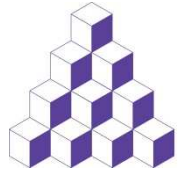


GM Devolution Health & Social Care Reform

Update to Bury CCG Governing Body
March 2015

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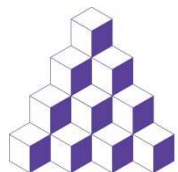
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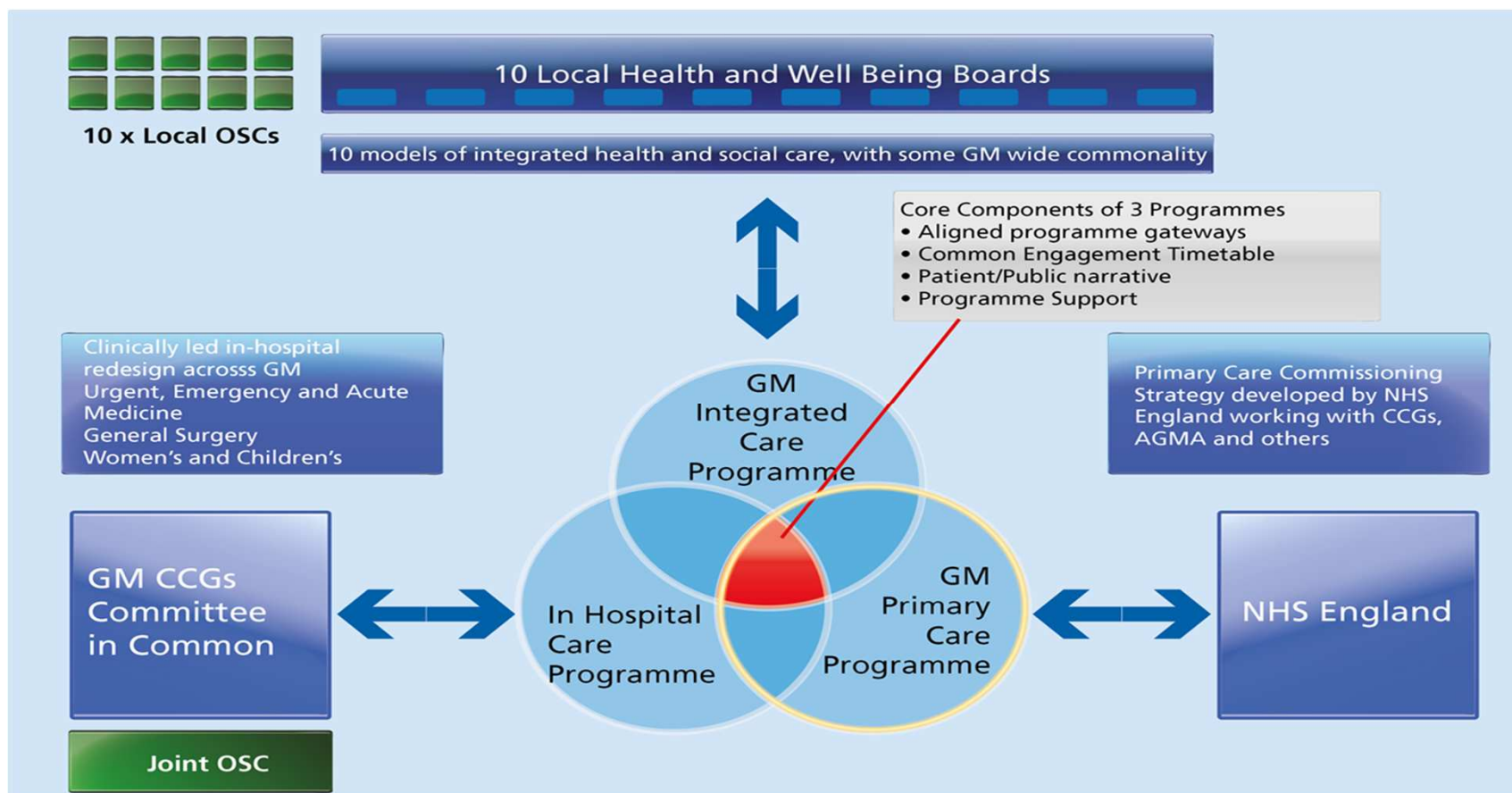
Greater Manchester Association of
Clinical Commissioning Groups

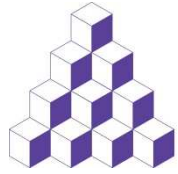
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Focus of the Work – GM & Local





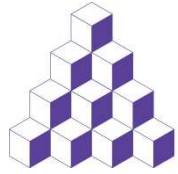
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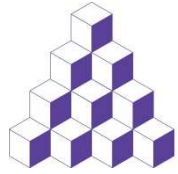
Health & Social Care Reform – Direction of Travel

