

<b>Meeting:</b>	<b>The Council</b>
<b>Meeting date:</b>	<b>13<sup>th</sup> September 2023</b>
<b>Title of report:</b>	<b>Leaders' Report</b>
<b>Report by:</b>	<b>Leader of the Council</b>
<b>Decision type:</b>	<b>Non key decision</b>
<b>Ward(s) to which the report relates:</b>	All Wards.
<b>Summary:</b>	To provide a summary of the work of the Cabinet since this last report, an update on progress against the corporate plan, and a statement from the Leader of the Council.

## **1 Leader's note**

- 1.1 I am pleased to provide Council with my report covering the period from 7<sup>th</sup> July 2023 to 5<sup>th</sup> September 2023. I hope the members of this council have had an enjoyable recess. Despite the summer break for members, the council continues to be hard at work progressing and delivering on our regeneration plans for the borough.
- 1.2 Over the summer Bruntwood, along with ourselves, have been carrying out consultation to discuss future plan for the Mill gate, which is part of the wider Bury Town Centre Masterplan. It was great to see so many of our residents getting involved and sharing their thoughts on what the future of the shopping centre should be. I eagerly await the findings of the consultation.
- 1.3 As members of this council will already know we have a focus on wellbeing as a route to improving our residents health and wellbeing. We were pleased to announce recently that four more outdoor gyms have been installed in Burys Parks, taking the total to 11. These have been installed using capital funding provided by the Council and enables us to provide another offer for local communities to increase their health, close by.
- 1.4 While we are on the topic of health and wellbeing I must mention the Tour of Britain cycling event which passed through Ramsbottom earlier this month. It is always great for these events to pass through and recognise the beautiful surroundings and great roads in our borough. It is events like these which can inspire the future generations of athletes in our borough, and it is something we should be proud of.

- 1.5 In August we stood alongside Ukrainians celebrating Ukrainian Independence. It was a significant day for Ukrainians across the globe and for those in Bury. I am proud to say that since the start of the war our borough has welcomed over 200 refugees and we continue to support and stand with Ukraine in their time of need.
- 1.6 I would also like to update members on developments to Six Town Housing. Following an independent review of the service and structure of services currently provided by Six Town Housing, the Council have taken an in-principal decision to bring the council housing service back in-house. This decision will be finalised later in the year after the views of residents have been considered. The process of seeking residents' views is called the test of opinion. In August the Council wrote to all residents and providing a range of information that will help everyone understand what the proposals mean, and what residents can expect from a new service being run directly by the Council. The Council will also ask and encourage Residents to give their opinion on their proposals.
- 1.7 I am, as always, delighted to report on the progress being made on our regeneration and levelling-up plans. In August we took big steps forward in our plans to boost Bury Market when the planning committee approved designs for a new flexi-hall and roofing for the market. The council is putting unprecedented levels of funding into town centres across the borough, augmented by our successful bids to the Government's Levelling Up Fund.
- 1.8 Finally, over the summer it was fantastic to see the return of the men's team to Gigg Lane. This is a result of an outstanding joint effort from fans, Government, Bury Council, GMCA and many other stakeholders. In line with previous decisions of cabinet the council is keen to work with the newly elected board to deliver our committed investment of 450k and support the wider club to thrive

## 2 Reporting progress against stated commitments in Corporate Plan

- 2.1 The following table provides a brief summary of the Council's progress against the priorities set out in our Corporate Plan covering Q1.

### Childrens

Priority	Q1 Update
<b>Stable permanent workforce, with reduced</b>	The first cohort of international social workers commenced in post on 12th June, and their induction is progressed as planned. First 3 project teams have exited, 1 remains pending recruitment to FS Team 5 which we hope to take place in Q2/3.

