

Health Scrutiny

22nd June 2022

Transitioning to the new Integrated Care System, And Bury Integrated Care Partnership priorities.

Will Blandamer - Executive Director Health and Adult Care – Bury Council
- Deputy Accountable Officer - Bury CCG
- Designate Deputy Place Based Lead

1. Health and Care Partnership Working in Bury

- current

- Joined up working between Council and CCG – the commissioners – joint appointments, shared budget, integrated teams
- Joined up working between NHS providers, voluntary sector, and adult care – e.g neighbourhood teams
- Our key NHS providers are:
 - Northern Care Alliance – particularly Fairfield and also community health services
 - Pennine Care – specialist mental health provider
 - Manchester Foundation Trust – particularly North Manchester Hospital
 - GP services
- We also work closely with the voluntary and community sector, the Hospice, Healthwatch and building strong partnerships with providers of adult social care.
- The quality of the partnership work was demonstrated in the pandemic
- Across GM the Councils and the NHS have a long history of GM wide working, formalised through the health and care devolution agreement in 2016

2. NHS Changes Kings Fund Animation

- <https://www.kingsfund.org.uk/audio-video/how-does-nhs-in-england-work>

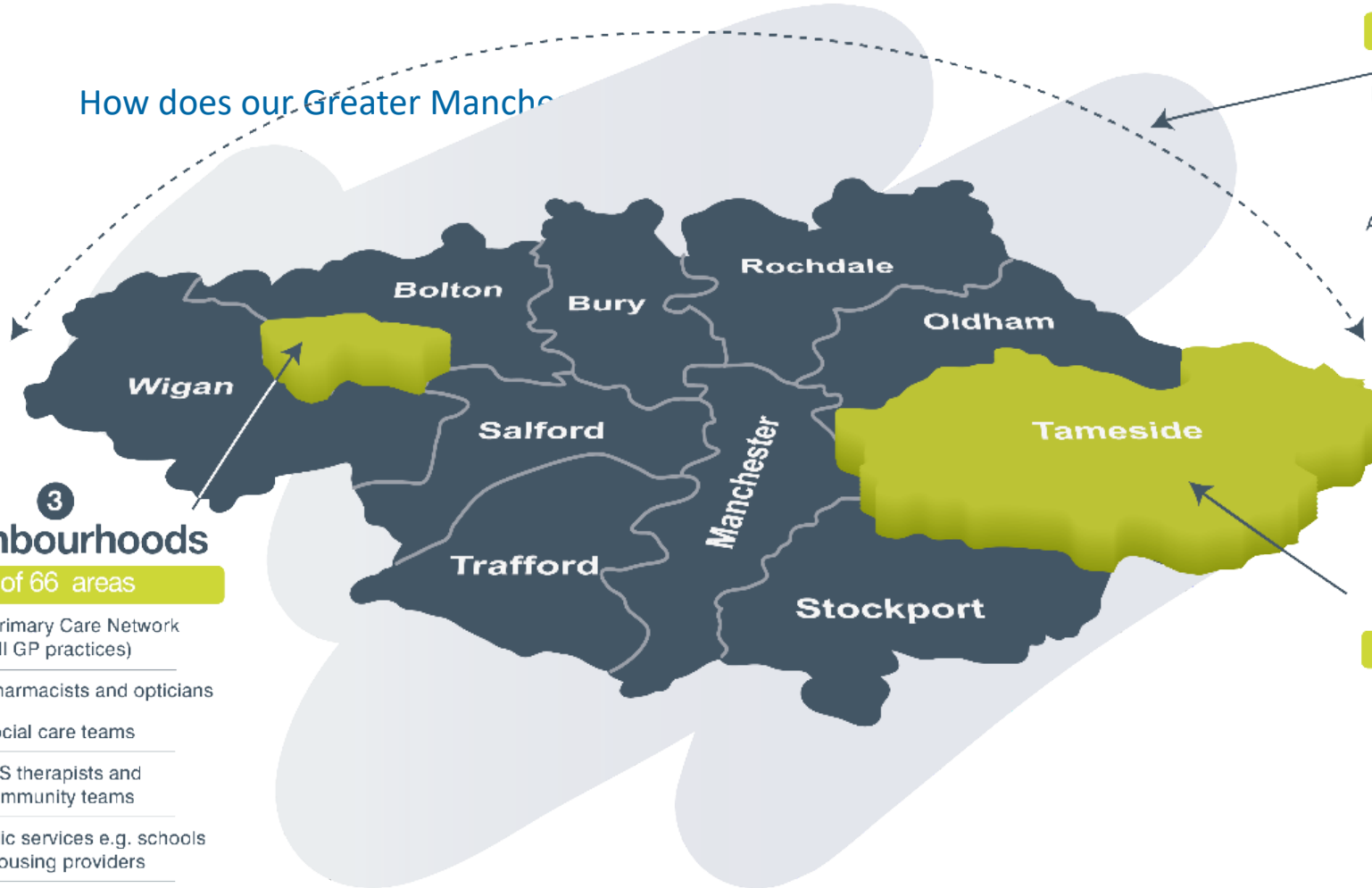
3. So...

