

Meeting:			
Meeting Date	20 September 2022	Action	Approve
Item No.		Confidential	No
Title	Mental Health Strategy and associated Delivery Plan		
Presented By	Adrian Crook and Donan Kelly		
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Executive Summary
<p>The Mental Health Strategy offers a series of recommendations with a supporting evidence base, further to a review of Bury's mental health services. The associated Delivery Plan provides guidance and the required actions to deliver the strategy's recommendations along with a timescale for doing so.</p> <p>The development of the Mental Health Strategy and Delivery Plan for the Bury Locality has been set against the establishment of NHS Greater Manchester Integrated Care. The strategy and plans are one part of the complex landscape in GM, where many parts are brought together and will require the system to work together, differently than in the past in order to to transform whole pathways of care to deliver better care for local populations.</p>
Recommendations
<p>The Bury Locality Board are recommended to receive and approve these documents, the implementation of which will be overseen by the Bury Integrated Delivery Collaborative.</p>

Links to Strategic Objectives	
SO1 - To support the Borough through a robust emergency response to the Covid-19 pandemic.	<input type="checkbox"/>
SO2 - To deliver our role in the Bury 2030 local industrial strategy priorities and recovery.	<input type="checkbox"/>
SO3 - To deliver improved outcomes through a programme of transformation to establish the capabilities required to deliver the 2030 vision.	<input checked="" type="checkbox"/>
SO4 - To secure financial sustainability through the delivery of the agreed budget strategy.	<input type="checkbox"/>
Does this report seek to address any of the risks included on the NHS GM Assurance Framework?	<input type="checkbox"/>



Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Have any departments/organisations who will be affected been consulted ?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any financial Implications?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Papers outline strategic priorities and associated delivery plans, an Equality, Privacy or Quality Impact Assessment will be carried out as part of agreeing appropriate implementation plans.						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Are the risks on the NHS GM risk register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>

Governance and Reporting		
Meeting	Date	Outcome
N/A		



## **Mental Health Strategy and associated Delivery Plan**

### **1. Introduction**

- 1.1. The attached mental health strategy and associated delivery plan are shared with the Locality Board for noting and approval.
- 1.2. The documents have been developed collaboratively with a range on Bury mental health partners including voluntary sector and NHS providers and have been shared with the GM ICS mental health programme team.

### **2. Background**

- 2.1. The development of the Mental Health Strategy and Delivery Plans for the Bury Locality has been set against the establishment of NHS Greater Manchester Integrated Care. The strategy and plans are one part of the complex landscape in GM, where many parts are brought together and will require the system to work together, differently than in the past.
- 2.2. NHS Led Provider Collaboratives, (LCP) for mental health services, will be expected to transform whole pathways of care to deliver better care for local populations. The LPC's will lead on:
  - Delivery of NHS mental health Long Term Plan (LTP) and GM Plans – including any evidence-based service reviews/improvement programmes and integrating work across CYP/Adult community and crisis specific care pathways – which may include managing relationships with other local/ regional providers
  - Design, development and reporting on delivery of any required performance improvement and/or Recovery Action Plans
  - Supporting clinical/professional leads, networks and their active engagement/ review of evidence-based care pathways
  - Driving out unwarranted service variations across localities and providers for Core and Specialist mental health services.
- 2.3. The role of the ICB (through commissioners both in the locality and at a GM level), will be to lead on:
  - Setting the strategic direction for transformed service pathways to meet the needs of patients, to improve experience and outcomes, and providing care closer to home
  - Agreeing strategic planning and investment plans based on National/ICS-wide/locality needs assessments for improving mental health and wellbeing in GM – and focusing on addressing inequalities and improving population health outcomes aligned to national/local priorities
  - Ensuring accountability for delivery – through clear established assurance and system oversight responsibilities – including reporting upwards to NHSE and ICP structures on system performance (as well as safety and quality) and supporting relationships with GM/regional/national colleagues
  - Allocation of baseline and transformation funding for mental health (together with accompanying contract management/reviews) of integrated care pathways/teams and discrete services to NHS MHLDA Trusts/lead VCSEs
  - Ensuring system connectivity with wider partners through the ICS and localities (ie VCSE, LAs, Police, Ambulance, Acute Hospitals, Community Services Primary Care, lived experience) to improve population health outcomes and wider public service reform interface work.
- 2.4. The establishment of the Bury Mental Health Programme Board (MHPB) will support the locality to work as a system to enable this, providing assurance to the wider Locality Board, IDC and ICB Accountable Officer and support the Provider Collaboratives in the delivery of improved services. This recognises that for the ICS to work effectively, and be successful in carrying out these functions (thereby transforming service pathways to meet the needs of patients, to improve experience and outcomes, and providing care closer to home) they will need to be supported in partnership and collaborative working by Providers, localities, VCSE and other partners across the system – enhancing integration and

removing fragmentation of care.

- 2.5. The Bury MHPB will receive, review and support delivery plans and the progress against them. This is in line with the national move towards a 'provider-led, commissioner-assured' national working framework that requires shared ICB/LPC/locality place-based integrated team working to co-design, co-develop and ensure joint stewardship/oversight of mental health service models/delivery plans.
- 2.6. Commissioners may still need to intervene if the providers are failing to deliver and work in this regard will operate through the refreshed GM performance and quality system oversight arrangements – including supporting the clear role for localities to assure quality and safety of local service offers/gaps/outcomes - and reporting these to NHS GM ICB.

### **3. The Mental Health Strategy and associate delivery plan are attached below**

#### **4 Actions Required**

- 4.1 The Bury Locality Board is required to:
  - Approve the strategy and associated delivery plan.

**Sarah Ives/Jane Thorpe**

Interim Programme Managers

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