<p><b>reliance on agency</b></p>	<p>Early Help restructure is completed, and new Family Resource Manager is now in post</p>
<p><b>Implement Family Safeguarding model of practice</b></p>	<p>Family Safeguarding workbook launched, with oversight of the number of open workbooks through performance data. Team Structure is in place. Multi-agency soft launch event took place on 5th June - positive feedback from Hertfordshire who were in attendance.</p>
<p><b>Strengthen corporate parenting for children in care and care leavers</b></p>	<p>Corporate Parenting session for Exec Members took place on 12th June, with 2 sessions held (afternoon &amp; twilight) held to maximise attendance. Approx 30 Exec Members attended in total. The session for our Exec Team was delivered on 19th May. External review of Care Leavers Service led by Mark Riddell took place on 30th/31st May. Workshops to develop Local Offer for Care Leavers have now been confirmed to take place in September.</p> <p>DWP has been reviewed by the service and is pending final DCS approval.</p> <p>Children in Care Council - an average of 6-10 young people attend each session, and 3 young people have attended the Care Leavers forum. We are currently looking at how we increase participation within the Care Leavers forum as engagement is not as good as CICC. There are CYP that attend CICC that are care leavers but prefer to remain in CICC and not move to the Care Leavers Forum. This is a further area of development within the service</p>
<p><b>Launch of East Bury family hub and scope of scaled-up model including review of council early help offer</b></p>	<p>Building work is now underway and part completed. Due for completion end of July possibly beginning of August.</p> <p>Meeting arranged with strategic execs to review estates across neighbourhoods to look at the possibility of a venue for Radcliffe. The children's network and leadership team is starting to meet in Radcliffe over summer to develop the approach of neighbourhood family working there.</p> <p>The data and impact of team around the school has been reviewed and there is evidence of impact with over 70% schools now using a team around approach. A small internal restructure in early help is being progressed to re-shape the teams in response to the review and move to a team around approach to more of team around place approach which reflects the family hub approach and wider PSR.</p>
<p><b>Rebuild the early years universal offer</b></p>	<p>A small delivery board is now established and meeting and has a bespoke plan for EYs linked to project safety valve. This sits within the wider Starting Well and Early Help plan</p>

	<p>which reports into the Childrens Strategic Partnership Board. The family offer being developed through the work of the family hub is focused on developing the early years universal offer. Additionally the restructure in EYs has built back a small cohort of dedicated EYs offer to support delivery.</p>
<b>Delivery of PSV plan</b>	<p>DSG Management Plan has largely been completed and is currently being amended following first review by the DfE, pending final submission on July 18th, which includes full financial modelling plan.</p> <p>Revised PSV Delivery Board has been constituted and met and refreshed governance (across PSV and SEND) has been signed off by the CSPB.</p> <p>Finance panels are now in place, with senior representation from the service, finance and commissioning.</p> <p>Desktop reviews of all out of borough EHCPs have begun, with a focus on children at educational transition points.</p> <p>Refreshed delivery plan is in place.</p>
<b>SEND transformation &amp; improvement</b>	<p>JSNA has been refreshed and is available online, with conclusions refreshed and agreed via the SEND Board. Joint Commissioning Strategy has been agreed.</p> <p>Graduated approach training has been developed and shared with schools, but the formal delivery to SENCOs is scheduled is for the start of the school year, and is an ongoing 2 year plan supported by Manchester University EP Service.</p> <p>Revised EHCP Process in place.</p> <p>JSNA outcome framework is drafted.</p> <p>SALT review (balanced system) complete and this has resulted in 2 additional SALT posts.</p> <p>Short breaks consultation now deferred to September following advice from CDC who felt better to wait until after Summer break.</p> <p>14-25 project board up and running with agreed ToR.</p> <p>Agreed timeline for consultation and delivery of new offer.</p>
<b>Improve proportion of schools that are good or better</b>	<p>Well attended Headteacher conference with a focus on educational research and school improvement. The trajectory of improvement has continued, 83% of Bury primary children attended a good or better school in May 2021, and now 91% of primary children attend a good or better school. In addition, there has been an improvement in proportion of good or better secondary schools with 65% of our secondary pupils now attending a good or better school, an improvement from 46% earlier in the year. Three</p>

	<p>secondary schools inspected have had their inspection reports published this quarter. Hazelwood Secondary school and St Gabriels High School have been judged to be good schools after being judged inadequate and Parrenthorn High School is now good previously judged to Require Improvement.</p> <p>Academisation Strategy. Presentation given to Bury Governors association. The Strategic Education partnership has agreed the principles of school-to-school support including for those schools with a Directive Academy order. Five schools have a Directive Academy order; the North West Advisory Board have agreed eight academy orders for converting academies, including six schools who were formerly part of the Beacon Alliance and have been successful in the establishment of the Collective Learning Partnership Mutli-Academy Trust.</p>
<p><b>Ensure increased effectiveness of education statutory functions so as to increase attendance, reduce exclusions and improve efficacy of safeguarding around CME &amp; EHE</b></p>	<p>The consultation has concluded, and final structure is agreed</p> <p>Virtual school HT conference taking place on 13th July.</p> <ul style="list-style-type: none"> <li>• Improved attendance</li> </ul> <p>Improving attendance has been a focus of Children's Social Care Teaching Tuesday and the Virtual School Head conference. Over 150 delegates attending an inspiring conference focusing on inclusion including attendance. Attendance has also been a focus of Childrens Engagement Events. A new lead for the Attendance and Exclusions has taken up position this quarter and attendance is at national average. Improving attendance and particularly reducing Persistent absence is a key priority as is reducing exclusions. Following the publication of the exclusion protocol including a toolkit and discussions with Headteacher groups on attendance and exclusions there has been a 25% reduction in permanent exclusions this academic year.</p>
<p><b>Ensure skills strategy is in place and impacting on most vulnerable</b></p>	<p>Forum has met twice and will continue to meet 6-weekly (pausing over Summer). Consulting with partners is underway, we have formed sub-groups and linking in with BGI on the economic strategy.</p>

<p><b>Ensure sufficiency of high quality school places</b></p>	<ul style="list-style-type: none"> <li>• Report to Cabinet 12 July requesting approval to enter into Pre-Construction Services Agreements relating to the expansion of Millwood and the adaptations required for Spurr House. Feasibility studies being undertaken regarding possible alternative sites for Spring Lane PRU pending Spurr House completion</li> <li>• Special Free School 1 (secondary ASC) – DfE/Shaw Trust to confirm opening date of new school</li> <li>• Special Free School 2 (Secondary SEMH) – DfE confirmed sponsor and will commission site feasibility studies. Council to agree provisional terms for lease of site.</li> </ul> <p>• Radcliffe School build commences. DfE has confirmed a provisional opening date of September 2024. The approval letter from that the Secretary of State confirms that the department is planning for the school to open on a permanent basis on Spring Lane, Radcliffe initially on a temporary basis in September 2024 on the same site.</p> <p>This confirmation is subject to the necessary planning permission being obtained for both the temporary and permanent accommodation. Following the approval letter we have been granted permission to confirm to prospective parents and others that the provisional opening date and site have been agreed with the department. This approval is an important milestone to opening the school</p> <p>Morgan Sindall continue to develop the design – expect to complete to RIBA stage 3 within the next few weeks. This will include an updated programme.</p> <p>Public engagement on design prior to planning – Star identifying venues. Meeting with elected members &amp; MP. Largely online engagement but with material available through the regeneration office. Dependent upon time, inclusion within Radcliffe newsletter.</p> <ul style="list-style-type: none"> <li>• On track for planning submission 11th August – two applications – modular and permanent build.</li> </ul>
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**BGI**

<p><b>Priority</b></p>	<p><b>Q1 Update</b></p>
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<p><b>Bury Town Centre Masterplan</b></p>	<p>Bury Flexi Hall - The scheme's technical designs (RIBA 4) and associated cost estimates were issued by Vinci to the Council last Friday (7th July '23). These are now being reviewed by the Council and being discussed at the Regeneration Board at its meetings on 18th July and 3rd August. The Planning application for the scheme is due to be considered by Planning Committee at the end of August. The fit out works at 12 Princess Parade (the vacant Mega Bet unit) which will be temporary home for the Bury Markets Team, is due to be completed over the next couple of weeks. The Market Team is due to move out of its old offices mid-August in readiness for the building's demolition beginning early January 2024. The Flexi Hall will be built in this location. Further Bury Market Trader and public engagement is currently being planned and due to take place later in August and September. Dates are still to be confirmed, and expected to involve public drop in sessions in the Market (these will be along similar lines as the successful drop in sessions held earlier in January 2023). A meeting with Bury Market Traders Association is taking place on 9th August to discuss the engagement plans.</p>
<p><b>Borough Transportation Strategy</b></p>	<p>Consultation finished on strategy at the end of June. TfGM colleagues working on OBC work - but not actually procured consultants yet.</p>
<p><b>UK Shared Prosperity Fund (UKSPF) - Communities &amp; Place (E1, E3, E6) (Saving BGI 1)</b></p>	<p>Whitefield - A visit took place by The High Streets Task Force on 23rd June 2023 to support development of the Town Plan. It's expected that a first draft for further consultation will be ready for the end September 2023 Ramsbottom - Focus consultants have just finished a piece of work funded by Evergreen Surplus that is looking at the market chambers and civic hall buildings being transformed into an enterprise centre/business space for local businesses, including indoor events space. Further consideration of the public space proposals in the plan (including Square Street) is in progress. Bury Town Centre Public Realm - Concept designs in progress for development of Lion Gardens as sensory garden/performance space.</p>
<p><b>UK Shared Prosperity Fund (UKSPF) - SME Prioritisation (E22) (Saving BGI 1)</b></p>	<p>Focus Consultants appointed to develop draft feasibility study for Enterprise Centre. Options for relocation of library drafted. Revised programme shared with GMCA. Surveys instructed - dates to be agreed.</p>