- On 1st July NHS Bury CCG ceases to exist and its (and the other 9 CCG) duties are taken on by NHS Greater Manchester
- The leadership team of NHS GM is being assembled, including Chair (Sir Richard Lees), Chief Executive (Mark Fisher), and Medical Director (Dr Manisha Kumar – GP from Rusholme)
- NHS GM is one organisation in what will be the wider GM Integrated Care System – including provider trusts, councils, voluntary sector, the Combined Authority and others.
- Nearly all CCG staff will transfer employment to the new organisation on 1/7/22.
- The new organisation is committed to working at 3 levels – GM wide, locality, and neighbourhood working.

Operating at 3 levels to

- Help the NHS to support broader social and economic development
- Improve population health and healthcare
- Tackle unequal outcomes and access
- Enhance productivity and value for money

How does our Greater Manchester



1 Across Greater Manchester system

2.8 million people

- Greater Manchester Integrated Care Partnership Board
- NHS Greater Manchester Integrated Care
- Provider Collaboratives - All NHS Trusts (Provider Federation Board) and all Primary Care (Primary Care Board)
- Greater Manchester Combined Authority
- Health Innovation Manchester
- Social care providers
- Voluntary, community and social enterprise sector

2 Local place

1 of 10 places

- Local Integrated Care Partnership Board
- Council
- Social care providers
- NHS Trust(s)
- Primary Care
- Healthwatch
- Voluntary, community and social enterprise sector

3 Neighbourhoods

1 of 66 areas

- Local Primary Care Network (all GP practices)
- Dentists, pharmacists and opticians
- Social care teams
- NHS therapists and community teams
- Other public services e.g. schools & housing providers
- Voluntary, community and social enterprise sector

5. Place Based Lead

- Convening the place based integrated care partnership, facilitate priority setting, strategic alignment and decision making between organisations across multiple sectors
- Being the accountable officer for delegations from GM NHS Integrated Care to the place-based partnership
- Being a member of the wider system leadership team, and therefore have influence over NHS financial resource allocation across Greater Manchester and specifically within the locality
- Lead the GM NHS IC employed team, and work with partner organisations to develop and support a 'one team' approach including purposeful arrangements for effective clinical and professional care leadership across place
- Listening to the voice of our communities
- Being responsible for the management and deployment of people that are allocated from both GM NHS IC and wider partners to form the place based integrated care team
- Ensuring that partners work together to deliver on required outcomes and agreed ambitions

6. Bury Integrated Care Partnership

- We have been in transition to a new set of working arrangements

The Bury Integrated Care Partnership - System Arrangements

Let's Do It – Strategy for the Borough to 2030

Team Bury and
Neighbourhood
Boards

Health and Well
Being Board

Borough Wide
Partnerships

System Enabling Groups

- IM&T
- IG
- Estates
- Business intelligence and analytics
- Communication and engagement

Health
Scrutiny

Bury Council

System Strategic
Finance Group

Population Health
System Board

System Quality,
Assurance
Committee

Strategic
Workforce Group

The Bury Locality Plan

Bury Locality Board

NHS Partners including
providers and GM Integrated
Care Board

Borough Wide
Clinical and
Professional
Senate

Bury GP
Collaborative

Bury
Childrens
Strategic
Partnership
Board

Bury Integrated
Delivery Collaborative
Board

Operational
Assurance
Committee

Neighbour'd
Working
Development
Group

5 Integrated
Neighbourh
ood Teams

Transfo'mat'n
Portfolio

8. Bury's objectives: Bury 2030 ('Lets Do It') and Bury Locality Plan

- Step Change in Population Health and in addressing health inequality
- Residents in control of their health and well being, and connected to communities
- People in control of how health and care services are organised around them
- Services delivered closer to home/in home where possible – home first
- Focus on services that are planned and preventative rather than unplanned and reactive
- Front line staff working together in 5 Neighbourhood teams in health & care, and on the same spatial footprint with wider public services, and with communities
- Clinical/professional leadership, political and managerial leadership working together for the residents of Bury
- Collaboration at a NE Sector & across GM where required to transform hospital wide services
- Timely and effective access pathways for more specialist health and care services
- Costs controlled by earlier intervention, prevention, and the strengths within people, families, communities

9. Neighbourhood Working and Public Service Reform

Let's Do It – The Strategy for the Borough to 2030.

