

Meeting: Locality Board			
Meeting Date	03 July 2023	Action	Receive
Item No.		Confidential	No
Title	Place Based Lead Update - Key Issues in Bury		
Presented By	Lynne Ridsdale, Place Based Lead		
Clinical Lead	Dr Cathy Fines		

Executive Summary
To provide an update on key issue of the Bury Integrated Care Partnership
Recommendations
The Locality Board is asked to note the update.

Links to Strategic Objectives	
SO1 - To support the Borough through a robust emergency response to the Covid-19 pandemic.	<input checked="" type="checkbox"/>
SO2 - To deliver our role in the Bury 2030 local industrial strategy priorities and recovery.	<input checked="" type="checkbox"/>
SO3 - To deliver improved outcomes through a programme of transformation to establish the capabilities required to deliver the 2030 vision.	<input checked="" type="checkbox"/>
SO4 - To secure financial sustainability through the delivery of the agreed budget strategy.	<input checked="" type="checkbox"/>
Does this report seek to address any of the risks included on the NHS GM Assurance Framework?	<input checked="" type="checkbox"/>

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
If yes, please give details below:						

Implications						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are the risks on the NHS GM risk register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>

Governance and Reporting		
Meeting	Date	Outcome
N/A		

1. **NHS GM Staff consultation and locality budgets.**

By 30th June Localities were required to confirm the final locality structure for NHS GM staff in locality functions, and confirm the structure was within a locality allocation. The revised structures take into account the outcome of the consultation and will be circulated as soon as possible. The consultation relating to the mechanism by which posts are allocated to people concluded on 30th June. Thanks to Julie Kernaghan from HR and Simon O Hare from finance who have co-ordinated the Bury submissions and it is anticipated the revised staffing arrangements can start to be completed in July.

2. **Palliative and End of Life Care Summit**

Our palliative and End of Life Care programme is jointly let by Helen Lockwood – CEO Bury Hospice, and David Thorpe – Director of Nursing NCA Bury. Building on the outcomes of the preceding 5-year strategy a summit was held on 28th June to frame the next steps in the transformational of palliative and end of life care services in the borough. The outcome of the summit will be shared with Integrated Delivery Board in due course.

3. **GM Operating Model, GM Joint Forward View, and Locality Partnership and Prioritization.**

At the June locality board, the meeting discussed the emergent Carnell Farrar report and the work required to clarify the operating model for NHS GM and the GM ICP. Many colleagues will have been involved in subsequent conversations to develop the GM operating model and the focus is on the mechanisms to allow the Joint Forward View to be delivered. This locality board meeting will receive a draft response from the Locality Board to the consultation on the Joint Forward View for consideration.

The key priority for the Locality board is to ensure the work of the Bury Integrated Care Partnership is as effective as possible and, in this context, Will Blandamer will present an overview of the BICP arrangements and initial work on prioritisation.

4. **Financial Position.**

Following the overview of the GM financial position at the last locality board, this meeting will receive an update from our Bury Strategic Finance Group on the very challenging position of all partners to the Bury Integrated Care Partnership. All partners are facing significant financial pressures. It is essential that we continue to work together to both understand the system consequences of individual organisational efficiency programmes, but also together exploit opportunities to work more effectively together in accelerating the work on prevention, early intervention, and the efficient operation of our system.

5. **GP Services in Bury.**

This Locality Board meeting will have further time to consider the GM primary care blueprint, and also the outcome of a Bury workshop held on 21st June. The workshop focused specifically on opportunities to address inefficiency and duplication in flows of patients and information between GPs and other services. There were numerous examples of information flows that were ineffective at the interface of services – between GPs and community services, and between primary care and secondary care. A key priority for the locality board is proposed to be work to simplify and declutter.

6. **Statutory Meetings:**

6.1 The Health and Well Being Board met on 14th June and considered the following items in its capacity as operating as a standing committee on health inequalities. Papers can be found at

<https://councildecisions.bury.gov.uk/ieListDocuments.aspx?CId=151&MId=3404&Ver=4>

- An update on the Anti-Poverty Strategy and an overview of the Household support Fund
- Annual Report from the Bury Integrated Safeguarding Partnership
- Annual Report from the Child Death Overview Panel
- Review of progress and next steps on addressing Tobacco related harm in the borough
- Consideration of the role of HWBB in context of wider Team Bury Partnerships

6.2 The First meeting of the health scrutiny committee is Tuesday 18th July.

7. DfE Visit - 6 monthly review visit – Safeguarding Arrangements

DfE will be conducting a further 6 monthly review visit on 19th July, with a particular focus upon our Safeguarding arrangements. The review team will be meeting with key partners to the multiagency partnership arrangements in the borough including the Safeguarding Executive, Education leads, police, Independent Chair of Safeguarding Board, and health partners. Jeanette Richards as DCS is confirming requirements for attendance and participation.

It is also expected that Ofsted will be undertaking a review of complex safeguarding practice on the 1st and 2nd of August, with a focus on partnership working in Bury on risks of exploitation of children who are vulnerable in the borough - for example criminal exploitation and child sexual exploitation.

8. Recognition for Bury Population Health Team

The public health team, and Bury council work with partners on health inequalities was recognised on 23rd June at the Municipal Journal Awards event. Bury was shortlisted as a finalist from over 30 applications and although we did not win the award, we are thrilled to have the work recognised. This locality board will receive a further update on the comprehensive implementation plan for a population health system.

9. Neighbourhood Working

The model of neighbourhood working in health and care is well established in the form of integrated neighbourhood teams with medical, nursing and adult care participation in each of the 5 neighbourhoods in Bury. This is being supplemented by two key initiatives:

- The model of family hubs - a focal point for partnership working around the circumstances of children and families – is being developed in Bury East and intended to be rolled out to another neighbourhood in the next few months. An update on family hubs will come to a future locality board meeting.
- All neighbourhoods are developing public service leaderships teams – where partners from the health and care system are meeting with other partners such as GMP, Six town housing, DWP and others to have a shared sense of the assets and risk cohorts in places.

10. Joint Strategic Needs Assessment

The public health team have developed and released a detailed repository of key information about health needs in the borough with information on demographics, health needs of particular cohorts, and neighbourhood profiles. This is invaluable in terms of supporting future decisions and business cases.

The JSNA can be accessed at <https://theburydirectory.co.uk/jsna>

Lynne Ridsdale
Place Based Lead
July 2023