<p><b>Town Hall Modernisation</b></p>	<p>Early consultation complete. LK Group preparing tender brief for works to RIBA stage 2. Surveys commissioned to include H&amp;S assessment work. Report scheduled for Sept cabinet</p>
<p><b>Business Space Development</b></p>	<p>Bury Business Centre &amp; Ramsbottom Enterprise Centre - Draft feasibility reports received and under review.</p>
<p><b>Elton Site</b></p>	<p>The PFE Examination had to re-open the hearing sessions, which has pro-longed the process and progress of the plan in terms of adoption. However, Panel's initial reporting indicates that the plan will be found sound with some modifications.</p>
<p><b>New Building Control Regulations</b></p>	<p>Building Control service still engaging regionally and nationally but issues within the Government in terms of secondary legislation still to go through parliament. Current implementation date is still April next year (but need to be prepared in Oct this year). But lack of understanding / asks is a concern within the industry. HSE still indicating that the dates will remain but may be that the dates are pushed back given lack of clarity at this late stage.</p>
<p><b>Housing development</b></p>	<ul style="list-style-type: none"> <li>• Green Street (132 apartments, 92 affordable) contracts exchanged. Planning approved June 2023,</li> <li>• Seedfield (84 new homes, including 21 affordable homes) planning approved June 2023</li> </ul> <p>Homeless complex needs options assessment in progress Former Police station Care home for adults with complex needs, £1.275M capital receipt. Cabinet approved sale June 2023</p> <p>Fletcher Fold (44 new supported homes) preferred Registered Provider selected, approval in progress.</p> <ul style="list-style-type: none"> <li>• Wheatfields (30 new homes) completion December 2024</li> <li>• Willow Street -13 supported housing complex needs – Full planning submitted April 2023 determination expected Aug 2023</li> </ul> <p>William Kemp Heaton (43 new supported homes) Planning approved June 2023</p> <ul style="list-style-type: none"> <li>• ELPM Island site (27 new homes) on site</li> <li>• The Brownfield Land Release Funding 2 launched January 2023; bid for £1.73M the outcome of the bid is expected September for @148 new homes at Pyramid Park, &amp; Townside Close, including 24 homes for older people.</li> <li>• Young People and Complex Needs in progress</li> </ul> <p>General commentary, significant progress has been made to progress delivery of the Housing Growth Programme.</p>

## Corporate Core

Priority	Q1 Update
<p><b>Enabling support to deliver departmental priorities</b></p>	<p><b>Anti Poverty</b></p> <ul style="list-style-type: none"> <li>• Third partnership Cost of Living summit held in May which informed submission to DWP on Bury’s allocation of Household Support Funding for 23/24 including continuation of Free School Meals during June half term. Let’s Help In Tough Times materials updated to reflect local/national offer.</li> <li>• Review of Money Advice Referral Tool with Greater Manchester Poverty Action</li> <li>• Bury Market became a Healthy Start voucher destination</li> <li>• Veterans and Cadets community fund launched</li> </ul> <p><b>PSR</b></p> <ul style="list-style-type: none"> <li>• Public Service Leadership Teams meeting in every neighbourhood with monthly updates to PSR Steering Group</li> <li>• Promotion of voluntary sector and volunteering through Team Bury away day in Bury Art Museum, Big Help Out through over the Coronation Weekend and promotion of national volunteer week</li> <li>• Joint engagement at Radcliffe and Prestwich carnivals including with Six Town Housing, GMP, Public Health and Calico</li> <li>• East Bury Family Hub network developed</li> <li>• Joint community safety activity within Operation Avro in April and Team Bury ASB session in June</li> <li>• Development of Let’s Do It Challenge</li> <li>• Continuation of Improving Adult Lives pilot and extension to East neighbourhood.</li> </ul> <p><b>Education Transformation</b> - Restructure consultation complete and implementation commenced</p> <p><b>Children's Social Care Transformation</b> - First 4 International Social Workers commenced in post</p>
<p><b>Inclusion Strategy</b></p>	<p>Inclusion working group engagement on care leaver’s year of focus as well as dedicated Staff Brief and SMF sessions. Approach to BAME and Disabled VCSE group engagement agreed in principle with VCFA</p> <p>Contribution to GM work on local authority workforce representation with plan submitted to GM WLTT</p> <p>Some delays given vacancy in EDI Manager post. - Appointment made and will start in post in August</p>
<p><b>HR Improvement Programme (savings Core 1)</b></p>	<p>New Occupational Health service in implementation</p> <p>HR restructure consultation complete and moving to implementation</p> <p>Itrent go-live with holiday pay and onboarding (including support to elections). - Expenses module in final testing</p>

<b>People Strategy Development (LET'S)</b>	Apprenticeship Strategy refresh agreed Pulse Survey 4 delivered, outcomes communicated and plan for 23/24 agreed On track to launch LET'S Challenge including opportunity to gather feedback to inform People Strategy
<b>Digital Customer Transformation</b>	website - leisure, Bury Market microsites launched. Bury Safeguarding Partnership ready for go live. Visit Bury and Bury Means Business content drafted. One Account - initially for online reporting of bins only. Now extended to 19 other services. Reception - new furniture in situ and pilot with Six Town Housing underway.
<b>Comms Strategy Refresh</b>	<ul style="list-style-type: none"> <li>• Comms, Engagement and Marketing restructure drafted ready for S188 in August (savings Core 1)</li> <li>• Annual campaign plan of communications underway based on corporate plan</li> <li>• Updated council branding implemented including brand guidelines, brand framework and audit / replacement of old branding</li> </ul>
<b>Delivery of Corporate Savings</b>	Workforce Savings (annual leave purchase) delivered HR service savings delivery on-track

## Health & Care

<b>Priority</b>	<b>Q1 Update</b>
<b>Modernizing Learning Disabilities (savings OCO 4 &amp; 5)</b>	Transitions Programme Board established, and new Transitions Clinic process commenced. Disability employment forum rescheduled to Q2 to strengthen employer involvement. High needs review training for staff completed and team established.
<b>Delivering Excellence in Social Work (saving OCO 16)</b>	Policy portals live with all relevant policies available to staff. CHC training for ASC staff completed. CHC customer reconciliation underway. Review of existing lived experience networks underway.
<b>Superb Intermediate Care (saving OCO7)</b>	Training needs analysis completed, blended roles implemented. Assistive Tech service specification and outcomes framework approved. GP Fed are now funding the Staying Well service with single line management from Bury Council. East PCN have not signed up to Staying Well. Contractual arrangements in process. Remodelled DFG funding and Policy approved at Cabinet. Physical Disabilities network to be picked up when EDI Manager.