- We have made considerable progress in developing a broad leadership consensus for change which provided the premise for the public consultation as part of Healthier Together.
- Each district has plans to integrate social, community, public health and primary care services which intend deliver a radical upgrade of preventative, early help and self care services. This has to happen at scale - there is a £1.1bn gap in the GM health and social care system (including £333m social care gap) over the next five years.
- Our vision includes integrated care to connect our people to the opportunities of growth and employment, for example addressing mental ill health. Our vision includes GM continuing to attract world class clinical and academic talent to create investment for growth in specialist life science innovation.
- We can describe a holistic transformational programme and have a strong belief that a number of key enablers could be unlocked through devolution.
- We are beginning the process of engagement with NHS national bodies and Government departments to identify how we can work together to understand how devolution can assist GM in achieving our ambitions on health & social care reform.



Health & Social Care Reform – What does the Devolution Agreement say?

*“The government invites the GMCA and Greater Manchester Clinical Commissioning Groups and acute trusts to **develop a business plan for the integration of health and social care across Greater Manchester**, making best use of existing budgets and including specific targets for reducing pressure on A&E and avoidable hospital admissions. **The government will continue to set out incentives for health and care partners in GM to develop this plan.** The government will also work with local government and NHS England to give greater certainty about health and care funding settlements. This includes by working towards multi-year allocations at the next Spending Review. HMT is keen to support a Greater Manchester-wide health and social care strategy which **fairly and accurately reflects the priorities of the full range of NHS and social care stakeholders, including acute trusts.** It would therefore not be appropriate for central government to Mandate any particular approach. Agreement from Greater Manchester Clinical Commissioning Groups will be required to implement any plan for services and budgets which are their responsibility.”*



The opportunity now to GM

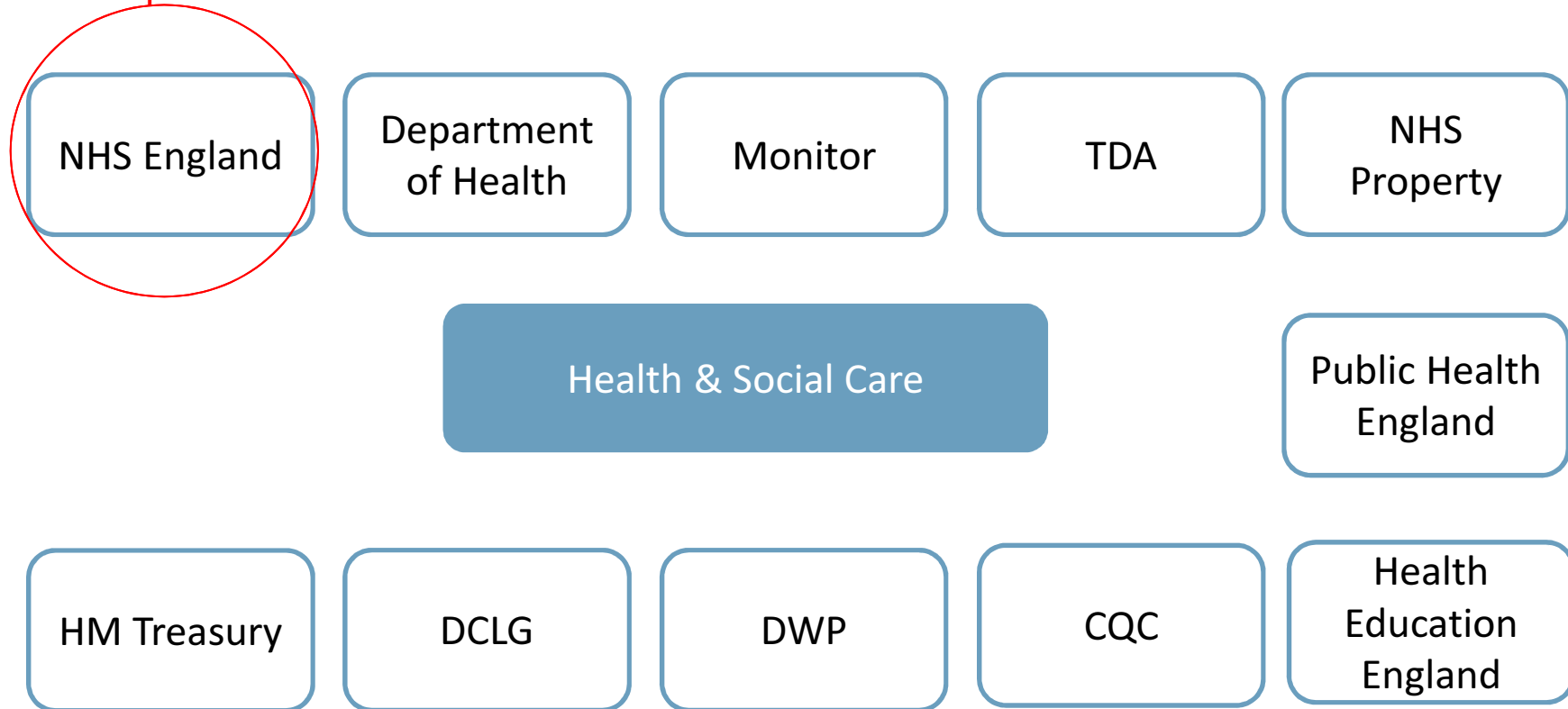
- The first time Health & Social Care has been a feature of the devolution discussion of any English city region
- A recognition from Government that GM partners' ability to work together presents new opportunities to support improvement and reform at scale
- The chance to develop an agreement with government which strengthens our ability to invest in the new models of care
- The unprecedented opportunity of a GM health & social care settlement for a CSR period.
- The chance to develop an agreement with government which proposes potential freedoms to support more joined up care (e.g. the flexibilities to pool resource, to engage with Regulators, to navigate competition and co-operation rules)
- The opportunity for us together to describe a better future for health and social care; for that to be costed and credible; and for that to be delivered in a way which means no part of GMs healthcare system fails.

Memorandum of Understanding – NHS England & GM

- § The primary purpose of the document is to initiate a **Build Up Year (2015-16)** whereby the necessary detailed work will be completed between the parties to allow the delegation of full responsibilities from NHS England to Greater Manchester in April 2016 .
- § It is anticipated to achieve the overall Devolution Outcomes that a series of MOUs will need to be agreed with the other National Bodies/ ALBs allowing a combined approach to the **Build Up Year**. This MOU will act as a clear signal to other organisations to be involved and agree a similar process.

H&SC Devolution Impacted Organisations (National):

Step 1



Unique Opportunity

In Greater Manchester we clearly articulated our shared ambition to reduce health inequalities, improve standards of care and save more lives.

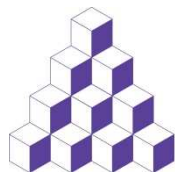
The MOU agreement enables us to work together (NHS commissioners and providers, and Councils) to achieve this better and more quickly than others by:

1. GM securing the delegation and ultimate devolution of health and social care responsibilities and resource to accountable, statutory organisations in Greater Manchester;
2. GM (and only GM) deciding the big issues that face us, covering primary care, community based care, all aspects of hospital care- based on our plans and strategies, and managing issues and disputes ourselves, locally.

Greater Manchester is the only part of England doing this, it is our best chance to achieve a clinically and financially sustainable health and social care system for now and the future.

