

<b>Meeting:</b>	<b>The Council</b>
<b>Meeting date:</b>	<b>18<sup>th</sup> January 2023</b>
<b>Title of report:</b>	<b>Leaders' Report</b>
<b>Report by:</b>	<b>Leader of the Council</b>
<b>Decision type:</b>	<b>Non key decision</b>
<b>Ward(s) to which the report relates:</b>	All Wards.
<b>Summary:</b>	To provide a summary of the work of the Cabinet since this last report, an update on progress against the corporate plan, and a statement from the Leader of the Council.

## **1 Leader's note**

- 1.1 I am pleased to provide Council with my report covering the period from 26<sup>th</sup> November 2022 to 9<sup>th</sup> January 2023.
- 1.2 I would like to start by wishing a Happy New Year to the members of this council, all of those who work and with the council, and to all those who we represent across the borough.
- 1.3 2022 was a very difficult year; we began with the fight against Covid, headed into a dreadful war in Ukraine, and an internal battle at government level which has given us three Prime Ministers. As the year ended the struggle for many people was, and still is, to put food on the table and turn on the heating. Bills have gone through the roof, and this calamitous cost of living crisis means that a lot of people will have had a bleak end to the year.
- 1.4 This year our mission is to remain ambitious. Despite all the challenges we continue to face. We're going to continue providing help to get Bury people through these financial challenges: from free school meals over the holidays to fuel bill supplements for residents who rely on medical equipment at home.
- 1.5 We'll also be going flat out to regenerate our town centres in Bury, Radcliffe and Prestwich, putting in unprecedented levels of money to ensure our borough thrives for decades to come.
- 1.6 As part of this regeneration, many new homes will be built on brownfield sites across the borough, helping families to get on the housing ladder

and bringing derelict sites back into use. And, as a Real Living Wage employer, some of the lowest paid people in Bury will get a pay rise, particularly those who work in social care.

1.7 There are countless people who deserve our thanks for all their hard work in 2022. I'd particularly like to praise all the staff and volunteers who administered the Covid vaccination programme, keeping Bury people safe from illness and worse.

1.8 We will also have a new chief executive of the council when Lynne Ridsdale takes up her post. She'll not just be leading council services but also the local NHS. Again, Bury has been ahead of the field by formally bringing together local health and care services. As the current problems with hospital discharges show, these two are inextricably linked, and both must be properly funded.

## 2 Reporting progress against stated commitments in Corporate Plan

2.1 The following table provides a brief summary of the Council's progress against the priorities set out in our Corporate Plan covering November 2022.

Dept	Priority	Deliverables
BGI	Developing Bury Market & Flexi Hall	<ul style="list-style-type: none"> <li>• DESIGN/CONSTRUCTION - RIBA Stage 2 is complete and the team are developing RIBA Stage 3 outputs, including planning documentation. Pre-planning advice has been received through the revised options will be reviewed by the Council on the 14th of November. Consultation is continuing with the Market Traders Association and other stakeholders during this period to ensure that they are kept informed with more detailed presentations and events in the New Year.</li> <li>• LAND ASSMEBLY – CBRE have now made offers to assemble the remaining 3 properties required to deliver the development. The offer presented to the casino operator has been immediately rejected and CBRE are undertaking further discussions this week. The offer for Back Georgiana Street is still under consideration and we await a response w/c 14/11. Initial discussions suggest it will be accepted. The sale of 2 Princess Parade has now been agreed and a paper will be presented to Cabinet to progress matters.</li> <li>• OPERATIONS MANAGEMENT - Internal work has been carried out to agree an operations</li> </ul>

		<p>management strategy for the flexi hall. The market is now being tested to select an external operator.</p> <ul style="list-style-type: none"> <li>• MONITORING / REPORTING - Monitoring reports to Department for Levelling Up, Housing and Communities (DLUHC) will be submitted over the next 2 weeks and will now include more detailed outcome/benefits realisation information which is now required by Civil Servants.</li> </ul>
	Radcliffe Hub Levelling Up programme	<ul style="list-style-type: none"> <li>• DESIGN/CONSTRUCTION - RIBA Stage Four is now set to commence. Work continues to complete documentation required for planning application submission (due in January) and submission of the full bid to the Sport England Strategic Investment Programme (deadline end of January)</li> <li>• CONSULTATION/COMMS - The Regen office will re-open in it's new Blackburn Street location. Work continues towards developing engaging and interactive communication assets – development prospectus, micro site and site hoardings. Work will also continue towards the next edition of the Regenerating Radcliffe newsletter (due for publication in February 23)</li> <li>• COMMERCIAL – Negotiations ongoing to reach an agreement on vacant possession with Boots</li> <li>• TEMPORARY/ENABLING WORKS - Decant planning ongoing with Radcliffe Market operator and traders. Project remains on programme, with the majority of Utility diversion works now been instructed. Dialogue is ongoing with BT Openreach and Cadet in relation to fibre cable and gas main diversions</li> <li>• MONITORING/REPORTING - Outcomes reporting and benefits realisation plan needs to be developed as a priority. Department for Business, Energy, and Industrial Strategy (BEIS) have requested site visits in early January for both Levelling Up Fund (LUF) projects, to assess progress</li> </ul>
	Radcliffe SRF including: - Housing - North Block - Transport	<ul style="list-style-type: none"> <li>• Deloitte has been appointed to deliver a multi-disciplinary study and recommendations which will baseline plans for parking on the Radcliffe Hub alongside wider development opportunities in the Town. This commission will reference recent progress and design development for the Radcliffe Hub, the Strategic Outline Business Case (SOBC) plans for the City Region Sustainable Transport Settlement (CRSTS) and developments at the new</li> </ul>

		<p>High School and the East Lancs Papermill (ELPM) sites.</p> <ul style="list-style-type: none"> <li>-ELPM site Reserved Matters application due in December 2022.</li> </ul>
	Delivering the Prestwich Plan	<ul style="list-style-type: none"> <li>Joint Venture Agreement - Joint Venture Agreement, Option Agreement and Development Management Agreement has been signed off and Prestwich Regeneration LLP has been formed.</li> <li>Design and Planning - RIBA stage 1 Preparation and Design work: Design team working on draft Masterplan, cost plan, financial modelling, and business case in preparation for RIBA Stage 1 report by Jan 2023.</li> <li>Hub Building engagement scoping session with Health commenced on 14th November to establish interest in the Hub from health perspective</li> <li>Discussions are ongoing with Transport for Greater Manchester (TfGM) around the travel hub and wider mobility infrastructure in the site.</li> <li>Comms and Engagement - Comms soft launch: 16th December - website, socials and press release</li> <li>Vacant Possession (VP) - Operational work on the lease renewals, tenancy engagement, and agreeing HoTs for the Vacant units.</li> <li>VP strategy being developed with Keppie Massie to score tenants of the Longfield Shopping Centre (LSC)</li> <li>Discussions are ongoing with the design team about decant retail space for the tenants</li> </ul>
	Delivering the Bury Town Centre Plan	<ul style="list-style-type: none"> <li>Bury Town Centre Advisory Board programme revised to include updates from Bury College and Voluntary, Community and Faith Alliance (VCFA) and links to skills strategy. Additional meeting scheduled in January to consider Millgate masterplan.</li> <li>Meetings continue with regards to the SOBC for the new Interchange.</li> <li>Proposal to fund some public space enhancements is approved in principle, pending GMCA receiving their grant determination letter.</li> <li>The new, business led, Bury Town Centre Business Improvement District (BID) has now been established, with scope to support the delivery of the masterplan.</li> <li>Meetings with Strategic Transport lead regarding borough-wide transport strategy and Bury Parking provision</li> </ul>

		<ul style="list-style-type: none"> <li>• Bury Town Centre Major Projects Interface meetings set up (namely Bury Market and Flexihall, Mill Gate and Bury Transport Interchange)</li> </ul>
	Delivering the Ramsbottom Plan	<ul style="list-style-type: none"> <li>• Work continues on the early development of the priority projects and consideration of resources required to implement them.</li> <li>• Ongoing support from the Council's Delivery Unit to support further development of the delivery programme/projects plan.</li> <li>• Appropriate and efficient governance arrangements are confirmed.</li> <li>• Project brief complete regarding the Ramsbottom Market Chambers and Civic Hall buildings to commission a feasibility study via SBS Framework to consider options for an enterprise centre in line with the funding secured from Evergreen. First stage brief to go out via the framework 06/12/22.</li> <li>• Discussion held with the Libraries Service regarding options to use the library building to soft-market test enterprise-type provision locally to support development of an actual enterprise centre.</li> <li>• Meetings continue with the strategic transport lead and engineers to link their work of the borough-wide transport strategy, active travel and CRSTS links to support delivery of the plan in relation to the Ramsbottom Parking Strategy and the town centre public spaces.</li> <li>• Proposals to support delivery (feasibility work) via UK Shared prosperity Fund UKSPF) have been approved in principle, pending Greater Manchester Combined Authority (GMCA) receiving their grant determination letter.</li> <li>• Overview &amp; Scrutiny report complete and taken to meeting 22/11/22.</li> </ul>
	Assets disposed of in line with the Land Disposal Programme	<ul style="list-style-type: none"> <li>• Programme continuing – active steps being taken to move transacted deals through the legal process</li> <li>• Cabinet approval received for the sale of Summerseat House</li> <li>• Sale of former site of Fire Station. Site to be re-marketed following termination of sale to Midia</li> <li>• Marketing of former Police Station site commenced.</li> </ul>
	Delivery of the Economic Development	<ul style="list-style-type: none"> <li>• Phase 2 initiation meeting held with Hatch - awaiting details of revised timetable</li> </ul>

	Strategy including embedded all age skills strategy	<ul style="list-style-type: none"> <li>• Outline structure prepared - Will be considered by project team in Dec.</li> </ul>
	Delivery of activity associated with the progression of the Bury Local Plan: Places for Everyone (PfE)	<ul style="list-style-type: none"> <li>• Work on-going on strategic sites in conjunction with Places for Everyone (PfE).</li> <li>• Includes further work with National Highways to identify the mitigation needed on the motorway network.</li> <li>• Hearing sessions on-going. Northern Gateway to be discussed on 17 January 2023 and other Bury allocations on 24 January 2023.</li> </ul>
	Delivery of Brownfield Housing Site Sales Programme	<ul style="list-style-type: none"> <li>• William Kemp Heaton – site surveys and ground investigations underway.</li> <li>• Wheatfields – Planning ap determination due Dec 2022.</li> <li>• Fletcher Fold – approval from Cabinet for disposal to a registered provider on the RP Framework – procurement underway.</li> <li>• Pipeline of sites in place, prioritisation of sites in line with updated Accelerated Land Disposal Programme (ALDP) commenced: <ul style="list-style-type: none"> <li>○ School St – exchange contracts w/c 5/12/22 (was 29/11/22) subject to Overage approval. Planning app w/c 12/1/22.</li> <li>○ Seedfield site - exchanged and deposit received 10/11/22 and planning app submitted 11/11/22</li> <li>○ ELPM site –Cabinet approval of revised offer 16th November 2022. Supporting Planning process for RM app in January.</li> <li>○ Humphrey House – Growth Location funding agreed for Phase 1 due diligence and feasibility work for Build to rent apartment scheme. Homes England funding for survey work secured.</li> <li>○ Pyramid Park – Soft market testing commenced and joint master plan with TfGM being scoped. Phase 1 Townfields Close Cabinet report being drafted for proposed disposal using RP framework for a 100% AH Older People’s scheme.</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>○ Uplands/Whitefield Library/Pinfold - potential land swap proposal being discussed which will result in options paper.</li> <li>• LGA/OPE Brownfield Land Release funding criteria being reviewed for short list of unviable/market failed sites eligible for funding in Spring 2023.</li> </ul>
Children and Young People	Delivery of activity within the OFSTED Improvement Plan	<ul style="list-style-type: none"> <li>• LGA Peer Review (10th/11th Nov) focused on corporate parenting, part of continued support from LGA to develop corporate parenting in Bury.</li> <li>• Workshops have begun to support the implementation of the Family Safeguarding model of practice; 5 workshops took place in November (Thresholds, Duties &amp; Family Rights) with further workshops booked in until the end of March 2023.</li> <li>• Essex completed a 2 day diagnostic under the SLIP arrangements, to look at how an edge of care offer would support improved outcomes for children and families.</li> <li>• Neglect Strategy has been approved</li> </ul>
	Support to deliver the Schools Capital Programme	<ul style="list-style-type: none"> <li>• Star Academy Radcliffe – Local Authority (LA) led Project team continues to meet; DfE has faced some challenges with procurement process and we continue to work closely with the Department for Education (DfE); pre-planning &amp; highways discussions have continued; planning for removal of Spring Lane School and Radcliffe Leisure progressing as planned</li> <li>• Construction of new special school in Unsworth expected to be complete late autumn 2023; ongoing discussion with DfE/Shaw on formal opening date (anticipated January 2024)</li> <li>• LA/Shaw in discussion about specific cohort of children that will be admitted on opening</li> <li>• SEMH special free school on schedule. Applications assessed and two applicants to progress to interview in January 2023.</li> <li>• Detailed design work completed for relocation of Spring Lane School to Spurr House; Planning submission anticipated early 2023; financial approvals in place; completion anticipated late autumn 2023 – relocation date to be confirmed</li> </ul>
	Delivery activity within the Project Safety	<ul style="list-style-type: none"> <li>• Mitigation plan has been produced</li> <li>• PSV Board continues to meet to monitor progress and financial remodelling is in progress</li> </ul>