<b>Making Safeguarding Everybody's Business</b>	Relevant policies uploaded on to new published Policy Portal. Safeguarding procedures in final draft and audits in place for DoLS. Safeguarding annual report first draft underway.
<b>Local and Enterprising Care Market (saving OCO 1, 2 &amp; 8)</b>	Self-assessment of the market shaping statutory guidance drafted. Shared Lives publicity drive underway to recruit into the scheme with real-time tracking in place for Council and Persona. Housing scheme for 3 complex people opened. S22 Care Act medication visit analysis completed with a report drafted for ASC SLT.
<b>CQC Assessment Readiness</b>	Peer Challenge recommendations reviewed with ASC SLT and Policy Advisory Group briefed. Updated LGA/ADASS self-assessment recently published and being reviewed and project plan in preparation.
<b>Persona</b>	Options being explored with Persona incl. new build extra care services on an existing site.
<b>Reducing the life expectancy gap by focusing on preventing and reducing the impact of the 3 key contributors CVD, Cancer and Liver Disease.</b>	A plan of delivery has been co-designed and agreed between the GP Fed and public health which will increase secondary prevention working with all GP Practices across Bury. The wellness structure and priorities have been developed and the role out of the new way of working particularly linking with PCNs has begun. The first version of the JSNA has been completed and it is currently being socialised with all partners to ensure ongoing developments can be made to meet partners needs.
<b>Narrowing the school readiness gap.</b>	Extensive work has been ongoing with the NCA to understand the current position and work up a proposition business case based on community needs and ensuring we meet statutory requirements. A range of options are now being finalised which once agreed will go to the relevant boards for decision.
<b>Health and Care Transformation - place based leadership of the Bury Integrated Care Partnership and the particular NHS priorities that impact on Council Corporate plan priorities.</b>	
<b>Intermediate Care sizing</b>	Funding secured and lead officer commenced
<b>Complex Care programme</b>	ADAM utilisation on going - joint programme of work on complex care in development. Joint funding agreement between council children's and CHC team being finalised.
<b>Leadership of Portfolio of programmes and management of the Locality Board and IDCB</b>	Paper to Locality Board 3/7/23 confirming this - fully approved.

<b>GP Services</b>	Bury GP Strategy, and alignment to national and GM blueprint presented to Locality Board 3/7/23. Work on going with partners around Whitefield.
<b>Public Service Capacity alignment to 5 footprints</b>	Family hubs confirmed as predicated on neighbourhood footprints. Model of neighbourhood working as it relates to wider public services on going. Public Service leadership teams in each neighbourhood underway.
<b>Programme of Risk Stratification and targeted/preventative intervention</b>	Initial mapping of risk stratification developed for consideration at July PSR Board (7/7)
<b>Community Asset appreciation and investment</b>	Mapping of the different models of strengths based working across all partners not commenced - although as part of Lets Do it the Lets Do It experience in the summer has been made available to key partner agencies
<b>Contribution to the Childrens Services Improvement Plan and PSV Recovery Plan</b>	
<b>Childrens Health Services Contribution to Childrens Directorate priorities</b>	Extract of children's improvement board plan and SEND improvement plan relating to NHS services has been developed and is being implemented. Paper on first 1000 days endorsed by CSPB and Start Well sub group asked to co-ordinate - including links established with maternity services.

## Finance

<b>Priority</b>	<b>Q1 Update</b>
<b>Restructure &amp; Innovation (savings Fin 2)</b>	The restructure is completed and the review planned and will happen during Q2. The review was to take place 6 months after the 'go live' date in January & February

<b>Staff development &amp; training</b>	<ul style="list-style-type: none"> <li>• 18 staff have now registered for formal training but in some incidences this does not commence until September.</li> <li>• The review of qualifications will be undertaken during the review of the restructure with work done to future proof the service</li> <li>• Bitesize has continues with focus on forecasting</li> <li>• A further 6 staff have signed up for the management development course next intake</li> <li>• 4 finance modules have been delivered the most recent was 10th July. feedback has been extremely positive from this.</li> <li>• all apprentices have been allocated a mentor/buddy, manager and are nearly completed their inductions.</li> </ul>
<b>Debt Recovery</b>	<ul style="list-style-type: none"> <li>• All Council Tax and Business Rates Debt has collection targets set.</li> <li>• Review of all debt has been undertaken with Reports written</li> <li>• Review and proposed changes to the constitution has been undertaken to allow for the writing off of debt outside of quarterly reporting</li> </ul>
<b>Process review</b>	<ul style="list-style-type: none"> <li>• review of all processes planed for Q2 due to staff illness</li> <li>• services received copies of annual budgets and commenced forecasting.</li> <li>• Work has commenced on standard pack of budget statements but has been halted due to U4 issues which need to be considered before work commences again</li> <li>• Bitesize on forecasting has been undertaken</li> </ul>
<b>Recharges</b>	<ul style="list-style-type: none"> <li>• lack of capacity has seen this moved to Q2-Q3</li> </ul>
<b>Procurement function review</b>	<ul style="list-style-type: none"> <li>• Review of procurement function has commenced and report is currently being drafted.</li> </ul>
<b>Development of Unit 4</b>	<ul style="list-style-type: none"> <li>• Review and consideration of our finance system has been at the forefront of many of our discussions.</li> <li>• Support for the BAU system and the development phase is being considered.</li> </ul>
<b>Production of Annual Accounts</b>	<ul style="list-style-type: none"> <li>• Draft statement of accounts were produced before the 31May deadline</li> </ul>
<b>Revenues and Benefits Service</b>	<ul style="list-style-type: none"> <li>• Significant improvements have been made to the processes and systems within Revenues &amp; Benefits including significant reductions in outstanding post</li> </ul>