Priority Work Areas – Workstream Summary

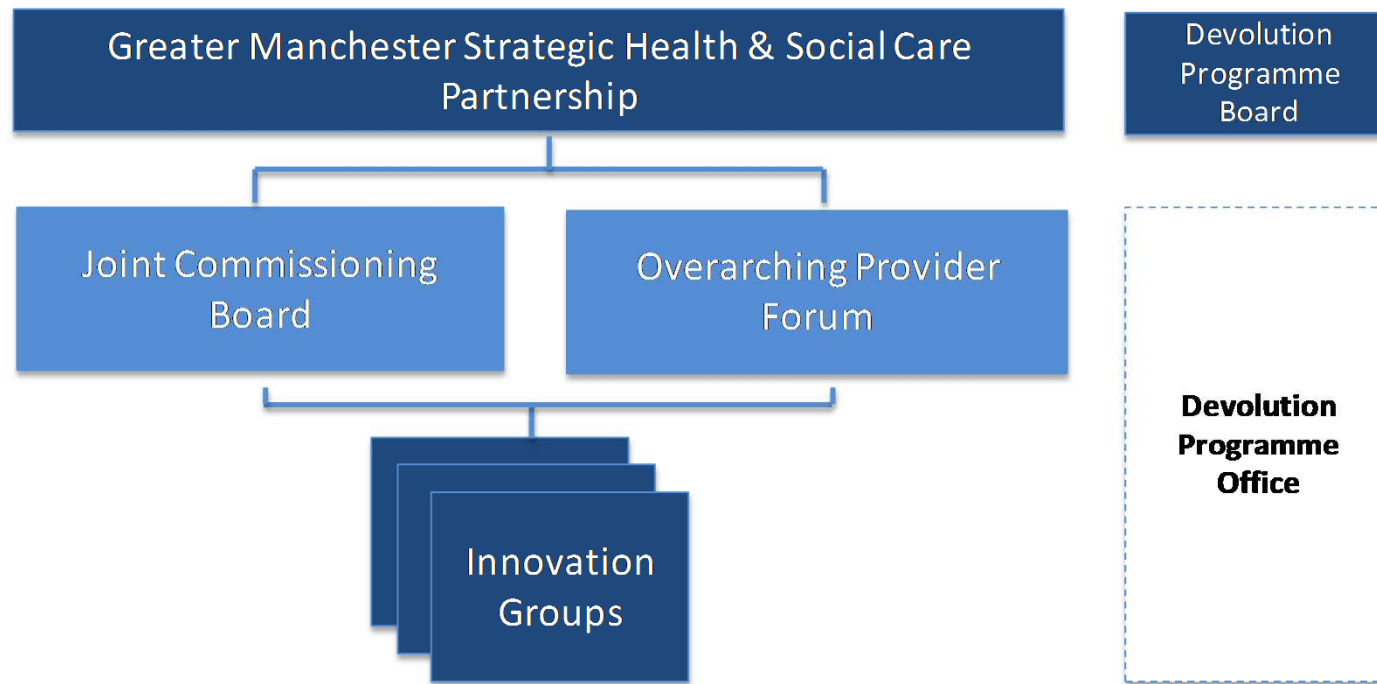
Strategic Reform Initiatives	Programme Board Sponsor: Dr Hamish Stedman, NHS Salford, CCG
<ul style="list-style-type: none">• Clinical & Financial Sustainability Plan (creating platform for multi-year settlements so needs to recognise the CSR process);• Early Implementation Priorities• Support Services Strategy (overall efficiency and joint working developments);• Research, Innovation & Life Sciences Strategy• Capital & Estates• Workforce Transformation	
Establishing the Leadership, Governance & Accountability	Programme Board Sponsor: Liz Treacy, GMCA
<ul style="list-style-type: none">• Programme Board & Infrastructure• GM Health & Care Strategic Partnership Board• GM Joint Commissioning Board• GM Provider Forum• Establishing the Relationship with Regulators	
Devolving & Integrating Responsibilities and Resource	Programme Board Sponsor: Paul Baumann, NHSE
<ul style="list-style-type: none">• Primary Care• Specialised Services• Prevention & Public Health• Workforce Training and Development & Support to Challenged Trusts	
Enablers	Programme Board Sponsor: Su Long, NHS Bolton CCG
<ul style="list-style-type: none">• GM Strategic Sustainability Plan for health and social care• OD & Leadership Development• Communications & Engagement• Information, data sharing and digital integration	

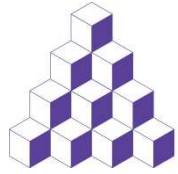


Achieving Clinical & Financial Sustainability

Element	Description
Radical upgrade in prevention and public health	<ul style="list-style-type: none">Galvanising GM and local work on the determinants of poor healthReducing variation in approaches for risk factors for early death and diseaseDeveloping a new social contract for GM improved self care and the contribution of people to support their communities
Building capacity in community assets	<ul style="list-style-type: none">Supporting service users to connect with community resources and make their own contributionsBuilding community capacity to respond to and meet these needs through enterprise development, volunteering, and community hubs
Transforming integrated community based care and support	<ul style="list-style-type: none">Developing proactive, joined up care based in communities for patients with one or more long term conditionImproving access to Primary Care services, seven days a weekDeveloping new provider models blending assets across acute, primary, community and social care provisionWider Public Service Reform improving school readiness, tackling worklessness and addressing wider dependency
Safe transition to new models of hospital care	<ul style="list-style-type: none">Adoption of over 500 quality and safety standards to secure reliable and effective care every timeCombining medical teams from separate hospitals into Single Shared Services operating across Acute Medicine, Urgent & Emergency Care and General Surgery
Radical acceleration of discovery, innovation and spread	<ul style="list-style-type: none">Building our brand – Health is our Business– the go to place for health innovation.Shortening and enriching the journey from ideas to adoption and thereby increasing the value GM brings to the health of our citizens and beyond, our economy, the impact of our research, our reputation and social value.Development of an integrated innovation ecosystem that will develop new market led treatments, diagnostics and delivery systems faster, better and at scale.

Proposed Governance:





Next Steps

- Further rapid and intensive engagement with government and NHS national bodies
- Development of the MOU workstreams underpinning the new partnership with NHS England
- Joint work with NHS England business case to secure a robust response to the long term sustainability of the system, linked to CSR rounds
- Development of the governance arrangements including appropriate formal engagement with regulators
- Clear approach to onward communication and engagement with partner organisations