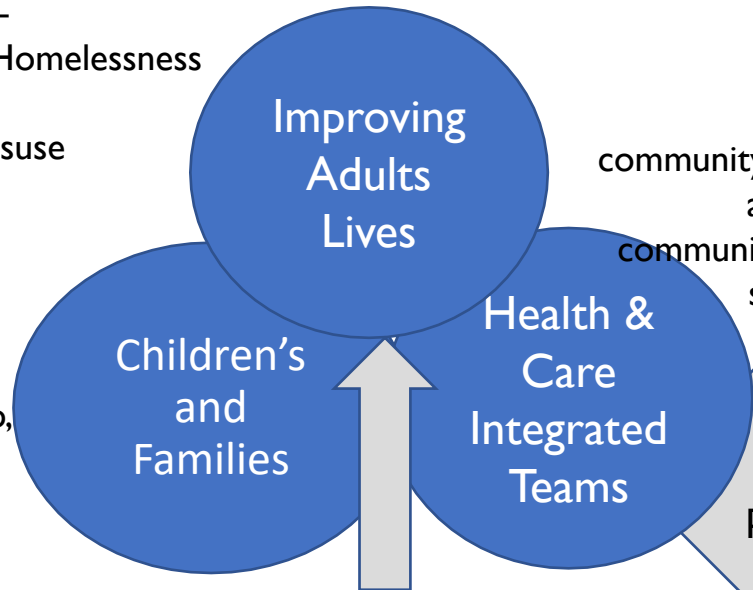
“achieving faster economic growth than the national average, with lower than national average levels of deprivation”
“we will work collectively to give everyone the encouragement and support to play their part (and) joining together the delivery of all public services as one

The way we organise ourselves for case management

Neighbourhood Team/System Working

e.g Housing –
STH; PRS & Homelessness
GMP
Substance misuse

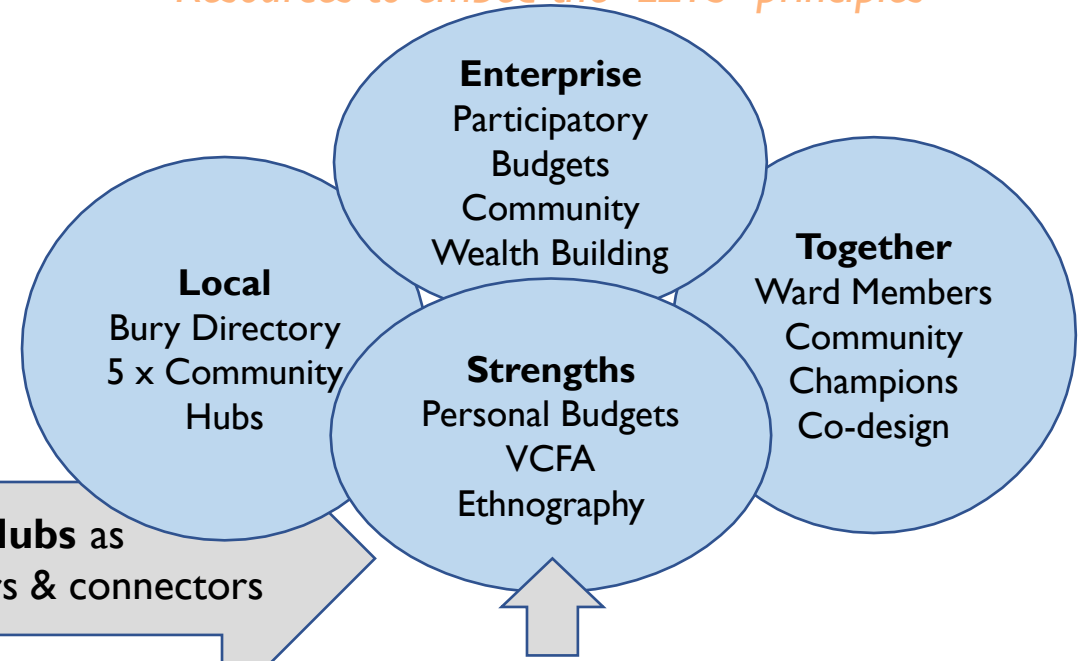
e.g Early Help,
Schools,
Social Care
Youth Justice



e.g primary care,
community health services,
adult social care,
community mental health,
social prescribing

The way we engage people & communities in a place

Resources to embed the “LETS” principles



Community Hubs as
place-based co-ordinators & connectors

Led by neighbourhood data profiles & case risk stratification:

- Join up of universal and targeted public services
- Unlocking multi-agency cases of discrete cohorts of risk
- Targeted intervention to prevent spiralling risk/demand

Led by neighbourhood asset maps & community fora:

- A focus on socio, economic, and health inequalities
- Nurturing local assets / resources eg residents groups
- Co-design with & engagement of communities

10. Key priorities

- Key Strategic Boards
 - Urgent Care Board
 - Elective Care Recovery/Cancer Care Board
 - Mental Health and Well Being Board
 - Childrens Strategic Partnership Board
 - Learning Disabilities Partnership
 - Health and Well Being Board
- Community/Neighbourhood Services;
 - Primary Care sustainability
 - Community Services
 - Adult social Care
 - Neighbourhood working and connection to wider public services and economic opportunity
- New pathways e.g frailty. Virtual wards etc
- Key enablers – Digital, workforce, estate
- Key characteristics – asset based, inclusive, inequalities
- Key outcomes - Financial sustainability – NHS and Council, improved outcomes
- New secondary care pathways