	Valve (PSV) programme	<ul style="list-style-type: none"> <li>• A moderation process linked to criteria around need is currently being drafted, around special school top-ups</li> <li>• A newly established Schools Capital Board will oversee implementation of the resource provision project plan and expansion of the capital programme</li> </ul>
	Review of Early Years Services against the 1001 days pathway and GMCA 8 stage delivery model	<ul style="list-style-type: none"> <li>• Restructure signed off so now able to progress additional posts in Early Years' Service which will drive the 0-2 year old offer</li> <li>• Developing Woodbank as centre of excellence for early years</li> </ul>
	Develop locality teams to a Family Hub model through Bury East pilot	<ul style="list-style-type: none"> <li>• On track to launch first iteration in East Bury</li> <li>• Mapping the offer in Radcliffe and site for delivery</li> </ul>
	Develop Special Educational Needs (SEND) integrated transparent pathways through the revised Graduated Approach	<ul style="list-style-type: none"> <li>• A group of schools have begun to pilot the graduated response and using the resources</li> <li>• 32 schools engaged in SEND peer reviews to gain the Inclusion Mark</li> <li>• Continued work undertaken with the EHCP team to assure improved processes around assessment and EHCP advice</li> <li>• Neuro pathway taken to the Children's Strategic Partnership Board</li> </ul>
	Increase the proportion of 16-25-year-olds with SEND in employment	<ul style="list-style-type: none"> <li>• Our destinations data shows that we have more learners with learning difficulties and/or disabilities (LLDD) starting on apprenticeships: 37 16-18 year olds started in 2020/21 (12.5% of all apprenticeship starters) which has risen to 61 in 2021/22 (20.3% of all new starts). For those aged 19-24, we had 34 last year compared to 43 this year. These numbers include young people with mental health issues which we know have been impacted by Covid.</li> <li>• The number of high needs students (funded by Bury Council) leaving Bury College in summer 22 with an employment related destination is 11.</li> <li>• We have 87.4% young people in education, employment or training (EET) for those in years 12 &amp; 13 who had an Education and Health Care</li> </ul>



		Plan (EHCP) on leaving school (as of Nov 22) with 90.1% for those who received SEN support
Operations	Achieve carbon neutrality by 2038 and be single use plastic free across the Council by end 2022/23	<ul style="list-style-type: none"> <li>• Go neutral - GMCA are providing a consultant resource to provide information/data, business cases to help bring solar PV projects to market</li> <li>• A refresh of the Single Use Plastic Action Plan has been produced and we have joined a GMCA group to progress this consistently across GM and share best practice.</li> <li>• 'Let's Go Green' Branding produced and draft communications plan currently being circulated internally for comment</li> <li>• All car club cars in place at both Market Car Park Bury and Fairfax Road, Prestwich so trial is in full operation.</li> </ul>
	Develop the Wellness model and prepare to move existing provision to the new Radcliffe Hub (Ops improvement plan)	<ul style="list-style-type: none"> <li>• Sport England full bid for Radcliffe Hub submitted £1.5m</li> <li>• Planning Application preparation underway</li> <li>• Management Operational Plan for Radcliffe Hub in development</li> </ul>
	Highway resurfacing and preventative maintenance (delivery of Highway Investment Strategy (HIS) - Tranche 2) and Improvement programme	<ul style="list-style-type: none"> <li>• Planning and programme development of HIS3. Prioritisation will follow after Nov/Dec with a report going to cabinet late Q3.</li> </ul>
	Create a Youth Zone facility (subject to site identification and mutual approval)	<ul style="list-style-type: none"> <li>• Feasibility Study Bury vs Radcliffe completed</li> </ul>
	Introduction of a women's safety charter	<ul style="list-style-type: none"> <li>• Web forms and webpage finalised and will go live following WSC launch.</li> </ul>

