the 'call-in' period.

Decisions which have already been considered by an Overview and Scrutiny Committee, and where the GMCA's decision agrees with the views of the Overview and Scrutiny Committee may not be called in.

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank