

To the Chairs of: GM Integrated Care Board; GM Integrated Care Partnership Board; Joint Planning and Delivery Committee; Locality Boards; Provider Federation Board; Primary Care Board; Health and Well-Being Boards; VCSE Leadership Group; Health and Well Being Boards

Copied to: NHS GM Exec Team; Place-Based Leads; Deputy Place-Based Leads

Joint Forward Plan: Engagement Draft

Dear Colleague

Please find enclosed the engagement draft of Greater Manchester's Joint Forward Plan along with some summary slides. This is the delivery plan for our Integrated Care Partnership Strategy. The document is based on the six missions in the Strategy; the actions to deliver them; the measures for tracking delivery; and where accountability is held. This is supported via the performance framework and ways of working. NHS England guidance states that the plan needs to be published by 30th June.

A range of inputs have been used to develop the draft. These include:

- The ICP Strategy – and the system engagement to support its development, including the Big Conversation
- The 2023/24 Operational Plan – including the detailed narratives provided by the System Boards
- Current system plans – for example, the Mental Health and Well-being Strategy; People and Culture Strategy
- Feedback via discussion at system boards/groups
- Review and commentary from programme leads across the system

The draft incorporates a range of work already in train in the system as the foundation for our delivery plans. There are still some areas of the document that require further development – and we have highlighted these in the draft. This particularly relates to the financial sustainability mission – we are progressing a medium-term financial strategy, and associated actions, as a matter of urgency building on the recent PWC and Carnall Farrar reports.

The time to review the draft is much shorter than we would want it to be – and we recognise that it is challenging to review and discuss the detailed draft within the timescales. We are clear, however, that whilst the 30th June NHS England deadline is an important milestone, our work on delivery planning cannot stop there. Collectively, we will need to keep the momentum on our system conversations with a focus on making those choices that secure our long-term sustainability whilst continuing to improve outcomes for our population. NHS England's guidance describes that the plan should be continually reviewed and formally updated on at least an annual basis.

To develop the draft further we are seeking your views on some key questions. Please arrange for the draft and these questions to be discussed at the next meeting of your respective boards.

These are:

- What are your views on the proposed accountability arrangements for the missions – in particular, the distinction between delivery and system leadership
- What are your thoughts on the key actions? Are there any areas of work that are missing or that we need to place greater emphasis on?

- Are the metrics selected for the actions the right ones? Are there any that you would change or add?
- Any other views on the document?

Please send your feedback to gmhscp.gmifpnhs@nhs.net by Monday, 26th June.

If there is no meeting scheduled for this period, you can, of course, circulate the draft for comment virtually if you wish. Similarly, if your meeting falls after the deadline, please do review and comment on the draft at the next meeting. Your feedback will inform the further development of the Joint Forward Plan.

My team and I are happy to support the discussion at meetings, and provide any materials, wherever we can. It may not be possible logistically, however, for us to be present at every meeting. We are confident that the draft document, summary slides and the questions in this letter will support a helpful and constructive discussion at your meeting.

Thank you for your support.

Warren Heppolette

Chief Officer – Strategy and Innovation

31st May 2023

**Enc: GM Joint Forward Plan – Engagement Draft
Joint Forward Plan Summary Slides**