<b>Raise profile of Risk Management Across the Organisation</b>	<ul style="list-style-type: none"> <li>• Risk Manager has attended SLT for both finance and the wider organisation and ran workshops.</li> </ul>
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## Operations

Priority	Q1 Update
<b>Health and Safety Review – Whole Operations Approach</b>	<ul style="list-style-type: none"> <li>• Public Protection, Architects and Admin Buildings: Full section meetings with focus on H&amp;S including review of Risk Assessments and training.</li> <li>• Attending Bury Water Safety Partnership (Leisure and Parks &amp; Countryside)</li> <li>• A further ROSPA report being discussed to consider other water bodies in Bury.</li> <li>• Separate meeting between Leisure and Education to discuss number of schools and their pupils achieving statutory 25m swimming requirements and further analysis and work to be done in July onwards.</li> <li>• Signage being installed at key water body sites assessed in the initial ROSPA report.</li> </ul>
<b>Carbon Neutrality 2038 Programme</b>	<ul style="list-style-type: none"> <li>• Phase 2 - Installation work is going well, though there have been interruptions on some of the bigger schemes such as Manchester Road.</li> <li>• Phase 3 - The tender process is in its final stages with the contract being awarded shortly.</li> <li>• An onsite survey, cross referenced against the current database, is nearing completion.</li> <li>• The 2nd Quarter lanterns have been delivered so that the successful bidder can start work without delay.</li> <li>• A project manager has been identified from the TfGM Framework and a meeting will take place shortly to discuss requirements.</li> </ul>
<b>Parks, Countryside &amp; Outdoor Sports</b>	<ul style="list-style-type: none"> <li>• Contract awarded for Skate Park and works due to be completed in early October.</li> <li>• Green Flag Park judging complete - awaiting outcome.</li> <li>• ToB Steering Group established to plan this year's event on 3rd September.</li> <li>• 2nd stage tender and planning conditions for Radcliffe 3G are now complete - contract to be awarded by end of July.</li> </ul>

<p><b>Leisure Transformation</b></p>	<ul style="list-style-type: none"> <li>• New Leisure MIS went live on 17/04, website went live on 28/06 and the access control went live on 05/07. New App for customers to go live end of August.</li> <li>• New front of house model to be fully implemented.</li> <li>• Decommissioning plan established for Radcliffe Leisure Centre and in the process of finalising interim plans before any wider public announcement, also connected via the Regen Board.</li> </ul>
<p><b>Wellness Model</b></p>	<ul style="list-style-type: none"> <li>• Wellness Strategy finalised.</li> <li>• Funding secured for proof of concept for the next 18 months.</li> <li>• Ongoing conversations with Sport England about the evaluation of the proof of concept.</li> <li>• S188 meeting scheduled for 06/07 regarding proposed restructure.</li> <li>• Full savings achieved for 23/24.</li> <li>• Meeting on 31/07 - site visit to LiveWire in Warrington to consider Wellness Centre Models.</li> </ul>
<p><b>Annual tree maintenance schedule (Year 1 of 5)</b></p>	<ul style="list-style-type: none"> <li>• Removal of dangerous trees commenced across the borough.</li> </ul>
<p><b>Highways Improvement Plan and CRSTS</b></p>	<ul style="list-style-type: none"> <li>• HIS3 Schemes completed:             <ul style="list-style-type: none"> <li>- Bye Road</li> <li>- Ribble Drive</li> <li>- Gigg Lane</li> <li>- St Anns Road</li> <li>- Ringley Road</li> <li>- Wash Lane</li> <li>- Turton Road</li> <li>- Hathaway Road</li> <li>- Linksway Drive</li> <li>- Wensleydale Close</li> <li>- Burndale Drive</li> <li>- Bleasdale Close</li> <li>- Manchester Road</li> <li>- Hollins Brow</li> <li>- Bury New Road</li> </ul> </li> </ul>
<p><b>Introduction of a Clean air zone for Greater Manchester</b></p>	<ul style="list-style-type: none"> <li>• Initial evidence submitted and TfGM working to provide further clarification on specific issues.</li> </ul>