	(WSC)(voluntary pledge for all licensed premises)	
	Develop a Driver Safety initiative for the Taxi Trade	<ul style="list-style-type: none"> <li>• Consultation Completed - 421 aware participants with 83 contributors to the consultation. Separate focus group completed by Trade Engagement Officer. Consultation findings report drafted. Production (video) companies being sought to quote for training video. Next Greater Manchester Police (GMP) meeting scheduled for January 2023.</li> </ul>
One Care Organisation	Health and Care System Transformation	<p><b>Elective care</b></p> <ul style="list-style-type: none"> <li>• E-Derma pilot – GP Communications circulated to all Bury GPs to support December launch.</li> <li>• Clinical Diagnostic Centre proposition connected to Primary Care Networks (PCNs) in development with Northern Care Alliance (NCA)</li> <li>• Elective Care and Cancer Single System Work Plan – initial meeting held with NCA and system partners - draft plan to be submitted to Integrated Delivery Collaborative Board (IDCB) January 2023</li> </ul> <p><b>Urgent Care</b></p> <ul style="list-style-type: none"> <li>• Urgent and Emergency Care (UEC) Improvement Plan Group continues</li> <li>• No reason to reside (NRTR) Turnaround Group programme continues</li> <li>• GM System Operational Response Taskforce (SORT) return all completed</li> </ul> <p><b>Mental Health</b></p> <ul style="list-style-type: none"> <li>• The mental health strategy and action plan has been agreed by the locality board and moves into delivery phase this month</li> <li>• CYP Mental Health Strategic group convened – system review into Bury pressures will shape the wider GM ask for investment</li> <li>• CYP Campaign work is progressing</li> </ul>
	Deliver the government’s adult social care reforms	<ul style="list-style-type: none"> <li>• First iteration of Care Quality Commission (CQC) gap analysis completed with key internal stakeholders on 1.11.22. Association of Directors of Adult Social Services (ADASS) Peer challenge day re: CQC assurance booked for 16th Feb 2023. Initial meeting re: future data and business intelligence requirements held. First draft ASC Business Plan</li> </ul>

		<p>and Assurance reporting proposals reviewed with DASS. Inception meeting with 'Policy Portal' supplier 18.11.22 to commence development of updated ASC policy framework.</p> <ul style="list-style-type: none"> <li>• Fee modelling for 23/24 has begun. Awaiting feedback from Department for Health and Social Care (DHSC) and instruction to publish Cost of Care reports. Terms of reference have been drafted for the proposed Provider strategic engagement group and are currently being reviewed.</li> <li>• Financial impact and demand modelling activity postponed due to Autumn Statement. Activity will continue with a smaller project team to carry out the system developments identified as good practice following the introduction of the integrated Liquidlogic Adult Social Care System (LAS) /ContrOCC systems.</li> <li>• CYP colleagues have joined the LPS project team; next meeting arranged on 30th November.</li> </ul>
	Population Health system	<ul style="list-style-type: none"> <li>• Money Advice Referral Tool completed and launched</li> <li>• Follow up cost of living summit for all Bury Partners to build on anti-poverty plan and work through community-based support and solutions was held over 60 in attendance</li> <li>• 'Warm Space' directory pulled together and launched through The Bury Directory</li> <li>• Successful bid for funding to support targeted work in Sedgley Park and for people with LD to reduce inequalities in uptake of covid vaccine</li> <li>• Flu programme continuing to roll out alongside covid programme</li> </ul>
Corporate Core	Getting the basics right	<ul style="list-style-type: none"> <li>• LETS Values &amp; behaviours framework implementation - Framework launched at event on 15th November</li> <li>• Core management development programme go-live - Detailed design underway. Planning on go-live of first cohort in January</li> <li>• Update on absence to be provided to Performance Scrutiny Sub Group in December</li> <li>• New Website - Brand guidelines agreed and functional user acceptance testing commences</li> <li>• Digital Operating Model - Development workshops completed with staff and draft initial target operating model presented to senior management group.</li> </ul>

	Embedding the Neighbourhood Model	<ul style="list-style-type: none"> <li>• Budget consultation launched on the options for future funding of the Art Gallery</li> <li>• Anti-poverty action plan - Update presented to Scrutiny and second Anti-Poverty Summit held. New provisions via the Household Support Fund agreed and Free Schools Meals Programme extended through to Easter 2023.</li> <li>• First draft of Family Hub Model presented to the Public Service Reform Steering Group. Further work to be undertaken to align model to wider PSR vision</li> </ul>
	Delivery of the Internal Transformation Strategy	Detailed report giving overview of Transformation Delivery developed for Cabinet. This outlines next steps including programme of staff consultation
	People	<ul style="list-style-type: none"> <li>• Pulse Survey 3 live</li> <li>• Leadership Development Approach - Approach agreed and in place, go-live in January</li> <li>• Children’s Workforce Strategy delivery - Strategy agreed. Delivery underway: New structure implementation progressing</li> </ul>

### 3 Additional reports

3.1 Attached as an appendix to this report are a summary of Cabinet decisions and urgent decisions taken since the last ordinary council meeting.

#### List of Background Papers:-

None identified