<p><b>Review of current Architects and Admin Buildings structure and creation of a new Facilities Management Model</b></p>	<ul style="list-style-type: none"> <li>• Design for a new FM model to support the management of 26x buildings still in progress.</li> <li>• All building compliance data for the 26x buildings organised and saved in M365.</li> <li>• Building Managers currently in the process or completing compliance checklist.</li> <li>• Further work required to develop the detail in relation to requirements for building condition surveys across the 26x buildings.</li> <li>• STH are working on the detail around how the capital programme could be managed going forward using the National Housing Federation Schedule of Rates.</li> </ul>
<p><b>Enforcement of Housing standards (damp &amp; mould compliance)</b></p>	<ul style="list-style-type: none"> <li>• Recruitment and appointment of PRS Enforcement Mat Cover (due to start on 3/7/23).</li> <li>• Commencement of (2+1 year) Housing Enforcement Officer Apprentice - [Ends Apr 26]</li> <li>• Additional staff should help reduce response times to complaints.</li> <li>• Work continues on the transition and implementation of new database.</li> </ul>
<p><b>Commercial Services</b></p>	<ul style="list-style-type: none"> <li>• Attended Town Centre Board meetings.</li> <li>• Implementation of the Healthy Start Initiative in progress.</li> <li>• Bury Market occupancy levels remain high.</li> <li>• Starting to plan a Food and Drink Festival as part of the Culture Strategy.</li> </ul>
<p><b>Commercial Services</b></p>	<ul style="list-style-type: none"> <li>• Ongoing monitoring of school meals and catering budgets.</li> <li>• Continuing with roll out of school Grid IT Project.</li> <li>• Review of Process Re-engineering budget saving underway with £50K savings achieved through alternative procurement.</li> </ul>
<p><b>Public Protection</b></p>	<ul style="list-style-type: none"> <li>• Initial engagement with GMP and agreed commitment for operational officers to meet to confirm process flow for use of GMP Powers</li> </ul> <p>GMP used s.61 powers successfully to remove encampment within 24 hours of reported ASB issues.</p>

<p><b>Recycling, Waste Management and Transport</b></p>	<ul style="list-style-type: none"> <li>• Following approval to restructure waste and recycling, vacant positions have been advertised and will be interviewed and appointed to by the end of July.</li> <li>• Work is still underway to finalise waste and recycling routes.</li> <li>• The in-cab technology has been procured and we are now in initial talks with the provider on next steps.</li> <li>• Street Cleansing restructure has been drafted, job descriptions are currently being refreshed.</li> <li>• Communication to staff is improving. A monthly bulletin is being pulled together to go out to all waste and street cleansing staff.</li> <li>• Review of comms to residents is ongoing.</li> <li>• Progress on the transport audit has been made, awaiting additional support on finance and unit 4.</li> <li>• Awaiting design for litter bags and high-vis for volunteer groups.</li> <li>• Agreed with Bolton Council to undertake some repairs on their behalf. Awaiting a start date.</li> <li>• Monthly monitoring of waste budget is ongoing.</li> </ul>
<p><b>Cultural Services</b></p>	<ul style="list-style-type: none"> <li>• Successful launch of Cultural Strategy at Bury Market.</li> <li>• Funding bid of £500K awarded from UKSPF NP to update</li> </ul>

### 3 Additional reports

- 3.1 Attached as an appendix to this report are a summary of Cabinet decisions and urgent decisions taken since the last ordinary council meeting.

#### List of Background Papers:-

None identified